



**CITY OF FRISCO, TEXAS
ANNUAL BUDGET
FISCAL YEAR 2017**



City of Frisco

Fiscal Year 2016-2017

Budget Cover Page

This budget will raise more revenue from property taxes than last year's budget by an amount of \$6,902,159, which is a 7.21 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$5,289,204.

The members of the governing body voted on the budget as follows:

FOR:

Will Sowell
Bob Allen
Bill Woodard

Tim Nelson
Shona Huffman
Scott Johnson

AGAINST:

PRESENT and not voting: Mayor Maher Maso

ABSENT:

Property Tax Rate Comparison

	2016-2017	2015-2016
Property Tax Rate:	\$0.450000/100	\$0.460000/100
Effective Tax Rate:	\$0.414144/100	\$0.416176/100
Effective Maintenance & Operations Tax Rate:	\$0.267439/100	\$0.259460/100
Rollback Tax Rate:	\$0.444782/100	\$0.443152/100
Debt Rate:	\$0.155948/100	\$0.162936/100

Total debt obligation for City of Frisco secured by property taxes:
\$423,021,010



DISTINGUISHED BUDGET PRESENTATION AWARD



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Frisco
Texas**

For the Fiscal Year Beginning

October 1, 2015

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Frisco, Texas** for its annual budget for the fiscal year beginning **October 1, 2015**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

WE VALUE:

Integrity

Outstanding Customer Service

Fiscal Responsibility

Operational Excellence

Our Employees

**CITY OF FRISCO, TEXAS
CITY COUNCIL**



Mahe Maso
Mayor



Tim Nelson
Deputy Mayor Pro-Tem
Place 5



Will Sowell
Mayor Pro-Tem
Place 3



**OFFICE OF THE MAYOR
AND COUNCIL**



Shona Huffman
Place 2



Bob Allen
Place 1



Bill Woodard
Place 4



Scott Johnson
Place 6

EXECUTIVE TEAM

George Purefoy	City Manager
Henry J. Hill	Deputy City Manager
Nell Lange	Assistant City Manager
Ron Patterson	Assistant City Manager
Jenny Page	City Secretary
Dana Baird	Director of Communications and Media Relations
Anita Cothran	Director of Financial Services
John Bruce	Police Chief
Mark Piland	Fire Chief
Lauren Safranek	Director of Human Resources
Tom Johnston	Director of Administrative Services
Curt Balogh	Director of Information Technology Services
Shelley Holley	Director of Library
Rick Wieland	Director of Parks & Recreation
Paul Knippel	Director of Engineering Services & Public Works
John Lettelleir	Director of Development Services
James Gandy	President of the Economic Development Corporation
Marla Roe	Executive Director of Convention & Visitor's Bureau

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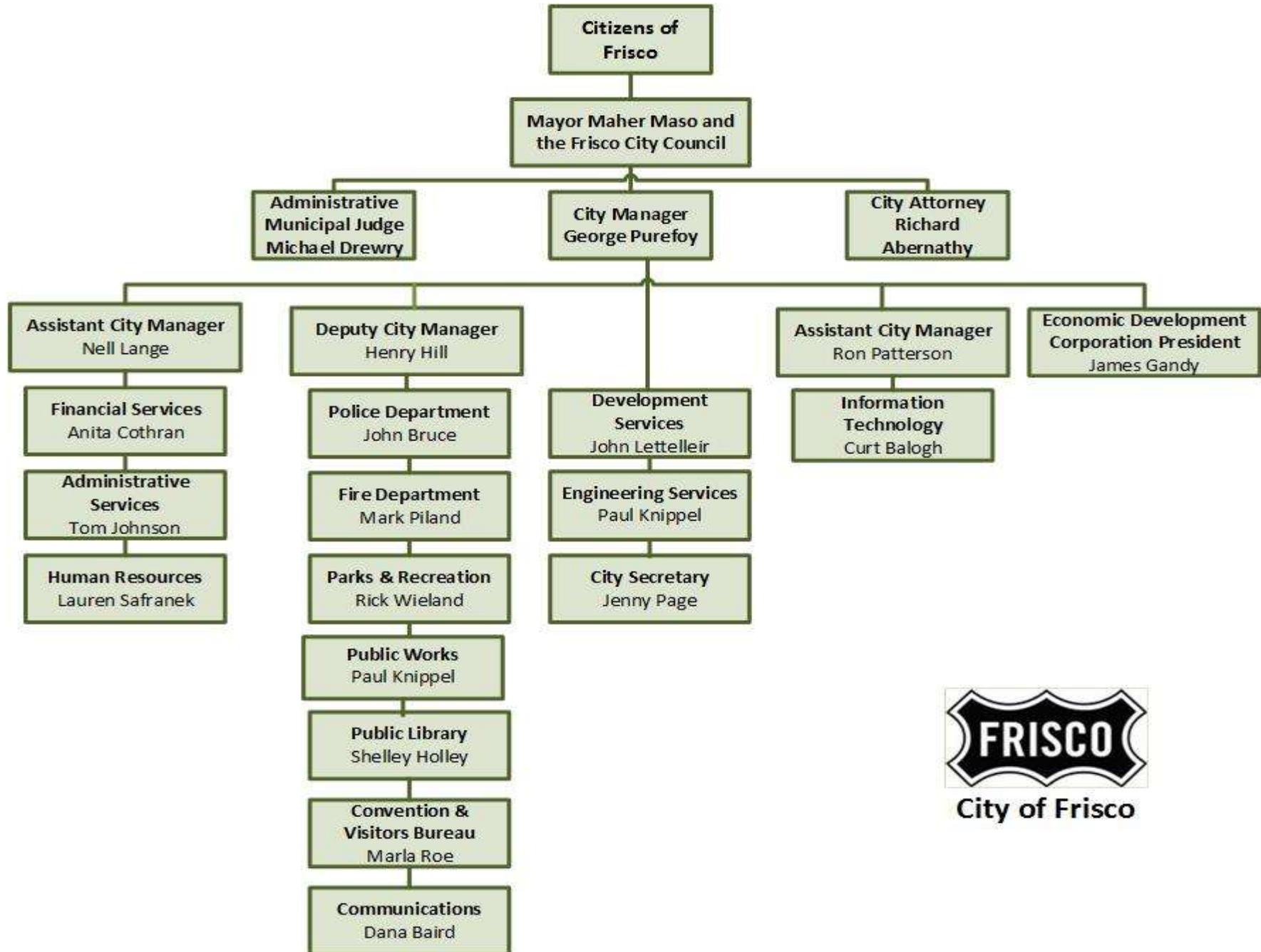
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CITY OF FRISCO ORGANIZATION CHART



MAP

★ THE CITY OF FRISCO, TEXAS



The City of Frisco, Texas is a City in Collin and Denton counties. As of October 1, 2016, the City will have an estimated population of 158,180. Frisco continues to be one of the fastest-growing cities in the nation.

The City has a total area of 70 square miles including the extraterritorial jurisdiction.



CITY OF FRISCO

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FRISCO, TEXAS 75034
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September 20, 2016

Honorable Mayor Maso and
Members of the City Council
City of Frisco, Texas

Mayor Maso and City Council Members:

The City of Frisco staff is pleased to present the Fiscal Year 2016-2017 Annual Budget. The Budget projects revenues sufficient to support projected expenditures which provides desired service levels; provides market-based pay and benefits plans; funds capital equipment replacements; funds new supplemental programming; and funds new capital needs. The budgets submitted are balanced.

Expense Budgets for each Major Fund of the City:

General Fund	\$ 143 million
Tax Increment Reinvestment Zone #1	38 million
Capital Projects Fund	58 million
Debt Service Fund	59 million
Utility Operating Fund	<u>88 million</u>
Total Major Funds FY17	\$ 386 million

Expense Budgets for the other City funds which are considered non-major:

Subsidiary General Fund	\$ 12 million
Special Revenue Funds	11 million
Stormwater Utility Fund	5 million
Environmental Services Fund	14 million
Utility Capital Projects & Impact Fees	<u>10 million</u>
Total Non-Major Funds FY17	\$ 52 million

Detailed information for each fund is provided in this document.

As we developed the FY17 Annual Budget, special considerations were given to the growth which impacts operations and the special projects that we continue to manage. Our estimated population growth for FY17 is 4.8%. This strong population growth added to a CPI index of 2.3% yields an overall 7.1% which is one indicator for the recommended increases in our operating expense budgets. The total expenses for the General Fund budget is \$142,732,531 compared to the revised budget for this year of \$134,012,761, which is an increase of \$8,719,770, or 6.5% which is .6% less than the combined growth and CPI increase discussed above.

This past year has been an exciting and challenging year. Construction of residential, multi-family and mixed used developments, as well as our commercial corridor growth is unprecedented. The development projects along the Dallas North Tollway are underway and ongoing, with The Ford Center (Multi-Use Event Center) opening in August. Economic development projects continue to benefit the City with companies relocating or expanding in Frisco and providing new employment opportunities. The design and development of the Hwy 380 Corridor continues as construction is underway on the roadway expansion and staff is meeting with prospective developers for this area. Development Services staff have formed a citizen committee to review neighborhood design strategies as the City continues to build out. It is currently estimated that there remains approximately 40% of the City to develop.

Our efforts with State and Federal regulatory agencies concerning several major projects, including the Exide Battery Plant Closure and the Brazos Electric Bury the Lines on Main Street, continue with progress being made for the Exide clean-up along with a successful result for the Brazos line on Main Street being primarily placed underground. Funding for these projects are included in the budget. Grand Park design continues to be a major focus area for us, with funding approved to begin construction once all of the regulatory issues involving clean-up of Stewart Creek by Exide and obtaining a permit from the Army Corps of Engineers for Grand Lake are resolved. Funding to continue the transportation contract with Denton County Transit is included, as well as funding from hotel/motel taxes to entice destination dining, entertainment and hotels to Frisco. All of these mentioned projects are top Priorities of the Council from the January 2016 Worksession.

During FY16, a major focus area for City management staff has been the review of our benefit packages for our workforce. As a major investment of the City, and the major expense for the operating funds, we continue to review our position in the region to offer a competitive benefit and compensation package to recruit and retain the highest quality employees. Funding is included in the operating budgets to increase salaries for public safety personnel and maintenance level personnel. The Salary Market Survey completed during FY 2016 recommended a 3%-5% increase for these two employee job classes. An average 3% merit for all City employees is also funded and is the continuation of this long-standing pay system that Council has supported. Health Insurance costs are projected to increase 8% to cover claims and premiums for FY 2017 and retirement benefit rates are fully funded per the retirement system (TMRS) actuarial study recommendation. Please see more detailed information regarding personnel costs in the attached Executive Summary.

The second year of the 2015 Bond Program includes funding for infrastructure and facilities. Roadway construction, the design and construction of a Fleet Service Center Expansion, along with design of the new senior center, design and construction of Fire Station #9, and design of the City Hall/Library expansion are included in the second year. Funding for Public Safety equipment and facilities and Parks Development is also included in FY17 bond sale proposals. Funding is included for design and engineering of a Performing Arts Center to be brought forward to Council for approval. Detailed information is provided in this document for the Capital Investment Program.

The Adopted Budget maintains strong fund balances for the operating funds and provides for a decrease in the tax rate for the General Fund. Assessed values from FY16 to FY17 on the same properties increased by 11.15%, or \$2.3 billion. The overall increase in taxable value, including the new values of \$1.1 billion, is 16.77%. Total increases are \$3.4 billion for a total certified assessed value of \$24.2 billion. The assessed values less the properties still under review by the ARB and the TIRZ value totals \$24 billion. Funding of necessary operational increases with this growth in assessed property values allows us to propose a decrease in the property tax rate to \$.45 or a \$.01 decrease.

The tax rate of \$.45 is split so that a portion of the funds is used for maintenance and operation (M&O) with the remainder appropriated to fund general obligation debt (I&S). The M&O rate is \$.294052 and the debt service rate is \$.155948. The effective tax rate (ETR), is the tax rate that would produce the same amount of taxes if applied to the same properties taxed in both years. The M&O ETR for 2017 is \$.267439. The difference is \$.026613, or approximately \$6.3 million in additional funding to support Public Safety.

Uses of the requested increase in the General Fund budget, of \$8,719,770 (the projected year end for fiscal year 2016 of \$134,012,761 to \$142,732,531 for fiscal year 2017 or an increase of 6.5%) will be to fund General Fund expenditures which include an additional 58.5 staff members. The additional staff positions are detailed below with projected operational costs, along with several other major costs included in this year's budget. The costs detailed below total \$10,617,000:

- ◆ 11 positions for the Frisco Fire Department at a salary and operational cost of \$1.4 million;
- ◆ 25 positions are for the Frisco Police Department at a salary and operational cost of \$2.6 million;
- ◆ 9.5 positions are for the Finance, IT and Administrative Services Departments at a salary and operational cost of approximately \$900,000;
- ◆ 9 positions are for Parks & Library at a salary and operational cost of \$576,000 (if approved, we will be evaluating the possibility of using contract services for the additional Parks' positions);
- ◆ 2 positions are for Public Works and Engineering Services at a salary and operational cost of \$141,000;
- ◆ 2 new positions are for Development Services at a salary and operational cost of \$200,000;

- ◆ An average 3% merit increase for non-public safety employees and a 3% step increase for public safety employees are recommended. Funding for a 3%-5% market adjustment for public safety employees and maintenance level employees are also recommended. Total cost of \$4.8 million for all employee classes.

Another \$6,444,000 for new and replacement capital equipment needs along with projected health insurance costs are detailed below:

- ◆ \$944,000 for health insurance premium increases to the City of 8%;
- ◆ \$2.9 million is budgeted for capital equipment replacement
- ◆ \$2.6 million is included for new capital and operational equipment:

- \$650,000 Radio Tower #3
- \$148,800 Police Department common area reinforcement
- \$302,000 Agenda Management Software
- \$140,000 Firefighter self-rescue bailout system
- \$457,000 IT related internet connections and software upgrades
- \$112,000 Library Equipment and Materials increase
- \$450,000 temporary office space for Parks Administration & Facilities
- \$100,000 for Facilities demolition of properties purchased
- \$150,000 US Hwy 380 Overlay District Study
- \$ 60,000 Building Inspections Software & Equipment
- \$ 155,000 K-9 Handler Course, Fire Admin Truck, Boom Lift

Of note, 69% of the total General Fund budget is funding for personnel. We also continue funding to support the operations and maintenance of the infrastructure already in place through the Public Works and Engineering Departments. Furthermore, we maintain support for the efforts of our Parks and Library Departments as they provide quality of life programming and facilities.

The Utility Fund working capital reserves are maintained with the budget presented. Utility rates are recommended to be adjusted to increase water revenues by 2.5% and sewer revenues by 5% plus growth from the projected increase in the customer base. The recommended increases are to offset pass through costs from the North Texas Municipal Water District (NTMWD) for rising costs to provide utility services.

Of the total expense budget for the Utility Fund, \$47 million (54%) of the expenses are the payments made directly to the NTMWD for water and sewer treatment. The other enterprise fund funding levels are sufficient to maintain high quality services, maintain contractual obligations and cover these costs by the fees charged. 12 new staff positions are recommended in the enterprise funds with funding for staff merits, market adjustments and health insurance increases at the same percentages discussed above. The primary new capital funding of \$500,000 is to provide equipment to set up the Inventory Warehouse when the Fleet/Warehouse Facility expansion is completed next year.

Replacement capital totals \$1.4 million in the proposal. \$863,000 of this amount is to fund the Parkwood Water Tower structural repairs.

In a continuing effort to increase communication with the public concerning the City's finances and budget process, we held Public Hearings and a Budget Work Session during the months of August and September. This document and all public presentations are posted on the City of Frisco website, www.friscotexas.gov. If there is any additional information which you require, please do not hesitate to contact us.

This budget document would not be possible without the contributions and teamwork of our Budget Office Staff, Department Directors, and Division Managers. The commitment of our entire city staff to provide excellent service is one of the key reasons Frisco enjoys the support of our citizens. We thank Mayor Maso and the City Council for the clear direction and proper oversight of Frisco's financial management.

We are grateful and humbled to have the opportunity to serve the citizens of the City of Frisco.

Respectfully submitted,



George Purefoy
City Manager

EXECUTIVE SUMMARY

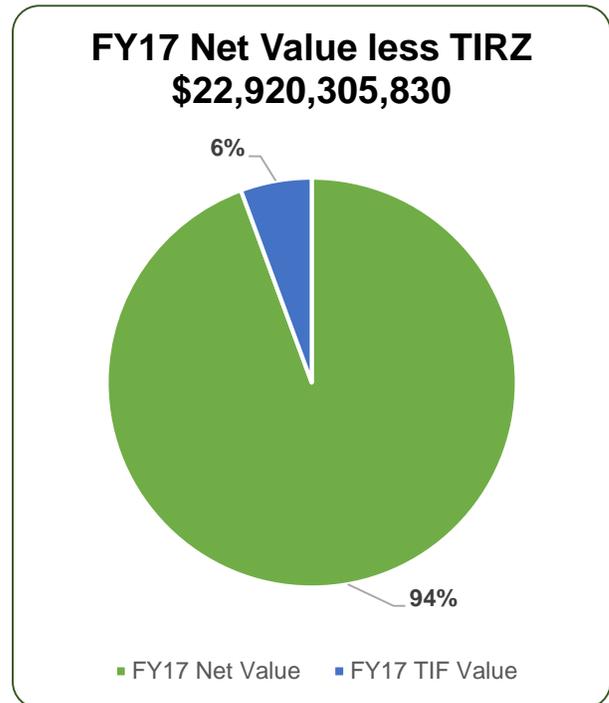
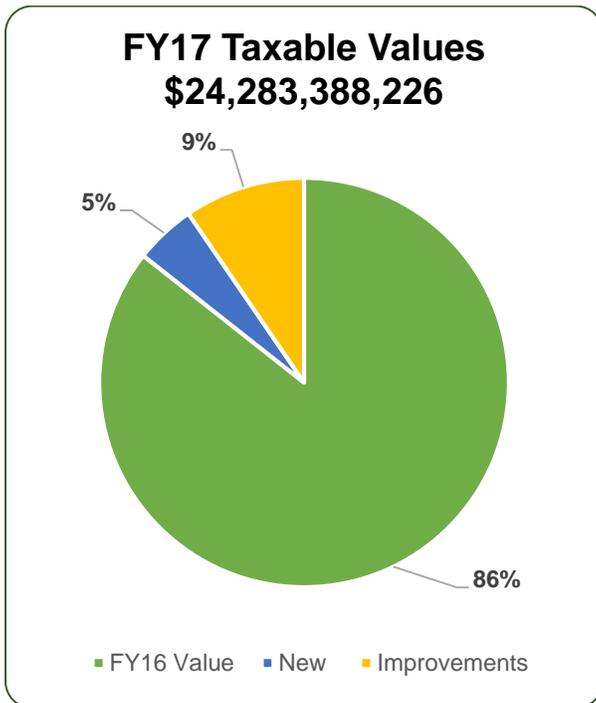
The Executive Summary is provided to summarize the details of the budget proposal.

GENERAL FUND REVENUES:

The property tax rate is \$.45 per \$100 of assessed value, a reduction of \$.01 from FY16 tax rate of \$.46.

The property tax values for FY 2016-2017 (FY17) have been certified at \$24,283,388,226. Of this amount the Tax Increment Reinvestment Zones #1 & #5 have a captured value of \$1,363,082,396 resulting in a current net taxable value of \$22,920,305,830. This is a 17.1% increase over the present net taxable value of \$19,580,216,983.

The gross taxable value increase of \$3,487,918,402 (16.77%) is due to a combination of the increased value in existing property of \$2,319,626,704 (11.15%) and the value generated by new improvements and annexations equaling \$1,168,291,698 (5.62%). The Appraisal Districts still have property values totaling \$701,037,161 under review with the Appraisal Review Board which may be adjusted over the next three months. \$496,631,172 of the under protest amount is included in the total certified value to arrive at the lower estimated certified. This amount is required for use in the effective tax rate calculation of \$24,078,982,237.



The tax rate is \$.45. The effective tax rate is \$.414144 and the rollback rate is \$.444782.

The tax rate is allocated so that \$.294052 (65%) goes toward funding the general fund operations and \$.155948 (35%) goes into the debt service fund to pay the annual debt payments. The rollback tax rate is \$.005218 below the FY17 tax rate.

The total general fund revenue projection for the FY17 Budget year is \$142.7 million as compared to revised projections this year of \$135 million.

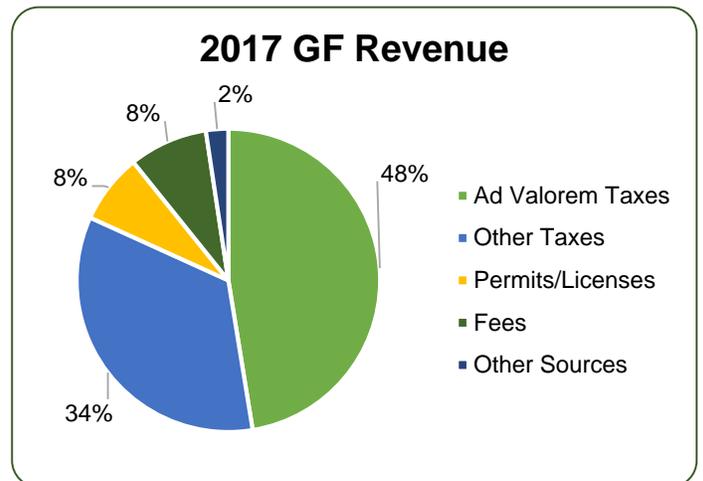
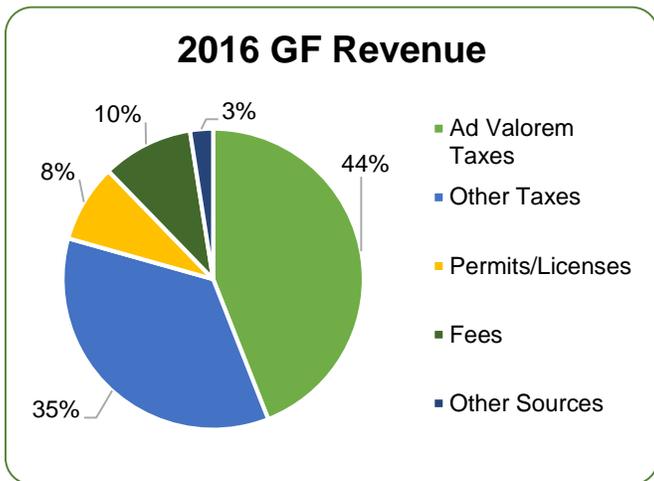
Key elements in the revenue projections include:

Revenue increases from property tax are due to increases in total valuation, which accounts for \$8.7 million increase in general fund.

Additionally, sales tax receipts are estimated to be \$38.3 million in the FY17 Annual Budget, a projected increase of 1.59% over the revised FY16 projected collection of \$37.7 million. This estimate is conservative, but based on the activity that we are seeing in the current year, it is reasonable. The amount to be rebated back in Section 380 Sales Tax Grants in FY17 is estimated to be approximately \$3.5 million.

The Sales Tax Revenue and Franchise Taxes represent 34% of total revenues. Projected franchise taxes are \$9.9 million, which represents approximately \$685,181 or 7.4% increase over the current year's revised estimate.

The FY17 Building Permit Fees revenues are budgeted at \$9 million, slightly less than FY16 projections. We project single family permits to stay in the range of 1,500 to 2,000 on an annual basis. Revenues from the Frisco Athletic Center continue to be strong and cover operating costs of the facility.



SUMMARY OF GENERAL FUND EXPENDITURES:

The FY17 General Fund operating expenditures are budgeted to be \$142.7 million, compared to the projected FY16 year end total of \$134 million.

General Government includes the following divisions: *City Manager's Office, Communications and Media Relations, City Secretary's Office, Legal Services, City Council, and Records Management.* The General Government budget is \$6.4 million, which represents an 8% increase. Additionally, software expenses in Records Management for FY17 are higher due to funding for agenda management software. Funding in Communications includes an increase in salaries in FY17 due to turnover in FY16.

Financial Services Department includes seven divisions in the General Fund: *Administration, Affordable Housing, Budget Office, Finance/Accounting, Revenue Collections/Treasury, Municipal Court, and Section 380 Sales Tax Grants*. The total Budget is \$10.2 million, an increase of less than 1%. The *Section 380 Sales Tax Grants* decrease is due to decreasing sales tax rebates on the agreements that have been completed. A new Accountant position and a part-time Senior Payroll Specialist have been funded in this proposal.

Police Department expenditures total \$37 million, an increase of 21%. The increase includes 25 new positions for the Department: Professional Standards Unit Investigator, four School Resource Officers, one School Resource Lieutenant, six Police Officers, Records Supervisor, CID Detective, Dispatch Training Coordinator, Dispatcher, Public Safety Equipment Technician, Deployment Sergeant, four Police Corporals, a Police Service Assistant, and two Detention Officers. We continue replacing patrol vehicles, in line with our current vehicle replacement schedule, and twelve replacement vehicles are appropriated for a total cost of \$689,424. One motorcycle is also being replaced at a cost of \$34,500. The Jail PD Video Management system is being replaced at a cost of \$609,621.

Fire Department budget totals \$33.4 million, or an increase of 6%. The increase includes 11 new positions for the Department: three Fire Lieutenants, six Firefighter/Paramedics, a Field Incident Technician, and an Emergency Vehicle Technician. Capital includes replacement funding for a Squad Apparatus, replacement of one truck, Motorola Radio replacements, and Stryker Power Cots.

Public Works Department budget is \$7.4 million, an increase of 2.7%. Increases to the Streets Division budget includes one new employee, an Office Manager. The budget includes funding for replacing one crew truck.

Human Resource Department budget is \$2 million, or a 6.5% increase. This is partially due to Personnel costs for a full year, with no attrition, and the upgrade of a part-time position to full-time to enhance the wellness program for the City. Operational increases include funding other contractual services for the self-insurance plan management.

Administrative Services Department budget is \$8 million, which is an increase of 4%. This department has six divisions: *Administration, Risk, Purchasing, Fleet Services, Building Services and Support Services*. The key funding for FY17 includes a Safety Officer in the *Risk Division*, a Buyer in the *Purchasing Division*, a Senior Maintenance Technician in the *Building Services Division*, a Fleet Technician for the *Fleet Division*, contract Security staffing, and a 30' Towable Boom Lift Genie. Total new funding approved is \$823,783.

Information Technology Services Department (IT) has four Divisions: *Administration, Management Information Services (MIS), Project Management Office and Information Systems (IS)*. The budget for the IT Department totals \$4.2 million. This is an increase of 12% over the FY16 budget. Capital & Supplemental for next year includes Point to Point Connection to Azure Government Cloud, a server refresh and a second internet connection totaling \$496,000. Four new positions are funded at \$393,154: two Systems Engineers, a MIS Supervisor/Desktop Administrator and a Unified Communications Specialist.

Library Services Department annual total operating budget is \$4.5 million, an increase of 5.6% over the FY16 appropriation. The book budget funding increases to \$628,185 for FY17. Funding for a Library assistant and a laser cutter total \$63,078.

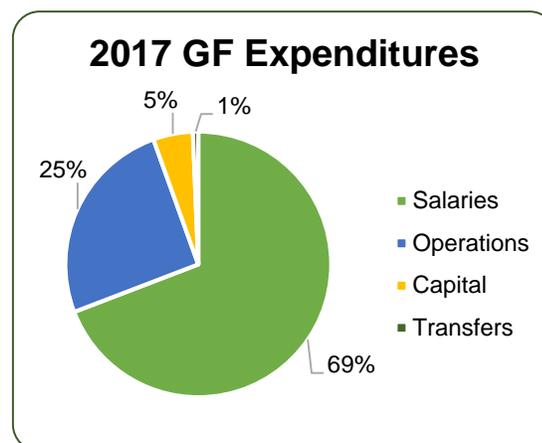
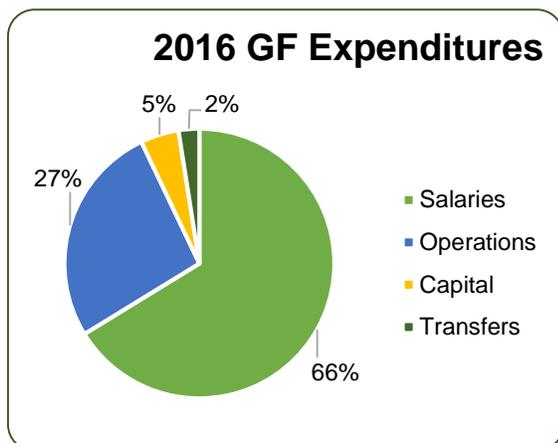
Parks and Recreation Department is funded at \$16.3 million, an increase of 5.4% over the FY16 appropriation. As we continue to add park land and medians, it is necessary to add two Maintenance Crews, 7 Maintenance Workers, to the *Parks & Median Maintenance Division*. Equipment replacements and new capital for the Department total \$746,905. The *Frisco Athletic Center (FAC)* includes funding for replacement athletic equipment of \$689,600 (or the annual depreciation amount). An Administrative Assistant position is recommended for the *Leisure Services Division*.

Engineering Services Department total budget increases 7.3% to \$4.9 million. The General Fund functions include *Engineering, Transportation, Traffic Control and Signal Control*. Funding for a Senior Signal Technician totals \$74,124. Replacement vehicles and School Zone Flasher Clock/Pager Replacement program in capital replacement total \$248,449.

Development Services Department includes the *Planning, Building Inspections, Code Enforcement, Health, and Animal Control Divisions*. The proposed budget is \$8.2 million, which is a 9.1% increase over FY16. The increase includes two new proposed positions: an Environmental Health Specialist and a Multi-Family Inspector. Capital appropriations for 6 replacement vehicles including a truck & chassis mount animal control box totals \$204,762. Funding of \$150,000 is also provided for the 380 Overlay District Study.

Non-Departmental in the General Fund decreased for FY17. The transfer to the Capital Reserve Fund, the Insurance Reserve Fund and the Capital Projects Fund for Land purchases in FY16 accounts for the majority of the decrease in this cost center. We have also increased attrition to \$1 million or about 10% of total personnel costs.

In keeping with our prior budgeting practice, operating capital costs are reflected in the budgets of the individual departments and divisions as listed above. A list of all funded capital can be found at the beginning of the General Fund division section of the budget on the Capital and Supplemental Request Summary.



UTILITY FUND

REVENUES AND EXPENSES:

The Utility Fund budget provides for operational needs of the system and includes increased costs from the North Texas Municipal Water District. Total budgeted revenues are \$92.2 million as compared to revised projected revenues for the previous fiscal year of \$82.7 million. The revenues are based on the City increasing water and sewer rates to cover the costs associated with the expanded system operations and a water rate adjustment to account for the water cost increases and capital needs from the North Texas Municipal Water District (NTMWD). Expenses related to Water and Sewer services by the NTMWD account for 54% of the Fund's total expenses. Details of these proposed rate increases will follow in a recommendation from staff in September.

Adopted FY17 water revenues increase to \$54 million as compared to current year's revised projections of \$47.6 million. This reflects our best estimate given different variables: impact of water use restrictions, conservation in city operations, and rate adjustments. Total sewer estimated revenues are \$33 million as compared to the previous year's revised revenues of \$28.5 million. This total reflects an increase due to the anticipated growth in the customer base and a rate increase as explained above.

We will continue transferring \$3.0 million from the Water and Sewer Impact Fee Fund to offset the debt service for additions and improvements to the water and sewer system, specifically the debt service related to the Panther Creek Sewer Plant and the Stewart Creek Sewer Plant expansion. NTMWD has issued approximately \$66 Million in bonds to expand the sewer plants and this increase will be reflected in our payments back to the District.

The operational budgets in the Utility Fund are comprised of divisions from portions of several different departments including **City Manager's Office**, **Financial Services** (*Revenue Collections/UB*), **Administrative Services** (*Purchasing*), **Public Works** (*Administration, Water, Sewer, Meters and Right of Way*), **Information Technology** (*Development, Project Management Office, Information Services, and Geographic Information Systems*) and **Engineering Services** (*Administration, Engineering, and Construction Inspection*).

City Manager's Office expenses total \$108,912. The majority of this expense is salary, but also includes other expenses to support utility related project management.

Revenue Collections Division in the **Financial Services Department** has a proposed budget of \$1.6 million, a 19.5% increase from the previous year's revised budget which includes funding for credit card fees and postage cost increases to cover mailing of bills each month. A Cashier Supervisor position has also been funded.

Expenses in the **Public Works Department** budget total \$63.5 million or a 10% increase over FY16 revised projections. Of this amount, \$47 million represents payments to the NTMWD for water and sewer services. This increase includes a 10% rate increase from the NTMWD for water from \$2.29 per 1,000 gallons to \$2.53. The NTMWD will also pass through increases for services related to operating wastewater treatment plants. Replacement equipment totals \$256,931 for FY17. Funding is also proposed for a parking lot, and structural repairs to the Parkwood Tower for a total cost of

\$1,113,000. Details regarding the replacement equipment can be found in the Capital and Supplemental Request Summary in the Utility Fund section of this document.

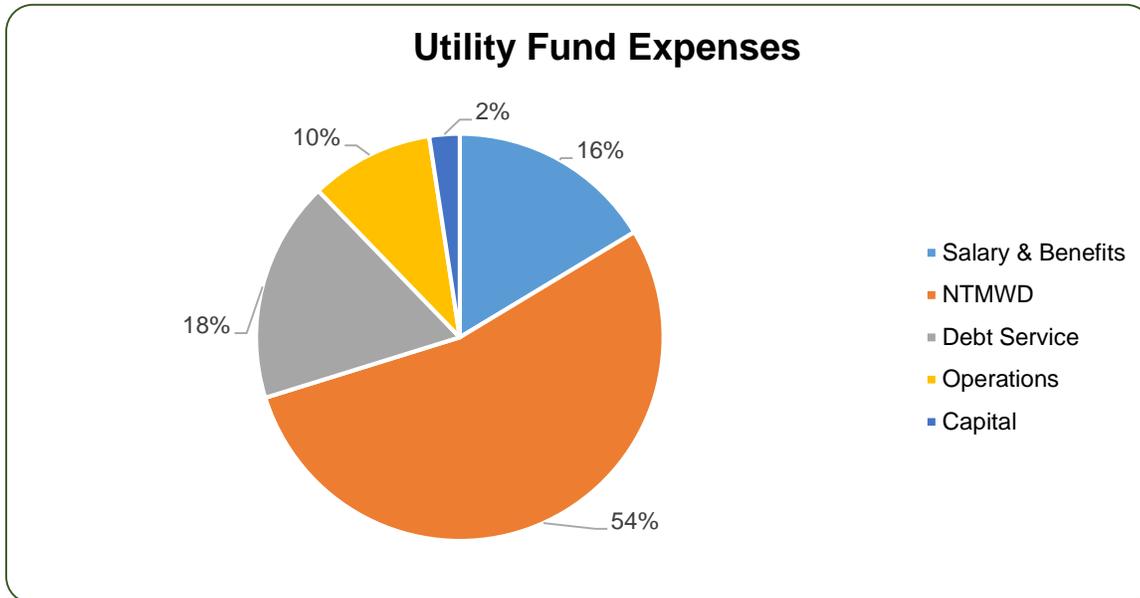
Six new positions are budgeted for the **Public Works Department** including a Customer Service Representative, Hydrant Crew consisting of a Crew Leader, Operator II and a Maintenance Worker, Utilities Superintendent, a Maintenance Worker, reclassification of a Customer Service Representative to a Permit Technician, and the upgrade of one Irrigation Inspector from part time to full time. These positions, including equipment and operations, account for approximately \$619,291 of the increase.

The Utility Fund also provides funding for the **Information Technology Department** – with a total budget of \$2.4 million or a decrease of 2%. The majority of this decrease is realized in the MIS Division for server replacements and hardware in FY16.

Administrative Services Department expenses increased due to the proposed capital funding of \$500,000 for a new centralized warehouse and fleet bays expansion.

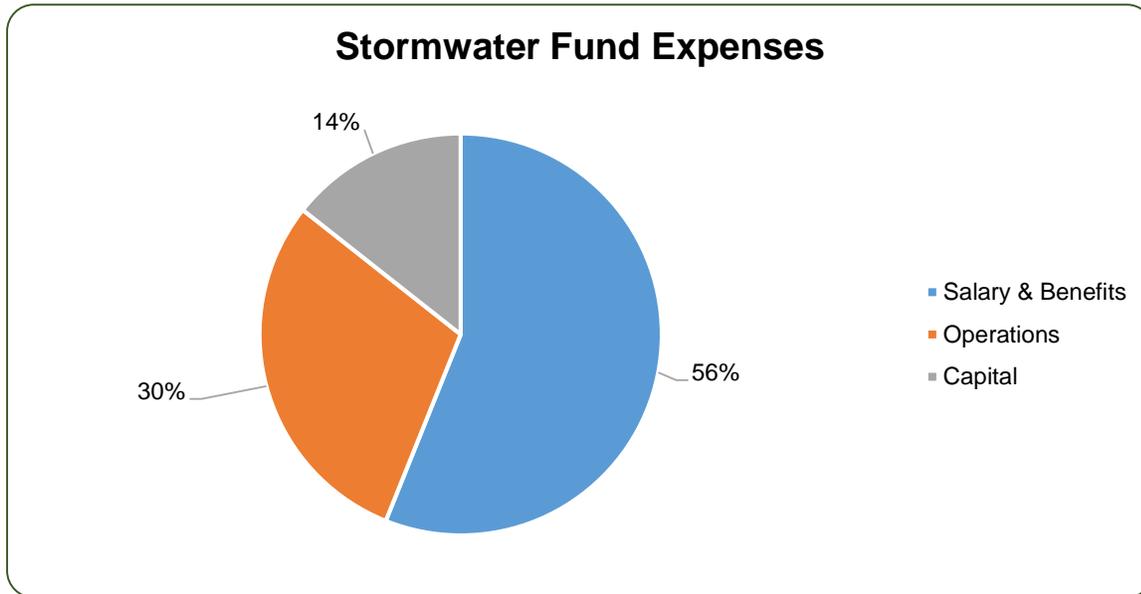
Engineering Services Department - Engineering and Construction Inspection, total budget is \$3.6 million, down 3%. A Construction Inspector with truck is included in the proposal, as well as one replacement truck. Engineering studies have decreased slightly for FY17.

Non-Departmental expenses for debt service decreased 3.4% for FY17. Total Utility Fund debt service for FY17 totals \$15.3 million compared to FY16 Revised projection of \$15.8 million. Details for debt service by series are included in the Debt Section of this document.



STORMWATER FUND REVENUE AND EXPENSE:

Total estimated revenues for FY17 are \$4.5 million. Stormwater fee revenue represents a 34% increase over the revised FY16 fee revenue. The revenue stream from the Stormwater Fee has proven to be consistent with projections made when the fund was established. We are proposing a rate increase for FY17, per original plan projections.

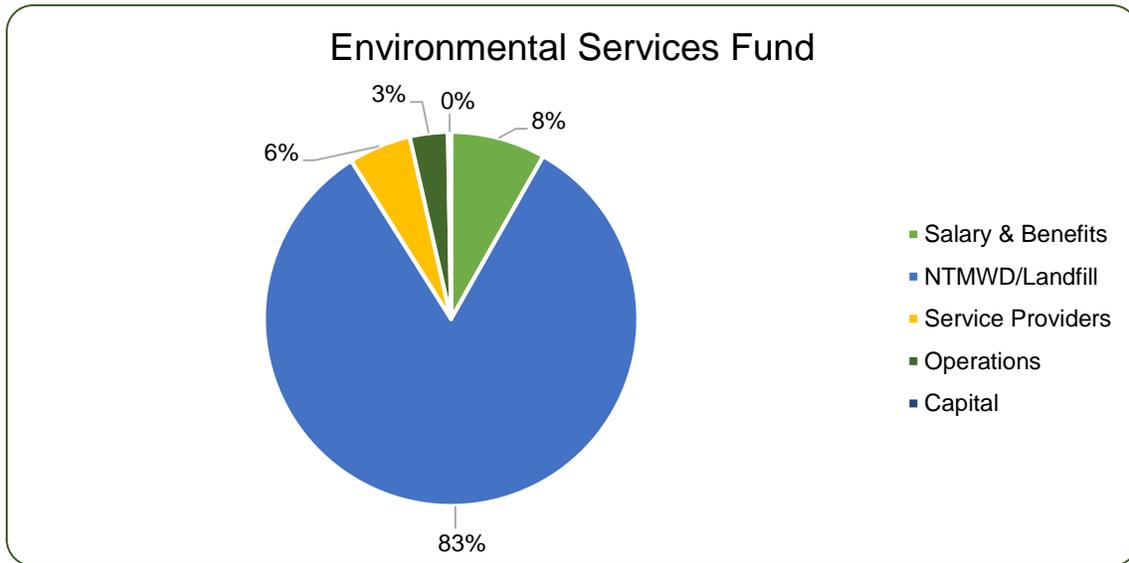


The projected expenses are \$5.1 million. This includes a Stormwater crew consisting of one Crew Leader and one Equipment Operator II. Capital funding is proposed for a 4 wheel drive backhoe with trailer. Transfers of \$2,784,917 for administrative costs and several capital projects are included in the funding proposed for FY17.

ENVIRONMENTAL SERVICES FUND REVENUE AND EXPENSE:

The Environmental Service Fund continues to meet revenue goals. Budgeted revenues are \$14.2 million, which is a 7% increase over the FY16 revised revenues. This is principally due to anticipated increases in the number of households and business customers of the various services provided.

Expenses total \$14.2 million. Approximately 83% of the expenses for the fund are related to contracts for collection of refuse and recyclables, along with the cost of disposal charged by the NTMWD. Funding is included for one new position: Senior Customer Service Representative. This includes a \$974,871 transfer to other funds to cover administrative costs and franchise fees.



CAPITAL PROJECTS BUDGET:

The capital projects budget tracks the infrastructure and building projects which are funded with general operating transfers, intergovernmental revenue, bond funds and other special funding sources. Revised FY16 budget of \$422 million and proposed FY17 estimate of \$58 million will fund the projects in the current plan. Bonds were sold for road projects, parks projects, public safety and facility construction projects during FY16 of \$81,000,000, (including \$2 million from the 2006 authorization). We have scheduled a bond sale in the summer of FY17 for \$70,337,130 to include \$32 million for City Hall Expansion, \$7,837,130 for Fire Facilities and equipment, \$10,500,000 for Grand Park, and \$20 million for various road projects. Total authorized but unissued bonds, after the FY17 sale, will be \$99,652,870, including the authorizations approved by the voters in the 2006 and 2015 elections.

Building and infrastructure projects of this magnitude can typically span two to six years. The following list contains many of the projects that are either in design or under construction within FY16 through FY17.

1. Facilities totaling over \$281 million to include:

- City Hall/Library/Court Expansion
- Project Management
- Fleet Center Facility Expansion
- Fire Stations and Equipment
- Police Headquarters Parking Facility
- Senior Center

2. Roadway and thoroughfare improvements of \$124 million to include:

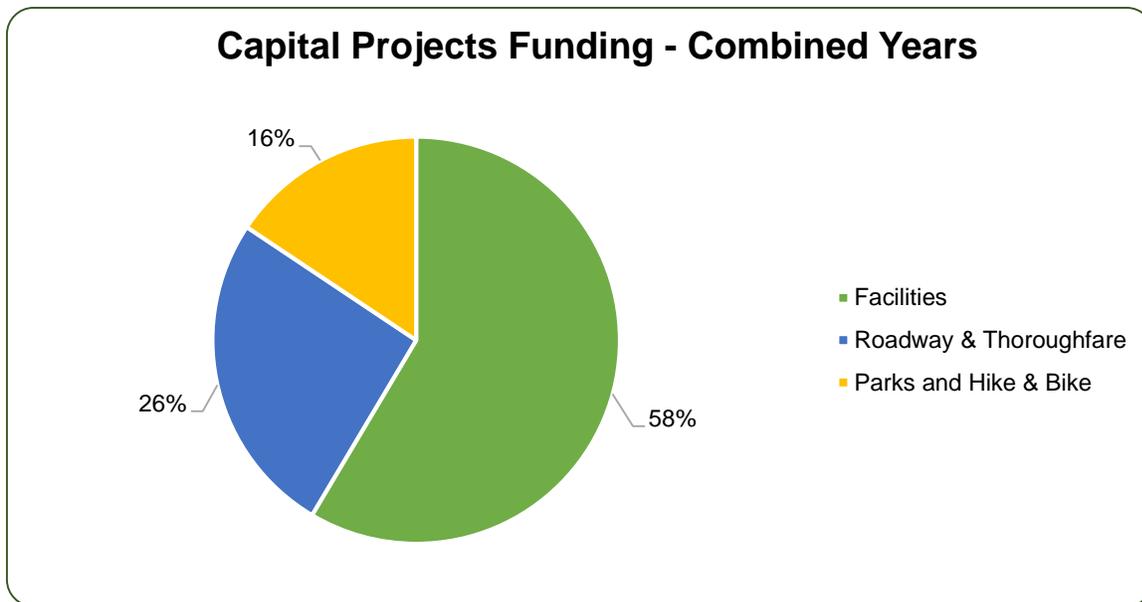
- 4th Army Memorial
- Custer Road (FM 2478)
- Dallas Parkway

- Traffic Signal Installation
- Arterial Street Light improvements
- Preston Road Intersection improvements
- Rockhill Road
- Roundabout – Warren Parkway & Ohio Drive
- Stonebrook Parkway
- Teel Parkway

3. Parks and Hike & Bike Trail improvements totaling over \$75 million, which include:

- Grand Park Development
- Northeast Community Park
- Various Hike and Bike Trails
- Various Neighborhood Parks
- Cottonwood Creek Linear Park
- Wranglers Range Park

The listed projects are only a portion of the complete list, which can be found on the Capital Projects Fund Summary pages of the budget document.



DEBT SERVICE FUND:

Current tax revenues proposed to cover the debt service obligations are projected to be \$35,587,017. Additional revenues from the TIRZ funds supporting debt service total \$22,275,145. Additional contributions into the debt service fund include appropriations from Thoroughfare Impact Fees, the Frisco Community Development Corporation, the Frisco Economic Development Corporation, the Panther Creek Public Improvement Districts (payments made by residents of the Districts), and the Frisco Square Management District (this payment is made by the developer). Total revenues in the

Debt Service Fund are budgeted at \$59,918,863 with 40% of that amount being supported from other revenue streams.

Obligations to be paid out of the debt service fund total \$59,427,877 (including fees) leaving a projected fund balance of \$4,365,009. The City refunded some debt in June 2016 and the refunding is not currently in the budget, but should not affect the ending fund balance significantly. This fund balance represents 1/12th of the principal and interest expenditure for the prior year.

PERSONNEL:

FY16 included 1,430 positions authorized. With the addition of 71 net positions, there will be 1,501 positions authorized, with 1,274 FTE (full time equivalent). Approximately, 7.69 FTE per 1,000 population.

General Fund Positions

A net total of 58.5 positions are included in the General Fund. Total salary and benefit cost estimate of the new positions is \$4,632,611 in FY17. Staffing additions, which have been discussed in the preceding summary by Department, include:

- 1 Senior Payroll Specialist (PT) – Financial Services
- 1 Accountant I
- 1 PSU Investigator – Police Department
- 4 School Resource Officers
- 1 School Resource Lieutenant
- 1 Records Supervisor
- 1 CID Detective
- 1 Dispatch Training Coordinator
- 1 Dispatcher
- 1 Public Safety Equipment Technician
- 1 Deployment Sergeant
- 4 Police Corporals
- 6 Police Officers
- 1 Public Service Assistant
- 2 Detention Officers
- 3 Fire Lieutenants – Fire Department
- 6 Firefighter/Paramedics
- 1 Field Incident Safety Officer
- 1 Emergency Vehicle Technician
- 1 Office Manager – Public Works
- 1 Safety Officer – Administrative Services
- 1 Buyer
- 1 Senior Facilities Technician
- 1 Fleet Technician (6 months)
- 1 MIS Supervisor/Desktop Administrator – Information Technology
- 1 Unified Communications Specialist
- 2 Systems Engineers
- 1 Library Assistant - Library
- 7 Maintenance Workers – Parks & Recreation
- 1 Administrative Assistant
- 1 Senior Signal Technician - Engineering Services
- 1 Environmental Health Specialist – Development Services
- 1 Multi-Family Inspector

Enterprise Fund Positions

Utility Fund has an increase of 9 new positions and 1 upgraded position (from PT to FT) to include:

- 1 Cashier Supervisor – Financial Services
- 1 Irrigation Inspector (Upgrade from PT to FT) – Public Works
- 1 Customer Service Representative
- 1 Crew Leader (Hydrant Crew)
- 1 Operator II (Hydrant Crew)
- 1 Maintenance Worker (Hydrant Crew)
- 1 Utilities Superintendent
- 1 Maintenance Worker
- 1 Inventory Specialist – Administrative Services
- 1 Construction Inspector – Engineering Services

Stormwater Fund has an increase of 2 new positions:

- 1 Crew Leader
- 1 Equipment Operator II

Environmental Services Fund has an increase of 1 new position:

- 1 Senior Customer Service Representative

Other Fund Positions

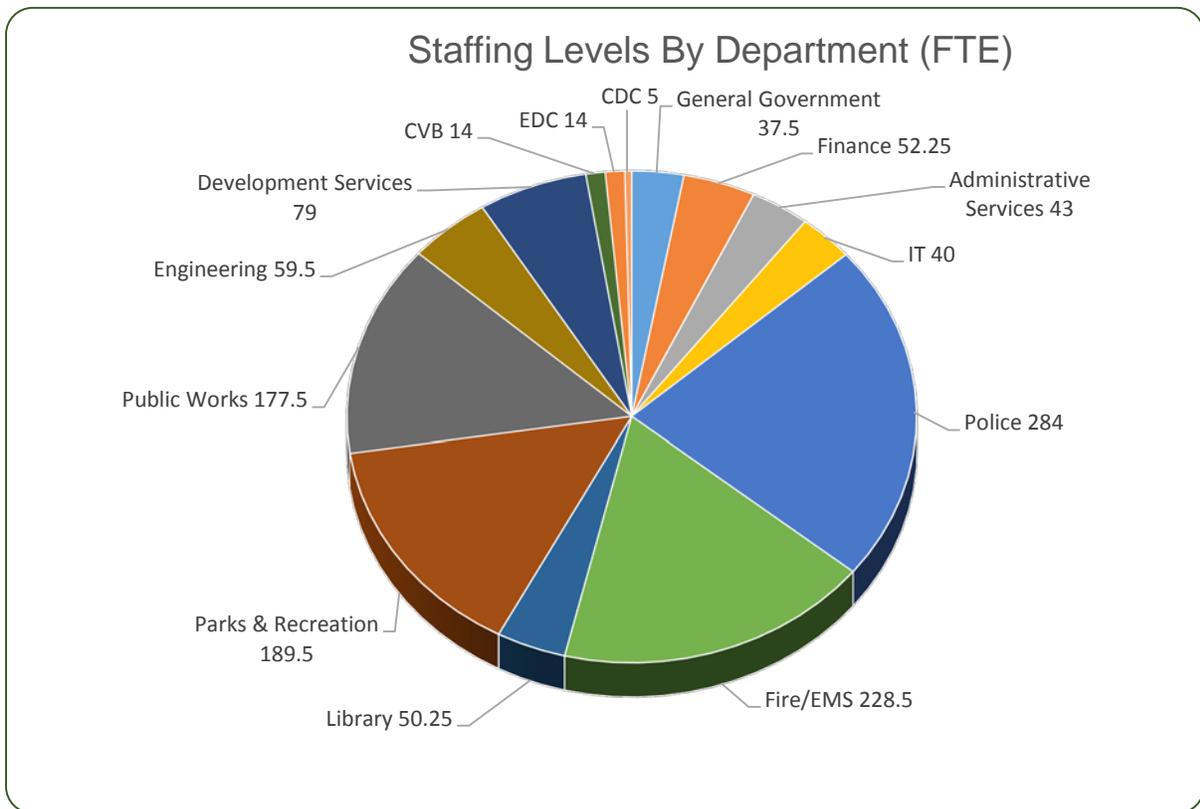
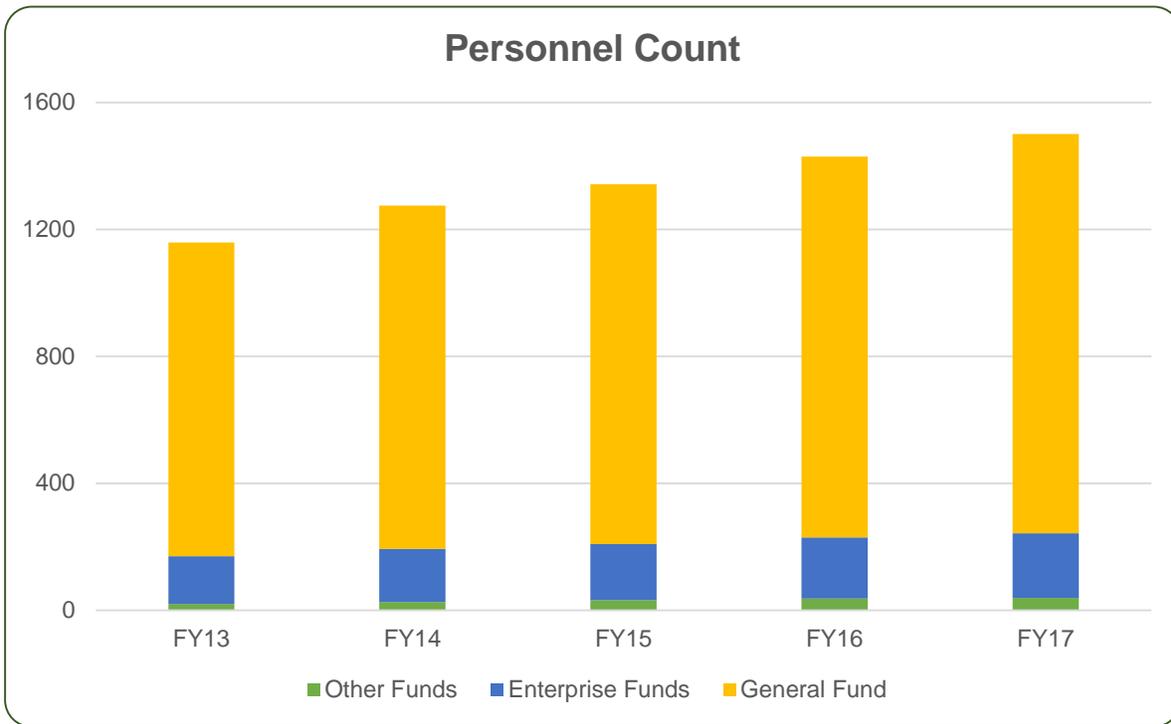
Hotel/Motel Fund has an increase of 2 new positions:

- 1 Sports & Events Development Manager
- 1 Digital Marketing Manager

Pay and Benefits

Funding of approximately \$2.9 million, for an average 3% merit-based increase for employees and one 3% step increase for police and fire personnel, is included in FY17 budget. We strive to be competitive in the general market place, comparable to similar situated employers and we continue to address market changes. Total appropriations for all funds of approximately \$1.9 million is in the FY17 budget to address market competition in this region.

Insurance cost estimates for FY17 are based on our consultant's evaluation of costs and funding requirements. It is anticipated that a rate increase to the City and our employees will be necessary for FY17 to cover high claims and increases over the past year. We continue to review and evaluate our rate structure to determine how to best meet needs. Funding to continue the wellness program initiatives and incentives is included in the appropriation. Other insurance benefits are proposed to continue with the same coverage levels. The full Texas Municipal Retirement System (TMRS) rate of 14.29% is included in the budget, up from 14.13% for 2016.



CITY COUNCIL STRATEGIC FOCUS AREAS:

Frisco's Annual Budget is our plan of action detailing how the City's overall goals will be achieved. Each cost center (Division) includes, as a part of its description of core services, information on their mission, strategies, objectives, and measures. The work program specifics, which are included with the budget unit pages, describe the steps the operating departments are taking to align their budgets with City Council's Strategic Focus Areas and Strategic Goals.

In 2003, the City Council established seven Strategic Focus Areas to guide the City's operations and provide the Council's long term vision for the community:

1. **Long-Term Financial Health** - Responsible stewardship of financial resources balancing short and long term needs of the community.
2. **Public Health & Safety** - Provide quality programs and services which promote community well-being.
3. **Infrastructure** - Develop and maintain transportation systems, utilities and facilities to meet the needs of the community.
4. **Excellence in City Government** - Provide effective and efficient services with integrity in a responsive and fair manner.
5. **Sustainable City** - Promote the continued development of a diverse, unique and enduring city.
6. **Civic Involvement** - Encourage civic pride, community participation and a sense of ownership in our community.
7. **Leisure and Culture** - Provide quality entertainment, recreation and cultural development to promote and maintain a strong sense of community.

This year, the City Council conducted its Strategic Worksession on January 28 – 29, 2016. From the meeting, Council unanimously agreed upon ten specific priorities. These were formally adopted by the City Council on March 10, 2016.

The Council's top priorities for 2016-2017 are as follows:

- Transportation study
- Better EDC alignment and EDC Board Strategic Plan so as to land Fortune 100/500 Employer
- 380 District
- Master Plan \$5B Mile (Main/Hall /Conference)
- Exide clean up
- Grand Park
- Attract regional destination
- Neighborhood/Commercial design strategy
- Continue seeking destination dining, entertainment, and hotel
- Successful grand opening of Star and Leverage

The FY17 Budget provides funding to enable staff to continue progress on achieving these goals.

BUDGET IN BRIEF



BUDGET IN BRIEF

The following pages provide a short and concise summary of the budget process and key budget points.

BUDGET PROCESS

The budget process is a yearly activity as set forth in the City Charter. The City Council adopts an annual budget as prepared by the City Manager and City staff.

The process starts each year in January, with the City Council Worksession. At which, the City Council and City Manager along with Department Directors determine the strategic focus areas, long term goals and plans for the upcoming fiscal year for the City of Frisco.

Throughout February and March, the Budget staff begins preparing training materials, and forecasts. Staff are also continuously monitoring current year revenues and expenditures, and simulating subsequent fiscal year projections.

Each year in April, the Management Team hosts a Budget Kickoff Meeting. At the Budget Kickoff Meeting, forms, guidelines, and training materials needed to prepare the revised budget and proposed budget requests are provided. Preparation of the budget includes the current year revised budget, the subsequent fiscal year proposed budget, and the subsequent fiscal year capital and supplemental requested amounts. Budget Office staff hold open labs during April to assist Departments with budget software use and provide one-on-one assistance and instruction.

The current year revised budget is a projection of revenues and expenditures for the remainder of the current fiscal year. Departments submit justification for accounts that are expected to be over budget and for accounts that funding is not able to be fully utilized. All accounts are then evaluated and adjusted from the current budgeted amount to meet year end needs.

The subsequent fiscal year proposed budget is the expected cost for maintaining the current year base operations. Increases to the operating portion due to growth or inflation of the base are limited depending on the City Manager guidelines stated during the Budget Kick Off Meeting. Capital and one-time purchases from the previous fiscal year are not included in this base estimate.

Instead, activities that require additional resources, new or replacement equipment, or new programs are included in the capital and supplemental requested amounts. For each item requested, Departments provide a description, itemization, and justification of the estimated costs. These requests are submitted by the Department in a list prioritized according to need. Fleet and computer replacements are submitted by the Fleet Division and Information Technology Department for each Department and evaluated during the Departmental Budget Review Meetings.

All three parts of the budget preparation materials are due in May. Throughout May, individual Departmental Budget Review Meetings are held with the Department Director and the Management Team to review and discuss their requests for changes to the current year, their upcoming year proposed budget, and their capital and supplemental requests. The budget staff combines the proposed requests into the Revenue, Expenditure, and Fund Summaries and submits to the City Manager, who then reviews, makes adjustments and submits the proposed budget to the City Council prior to August 15.

The City Council has the opportunity to review the proposed budget, discuss their opinions, ask questions with the City Manager, provide feedback, and request changes at the Council Worksession in early August. After the Council Worksession there are two public hearings. The Charter requires at least one public hearing on the budget. In addition, if the proposed tax rate exceeds the effective tax rate, the City is required to hold two public hearings on the tax rate in addition to the public hearing on the budget. The public hearings allow citizens a chance to voice their opinions.

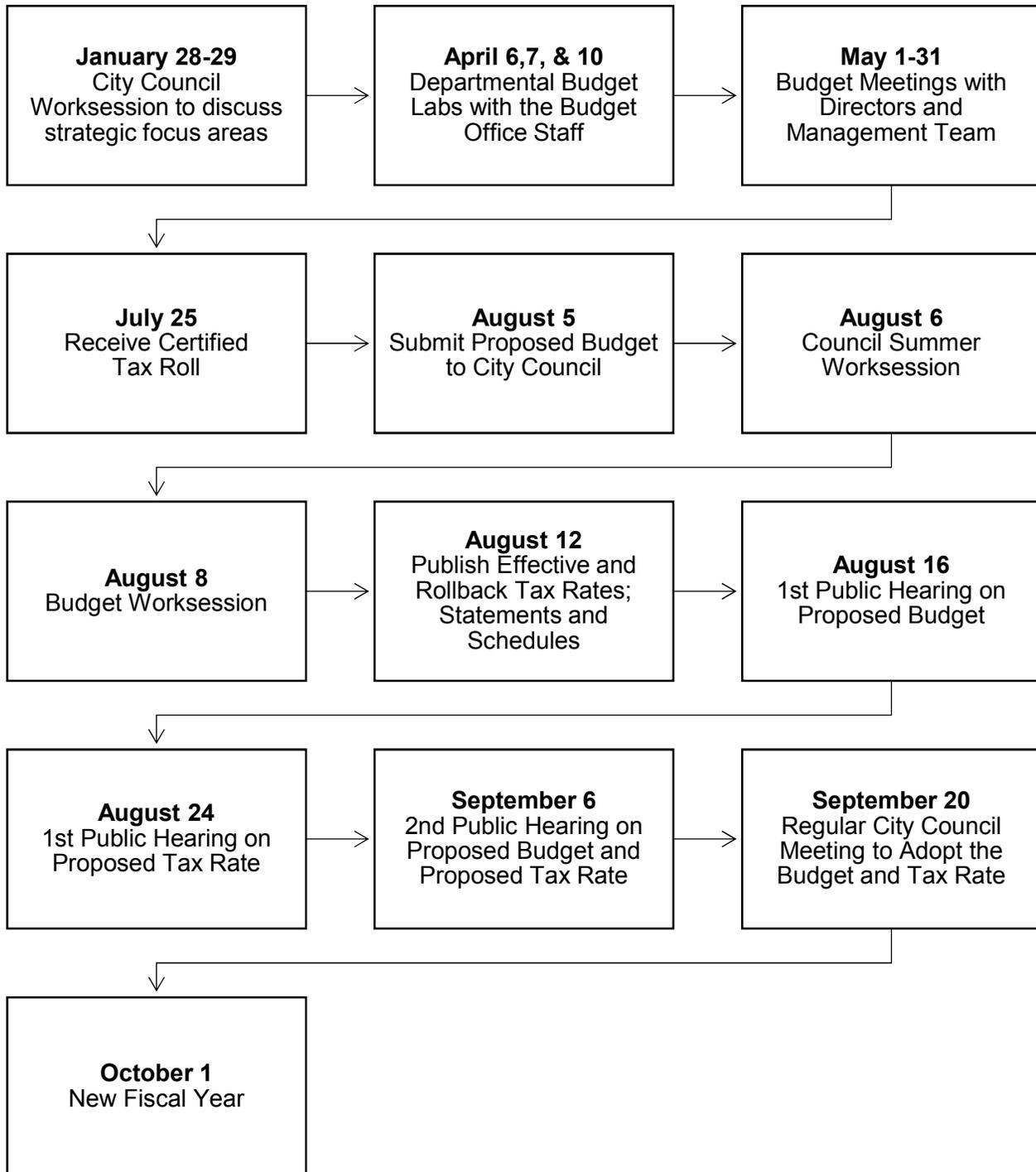
BUDGET IN BRIEF, CONTINUED

The City Council will adopt the final budget appropriation at a City Council meeting in September for the October 1 fiscal year start date.

BUDGET ADJUSTMENTS AND AMENDMENTS

Budget changes that do not affect the total for a Department, but transfer funds from one line item to another within a Department's operating budget are allowed at each Director's discretion. A budget adjustment that will bring a change in the total appropriation for a Department may be allowed by the City Manager at the written request of the Department, based on the City's ability to fund the request. A budget adjustment that requires a change in total appropriations at the fund level requires the City Council's approval in the form of an ordinance.

BUDGET PROCESS FLOWCHART



CITY OF FRISCO
COMBINED BUDGET SUMMARY
2016 - 2017

Fund Title	Estimated Beginning Balance	Revenues by Type			
		Taxes	Licenses & Permits	Fees	Interest
General Fund	\$ 45,883,873	\$ 116,736,780	\$ 10,624,544	\$ 11,969,990	\$ 200,000
Insurance Reserve Fund	3,809,857	-	-	-	20,000
Capital Reserve Fund	10,784,960	-	-	-	50,000
Public Leased Facility Fund	100,397	-	-	229,075	250
Special Events Fund	236,248	-	-	270,000	500
Workforce Housing Fund	457,376	-	-	-	3,000
Public Arts Fund	348,407	-	-	-	1,000
Superdome Fund	1,342,686	-	-	-	10,000
TIRZ #1 Fund	3,644,219	27,029,162	-	4,667,177	2,000
TIRZ #5 Fund	31,064	113,197	-	-	-
Court Technology Fund	332,215	-	-	190,000	200
Traffic Control Enforcement	233,627	-	-	600,000	500
Hotel/Motel Tax Fund	1,244,522	4,530,791	-	-	1,000
Frisco Square MMD Fund	-	-	-	-	-
Panther Creek PID Fund	26,153	-	-	215,000	65,000
Grants Fund	-	-	-	-	-
CDBG Fund	-	-	-	-	-
Public Television Franchise Fund	776,628	440,000	-	-	1,000
Capital Projects Fund	873,574	-	-	-	-
Thoroughfare Impact Fee Fund	14,569,821	-	-	-	-
Park Dedication Fee Fund	18,308,576	-	-	-	-
Debt Service Fund	3,874,023	35,587,017	-	-	20,000
Utility Fund	45,272,421	-	-	88,478,936	20,000
Utility Capital Projects Fund	4,811,391	-	-	-	-
Utility Impact Fee Fund	22,031,344	-	-	-	-
Stormwater Fund	1,124,516	-	-	3,834,700	1,000
Environmental Services Fund	7,490,732	-	-	14,188,137	5,000
Community Development Fund	63,605,743	19,168,726	-	-	240,000
Economic Development Fund	96,126,562	19,168,726	-	-	125,000
Charitable Foundation Fund	15,696	-	-	-	-
Totals	\$ 347,356,630	\$ 222,774,399	\$ 10,624,544	\$ 124,643,014	\$ 765,450

Revenues By Type		Expenses by Object					Estimated
Miscellaneous	Interfund Transfers In	Salary & Benefit	Service & Commodity	Capital Outlay	Interfund Transfers Out	Ending Balance	
\$ 2,157,269	\$ 1,044,000	\$ 98,708,227	\$ 36,199,671	\$ 6,901,695	\$ 922,938	\$ 45,883,925	
-	-	-	-	-	-	3,829,857	
-	500,000	-	9,846,944	-	235,000	1,253,016	
-	800,000	-	1,028,712	-	-	101,010	
70,000	70,000	-	275,000	70,000	-	301,748	
-	-	-	70,300	-	-	390,076	
-	187,938	85,242	103,696	-	-	348,407	
-	-	-	80,004	-	-	1,272,682	
-	5,037,833	-	13,505,845	-	24,116,648	2,757,896	
-	612,848	-	-	-	643,912	113,197	
-	-	-	134,759	25,000	144,000	218,656	
-	-	-	406,733	200,000	-	227,394	
285,200	-	1,562,192	2,109,365	-	2,009,119	380,837	
200,000	-	-	-	-	200,000	-	
-	-	-	-	-	298,100	8,053	
1,787,831	115,000	-	1,389,979	512,852	-	-	
849,542	-	-	849,542	-	-	-	
-	-	-	-	1,201,500	-	16,128	
70,337,130	7,584,417	-	-	57,909,097	-	20,886,024	
-	-	-	-	-	500,000	14,069,821	
-	-	-	-	-	-	18,308,576	
-	24,311,846	-	59,427,877	-	-	4,365,009	
400,000	3,300,281	14,269,263	70,855,833	2,100,793	-	50,245,749	
10,000,000	-	-	-	6,600,000	-	8,211,391	
-	-	-	-	-	3,000,000	19,031,344	
649,450	-	1,329,723	700,802	340,714	2,784,917	453,510	
-	-	1,083,754	12,093,281	35,000	974,781	7,497,053	
894,286	1,685,415	250,000	10,835,430	17,527,500	8,109,778	48,871,462	
4,928,931	-	1,981,019	34,399,593	60,000	1,310,385	82,598,222	
1,700	-	-	1,700	-	-	15,696	
<u>\$ 92,561,339</u>	<u>\$ 45,249,578</u>	<u>\$ 119,269,420</u>	<u>\$ 254,315,066</u>	<u>\$ 93,484,151</u>	<u>\$ 45,249,578</u>	<u>\$ 331,656,740</u>	

CITY OF FRISCO
THREE YEAR REVENUE AND EXPENDITURE SUMMARY

	Actual 2015	General Fund Revised 2016	Proposed 2017	Actual 2015	TIRZ #1 Fund Revised 2016	Proposed 2017
Revenues						
Taxes	\$ 96,063,477	\$ 107,214,993	\$ 116,736,780	\$ 24,257,923	\$ 25,943,893	\$ 27,029,162
Licenses & Permits	11,341,715	11,327,690	10,624,544	-	-	-
Fees	11,113,718	13,188,687	11,969,990	4,987,767	4,663,197	4,667,177
Interest	189,699	276,508	200,000	3,030	7,851	2,000
Miscellaneous	2,120,898	2,087,251	2,157,269	-	-	-
Total Revenue	120,829,507	134,095,129	141,688,582	29,248,720	30,614,941	31,698,339
Expenditures						
Salary & Benefit	76,444,203	88,945,063	98,708,227	-	-	-
Service & Commodity	31,085,716	35,614,165	36,199,671	13,530,712	13,717,957	13,505,845
Capital Outlay	3,262,382	6,135,865	6,901,695	-	-	-
Total Expenditures	110,792,301	130,695,093	141,809,593	13,530,712	13,717,957	13,505,845
Net Revenue (Expenditures)	10,037,206	3,400,036	(121,011)	15,718,008	16,896,984	18,192,493
Other Sources (Uses)						
Transfers In (Out)	(6,750,943)	(2,341,098)	121,062	(16,004,816)	(16,622,379)	(19,078,816)
Proceeds from Debt	-	-	-	-	-	-
Total Resources (Uses)	(6,750,943)	(2,341,098)	121,062	(16,004,816)	(16,622,379)	(19,078,816)
Beginning Fund Balance	41,538,672	44,824,935	45,883,873	3,656,422	3,369,614	3,644,219
Ending Fund Balance	\$ 44,824,935	\$ 45,883,873	\$ 45,883,924	\$ 3,369,614	\$ 3,644,219	\$ 2,757,896

(1) Actual is presented on a budgetary basis

Debt Service Fund			Utility Fund			Total General Fund Subsidiaries		
Actual 2015	Revised 2016	Proposed 2017	Actual 2015	Revised 2016	Proposed 2017	Actual 2015	Revised 2016	Proposed 2017
\$ 30,208,079	\$ 32,592,287	\$ 35,587,017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-	-	-
-	-	-	68,748,154	78,814,797	88,478,936	459,539	438,529	499,075
5,500	37,000	20,000	19,384	45,000	20,000	64,979	99,725	74,750
-	-	-	546,939	538,800	400,000	42,873	25,000	70,000
30,213,579	32,629,287	35,607,017	69,314,477	79,398,597	88,898,936	567,391	563,254	643,825
-	-	-	10,949,203	12,639,481	14,269,263	-	-	85,242
88,671,055	130,898,009	59,427,877	52,881,597	67,660,242	70,855,833	1,250,180	2,521,069	11,324,652
-	-	-	828,919	1,053,487	2,100,793	52,573	60,843	70,000
88,671,055	130,898,009	59,427,877	64,659,719	81,353,210	87,225,889	1,302,753	2,581,912	11,479,894
(58,457,476)	(98,268,722)	(23,820,860)	4,654,758	(1,954,613)	1,673,047	(735,362)	(2,018,658)	(10,836,069)
20,014,289	21,492,727	24,311,846	7,051,638	3,263,257	3,300,281	7,545,272	2,591,478	1,322,938
39,307,403	75,371,219	-	-	-	-	-	-	-
59,321,692	96,863,946	24,311,846	7,051,638	3,263,257	3,300,281	7,545,272	2,591,478	1,322,938
4,414,583	5,278,799	3,874,023	32,257,381	43,963,777	45,272,421	8,354,515	15,164,425	15,737,245
\$ 5,278,799	\$ 3,874,023	\$ 4,365,009	\$ 43,963,777	\$ 45,272,421	\$ 50,245,749	\$ 15,164,425	\$ 15,737,245	\$ 6,224,114

CITY OF FRISCO
THREE YEAR REVENUE AND EXPENDITURE SUMMARY

	Total Special Revenue Funds			Total Capital Projects		
	Actual 2015	Revised 2016	Proposed 2017	Actual 2015	Revised 2016	Proposed 2017
Revenues						
Taxes	\$ 4,606,443	\$ 4,805,264	\$ 5,083,988	\$ -	\$ -	\$ -
Licenses & Permits	-	-	-	-	-	-
Fees	788,785	905,000	1,005,000	21,094,237	20,700,000	-
Interest	120,433	82,500	77,700	696,304	970,000	-
Miscellaneous	1,883,408	2,169,025	3,122,573	96,617,363	141,680,239	-
Total Revenue	7,399,069	7,961,789	9,289,261	118,407,904	163,350,239	-
Expenditures						
Salary & Benefit	1,241,512	1,241,512	1,562,192	-	-	-
Service & Commodity	4,599,175	6,166,283	4,970,382	-	-	-
Capital Outlay	506,454	715,198	1,939,352	223,299,001	491,071,105	64,509,097
Total Expenditures	6,347,141	8,122,993	8,471,926	223,299,001	491,071,105	64,509,097
Net Revenue (Expenditures)	1,051,928	(161,204)	817,335	(104,891,097)	(327,720,866)	(64,509,097)
Other Sources (Uses)						
Transfers In (Out)	(808,681)	(607,966)	(2,567,283)	13,875,877	45,938,052	4,084,417
Proceeds from Debt	-	-	-	105,195,208	101,000,000	80,337,130
Total Resources (Uses)	(808,681)	(607,966)	(2,567,283)	119,071,085	146,938,052	84,421,547
Beginning Fund Balance	4,512,818	4,756,065	3,986,895	227,197,532	241,377,520	60,594,706
Ending Fund Balance	\$ 4,756,065	\$ 3,986,895	\$ 2,236,947	\$ 241,377,520	\$ 60,594,706	\$ 80,507,156

(1) Actual is presented on a budgetary basis

Total Enterprise Funds			Total Component Units			Total All Funds		
Actual 2015	Revised 2016	Proposed 2017	Actual 2015	Revised 2016	Proposed 2017	Actual 2015	Revised 2016	Proposed 2017
\$ -	\$ -	\$ -	\$ 36,003,036	\$ 37,737,452	\$ 38,337,453	\$ 191,138,958	\$ 208,293,889	\$ 222,774,399
-	-	-	-	-	-	11,341,715	11,327,690	10,624,544
15,249,276	16,076,846	18,022,837	-	-	-	122,441,476	134,787,056	124,643,014
19,986	11,000	6,000	208,891	365,000	365,000	1,328,206	1,894,584	765,450
781,386	173,000	649,450	2,307,258	21,445,946	5,824,917	104,300,125	168,119,261	12,224,209
16,050,648	16,260,846	18,678,287	38,519,185	59,548,398	44,527,370	430,550,480	524,422,480	371,031,617
1,610,541	2,133,165	2,413,477	1,508,452	1,735,000	2,231,019	91,753,911	106,694,221	119,269,420
10,823,697	12,426,655	12,794,083	71,419,940	37,445,257	45,236,723	274,262,072	306,449,638	254,315,066
43,348	260,790	375,714	1,797,340	352,848	17,587,500	229,790,017	499,650,136	93,484,151
12,477,586	14,820,610	15,583,274	74,725,732	39,533,105	65,055,242	595,806,000	912,793,995	467,068,637
3,573,062	1,440,236	3,095,013	(36,206,547)	20,015,293	(20,527,873)	(165,255,521)	(388,371,515)	(96,037,021)
(1,396,035)	(1,609,224)	(3,759,698)	(18,267,006)	(54,370,595)	(7,734,748)	5,259,595	(2,265,748)	0
-	-	-	77,377,521	39,688,830	-	221,880,132	216,060,049	80,337,130
(1,396,035)	(1,609,224)	(3,759,698)	59,110,515	(14,681,765)	(7,734,748)	227,139,727	213,794,301	80,337,130
6,607,209	8,784,236	8,615,248	131,510,505	154,414,473	159,748,001	460,049,637	521,933,844	347,356,630
\$ 8,784,236	\$ 8,615,248	\$ 7,950,563	\$ 154,414,473	\$ 159,748,001	\$ 131,485,380	\$ 521,933,844	\$ 347,356,630	\$ 331,656,740



KEY BUDGET POINTS

FISCAL YEAR 2017

GENERAL FUND BUDGET	\$	142,732,531
UTILITY FUND BUDGET	\$	87,225,889
TAXABLE VALUATION	\$	24,283,388,226
PROPOSED TAX RATE	\$	0.45

**PROPERTY VALUATION ANALYSIS
FOR THE PAST FIVE YEARS**

TAX YEAR	CERTIFIED TAXABLE VALUATION	TOTAL GAIN (LOSS)		LESS NEW IMPROVEMENTS & ANNEXATIONS		GAIN (LOSS) ON PROPERTY ASSESSMENTS	
2011	14,117,671,884						
2012	14,741,049,643	623,377,759	4.42%	459,438,837	3.25%	163,938,922	1.16%
2012	14,741,049,643						
2013	15,898,187,961	1,157,138,318	7.85%	490,113,269	3.32%	667,025,049	4.52%
2013	15,898,187,961						
2014	18,046,803,425	2,148,615,464	13.51%	829,013,875	5.21%	1,319,601,589	8.30%
2014	18,046,803,425						
2015	20,795,469,824	2,748,666,399	15.23%	1,008,288,943	5.59%	1,740,377,456	9.64%
2015	20,795,469,824						
2016	24,283,388,226	3,487,918,402	16.77%	1,168,291,698	5.62%	2,319,626,704	11.15%

**STAFFING TRENDS
Full Time & Part Time Positions**

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
General Fund	989	1,082	1,134	1,201	1,259
Utilities Fund	129	144	152	163	171
Environmental Services Fund	12	12	12	15	16
Stormwater Drainage Fund	10	11	12	14	16
Economic Development Fund	8	11	14	14	14
Public Art Fund	1	1	1	1	1
Capital Projects Fund	2	2	5	2	2
Hotel/Motel Fund	8	11	11	12	14
Public Leased Facility Fund	1	1	1	1	1
Community Development Fund	-	-	-	7	7
Total All Funds	1,160	1,275	1,342	1,430	1,501

	FY 2017		
	FT	PT	F.T.E.
General Fund	955	304	1,038.50
Utilities Fund	165	6	167.50
Environmental Services Fund	15	1	15.50
Stormwater Drainage Fund	16	-	16.00
Economic Development Fund	14	-	14.00
Public Art Fund	1	-	1.00
Capital Projects Fund	2	-	2.00
Hotel/Motel Fund	14	-	14.00
Public Leased Facility Fund	-	1	0.50
Community Development Fund	3	4	5.00
Total All Funds	1,185	316	1,274.00

HISTORY

History of Frisco Tells of Growth From Rich Soil and Good Farm Land

By Bob Warren, Former Mayor of Frisco
and updated by Staff

In February 1902, a town we now know as Frisco, was formed from the fertile black soil of west Collin County's beautiful rolling prairie land. However, to get a true picture of the history of our City, we need to look much further back in time, perhaps to the early 1800's.

At least three vital ingredients were present in the birth of Frisco. An abundance of rich soil made excellent farmland, but two other things were needed, transportation and water. Lets see how these three ingredients worked together to grow the Frisco we know today.

Transportation

As with any successful city, transportation has been key to the development of Frisco. Settlers first came to this area while traveling the Shawnee Trail.

In 1838 the Congress of the Republic of Texas appropriated money for the construction of a north – south road, there by opening northern Texas to trade. The Shawnee Trail from Austin to the Red River was followed for this route. This road, for which our Shawnee Trail Sports complex is named, ran through the heart of what later became the City of Frisco.

A military post near the Red River was named for Captain William C. Preston, a veteran of the Texas Revolution. The Shawnee Trail, which would ultimately become Preston Trail, then Preston Road, was used by wagon trains moving south bringing immigrants to Texas and by cattle drives going north from Austin. The town, Lebanon, then a thriving cattle town and now a part of Frisco served as an assembly point for the cattle drives. South of this area in 1841, John Neely Bryan began the settlement of Dallas.

Next came another mode of transportation, the railroad, which gave birth to Frisco. The origin of railroads in this area began in 1849 in the state of Missouri. The Pacific Railroad Company was granted a charter to build a line from St. Louis to the western boundary of Missouri. Fifty- three years later the line had become a part of the St. Louis, San Francisco Railroad. Men at depot stations along the line soon shortened the name of the line to "Frisco".

Water

By 1869 the laying of track, which would become part of the Frisco line, was being completed in Texas. In 1902 one such line was completed from Denison to Carrollton through the center of what is now Frisco. The thirst of the steam locomotive brought the need of watering holes about every twenty to thirty miles. Since water was not as available on the higher ground along Preston Ridge, the Frisco Railroad looked four miles west to lower ground. There they dug a lake called Frisco Lake, on Stewart Creek to provide water, (the second ingredient in our growth story) for the engines.

Soil or Land

In 1902, what would eventually become Frisco was a piece of land owned by the Blackland Town Site Company, a subsidiary of the Frisco Railroad. The property was subdivided into lots and sold to potential settlers. The auction, which was held on February 13 and 14, 1902, was advertised up and down the rail lines as far away as Chicago, St. Louis, and Kansas City. The sale also attracted residents and merchants from surrounding communities that had no rail access. Businesses and residents began moving here from Little Elm to the west and from Lebanon, which was seeing fewer and fewer cattle drives.

With the decline of Lebanon, some of the houses were physically moved from Preston Road to what is now downtown Frisco. One was the T.J. Campbell home which was rolled on logs and pulled into Frisco where it now stands, a historical monument.

The settlement was first called Emerson, named for Francis Emerson, owner of the farm where the town site was located. However, when application was made for a post office under the name "Emerson" the application was refused. There was a town called Emberson in Lamar County, and authorities ruled that the names were too similar.

An existing post office called Eurida was transferred to the new town site from a community only two miles to the northwest. The postmaster, Tom Duncan, came along in the move. For some time the office continued to operate under the name Eurida.

Later, in 1904, the people selected the name "Frisco City" for their town in honor of the railroad that founded the young city. It was soon shortened to Frisco, and the Post Office Department approved the new name.

Frisco became a thriving town, serving as a trade center for the surrounding farming community. It was not until 1908, however, that the residents elected to make their community an incorporated City. On March 27, 1908 the citizens elected their first municipal government which included four alderman, an alderman at large, a town marshal and Dr. I.S. Rogers, the town's first physician and mayor. Dr. Rogers, for which Rogers Elementary is named, served as mayor the first three years of the City's incorporated life.

The census of 1910, Frisco's first, showed a population of 332 pioneers. By the next census in 1920, the count was 733, and the town's population remained near that level through the 1950 census (736).

Quadruple digits were recorded in 1960 when the count showed 1,184. Slow but steady growth continued, bringing the total to 3,499 in 1980 and 6,141 on 1990. The nineties ushered in a "population explosion" bringing an estimated 21,400 people as of January 1, 1997. FY 2016 estimate is closer to 158,180.

Today our three ingredients are still working to build Frisco. With 70 square miles of land (soil) within its boundaries the City is seeing a diversified crop produced. Where wheat, cotton, corn and feed once grew, we see people, houses, businesses, churches, schools, offices, and parks.

Frisco Lake served its purpose as a railroad lake (and a swimming hole), then went the way of the steam locomotive. But water continues to be a key factor in our growth. Once served by water wells, today we have a contract with North Texas Municipal Water District to furnish over 10.1 billion gallons of water.

Though rail continues to be very important, automobiles and trucks, and how to keep them moving now claim our attention. Frisco is blessed with a toll road, major State and Federal highways, and new streets and thoroughfares are being built as fast as practical. Within the next 3 to 5 years an estimated \$150 million is to be spent on thoroughfare improvements within the City of Frisco.

The once small village of Frisco has reached perhaps adolescence. Its mother, the railroad, hardly recognizes her child. But, what of the future? The City's Master Plan says when the City Develops fully into its 70 square miles, it may house as many as 375,000 people.

We will be challenged to keep our ingredients in order!

PERSONNEL

		<u>FY15</u>	<u>FY 16</u>	<u>FY 17</u>	<u>FTE</u>
General Fund					
10-General Government	10 - City Manager's Office	8	8	8	8.00
	11 - Communication & Media Relations	8	8	8	8.00
	12 - City Secretary's Office	3	4	4	4.00
	17 - Records Management	2	2	2	2.00
20-Financial Services	10 - Administration	2	2	3	2.50
	19 - Affordable Housing	3	3	2	2.00
	20 - Budget Office	4	4	4	4.00
	21 - Accounting	11	11	13	12.50
	22 - Treasury	1	1	1	1.00
	23 - Municipal Court	20	20	20	19.25
30-Police	10 - Administration	8	9	7	7.00
	10 - Personnel & Training	3	5	6	6.00
	31 - Community Services	12	13	10	10.00
	31 - Records	8	8	9	9.00
	31 - Communications	32	32	35	35.00
	31 - Detention	15	16	18	18.00
	32 - Patrol	101	106	116	116.00
	32 - Traffic	9	9	11	11.00
	33 - School Resource Officer	22	26	31	31.00
	33 - Evidence and Property	-	-	6	6.00
	33 - Investigations	30	34	35	35.00
35-Fire	10 - Administration	9	13	13	13.00
	34 - Community Education	3	3	3	2.50
	35 - Fire Prevention	8	10	10	10.00
	35 - Emergency Management	1	2	2	2.00
	36 - Operations	177	185	195	195.00
	37 - EMS	1	2	2	2.00
	39 - Fleet Services	3	3	4	4.00
40-Public Works	41 - Streets	34	37	38	38.00
50-Human Resources	10 - Human Resources	10	11	11	11.00
55-Administrative Services	10 - Administration	3	4	4	4.00
	51 - Risk-Property/Liability	-	1	2	2.00
	52 - Purchasing Services	4	6	7	7.00
	54 - Support Services	1	-	-	-
	55 - Building Services	16	17	18	18.00
	56 - Fleet Services	9	9	10	10.00
60-Information Technology	10 - Administration	2	2	2	2.00
	61 - Project Management Office	1	1	1	1.00
	62 - Information Services	5	7	7	7.00
	63 - Management Information Systems	8	9	13	13.00

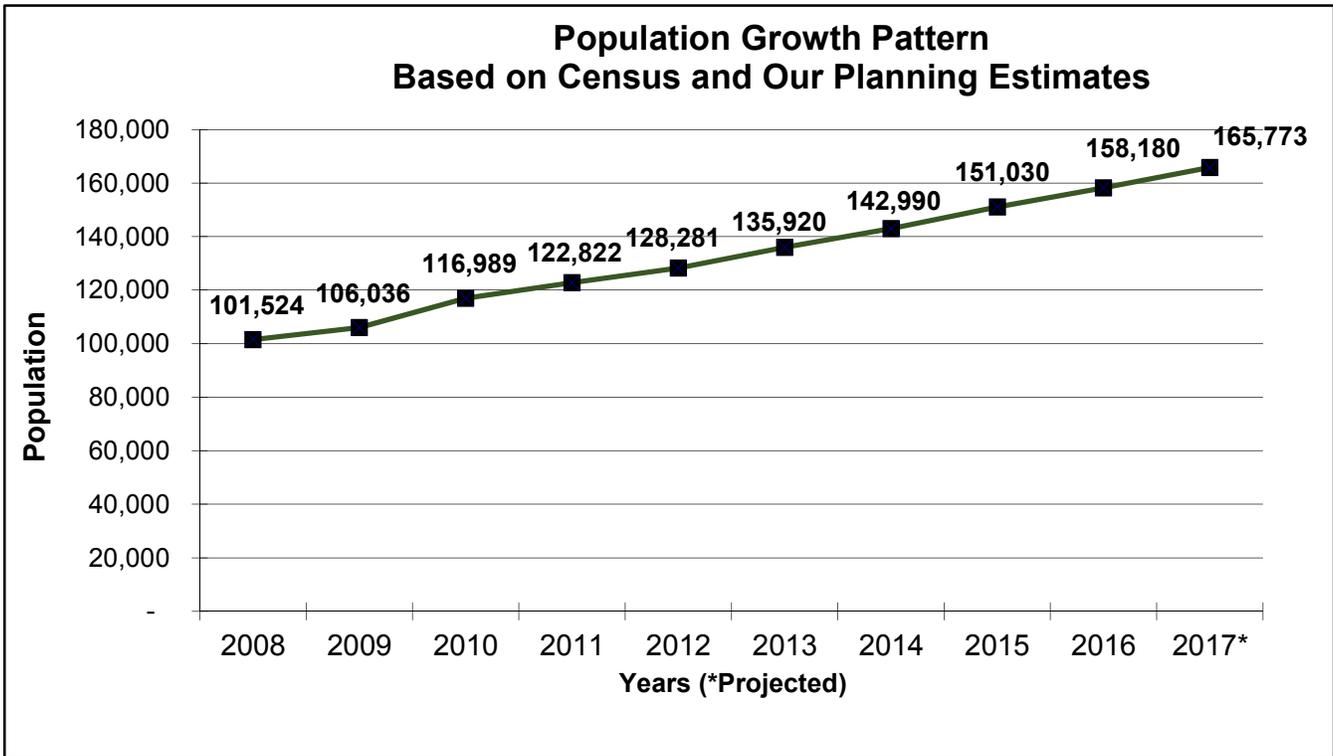
PERSONNEL

		<u>FY15</u>	<u>FY 16</u>	<u>FY 17</u>	<u>FTE</u>
<u>General Fund, continued</u>					
65-Library	10 - Administration	4	4	4	4.00
	65 - Library Services	59	62	63	46.25
	69 - Heritage Museum	1	-	-	-
75-Parks and Recreation	10 - Administration	4	8	8	7.50
	71 - Senior Center	11	11	11	8.00
	72 - Frisco Athletic Center	282	281	278	83.33
	74 - Athletics	4	7	7	5.17
	75 - Parks & Median Maintenance	65	70	77	77.00
	76 - Leisure Services	5	3	4	3.50
	78 - Planning & CIP	3	4	4	4.00
	79 - Heritage Museum	-	1	1	1.00
80-Engineering Services	10 - Administration	1	1	1	1.00
	85 - Signal Control	9	11	12	12.00
	86 - Traffic Control	11	9	9	9.00
	89 - Transportation	7	9	9	9.00
90-Development Services	10 - Planning	16	17	17	16.00
	94 - Health and Food Safety	6	7	8	8.00
	96 - Building Inspections	36	39	41	41.00
	97 - Animal Control	6	6	6	6.00
	98 - Code Enforcement	7	8	8	8.00
General Fund Total		<u>1,134</u>	<u>1,201</u>	<u>1,259</u>	<u>1,038.50</u>
 <u>Utility Fund</u>					
10-General Government	10 - City Manager's Office	1	1	1	1.00
20-Financial Services	26 - Revenue Collections	10	10	11	11.00
40-Public Works	10 - Administration	12	14	14	12.00
	42 - Water	37	31	34	34.00
	43 - Sewer	19	14	15	15.00
	44 - Meters	20	20	21	21.00
	47 - Operations	-	15	15	15.00
	49 - ROW	11	12	13	13.00
55-Administrative Services	52 - Purchasing Services	1	1	2	2.00
60-Information Technology	60 - Development	3	3	3	3.00
	61 - Project Management Office	1	1	1	1.00
	62 - Information Services	3	3	3	3.00
	63 - Management Information Systems	2	3	3	3.00
	64 - Geographic Information Systems	6	7	7	7.00
80-Engineering Services	10 - Administration	4	4	4	4.00
	87 - Construction Inspection	12	13	13	13.00
	88 - Engineering	10	11	11	9.50
Utility Fund Total		<u>152</u>	<u>163</u>	<u>171</u>	<u>167.50</u>

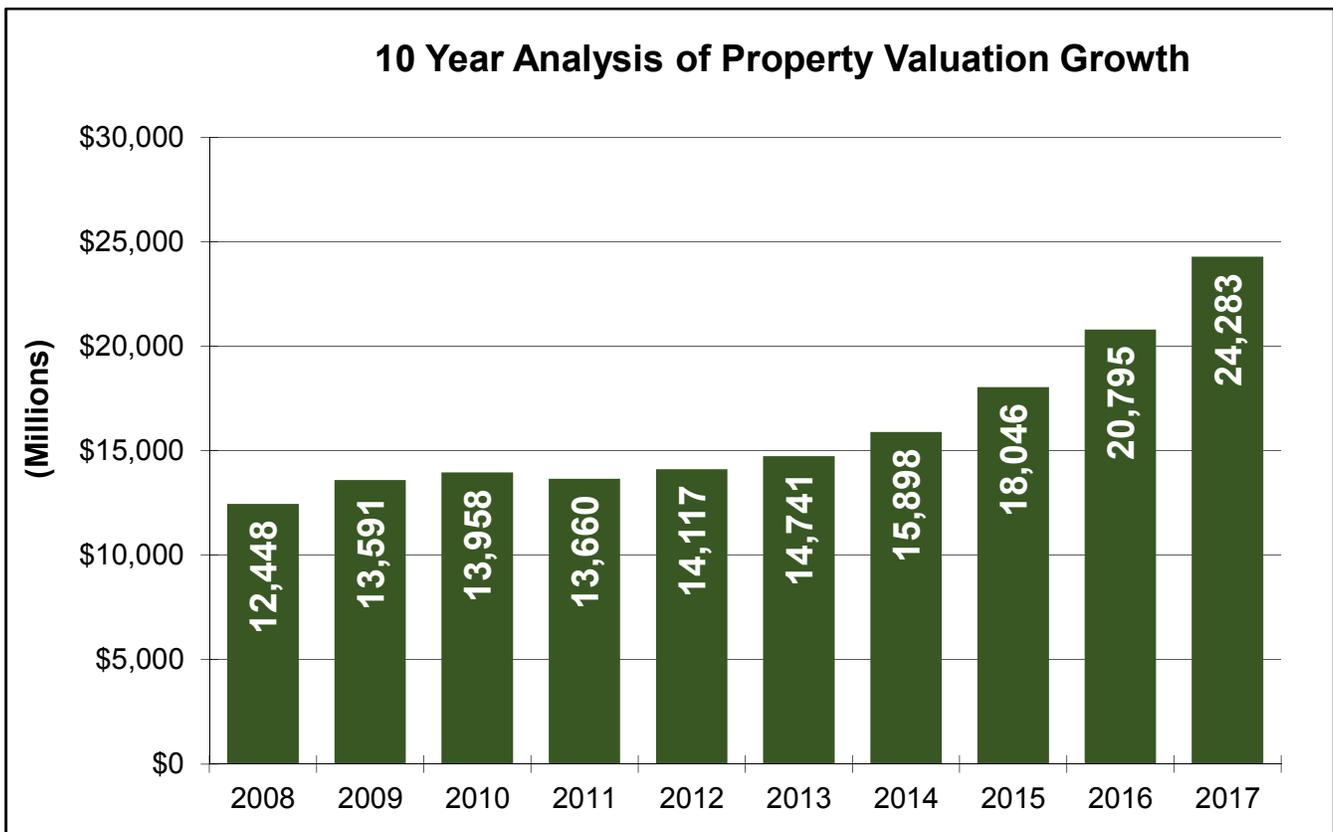
PERSONNEL

		<u>FY15</u>	<u>FY 16</u>	<u>FY 17</u>	<u>FTE</u>
<u>Stormwater Drainage Fund</u>					
40-Public Works	46 - Compliance	11	12	14	14.00
80-Engineering Services	88 - Engineering	1	2	2	2.00
Stormwater Drainage Fund Total		<u>12</u>	<u>14</u>	<u>16</u>	<u>16.00</u>
<u>Environmental Services Fund</u>					
40-Public Works	45 - Environmental Services	12	15	16	15.50
Environmental Services Fund Total		<u>12</u>	<u>15</u>	<u>16</u>	<u>15.50</u>
<u>Public Leased Facility Fund</u>					
10-General Government	10 - Administration	1	1	1	0.50
Public Leased Facility Fund Total		<u>1</u>	<u>1</u>	<u>1</u>	<u>0.50</u>
<u>Public Art Fund</u>					
10-General Government	10 - Administration	1	1	1	1.00
Public Art Fund Total		<u>1</u>	<u>1</u>	<u>1</u>	<u>1.00</u>
<u>Hotel/Motel Fund</u>					
25-Convention & Visitor's Bureau	10 - Administration	11	12	14	14.00
Hotel/Motel Fund Total		<u>11</u>	<u>12</u>	<u>14</u>	<u>14.00</u>
<u>Capital Projects Fund</u>					
10-General Government	10 - Administration	2	2	2	2.00
75-Parks and Recreation	78 - Planning & CIP	3	-	-	-
Capital Projects Fund Total		<u>5</u>	<u>2</u>	<u>2</u>	<u>2.00</u>
<u>Community Development Fund</u>					
75-Parks and Recreation	79 - Frisco Discovery Center	-	7	7	5.00
Community Development Fund Total		<u>-</u>	<u>7</u>	<u>7</u>	<u>5.00</u>
<u>Economic Development Fund</u>					
10-General Government	15 - Economic Development	14	14	14	14.00
Economic Development Fund Total		<u>14</u>	<u>14</u>	<u>14</u>	<u>14.00</u>
GRAND TOTAL		<u>1,342</u>	<u>1,430</u>	<u>1,501</u>	<u>1,274.00</u>

GROWTH CHARTS

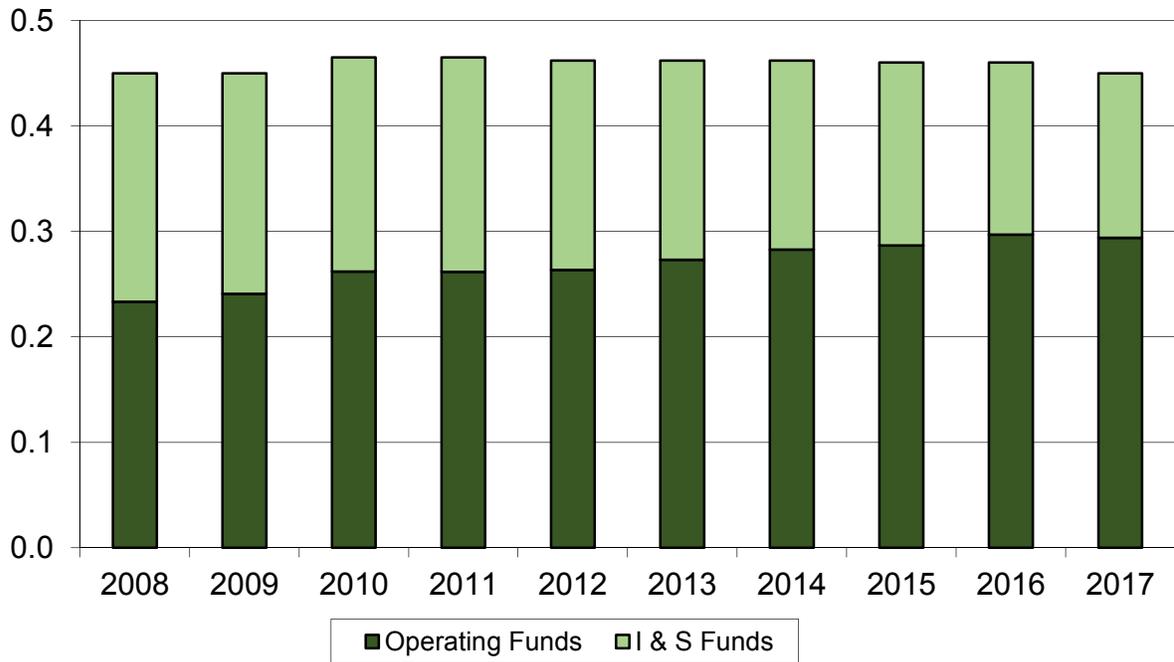


The 2010 Census showed the April 1, 2010 population for Frisco at 116,989 with 62% in Collin County and 38% in Denton County. FY17 estimates are based on a 4.8% growth assumption from our Development Services Department. The population at build-out is projected to be 375,000.



COMPOSITION OF TAX RATE FOR THE PAST TEN YEARS

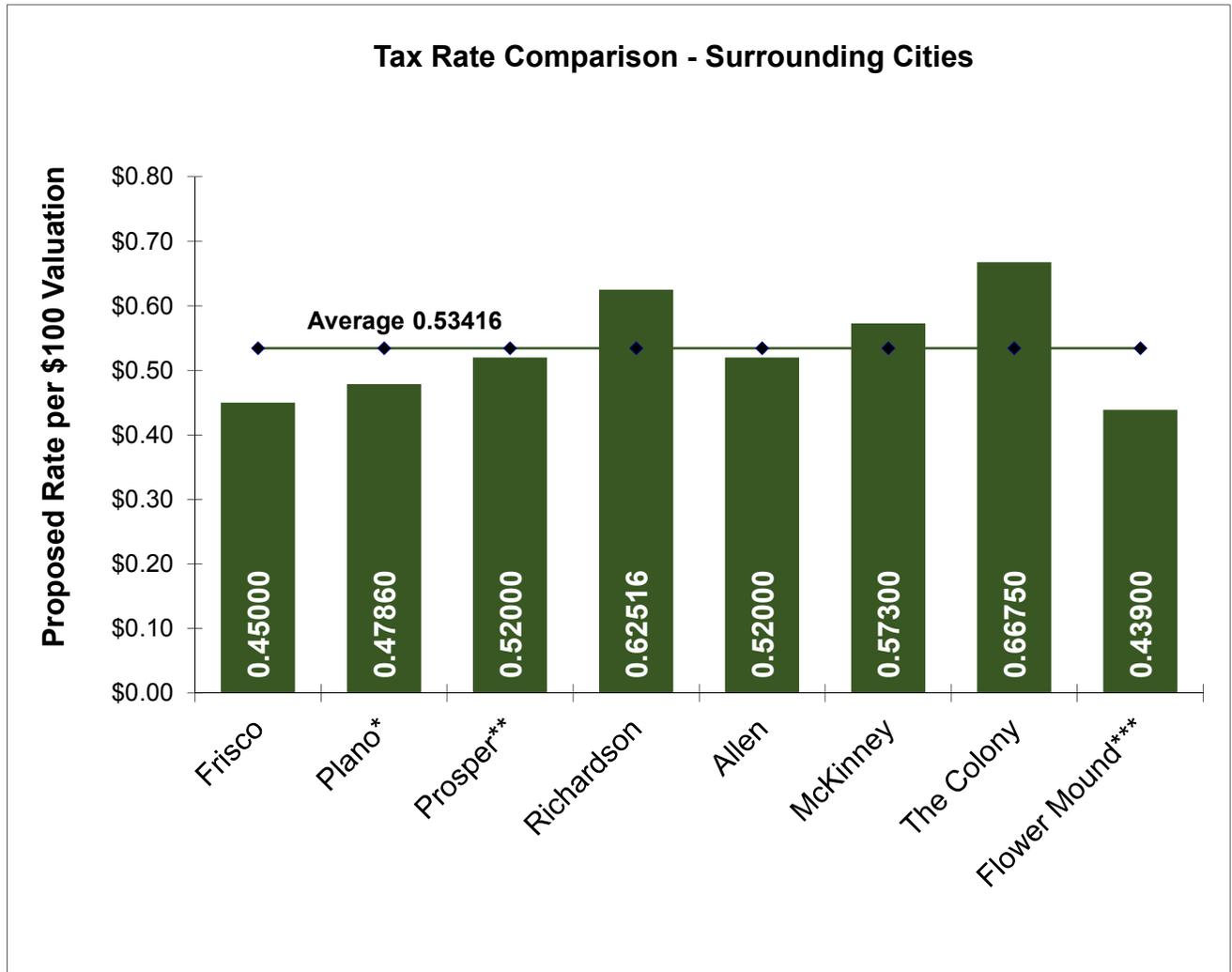
Cents per \$100 of Valuation



10 YEAR ANALYSIS OF TAX RATE

Fiscal Year	Operating Funds	I & S Funds	Total Tax Rate
2007-2008	0.233152	0.216848	0.45000
2008-2009	0.240721	0.209279	0.45000
2009-2010	0.261882	0.203118	0.46500
2010-2011	0.261732	0.203268	0.46500
2011-2012	0.263446	0.198464	0.46191
2012-2013	0.272957	0.188953	0.46191
2013-2014	0.282626	0.179284	0.46191
2014-2015	0.286791	0.173209	0.46000
2015-2016	0.297064	0.162936	0.46000
2016-2017	0.294052	0.155948	0.45000

AREA TAX RATE COMPARISON



* Grants homestead exemption

**Has a 1/2% sales tax for property tax relief

***Has a 1/4% sales tax for street maintenance and repair



BUDGET OVERVIEW

This overview provides a general synopsis of the City's fiscal position. It is designed to appeal to the general public and consists of sections that give brief and clear one page summaries of each of the City's Funds and Departments. This overview has been separated into sections by fund types.

To aid in the analysis of this information, a brief explanation of our fund structure and the various fund types is available on the following pages:

FUND SUMMARIES

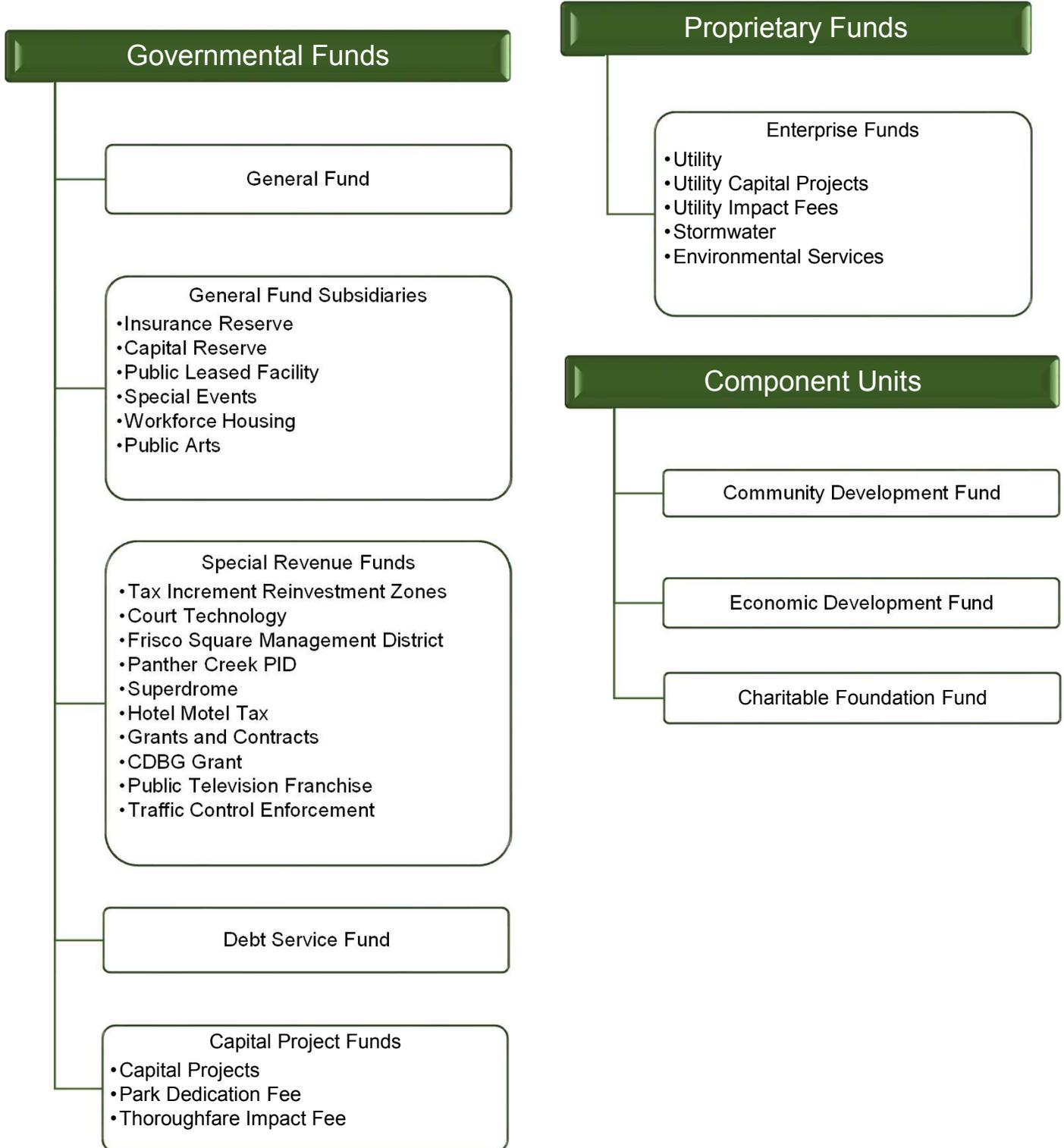
Fund Summaries provide an analysis of each separate fund including revenues, expenditures and fund balance. For comparative purposes, the immediately preceding fiscal years' audited figures are illustrated, as well as, current year original budget, revised current year budget and proposed budget for the next fiscal year.

DEPARTMENTAL SUMMARIES

The pages following the "Fund Summaries" provide analysis of the various Departments, Divisions, and Subdivisions of the City. For comparative purposes, the immediately preceding fiscal years' audited figures are illustrated, as well as revised current year budget and proposed budget for the next fiscal year.

FUND STRUCTURE

Accounts are organized into a group based on similar properties and each fund is considered to be a separate entity. All funds are subject to budget approval.



FUND ACCOUNTING

The accounts of the City of Frisco are organized on the basis of funds, each of which is considered to be a separate accounting entity. The operations of each fund are summarized as follows:

GOVERNMENTAL FUND TYPES:

The City accounts and budgets for Governmental Funds, at the fund level, using the modified accrual basis of accounting. This means that revenue is recognized in the accounting period in which it becomes available and measurable, while expenditures are recognized in the accounting period in which they are incurred.

General Fund - The General Fund is the operating fund of the City. All general tax revenues and other receipts that are not restricted by law or contractual agreement to some other fund are accounted for in this fund. The General Fund records the general operating expenditures, the fixed charges, and the capital improvement costs that are not paid through other funds. Activities operating in the General Fund include: City Council, General Government Administration, Finance, Fire, Police, Human Resources, Administrative Services, Information Technology, Library, Parks and Recreation, Public Works, Traffic Engineering and Development Services. Subsidiary funds include: a Special Events Fund, Workforce Housing Fund, Public Arts Fund, Public Leased Facility Fund, Insurance Reserve Fund, and Capital Reserve Fund.

Debt Service Fund - The Debt Service Fund is used to account for accumulation of financial resources for the payment of principal and interest, and related costs on general long-term liabilities paid from taxes levied by the City, contributions from leased facilities and the TIRZ Fund.

Capital Project Funds - The Capital Project Funds are used to account for the acquisition or construction of capital facilities being financed from General Obligation or Certificate of Obligation Bond proceeds, grants, or transfers from other funds, other than those recorded in Proprietary Funds. The City's Capital Project Funds consist of the following: Facilities, Parks and Recreation, Public Safety Improvements, Library, Roads.

Special Revenue Funds - The Tax Increment Reinvestment Zones (TIRZ#1 and TIRZ#5), Hotel/Motel Tax Fund, Frisco Square Management District Fund, Panther Creek Public Improvement District Fund, the Community Development Block Grant (CDBG) Fund, the Grants Fund, the Traffic Control Enforcement Fund, the Court Technology Fund, the Superdome Fund, and the Public Television Franchise Tax Fund are used to account for specific revenues that are legally restricted to expenditures for particular purposes.

PROPRIETARY FUND TYPES:

The City accounts and budgets for Proprietary Funds using the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time the liability is incurred.

Enterprise Funds - The Utility Fund, Environmental Services Fund, and the Stormwater Drainage Fund account for the operations of the water and sewer system, the collection and disposal of solid waste, and the development and maintenance of proper drainage services. These services for the general public are funded primarily on a user-charge fee basis.

FUND ACCOUNTING, CONTINUED

COMPONENT UNITS:

The City, although a legally separate entity, is considered to be financially accountable for three component units and accounts and budgets for them using the modified accrual basis of accounting.

Frisco Economic Development Corporation (FEDC) - The FEDC provides marketing and economic development services to the City. The City provides for custody and investment of assets, various administrative, personnel, and legal services for the FEDC. Funding is derived from a half cent sales tax.

Frisco Community Development Corporation (FCDC) - The FCDC addresses recreational, cultural arts, senior citizen, and other related community development needs of the City as well as some economic development activities. The City provides for custody and investment of assets and various administrative services for the FCDC. Funding is derived from a half cent sales tax and various lease revenues.

City of Frisco Charitable Foundation (CFCF) - The Foundation was established to address recreational, cultural arts, senior citizen, community safety education, and other related community development needs. Funding is derived from contributions.

The chart below shows the relationship among the various funds and their primary revenue sources.

	Primary Revenue Sources			
	Ad Valorem Tax	Sales and Use Tax	User Fees	Special Revenue
General Fund	x	x		
Debt Service Fund	x			
TIRZ Funds	x	x*	x	
Hotel/Motel Tax Fund		x		
FCDC		x	x	
FEDC		x		
Utility Fund			x	
Environmental Services Fund			x	
Stormwater Fund			x	
Capital Projects Funds				x
Grant Funds				x
Special Revenue Funds				x

* TIRZ#5

GENERAL FUND



**CITY OF FRISCO
GENERAL FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 41,538,672	\$ 39,921,208	\$ 44,824,935	\$ 45,883,873
Receipts:				
Revenues	120,829,507	128,460,505	134,095,129	141,688,583
Interfund Transfers	834,200	851,670	976,570	1,044,000
Total Revenue	121,663,707	129,312,175	135,071,699	142,732,583
Funds Available	163,202,379	169,233,383	179,896,634	188,616,456
Deductions:				
Expenditures	101,491,301	118,169,065	119,898,342	130,429,395
Capital Outlay	3,262,382	4,642,293	6,135,865	6,901,695
Section 380 Sales Tax Grant	4,926,433	3,947,382	3,862,111	3,491,903
Interfund Transfers-Capital Project	543,290	123,290	2,306,290	100,000
Interfund Transfers-Other Funds	7,041,324	966,378	1,011,378	822,938
Subtotal Deductions	117,264,730	127,848,408	133,213,986	141,745,931
Expenditures-Special one time	1,112,714	986,600	798,775	986,600
Total Deductions	118,377,444	128,835,008	134,012,761	142,732,531
Fund Balance, Ending	44,824,935	40,398,375	45,883,873	45,883,925
Contingent Appropriation	-	1,831,747	1,856,390	2,008,819
Unassigned Fund Balance, Ending	<u>\$ 44,824,935</u>	<u>\$ 38,566,628</u>	<u>\$ 44,027,483</u>	<u>\$ 43,875,105</u>

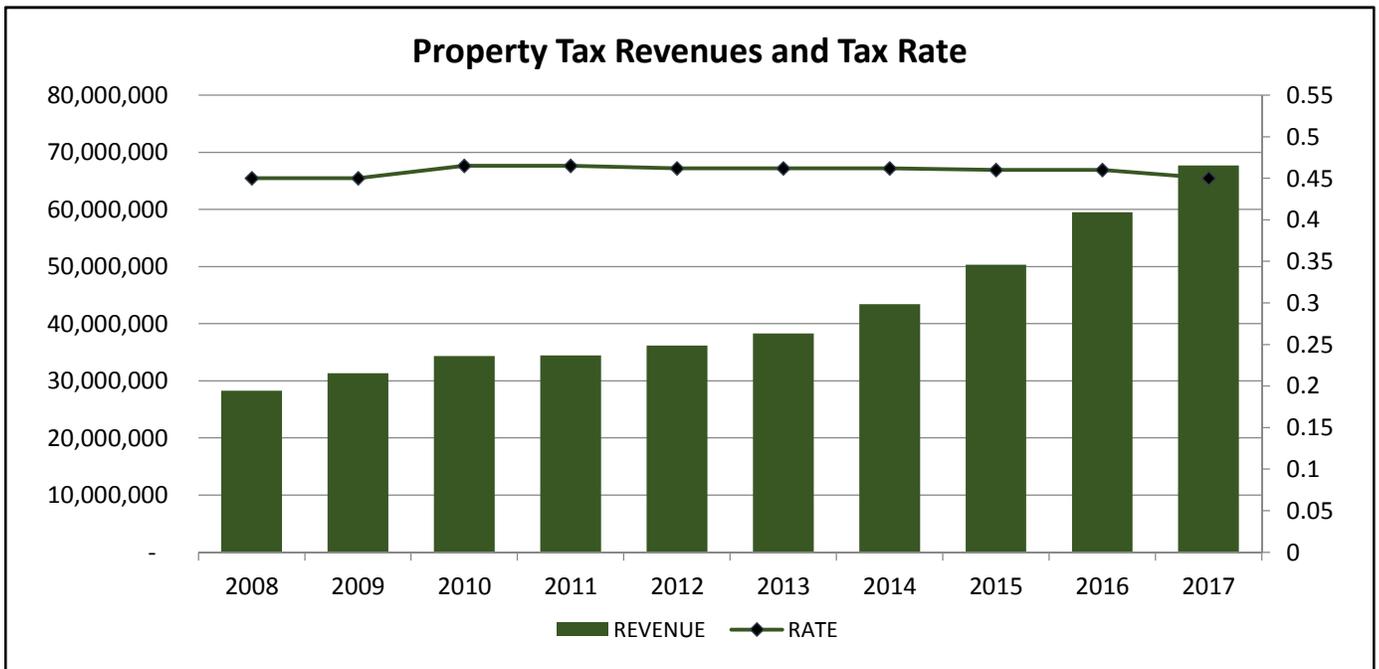
The City of Frisco policy is to maintain a fund balance of three (25%) months of operating expenditures as a reserve against an unanticipated decrease in revenue. The City Council also recognizes that many commitments have been made for future infrastructure projects. The City established the General Fund - Contingent Appropriation account item to set aside funds for unidentified future needs. The annual designation is 1.5% of operating expenditures or \$2,008,819 for FY17. The proposed Ending Fund Balance is 32.58% of operating expenditures and the Ending Fund Balance Less Contingent Appropriation is 31.16% of operating expenditures.

GENERAL FUND REVENUE SUMMARY

The revenue summary section provides a description and underlying assumptions for the major revenue sources of the General Fund, including significant trends that affect revenue assumptions in the current fiscal year.

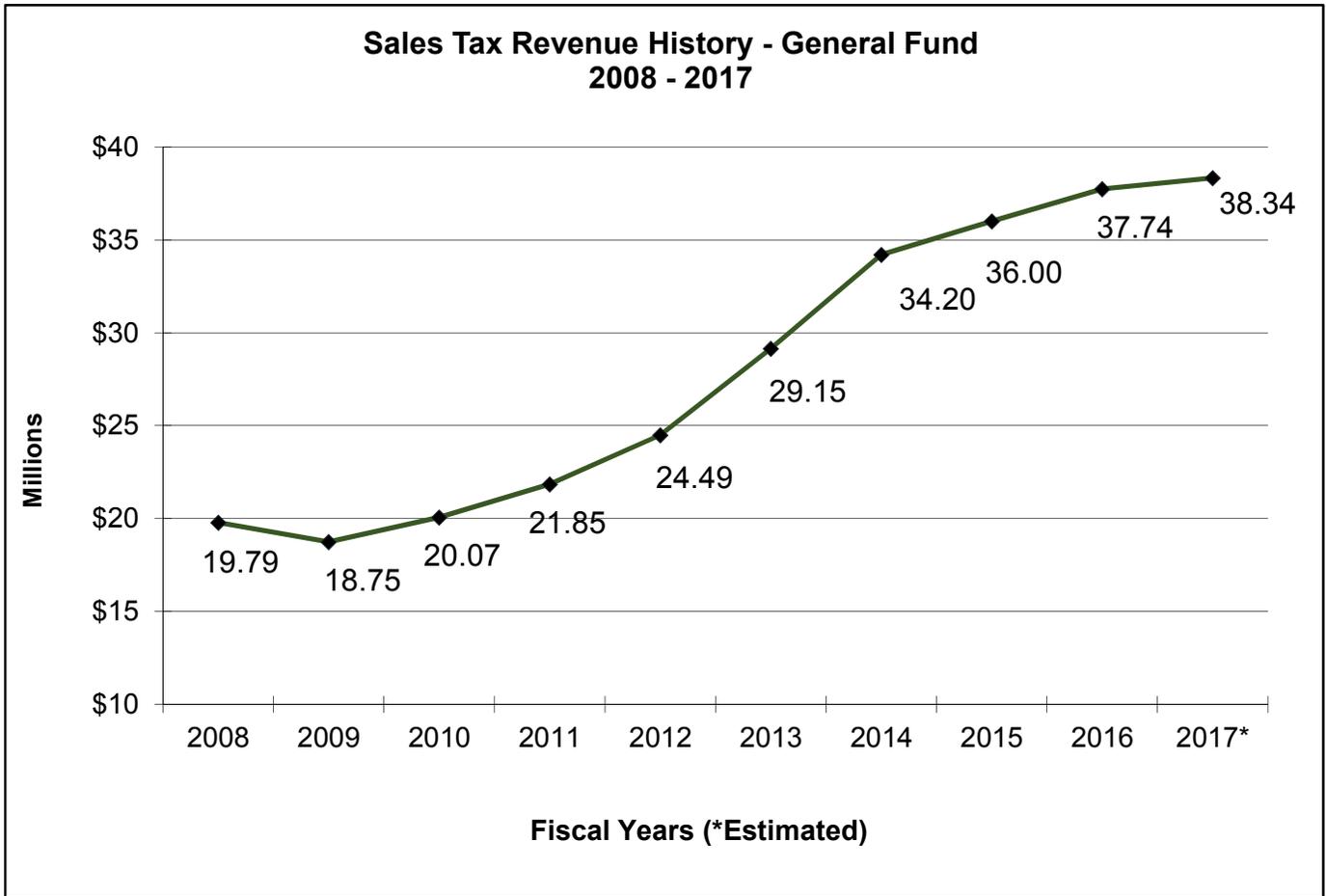
Tax Revenue:

Ad Valorem Taxes - The City's largest revenue source, making up 47.4% of the General Fund budgeted revenues, or \$67.7 million for fiscal year 2016 - 2017. Ad valorem tax revenue is determined by two major factors: the total assessed value established by the Central Appraisal Districts (CAD) of Collin County and Denton County and the tax rate established by the Frisco City Council. The City's property tax is levied each October 1 on the assessed value listed as of the prior January 1 for all real and certain personal property located in the City. Appraised values are established by the CAD at 100% of estimated value and certified by the Appraisal Review Board. The assessed values for FY 2016-2017 (FY17) have been certified at \$24,283,388,226. The collection rate is estimated at 100% and is based on the City's historically high collection rate. The tax rate is divided so that .294052 funds the General Fund operations and the remaining .155948 funds the Debt Service Fund.



Sales Taxes - Collected by retailers and remitted to the State Comptroller's Office for the sale of goods and services within the City of Frisco. The State returns 2% of the total sales tax collected. One cent is used for the General Fund and one cent is split between the Frisco Community Development Corporation and the Frisco Economic Development Corporation. Sales tax collections make up approximately 26.9% of the total General Fund revenues. The sales tax revenue stream is stabilizing at the moment as we await completion of several new major retail establishments to complete construction. We continue to budget conservatively for this revenue stream.

GENERAL FUND REVENUE SUMMARY



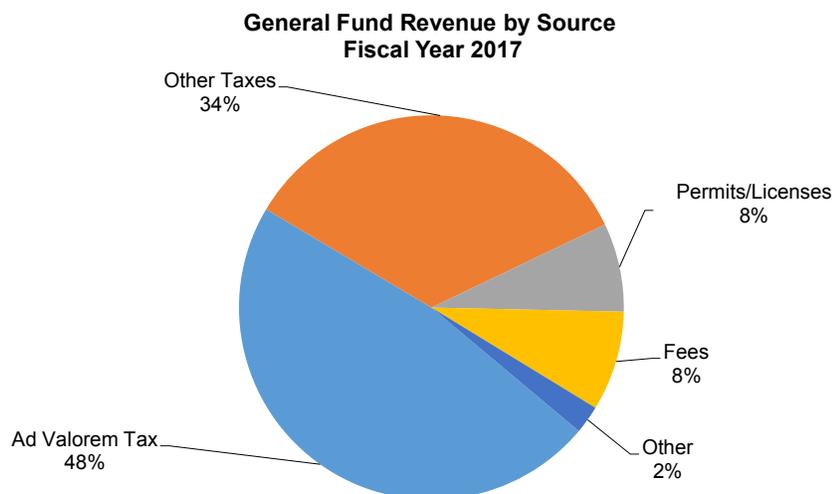
Franchise Fees - The rental costs paid by utilities (electric, telephone, cable, and gas) that use the City's rights-of-way or other City property to provide utility services to residents and businesses within the City. Franchise fees are based on a percentage of utility gross receipts. Franchise fees are projected to be \$9.94 million for fiscal year 2016 - 2017, based on an increase in population and utility use.

Permits / Licenses Revenue:

Permits and Licenses - Represent approximately 7.4% of the total projected general fund revenues for fiscal year 2016 - 2017. These include; building, pool, health, and specific use permits and service fees collected by the Development Services Department. For FY 2017, we budgeted \$9 million in buiding permits as we continue as one of the fastest growing cities in America.

GENERAL FUND SCHEDULE OF REVENUES

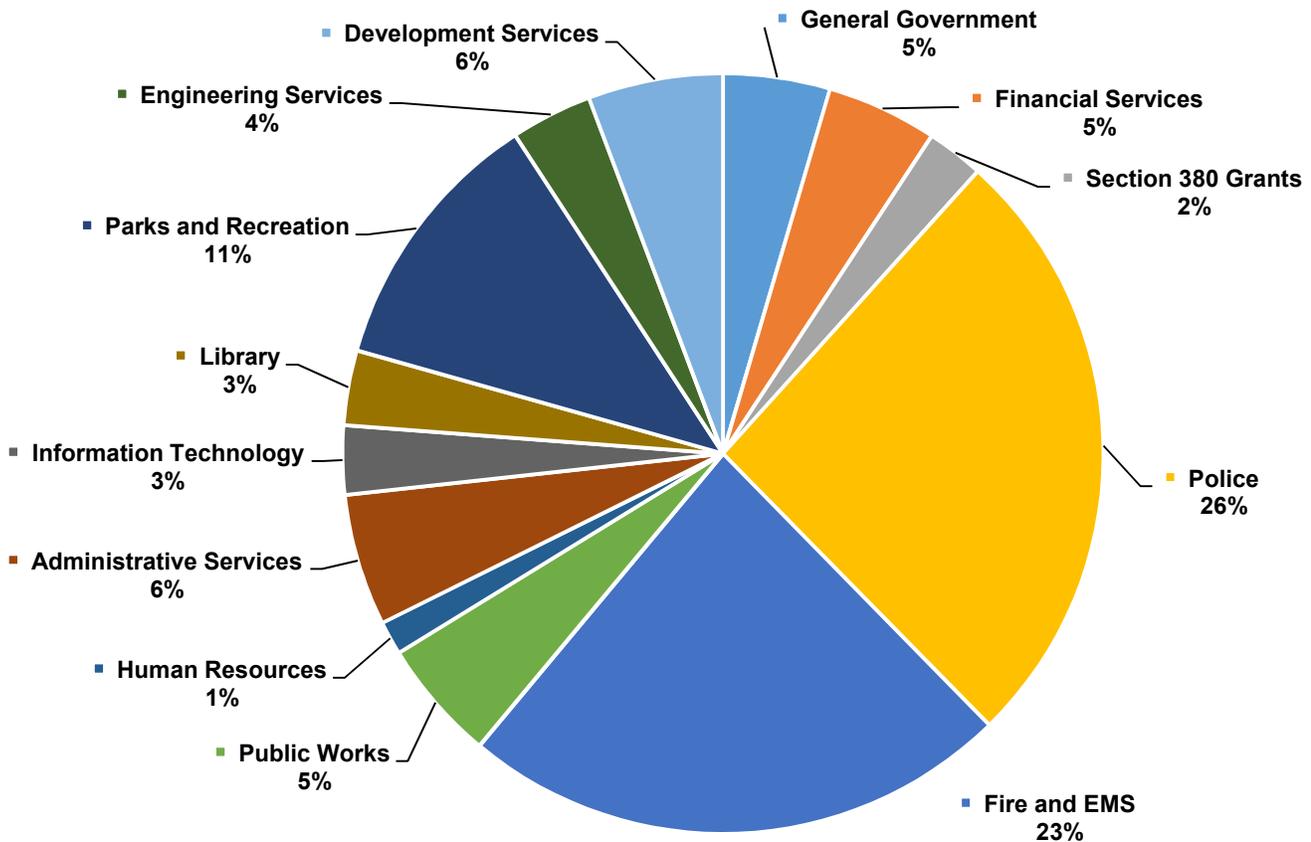
REVENUES	Actual FY13	Actual FY14	Actual FY15	Revised FY16	Proposed FY17
Ad Valorem Tax					
Current	36,471,573	41,016,129	47,067,475	58,213,484	66,916,143
Delinquent	487,554	445,078	975,570	429,998	440,748
Tax Penalty	390,407	367,401	480,866	339,366	347,850
Rollback	920,854	1,567,254	1,798,784	500,000	-
Ad Valorem Tax	38,270,388	43,395,862	50,322,695	59,482,848	67,704,741
Other Taxes					
Sales	29,158,661	34,196,948	36,003,036	37,737,453	38,337,453
Beverage	491,559	678,100	815,010	735,662	750,375
Franchise - Electric	4,214,168	4,456,646	4,924,619	4,998,391	5,598,359
Franchise - Phone	597,522	592,332	585,274	621,074	633,496
Franchise - Cable	1,646,497	1,815,795	2,081,031	2,100,357	2,142,364
Franchise - Gas	1,008,208	1,530,652	1,331,812	1,539,208	1,569,992
Other Taxes	37,116,615	43,270,473	45,740,782	47,732,145	49,032,039
Permits/Licenses					
Building Permits	7,632,811	9,166,112	9,805,227	9,735,000	9,000,000
Pool Permits	132,529	180,272	201,215	202,460	206,509
P&Z Fees	262,073	278,485	310,647	285,255	290,960
Health Permits	215,275	230,699	249,514	248,000	252,960
Solicitor Licenses	14,662	26,197	19,059	19,667	20,061
Fire Permits	146,668	177,773	224,249	266,000	271,320
Alarm Permits	413,095	447,416	473,337	495,000	504,900
Misc Permits	39,009	45,312	58,467	76,308	77,834
Permits/Licenses	8,856,122	10,552,266	11,341,715	11,327,690	10,624,544
Fees					
Ambulance	1,691,610	1,781,581	2,063,806	2,360,120	2,430,924
Fire	24,761	24,301	36,900	67,000	10,000
Intergovernmental - Dispatch/Amb.	870,028	2,665,537	1,416,737	3,201,792	1,716,328
Fines	2,136,374	1,963,112	1,966,070	1,979,970	2,019,569
Batting Cages	16,427	14,777	8,225	15,000	15,000
Library	50,132	45,338	51,419	65,356	66,663
Heritage Museum	49,932	36,216	61,792	42,865	43,722
Frisco Athletic Center	2,878,837	3,116,735	3,582,627	3,364,000	3,700,000
Recreation Fees	1,584,723	1,610,883	1,693,524	1,830,088	1,690,668
Park Field Usage	34,245	42,113	46,690	31,500	41,500
Court Security	195,966	169,991	185,928	230,996	235,616
Fees	9,533,035	11,470,584	11,113,718	13,188,687	11,969,990
Other					
Tax Attorney Fees	57,405	52,377	69,233	101,000	100,000
Interest	81,940	92,400	189,699	276,508	200,000
Miscellaneous	2,891,768	2,196,140	1,172,340	1,100,171	1,162,328
Tower Leases	821,040	840,388	879,325	886,080	894,941
Transfers - Other Funds	774,498	775,746	834,200	976,570	1,044,000
Other	4,626,651	3,957,052	3,144,797	3,340,329	3,401,269
Total	98,402,811	112,646,237	121,663,707	135,071,699	142,732,583



GENERAL FUND SUMMARY EXPENDITURE REPORT BY DEPARTMENT

EXPENDITURES		Actual FY13	Actual FY14	Actual FY15	Revised FY16	Proposed FY17
10	General Government	4,518,099	6,087,773	5,580,290	6,002,695	6,482,987
20	Financial Services	4,314,977	4,910,010	5,230,030	6,313,588	6,714,341
20	Section 380 Grants	3,258,577	5,513,754	4,926,433	3,862,111	3,491,903
30	Public Safety	545,445	577,826	-	-	-
30	Police	20,918,836	22,672,325	25,824,842	30,589,658	37,089,308
35	Fire and EMS	21,403,879	22,745,063	26,910,687	31,491,053	33,410,332
40	Public Works	5,515,706	6,103,744	5,758,315	7,186,255	7,383,306
50	Human Resources	1,042,024	1,345,297	1,572,563	1,920,382	2,046,008
55	Administrative Services	4,989,652	5,818,556	6,492,134	7,696,006	8,007,388
60	Information Technology	2,340,987	2,422,778	2,676,843	3,738,673	4,192,667
65	Library	3,393,547	3,830,708	4,025,847	4,301,286	4,540,939
75	Parks and Recreation	10,203,416	10,544,414	11,295,863	15,475,639	16,316,216
80	Engineering Services	2,042,026	2,245,880	3,451,529	4,602,225	4,937,516
90	Development Services	5,196,102	5,697,821	6,255,982	7,515,522	8,196,682
	Sub-Total	89,683,272	100,515,950	110,001,358	130,695,093	142,809,593
99	Non Dept & Transfers Out	7,092,230	1,714,336	8,376,086	3,317,668	(77,062)
	Total	96,775,502	102,230,286	118,377,444	134,012,761	142,732,531

General Fund Expenditures by Department as Percent of Total



**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENDITURE
FUNDED AND UNFUNDED REQUESTS
FISCAL YEAR 2016 - 2017
General Fund**

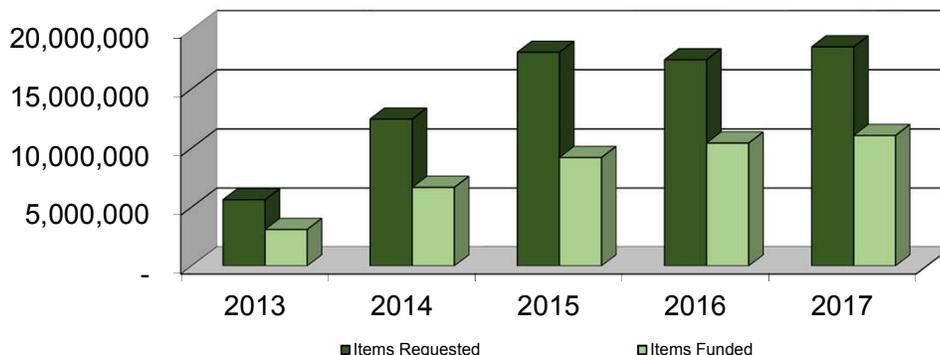
Division/Subdivision	Item Description	Continuation Capital	FTE		Supplemental Capital Items			Item Total
			Req.	Personnel	Capital	Operations		
City Manager's Office	Replace 2006 Ford F150 Unit # 10001 (Mileage 113,084)	25,100	-	-	-	-	-	25,100
Records Management	Sire Replacement System	-	-	-	100,000	202,000	-	302,000
Finance	KRONOS/Telestaff Licenses	-	-	-	-	38,750	-	38,750
Finance	Senior Payroll Specialist (PT)	-	0.5	47,255	-	-	-	47,255
Finance	Accountant I	-	1	69,437	-	3,700	-	73,137
PD Administration	Tahoe-Unit 7124 (2007) Engine Hrs 1,867; Mileage Equiv: 46,675	47,687	-	-	-	-	-	47,687
PD Administration	Common Areas Reinforcement	-	-	-	148,880	-	-	148,880
PD Personnel & Train	Professional Standards Unit Investigator	-	1	81,051	-	17,265	-	98,316
PD SRO	School Resource Officer	-	1	81,051	-	17,787	-	98,838
PD SRO	School Resource Officer	-	1	81,051	-	17,787	-	98,838
PD SRO	School Resource Lieutenant	-	1	131,128	-	25,547	-	156,675
PD SRO	School Resource Officer	-	1	20,263	-	17,787	-	38,050
PD SRO	School Resource Officer	-	1	20,263	-	17,787	-	38,050
PD Records	Records Supervisor	-	1	66,641	-	12,852	-	79,493
PD Investigations	CID Detective	-	1	81,051	-	18,037	-	99,088
PD Communications	Dispatch Training Coordinator	-	1	65,299	-	17,355	-	82,654
PD Communications	Dispatcher	-	1	56,153	-	5,072	-	61,225
PD Communications	Public Safety Equipment Technician	-	1	72,660	-	20,844	-	93,504
PD Communications	3rd Radio Site, to include Site and Civil Work	-	-	-	650,000	-	-	650,000
PD Patrol	Deployment Sergeant	-	1	116,899	-	14,915	-	131,814
PD Patrol	Police Corporal	-	1	93,653	-	12,415	-	106,068
PD Patrol	Police Corporal w/ Tahoe	-	1	93,653	61,852	16,593	-	172,098
PD Patrol	Police Corporal	-	1	93,653	-	12,415	-	106,068
PD Patrol	Patrol Corporal w/ Tahoe	-	1	93,653	61,852	16,593	-	172,098
PD Patrol	Tahoe-Unit 3192 (2013) Engine Hrs 1,867; Mileage Equiv: 170,600	57,452	-	-	-	-	-	57,452
PD Patrol	Tahoe-Unit 3193 (2013) Engine Hrs 8,034; Mileage Equiv: 200,850	57,452	-	-	-	-	-	57,452
PD Patrol	Tahoe-Unit 3194 (2013) Engine Hrs 8,229; Mileage Equiv: 205,725	57,452	-	-	-	-	-	57,452
PD Patrol	Tahoe-Unit 3195 (2013) Engine Hrs 7,581; Mileage Equiv: 189,525	57,452	-	-	-	-	-	57,452
PD Patrol	Tahoe-Unit 3196 (2013) Engine Hrs 7,225; Mileage Equiv: 180,625	57,452	-	-	-	-	-	57,452
PD Patrol	Tahoe-Unit 3197 (2013) Engine Hrs 7,961; Mileage Equiv: 199,025	57,452	-	-	-	-	-	57,452
PD Patrol	Tahoe-Unit 3198 (2013) Engine Hrs 6,851; Mileage Equiv: 171,275	57,452	-	-	-	-	-	57,452
PD Patrol	Tahoe-Unit 3199 (2013) Engine Hrs 6,667; Mileage Equiv: 166,675	57,452	-	-	-	-	-	57,452
PD Patrol	Tahoe-Unit 3200 (2013) Engine Hrs 7,420; Mileage Equiv: 185,500	57,452	-	-	-	-	-	57,452
PD Patrol	Tahoe-Unit 3201 (2013) Engine Hrs 7,140; Mileage Equiv: 178,500	57,452	-	-	-	-	-	57,452
PD Patrol	Tahoe-Unit 3205 (2013) Engine Hrs 6,012; Mileage Equiv: 150,295	57,452	-	-	-	-	-	57,452
PD Patrol	Tahoe-Unit 3206 (2013) Engine Hrs 7,428; Mileage Equiv: 185,688	57,452	-	-	-	-	-	57,452
PD Patrol	Police Officer w/ K-9 Unit	-	1	87,735	81,852	33,593	-	203,180
PD Patrol	Police Officer Deployment w/ Tahoe	-	1	87,735	61,852	18,593	-	168,180
PD Patrol	Police Officer Deployment	-	1	87,735	-	14,415	-	102,150
PD Patrol	Police Officer Deployment w/ Tahoe	-	1	87,735	61,852	18,593	-	168,180
PD Patrol	K-9 Handler Trainer Course	-	-	-	-	15,000	-	15,000
PD Patrol	Police Service Assistant	-	1	53,464	-	9,300	-	62,764
PD Traffic	Police Motor Officer	-	1	87,735	39,500	15,277	-	142,512
PD Traffic	Police Motor Officer	-	1	87,735	39,500	15,277	-	142,512
PD Traffic	Replace Motorcycle; Unit 2189 (Mileage 32,596)	34,500	-	-	-	-	-	34,500
PD Detention	Detention Officer	-	1	53,108	-	2,375	-	55,483
PD Detention	Detention Officer	-	1	53,108	-	2,375	-	55,483
PD Detention	Jail PD Video Mgmt. (Includes Dell Server & Cisco Switches)	609,621	-	-	-	-	-	609,621
Fire Administration	2017 Chevy Silverado 2500 4-Door 4x4	-	-	-	50,341	-	-	50,341
Fire Operations	Motorola Portable & Mobile Radio Replacement (Phase 3)	120,000	-	-	-	-	-	120,000
Fire Operations	Squad Apparatus (Replacing Unit SQ1)	250,000	-	-	-	-	-	250,000
Fire Operations	Upgrade 3 Firefighters to Lieutenants (Squad)	-	-	91,208	-	6,018	-	97,226
Fire Operations	\$2.50/Hour Suppl. Pay Driver/Operator Program (6 Month Pilot)	-	-	142,740	-	-	-	142,740
Fire Operations	3 Fire Lieutenants (Truck 8)	-	3	190,571	-	22,020	-	212,591
Fire Operations	6 Firefighter/Paramedics (Truck 8)	-	6	289,934	-	44,040	-	333,974
Fire Services	Firefighter Self-Rescue Bailout System	-	-	-	-	140,000	-	140,000
Fire Services	Field Incident Technicians (FITS)	-	1	86,375	-	7,340	-	93,715
Fire EMS	Stryker Power Pro Cot XT Replacement	34,850	-	-	-	-	-	34,850
Fire Fleet Services	2017 Chevy 1500 Ext. Cab; Replacing Fleet 1 (Mileage: 200,000)	32,480	-	-	-	-	-	32,480
Fire Fleet Services	Emergency Vehicle Technician	-	1	63,978	-	5,620	-	69,598
PW Streets	Office Manager	-	1	63,978	-	2,860	-	66,838
PW Streets	Replace Ford F350 Unit # 41140 (Mileage: 79,515)	70,748	-	-	-	-	-	70,748
AS Risk	Safety Officer	-	1	70,887	28,850	17,807	-	117,544
AS Purchasing	Buyer	-	1	69,437	-	8,819	-	78,256
AS Building Services	Senior Facilities Tech	-	1	65,293	56,650	9,836	-	131,779
AS Building Services	30' Towable Boom Lift Genie TZ250/30	-	-	-	15,500	-	-	15,500
AS Building Services	Temporary storage and office space	-	-	-	350,000	-	-	350,000
AS Building Services	Demolition of purchased buildings	-	-	-	100,000	-	-	100,000
AS Fleet Services	Fleet Technician (6 Months)	-	1	27,804	-	2,900	-	30,704
IT MIS	MIS Supervisor/Desktop Admin	-	1	78,686	-	11,999	-	90,685
IT MIS	Unified Communications Specialist	-	1	83,838	-	11,999	-	95,837
IT MIS	Systems Engineer	-	1	91,317	-	11,999	-	103,316
IT MIS	Systems Engineer	-	1	91,317	-	11,999	-	103,316
IT MIS	Point to Point Connection to Azure Govt Cloud	-	-	-	96,000	-	-	96,000

**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENDITURE
FUNDED AND UNFUNDED REQUESTS
FISCAL YEAR 2016 - 2017
General Fund**

Division/Subdivision	Item Description	Continuation Capital	FTE Req.	Supplemental Capital Items			Item Total
				Personnel	Capital	Operations	
IT MIS	Second Internet Connection	-	-	-	295,000	-	295,000
IT MIS	Server Refresh	105,000	-	-	-	-	105,000
Library Administration	Cost of Materials for Projected Population Growth	-	-	-	100,000	-	100,000
Library Youth Services	Library Assistant	-	1	49,478	-	1,600	51,078
Library Adult Services	Laser Cutter	-	-	-	12,000	-	12,000
Parks & Rec. Admin	Parks Trailers (phone, fiber, furniture, etc)	-	-	-	100,000	-	100,000
Parks Senior Center	Equipment to Replace Old Treadmills	18,582	-	-	-	-	18,582
Parks & Median Maint.	Replacement Diesel Flexwing Wide Area Mower; Unit # 75175	42,480	-	-	-	-	42,480
Parks & Median Maint.	5 Person Maintenance Crew	-	5	216,840	87,300	5,614	309,754
Parks & Median Maint.	2 Person Maintenance Crew (Offset with 2 Seasonal Positions)	-	2	86,736	71,580	2,170	160,486
Parks & Median Maint.	Replacement Diesel Flexwing Wide Area Mower; Unit # 75118	42,480	-	-	-	-	42,480
Parks & Median Maint.	Replacement Smithco Ballfield Machine; Unit # 75093	17,900	-	-	-	-	17,900
Parks & Median Maint.	Replacement Smithco Ballfield Machine; Unit # 75113	17,900	-	-	-	-	17,900
Parks & Median Maint.	Replacement 31HP Tractor 4x4 w/ Front Loaded; Unit # 75014	37,352	-	-	-	-	37,352
Parks & Median Maint.	New Aerator	-	-	-	41,500	-	41,500
Parks & Median Maint.	Replacement Diesel Z-turn Mower; Unit # 75122	16,543	-	-	-	-	16,543
Parks & Median Maint.	Replacement Diesel Z-turn Mower; Unit # 75123	16,543	-	-	-	-	16,543
Parks & Median Maint.	Replacement Diesel Z-turn Mower; Unit # 75078	16,543	-	-	-	-	16,543
Parks & Median Maint.	Replacement Bobcat Track Loader; Unit # 75115	38,702	-	-	-	-	38,702
Parks & Median Maint.	Replace 3/4 Ton Diesel Pickup; Unit # 77084 (Mileage: 108,762)	37,100	-	-	-	-	37,100
Parks & Median Maint.	Replace 3/4 Ton Diesel Pickup; Unit # 75102 (Mileage: 85,992)	37,100	-	-	-	-	37,100
Parks & Median Maint.	Replace 3/4 Ton Ext Cap Pickup; Unit 75182 (Mileage: 157,299)	29,100	-	-	-	-	29,100
Parks & Median Maint.	Replace 3/4 Ton Ext Cap Pickup; Unit 75107 (Mileage: 83,205)	29,100	-	-	-	-	29,100
Parks & Median Maint.	Replace 3/4 Ton Ext Cap Pickup; Unit 75125 (Mileage: 145,933)	29,100	-	-	-	-	29,100
Parks Leisure	Administrative Assistant	-	1	51,422	-	2,860	54,282
Heritage Museum	Security Monitoring System - Museum	-	-	-	20,000	1,200	21,200
Heritage Museum	Collection Management Software	-	-	-	-	6,000	6,000
ES Signal Control	Senior Signal Tech	-	1	62,693	-	11,431	74,124
ES Signal Control	School Zone Flasher Clock/Pager Replacement Program	152,874	-	-	-	-	152,874
ES Traffic Control	Replace Crew Truck F350 Super Duty # 86004 (Mileage: 85,796)	63,050	-	-	-	-	63,050
ES Traffic Control	Replace Chevy 1500 Truck # 86008 (Mileage: 89,307)	32,525	-	-	-	-	32,525
DS Planning	Outside contract for Overlay District Study (Hwy 380)	-	-	-	-	150,000	150,000
DS Health & Food Safety	Environmental Health Specialist	-	1	63,978	24,200	13,812	101,990
DS Health & Food Safety	Replace Toyota Prius # 94002 (Mileage: 69,745)	24,250	-	-	-	-	24,250
DS Health & Food Safety	Replace Toyota Prius # 94003 (Mileage: 50,097)	24,250	-	-	-	-	24,250
DS Health & Food Safety	Workstation for New Position Requested	-	-	-	-	1,800	1,800
DS Building Inspections	Multi-Family Inspector	-	1	62,693	28,703	9,214	100,610
DS Building Inspections	Ipads, iTrakit Software and Integration, Air Data & Accessories	-	-	-	-	39,905	39,905
DS Building Inspections	Replace 1/2 Ton Ext Cab Truck # 96033 (Mileage: 96,481)	28,703	-	-	-	-	28,703
DS Building Inspections	Replace 1/2 Ton Short Bed Reg Cab Truck # 96044 (Mileage: 94,678)	28,703	-	-	-	-	28,703
DS Building Inspections	6 Workstations w/ Chairs for Additional Positions Requested	-	-	-	-	10,800	10,800
DS Animal Control	Replace Diesel Animal Control Truck # 97009 (Mileage: 133,401)	70,156	-	-	-	-	70,156
DS Animal Control	2 Workstations w/ Chairs to Relieve Shared Desk	-	-	-	-	3,600	3,600
DS Code Enforcement	Replace 1/2 Ton Ext Cab Truck # 98001 (Mileage: 101,677)	28,700	-	-	-	-	28,700
DS Code Enforcement	1 Workstation to Relieve 2 Officers Sharing Desk	-	-	-	-	1,800	1,800

Total of Items Funded:	2,899,146	58.5	4,152,106	2,784,764	1,227,361	11,063,377
Total Supplemental Items Funded:	8,164,231					
Total Continuation Capital and Supplemental Items Funded:	11,063,377					

Five Year Comparison of Capital & Supplemental Program



**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENDITURE
FUNDED AND UNFUNDED REQUESTS
FISCAL YEAR 2016 - 2017
General Fund**

Items Below This Line Are Not Funded

Division	Item Description	Continuation Capital	FTE Req.	Supplemental Capital Items			Item Total
				Personnel	Capital	Operations	
City Manager's Office	CMO Graduate Intern	-	1	15,908	-	1,500	17,408
City Manager's Office	CMO Management Assistant	-	1	59,022	-	1,500	60,522
Comm/Media Relations	Graphic Designer	-	1	70,887	-	5,470	76,357
Comm/Media Relations	Branding Check-up	-	-	-	-	10,000	10,000
Police Admin	Research & Planner (Administrative Assistant)	-	1	56,717	-	5,600	62,317
PD Evidence & Property	Property Evidence Supervisor	-	1	75,722	-	9,172	84,894
PD Records	Crime Scene Technician	-	1	51,422	-	4,672	56,094
PD Records	Records Clerk	-	1	47,627	-	11,780	59,407
PD Investigations	Detective SIU	-	1	79,051	-	18,673	97,724
PD Investigations	CID Detective	-	1	81,051	-	18,037	99,088
PD Investigations	Victim Advocate	-	1	66,642	-	5,172	71,814
PD Communications	Upgrading Fire Station Alerting Equipment at All Fire Stations	200,000	-	-	-	-	200,000
PD Communications	Dispatch Quality Assurance Coordinator	-	1	65,732	5,580	12,755	84,067
PD Communications	Dispatcher	-	1	56,153	-	5,072	61,225
PD Communications	Dispatcher	-	1	56,153	-	5,072	61,225
PD Communications	Dispatcher	-	1	56,153	-	5,072	61,225
PD Patrol	Police Service Assistant	-	1	53,464	-	9,300	62,764
PD Detention	Detention Supervisor	-	1	75,722	6,000	5,925	87,647
PD Detention	Detention Supervisor	-	1	75,722	-	3,525	79,247
Fire Administration	Records Clerk	-	1	47,627	-	3,150	50,777
Fire Administration	Battalion Chief - Fire Programs & Special Projects Manager	-	1	140,041	64,497	11,250	215,788
Community Education	Safety Town Jeep Inventory Replacement (27 Jeeps @ \$909/unit)	24,543	-	-	-	-	24,543
Community Education	Tablet Computer w/ Accessories	-	-	-	-	944	944
Community Education	Fire Safety Educator	-	1	63,978	-	4,420	68,398
Community Education	Administrative Secretary	-	1	47,627	-	2,760	50,387
Fire Training	2016 1 Ton Express Passenger Van	-	-	-	44,095	-	44,095
Emergency Mgmt.	Video Projector Replacements	6,639	-	-	-	-	6,639
Emergency Mgmt.	2017 Disaster Exercise	-	-	-	-	51,250	51,250
Fire Operations	Replace Chevy 1500 Pickup w/ 2017 Chevy Equinox	28,350	-	-	-	-	28,350
Fire Operations	Fire Inspector with Vehicle	-	1	65,293	33,450	11,160	109,903
Fire Operations	Fire Inspector with Vehicle	-	1	65,293	33,450	11,160	109,903
Fire Services	Radio Upgrades for CCOM 1	54,120	-	-	-	-	54,120
Fire Services	3 Firefighter/Paramedics (Truck 8): Prior Req - N (12 Months to be reduced)	-	3	289,934	-	22,020	311,954
Fire Services	Apparatus Modifications to Accommodate Equip Upgrades for Truck Co	-	-	-	24,000	-	24,000
Fire Services	Equipment Upgrades for Truck Companies	-	-	-	14,350	-	14,350
Fire Services	Electrical Work to Enhance Fire Station Exhaust System Capacity	-	-	-	14,375	-	14,375
Fire Services	Point of Capture Source Exhaust System (Central Fire Station - Phase 1	-	-	-	62,000	-	62,000
Fire Services	Hi-Rise Fire Hose - 2-1/2"	-	-	-	-	6,000	6,000
Fire Services	Knox Key Secure Box Replacements	19,380	-	-	-	-	19,380
Fire Services	Fire Station No. 5 Monument Signage	-	-	-	11,500	-	11,500
Fire Services	Install Controlled Access - Fire Station No. 4	-	-	-	-	30,597	30,597
Fire Services	Install Controlled Access - Fire Station No. 5	-	-	-	-	30,597	30,597
Fire Services	Top Sensors to Apparatus Bay Doors	-	-	-	-	20,400	20,400
Fire Services	Fitness Equipment Replacement - Fire Station No. 4	16,841	-	-	-	-	16,841
Fire Services	Multi-Purpose Device Truck Cache Kits	-	-	-	-	19,300	19,300
Fire Services	Specialty Storage Cabinets at Fire Stations	-	-	-	-	6,520	6,520
Fire Services	2 Deputy Chiefs	-	2	327,087	128,994	22,500	478,581
Fire Services	5 Field Incident Technicians (FITS)	-	5	431,873	-	36,700	468,573
Fire EMS	2017 Chevy Tahoe PPV (Replacing EMS5)	53,897	-	-	-	-	53,897
Fire EMS	Automatic External Defibrillators (AED's)	-	-	-	-	20,700	20,700
Fire EMS	Stand Up Peak Demand Medic & Lucas Chest Compression System	-	-	437,229	18,520	-	455,749
Fire Fleet Services	Tire Maintenance Shop Equipment (Fleet Services Facility)	-	-	-	33,536	-	33,536
PW Streets	Maintenance Worker	-	1	43,368	-	929	44,297
PW Streets	New Backhoe for Asphalt Crew	-	-	-	111,000	-	111,000
PW Streets	Replace Ford F150 Unit # 41138 (Mileage: 82,137)	30,575	-	-	-	-	30,575
PW Streets	Replace Equipment Haul Trailer Unit 41095	15,000	-	-	-	-	15,000
PW Streets	Replace Equipment Haul Trailer Unit 41096	15,000	-	-	-	-	15,000
PW Streets	Tablets for Street Crew (11 Total)	-	-	-	-	30,580	30,580
PW Streets	Maintenance Worker	-	1	43,368	-	929	44,297
Human Resources	Tablet Computers for Enrollment During NEO	-	-	-	-	15,000	15,000
Human Resources	HR Office Remodel/Construction for Staff Growth	-	-	-	30,000	-	30,000
AS Building Services	Facilities Maintenance Worker	-	1	43,368	28,250	9,836	81,454
AS Building Services	25' Man Lift Genie GR-20 Runabout Vertical Mast Lift	-	-	-	11,650	-	11,650
AS Building Services	Replace F150 XL Unit # 55006 (Mileage: 123,978)	31,125	-	-	-	-	31,125
AS Building Services	Replace F250 Super Duty # 55012 (Mileage: 129,733)	32,350	-	-	-	-	32,350
AS Building Services	Facilities Tech	-	1	51,422	34,450	9,836	95,708

**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENDITURE
FUNDED AND UNFUNDED REQUESTS
FISCAL YEAR 2016 - 2017
General Fund**

Items Below This Line Are Not Funded, continued

Division	Item Description	Continuation Capital	FTE Req.	Supplemental Capital Items			Item Total
				Personnel	Capital	Operations	
AS Building Services	Custodian	-	1	36,888	-	1,641	38,529
AS Fleet Services	Replace Service Truck Unit # 56018 (Mileage: 117,691)	78,178	-	-	-	-	78,178
AS Fleet Services	Equipment & Other Needs for Fleet Service Building Expansion	-	-	-	172,115	29,165	201,280
IT MIS	Systems Engineer	-	1	91,317	-	11,999	103,316
IT MIS	Systems Engineer	-	1	91,317	-	11,999	103,316
IT MIS	Systems Engineer	-	1	91,317	-	11,999	103,316
IT MIS	Cisco Call Center	-	-	-	9,000	-	9,000
IT MIS	Cisco Prime	30,000	-	-	-	-	30,000
IT MIS	Cistera Call Recording (PD/Court)	-	-	-	30,000	-	30,000
IT MIS	Solarwinds Application Monitoring	12,700	-	-	-	-	12,700
IT MIS	Cisco Switches	-	-	-	50,000	-	50,000
IT MIS	Technical Support Specialist	-	1	63,978	-	11,999	75,977
IT MIS	Cisco Phone Handset Analysis/Replacement (Phase 1)	97,500	-	-	-	-	97,500
IT MIS	Storage Expansion	-	-	-	50,000	-	50,000
IT MIS	Remote Vendor Access Control & Management System	-	-	-	57,008	-	57,008
Library Admin	Professional Design Svcs for Stonebriar Childrens Library	-	-	-	-	45,000	45,000
Library Admin	Cost of Materials for Projected Population Growth	-	-	-	188,687	-	188,687
Parks & Rec. Admin	Assistant Director	-	1	118,686	24,700	7,238	150,624
Parks & Rec. Admin	Marketing Assistant	-	1	59,021	-	7,235	66,256
Parks & Rec. Admin	Replace Toyota Prius # 76081 (Mileage: 342,825) (Ford Explorer pricing)	26,550	-	-	-	-	26,550
Parks Senior Center	New Golf Cart for Senior Recreation Facility	-	-	-	10,200	-	10,200
Athletics	Athletic Field Services Specialist	-	1	38,496	28,775	4,183	71,454
Athletics	Batting Cage Replacement Net Canopy	24,850	-	-	-	-	24,850
Parks & Median Maint.	Replace 3/4 Ton Utility Bed Pickup; Unit # 75129 (Mileage: 117,763)	40,850	-	-	-	-	40,850
Parks & Median Maint.	Tracker Units/Software/Service	-	-	-	58,500	25,800	84,300
Parks & Median Maint.	New Boom Chemical Sprayer	-	-	-	51,000	-	51,000
Parks & Median Maint.	2 Person Maintenance Crew	-	2	86,736	71,580	2,170	160,486
Parks & Median Maint.	Towable Boom Lift 40ft	-	-	-	27,015	-	27,015
Parks Leisure	New Vehicle for Leisure Services	-	-	-	25,000	-	25,000
Planning & CIP	NCT COG Hike & Bike Survey	-	-	-	-	10,000	10,000
Heritage Museum	Volunteer & Education Coordinator	-	1	71,427	-	6,736	78,163
Heritage Museum	Inventory Consultant	-	-	-	-	40,000	40,000
ES Traffic Control	Sign Inventory Consultant	-	-	-	-	170,000	170,000
DS Planning	Outside contract for Overlay District Study (Hwy 121)	-	-	-	-	150,000	150,000
DS Planning	Asst Director Development Services	-	1	129,940	-	6,850	136,790

Total of Items Not Funded: 838,448 49 4,019,779 1,563,277 1,070,849 7,492,353

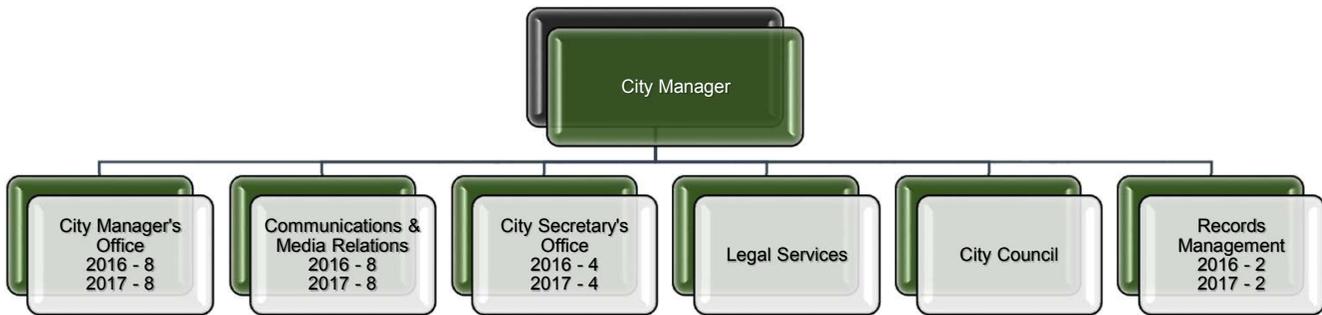
Total of All Items Considered: 3,737,594 107.5 8,171,885 4,348,041 2,298,210 18,555,730

Total of All Capital and Supplemental Items: 18,555,730

GENERAL GOVERNMENT DEPARTMENT SUMMARY

DEPARTMENT MISSION

Continually seeks to improve the quality of life for the residents of the City and administer all municipal business of the City through the execution of City Council decisions. Communications and Media Relations, as well as the City Secretary's Office, empowers the public by providing information to improve the quality of life, promote civic pride, and project transparency. Records Management empowers the City's residents with "readily available information" and provides efficient, economical and effective controls over the creation, distribution, organization, integrity, maintenance, management, and disposition of records. Legal Services Division provides timely and quality legal services to the City.



EXPENDITURE SUMMARY

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
City Manager's Office	\$ 2,183,179	\$ 2,276,202	\$ 2,181,423	-4.16%
Communications & Media Relations	733,523	1,077,898	1,170,425	8.58%
City Secretary's Office	392,882	511,320	511,553	0.05%
Legal Services	1,865,662	1,705,000	1,855,000	8.80%
City Council	134,890	172,697	211,010	22.19%
Records Management	270,154	259,578	553,576	113.26%
Totals	\$ 5,580,290	\$ 6,002,695	\$ 6,482,987	8.00%

GENERAL GOVERNMENT

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Long-term Financial Health

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
11010000 - City Manager's Office						
📁	Plan for long-term financial security	Maintain City budget and finances	Per capita sales tax 1%	\$238	\$239	\$231
			1 year debt requirement per capita	\$326	\$339	\$358

Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
11012000 - City Secretary's Office						
✓	Provide transparency in government	Respond to public information requests, according to the statues laid forth in the Texas Public Information Act	Number of requests	1,258	1,354	1,400
📁			Percentage responded to according to the State of Texas timeline	100%	100%	100%
✓	Provide customer service	Issuing and tracking City alcohol permits	Number of permits issued	427	575	700
✓			Revenue collected	\$43,590	\$55,000	\$65,000
11017000 - Records Management						
📁	Maintain systems, technologies, and methodologies for consistent communication of goals, objectives, programs and activities	Staff training to improve efficiency and risk mitigation (records management and e-mail)	Completed surveys received from trainees on training	80%	88%	90%
		Report on records that have completed their retention period, review and final disposition	Records destroyed within one month of approval	90%	92%	95%
	Maintain systems, technologies, and methodologies for consistent communication of goals, objectives, programs and activities	Implement technology and improved processes to improve efficiency and comply with state regulations and Records Management best practices	Update technology, policy and processes to improve response to records request and ensure proper retention of records	70%	85%	95%

GENERAL GOVERNMENT

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Civic Involvement

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
11011000 - Communications & Media Relations						
✓	Design programs that encourage community partnerships	Expand available services using volunteers (calendar year)	Active volunteers	903	1,000	1,100
			Volunteer hours served	21,959	22,500	23,000
			Value of volunteer hours	\$541,459	\$554,850	\$567,180
	Engage with outside organizations who produce private special events and coordinate city services to ensure optimal results for the events		Number of events	101	115	125
	Increase participation in digital Newsletter, Focal Point		Increase subscriber base by 5% annually	32,283	34,000	35,700
			Increase opens by 5% annually	34.67%	36.40%	38.22%
			Increase clicks by 2% annually	2.82%	2.87%	2.92%
	Increase performance of City's primary website, www.friscotexas.gov		Number of visits - increase by 10% annually	N/A	74,000	81,400
			Number of page views - increase by 10% annually	N/A	196,000	215,600
			Unique users - increase by 10% annually	N/A	150,000	165,000
			Mobile traffic - increase by 5% annually	N/A	29%	30.45%
	Use social media to engage, educate, and inform community about city programs, services, special events, engagement opportunities and emergencies.	Increase engagement by 5% annually	Twitter followers	N/A	33,900	35,595
			Facebook likes	N/A	11,000	11,550
			Youtube subscribers	N/A	364	383

GENERAL GOVERNMENT

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Civic Involvement, cont.

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
11012000 - City Secretary's Office						
📁	Explore ways to improve voter turnout in City Elections	Offer adequate polling locations for the public's convenience	Percentage of residents voting	6.5%	13.7%	14%
			Total registered voters	77,911	83,758	85,701

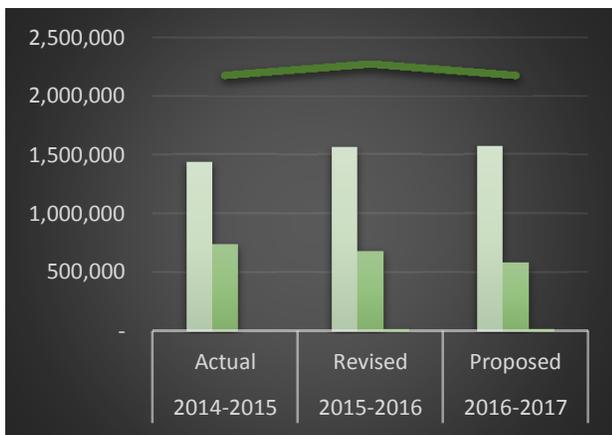
Core Services

The City of Frisco Charter provides for the appointment of the City Manager who "shall serve as the Chief Administrative Officer of the City." The City Manager strives to continually improve quality and efficiency of services provided, plan for the continued growth and expansion of the City, insure that service is provided equally to all areas of the City and provide effective support for the City Council.

In that role, the City Manager's Office takes an active role in the evaluation of annual budget alternatives, coordinates inter-departmental activities to insure effective and efficient work practices, implements policies and ordinances in a timely, fair and consistent manner and supports quality commercial and residential development.

Key Points Affecting Service, Performance, and Proposed Budget

➔ The City Manager's Office takes a major role in the management and funding of the capital program, providing for planned growth, and providing the support for the resolution of complex citizen issues.



Expenditures - 11010000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	1,441,016	1,562,876	1,570,945
Operations	742,163	685,283	585,378
Capital	-	28,043	25,100
Total	2,183,179	2,276,202	2,181,423

Major Budget Items

➔ Capital funding of \$25,100 is provided in the FY17 budget for the replacement of one Ford F150 truck.

Personnel

	Level	FY 2015	FY 2016	FY 2017
City Manager	213	1	1	1
Deputy City Manager	212	1	1	1
Assistant City Manager	211	2	2	2
Assistant to the City Manager	154	1	1	1
Special Projects Manager (Capital Projects Fund)	151	1	1	1
Facilities Project Manager (Capital Projects Fund)	150	1	1	1
Senior Administrative Assistant	131	1	1	1
Administrative Assistant	124	2	2	2
Total		10	10	10

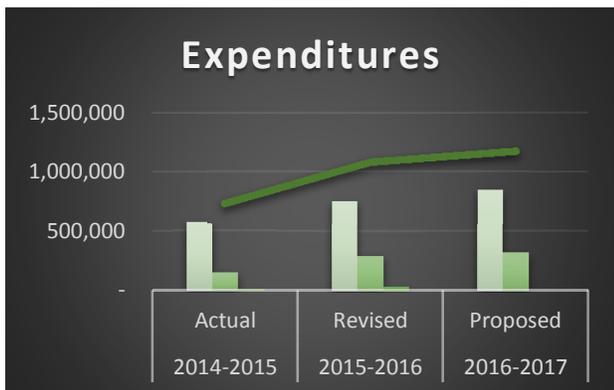
Core Services

The Communications and Media Relations Department is responsible for educating, marketing, promoting and informing the public and greater North Texas about City of Frisco programs, services, special projects and events. Our goal is to make it easy for our residents to be informed, involved and knowledgeable about the up-to-date work of our City government.

Our communication tools include the City's bi-monthly resident newsletter, Focal Point; press releases, which are posted online and distributed to print and broadcast news organizations, as well as, a number of freelance journalists; an E-news service, which is subscriber based; social media, including Twitter, Facebook, & YouTube; a cable TV, government access channel; as well as videos on demand, 24/7 streaming of the cable channel and live streaming of City Council and Planning & Zoning meetings.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ Communications is responsible for the content management of the City of Frisco's primary website, www.friscotexas.gov, as well as the content management of:
friscofun.org,
friscotexas.gov/safety town,
friscofreedomfest.org,
friscoisatreasure.com,
and friscocommunityparade.com
- ➔ Communications and Media Relations responds to daily media inquiries which can involve providing and/or facilitating interviews, as well as, assisting with the sharing of records, documents, photographs or video related to City programs and services.
- ➔ Communications and Media Relations manages the Municipal Volunteer Program (MVP), which supports City sponsored events. Volunteers are also used to supplement various staffing needs. Recruiting, screening, onsite management, tracking of service hours and the volunteer appreciation reception, are components of the program.
- ➔ Communications provides video production, in the form of public service announcements, as well as, marketing, training and educational videos. Staff also provides audio/video production of City Council, Planning and Zoning and Town Hall meetings necessary to satisfy broadcast and archive needs and/or requirements. The Audio/Visual (AV) staff also coordinates the rebroadcast of Collin and Denton County commissioner meetings on Frisco's cable channel-website.



Expenditures - 11011000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	570,326	752,960	850,145
Operations	151,830	292,798	320,280
Capital	11,367	32,140	-
Total	733,523	1,077,898	1,170,425

Major Budget Items

- ➔ Funding is provided for a Portable PA System in FY17.

GENERAL GOVERNMENT**Communications and Media Relations**

Personnel

	Level	FY 2015	FY 2016	FY 2017
Director of Communications and Media Relations	205	1	1	1
Sponsorship and Events Developer Manager	-	1	-	-
Sponsorship and Events Developer Administrator	148	-	1	1
Audio Video Manager	-	1	-	-
Interactive Media Administrator	145	1	1	1
Producer	145	1	1	1
Audio Video Administrator	141	-	1	1
Videographer/Production Assistant	138	1	1	1
Senior Administrative Asst/Volunteer Coordinator	-	1	-	-
Volunteer Coordinator	132	-	1	1
Administrative Assistant	124	1	1	1
		<hr/>	<hr/>	<hr/>
Total		8	8	8

Core Services

The City Secretary's Office main goal is to promote an environment throughout Frisco City government that encourages efficiency, compliance, and transparency by implementing policies and procedures that foster effective distribution of information with City Council, City Staff, candidates, citizens, and voters.

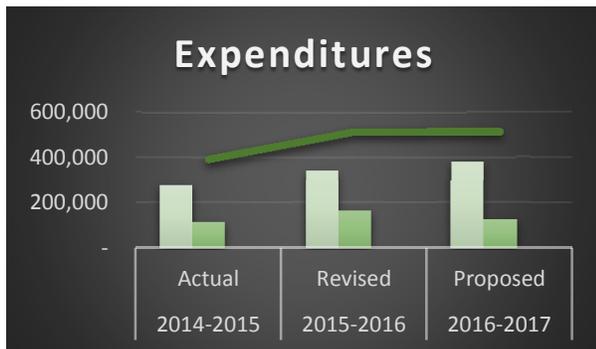
As administrators of City elections, the City Secretary's Office takes a proactive approach to voter education, voter registration, and voter turnout. The City Secretary's Office serves as the official repository for associated campaign and document filings. Additionally, the Department coordinates the City Council's Boards and Commissions appointment process and maintains the records relating to these appointments.

We continually serve the public by striving for excellence in preparation of all official documents and minutes, preserving the legislative history of the City, publishing of official legal notices, updating and distributing of the City's Code of Ordinances, managing alcohol permits, and acting as Records Management Officer.

Finally, the City Secretary's Office is responsible for upholding transparency by managing Public Information Requests. The Office fulfills all requests according to the statues outlined by the State of Texas Public Information Act.

Key Points Affecting Service, Performance, and Proposed Budget

- A Local Option Petition was received, verified, and accepted resulting in a Special Local Option Election to be held concurrently with the General Election on May 9, 2016. The General Election resulted in a Runoff Election incurring an additional cost for election administration and increased workload for staff.
- As the growth of Frisco continues, alcohol permitting is growing as well resulting in an increase in staff workload by approximately 50%. Re-evaluation of the software used to process permits has shown some benefits from customization.
- Public Information Requests have increased for FY16. With the reclassification of the Public Information Specialist position in FY16 to Open Records Coordinator and reassignment of duties, focus has increased on processing requests and increasing customer satisfaction.



Expenditures - 11012000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	276,674	344,844	384,135
Operations	116,208	166,476	127,418
Capital	-	-	-
Total	392,882	511,320	511,553

Major Budget Items

- FY16 operations increased for the May 9th Special Local Option Election and Runoff Election. Operations appropriations fluctuate in relation to elections held.

GENERAL GOVERNMENT**City Secretary's Office**

Personnel

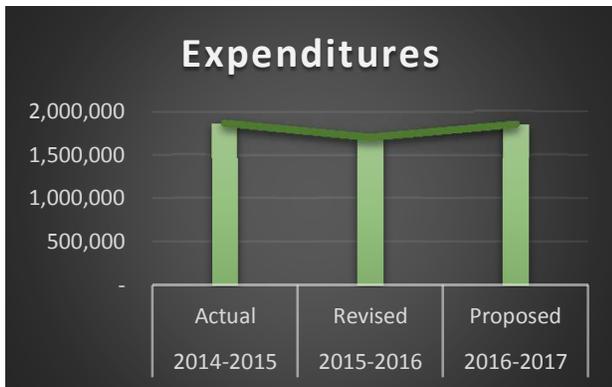
	Level	FY 2015	FY 2016	FY 2017
City Secretary	204	1	1	1
Assistant City Secretary	135	1	1	1
Public Information Specialist	-	1	-	-
Open Records Coordinator	132	-	1	1
Administrative Secretary	120	-	1	1
		<hr/>	<hr/>	<hr/>
Total		3	4	4

Core Services

The Legal Services Division provides legal support for the day-to-day operations of the City, including matters such as land use and development, human resources, economic development, litigation support and municipal court.

Key Points Affecting Service, Performance, and Proposed Budget

➤ The City retains the law firm of Abernathy, Roeder, Boyd & Hullett. In addition to the business related legal services, they provide prosecutorial services for matters brought before the Municipal Court.



Expenditures - 11014000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	-	-	-
Operations	1,865,662	1,705,000	1,855,000
Capital	-	-	-
Total	1,865,662	1,705,000	1,855,000

Major Budget Items

- All General Fund legal expenses are included in this Division. Project related legal expenses are charged to the specific capital project within the Capital Projects Funds.
- Legal expenses are also included in this Division for ongoing resolution and legal work associated with the closure of Exide, a battery recycling plant.

Personnel

Note: No positions are funded in this Division.

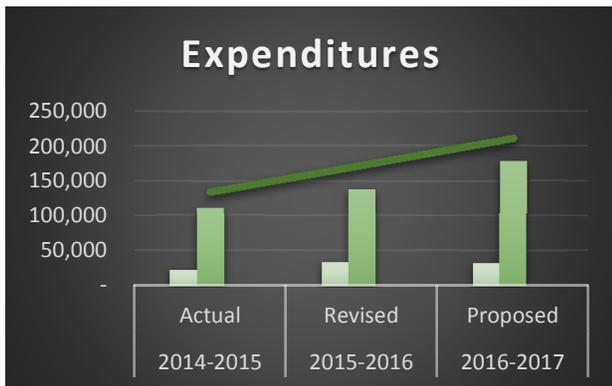
Core Services

The City Charter provides for the creation of a City Council that is vested with all powers of the City and the determination of all matters of policy. In the adoption of the FY 2017 Annual Budget, the City Council adopted their Strategic Focus Areas, Long Term Goals and Objectives and the Objectives for Fiscal Year 2017.

In meeting those objectives, the City Council supported the City's Long-term Financial Health, Public Health and Safety, Infrastructure Development to provide for commercial and residential growth, Excellence In City Government, a Sustainable City as well as opportunities for Civic Involvement and Leisure and Culture.

The City Council's achievements include the support of a multi-million dollar capital program to supporting the growth and development of the community. Initiatives and partnerships for commercial and residential growth continue. These efforts are designed to provide new jobs, obtain additional capital investment, increase retail square footage and provide for a diversified commercial base.

The City Council supports multiple opportunities for civic involvement in the governmental process including "Coffee with the Mayor", Town Hall meetings, the Mayor's Youth Council, and the City Hall 101 program.



Expenditures - 11016000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	22,784	33,591	32,301
Operations	112,106	139,106	178,709
Capital	-	-	-
Total	134,890	172,697	211,010

Major Budget Items

➤ Travel and training expenditures account for 38% of the operational budget, while dues and member subscriptions account for just over 17%.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Mayor	-	1	1	1
Council Members	-	6	6	6
Total		7	7	7

Note: Council Members are not counted in employee totals and receive a monthly compensation based on the City Charter.

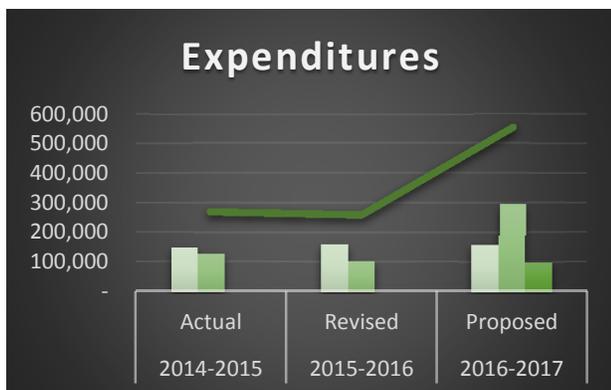
Core Services

The Records Management Division is responsible for coordinating, administering and implementing the Records and Information Governance Policy and Program to protect records and provide for transparency at the City of Frisco. Records Management oversees the program development and improvement, training, retention, digital technology acquisition, long-term storage, filing systems, and destruction of records in compliance with Federal, State, and Local regulations. The Records Management Division applies records management standards and best practices to identify and improve efficiency and transparency while ensuring the security, integrity, retrieval, and preservation of digital information.

The Records Management Division oversees the offsite storage vendor and facilitates shipments and retrieval of information to and from offsite storage improving security and efficiency with better use of facility space. Records Management also conducts records research, evaluates and compiles ensuing records for executive management and attorneys in response to specific requests, discovery, and litigation.

Key Points Affecting Service, Performance, and Proposed Budget

- The Records Management Division maintains systems, technologies, and methodologies for consistent communication of goals, objectives, programs, and activities by regularly conferring with Departments on processes to improve efficiency within the organization.
- Provide staff training on policy and processes, manage, secure, and preserve records to improve record integrity and efficiency and ensure compliance with records management system applications.
- E-Discovery software was proposed in FY16 for searching and maintaining email for open records requests and legal holds in litigation cases. With advances in the current Outlook software, the search for an E-Discovery software was abandoned. In order to migrate email from employees that have now left employment into the current software, an extensive audit was required to determine the retention on those email records and what should be migrated into the current system. This change resulted in cost savings in software and increase in staff workload.
- Purchase and implementation of new Agenda and Records Management software will require increased workload for staff. Auditing and clean-up of data will need to take place before migration, and training other Departments will be vital after the implementation.



Expenditures - 11017000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	145,282	158,345	158,108
Operations	124,872	101,233	295,468
Capital	-	-	100,000
Total	270,154	259,578	553,576

Major Budget Items

- Funding of \$302,000 (Capital \$100,000 and Operations \$202,000) has been provided in FY17 for replacement of the current Agenda and Records Management Software.

GENERAL GOVERNMENT**Records Management**

Personnel

	Level	FY 2015	FY 2016	FY 2017
Records Management Coordinator	-	1	-	-
Records Manager	142	-	1	1
Records Clerk	120	1	1	1
		<hr/>	<hr/>	<hr/>
Total		2	2	2

FINANCIAL SERVICES DEPARTMENT SUMMARY

DEPARTMENT MISSION

Financial Services will accurately and fairly manage and present the City's financial affairs; protect and advance the City's financial position by maintaining proper internal controls and recommending sound financial policies; and provide quality customer service for Frisco residents, bond holders and employees.



Expenditure Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Administration	\$ 248,010	\$ 242,466	\$ 299,692	23.60%
Affordable Housing	449,692	752,320	846,071	12.46%
Budget Office	414,437	501,828	516,114	2.85%
Accounting	1,566,759	1,916,337	2,110,700	10.14%
Treasury	728,663	849,558	863,210	1.61%
Municipal Court	1,822,469	2,051,079	2,078,554	1.34%
Section 380 Grants	4,926,433	3,862,111	3,491,903	-9.59%
Totals	\$ 10,156,463	\$ 10,175,699	\$ 10,206,244	0.30%

FINANCIAL SERVICES

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness  Frisco Policy

Strategic Focus Area: Long Term Financial Health

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
12021000 - Accounting						
📁	Manage the City's investment portfolio	Earn benchmark yield as set by the City's investment policy and strategy	Annual investment rate of return: number of basis points greater than the six month treasury bill rate	9bp	7bp	9bp
✓	Provide customers (internal and external) with quality service	Establish internal controls and conduct internal reviews	Internal reviews	2	2	3
			Contracts with third parties current/updated	10	10	10
			Internal staff training	2	2	2
			Training sessions offered to City staff	10	12	6

Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
12010000 - Administration						
📁	Provide customers (internal and external) with quality service	Provide information to financial advisors, bondholders, underwriters and rating agencies	City's general obligation bond rating (Benchmark AA/Aa1)	S&P = AA	S&P = AA +	S&P = AA+
				Moody's = Aa1	Moody's = Aa1	Moody's = Aa1
12019000 - Affordable Housing						
📁	Provide customers (internal and external) with quality service	Meet reporting deadlines for grants	Meet 100% of reporting deadlines for grants	100%	100%	100%
		Complete grant compliance requirements	Complete 100% of grant compliance requirements	100%	100%	100%

FINANCIAL SERVICES

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness Frisco Policy

Strategic Focus Area: Excellence in City Government, cont.

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
1202000 - Budget Office						
	Provide stewardship of financial resources balancing the City's short and long-term needs	Maintain a competitive debt position	Debt requirement portion of tax rate	37.65%	35.42%	34.66%
		Maintain General Fund balance (Benchmark 25%)	Unassigned fund balance as % of operating budget	40.87%	33.89%	31.16%
12021000 - Accounting						
	Provide customers (internal and external) with quality service	Ensure prompt payments to City vendors and employees, as required by law	Vendors paid within the thirty day prompt payment mandate	94%	95%	100%
✓			Accounts payable checks and transactions per clerk	13,549	14,000	14,500
✓			Payroll checks and status changes processed per clerk	32,304	33,500	35,000
✓			Employees per payroll clerk	1,275	1,339	933
12022000 - Treasury						
	Maintain percent of current property taxes collected	Maintain major revenue source collections	Collection rate	101%	99%	99%
12023000 - Municipal Court						
✓	Provide juvenile defendants sentencing alternatives and exposure to the judicial process for teens interested in a legal career	Maintain Teen Diversionary Program	Juvenile cases filed	655	500	500
			Juvenile cases referred to Teen Court	16%	15%	20%

FINANCIAL SERVICES

City Council Strategic Focus Areas served by this Department -



Performance Measures

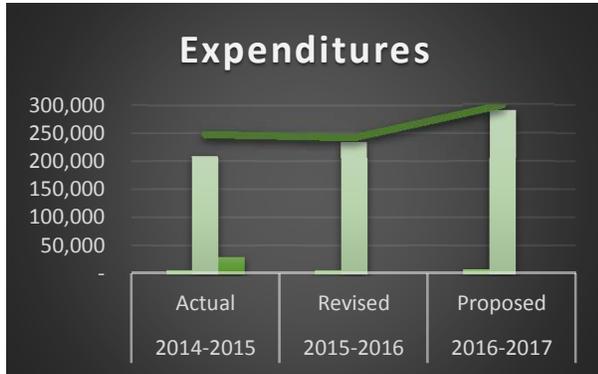
✓ Workload ⌚ Efficiency 📁 Effectiveness  Frisco Policy

Strategic Focus Area: Excellence in City Government, cont.

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
12023000 - Municipal Court						
	Provide excellent administrative and clerical support for municipal court proceedings	Provide the community with a high level of customer service	Cases closed/total cases filed	105%	110%	100%
✓			Cases closed	20,516	20,000	20,000
		Cases processed through automation	Forms processed by web and phone	24%	25%	30%
		Evaluate workflow demands by the community	Court processing costs per case	\$88	\$90	\$90

Core Services

Financial Services is responsible for financial analysis and reporting, development of financial policies, evaluation of internal controls, and management of the financial affairs of the City. This division acts as the primary contact for the City's outside bond counsel, auditors, rating agencies, underwriters, bankers, investment advisors, and financial advisors. Administration provides leadership and coordination with the City Council, City Manager's Office, and other City Departments. Core services managed include: ♦ Finance Administration ♦ Budget ♦ Contract Administration ♦ General Accounting & Reporting ♦ Payables & Payroll ♦ Grant Accounting ♦ Cash & Debt Management ♦ Municipal Court ♦ Customer Revenue Billing and Collection ♦ Project management and implementation ♦ Housing and Grant Administration



Expenditures - 12010000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	210,345	235,368	290,494
Operations	6,956	7,098	9,198
Capital	30,709	-	-
Total	248,010	242,466	299,692

Major Budget Items

- ➔ Primary expenditures are personnel related in this Division.
- ➔ The Administrative Assistant in Affordable Housing was moved to this Division for FY17 and reclassified to a Senior Administrative Assistant to assist with additional duties. This position was originally an underhire in FY15.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Director of Financial Services	209	1	1	1
Senior Administrative Assistant (25% funded by CDBG)	131	-	-	1
Special Projects Assistant (PT - 900 hours per year)	114	1	1	1
Total		2	2	3

Core Services

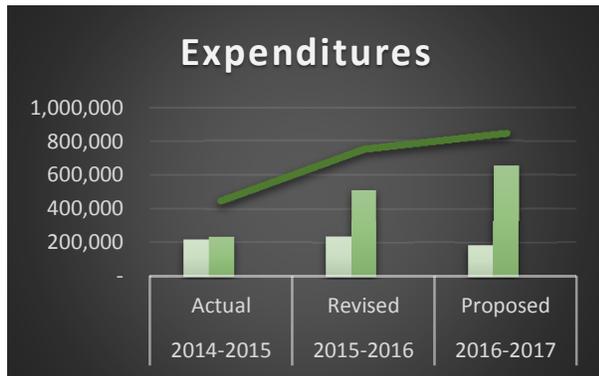
The Affordable Housing Division oversees the application, implementation, and reporting of public and private grants.

This Division implements and manages the Department of Housing and Urban Development Community Development Block Grant, the Social Services Grant, and the Workforce Housing Program.

Staff facilitate a grant process culminating in the Social Services and Housing Board recommendation of the allocation of federal and local funds to the City Council. The Social Services and Housing Board approves policy for Community Development Block Grant programs, Social Services Grant programs, and Workforce programs.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ Positions are supported by funding from the Community Development Block Grant (CDBG).
- ➔ Social service grant agencies receiving funding include: Boys & Girls Club of Collin County, Collin County Committee on Aging, City House, Court Appointed Special Advocates, Frisco Education Foundation, Frisco Family Services, Journey of Hope, North Collin County Habitat for Humanity, and Small World of Love. These agencies are funded with an appropriation designation of \$1 per capita, or \$160,000 for FY17.



Expenditures - 12019000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	217,168	238,298	187,816
Operations	232,524	514,022	658,255
Capital	-	-	-
Total	449,692	752,320	846,071

Major Budget Items

- ➔ Expenditures for staff support including office supplies, training and mileage reimbursement. Staff salaries are allocated to manage the program expenses in the appropriate grant fund.
- ➔ Transit services are included in operations for \$492,000 for FY17.
- ➔ Administrative Assistant was reclassified to a Senior Administrative Assistant and moved under Financial Services-Administration for FY17.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Housing and Grants Manager (25% funded by CDBG)	154	1	1	1
Housing Coordinator (100% funded by CDBG)	139	1	1	1
Administrative Assistant (25% funded by CDBG)	-	1	1	-
Total		3	3	2

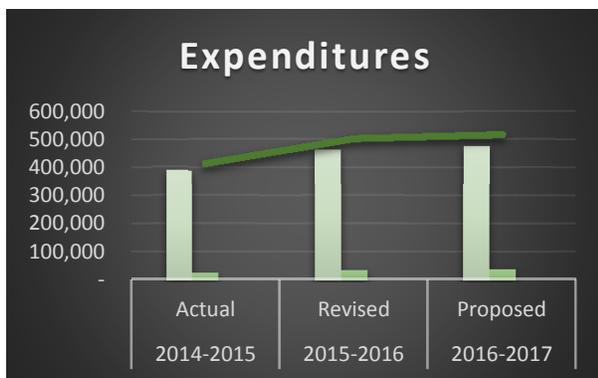
Core Services

The Budget Office provides financial and management information for the City Manager, City Council and City Departments to ensure the most effective use of available resources. The Division manages the development and execution of the annual budget, assembles and guides the development of performance measures, and performs special projects such as research and analysis, rate and fee determination and oversees the funding of the City's capital projects. The Division assists in managing the City's debt program and allocating existing appropriation to on-going capital projects.

The development of the City's Annual Budget, a priority of the Division, serves four basic functions for the City: a policy document that articulates the City's priorities and strategic issues of the upcoming fiscal year, an operations guide for staff in developing goals and objectives for the coming fiscal year and in monitoring and evaluating progress toward those goals, a fiscal document for the projection of revenues and expenditures, and a communications tool that informs the City's residents of its expenditures and accomplishments.

Key Points Affecting Service, Performance, and Proposed Budget

➔ The FY16 Budget Document was submitted to the Government Finance Officers Association and did receive the Distinguished Budget Presentation Award for the Fiscal Year Beginning October 1, 2014. In addition, special recognition was received in the area of Performance Measures. The Division will revise the current year's budget in accordance with GFOA's comments and submit it for the Distinguished Budget Presentation Award for the Fiscal Year Beginning October 1, 2016.



Expenditures - 12020000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	388,360	464,380	475,862
Operations	26,077	37,448	40,252
Capital	-	-	-
Total	414,437	501,828	516,114

Major Budget Items

➔ Personnel, continuing education, and support are the key expenditures in this Division. Some reorganizations between the Budget Office and Accounting occurred during FY16.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Assistant Finance Director - Budget	204	1	1	1
Assistant Controller-Component Units (50% funded by EDC)	-	1	-	-
Senior Financial Analyst	147	1	2	2
Budget Analyst I	139	-	1	1
Accountant Systems/Budget	-	1	-	-
Total		4	4	4

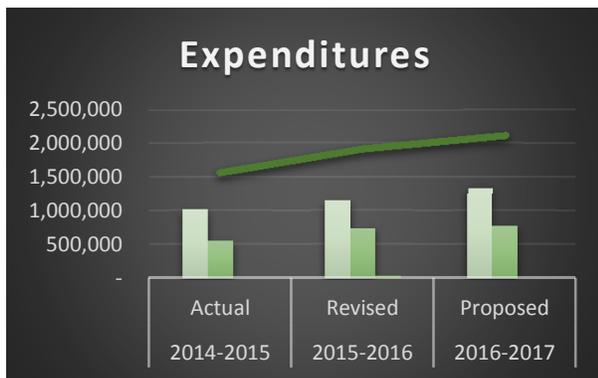
Core Services

The Accounting Division is responsible for the proper, accurate, and timely recording of the collection and disbursement of City funds and the reporting of these transactions in accordance with Generally Accepted Accounting Principles (GAAP). The Division provides policy, procedures, instruction, and systems to the various City Departments regarding financial transactions.

Staffing includes accountants to monitor and report grant information to grantor agencies. Internal controls are monitored and reviewed by Staff in this Division.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ The City has been awarded the Government Finance Officers Association (GFOA) Certificate of Excellence in Financial Reporting for the reports from FY 2000 through 2014. The FY15 Comprehensive Annual Financial Report has been submitted to the GFOA for Certificate consideration. Staff also prepare a Popular Annual Financial Report and distributes to residents through the City website.
- ➔ The Accounting Division continues to analyze new financial software modules and encourage integration with other City software systems to improve efficiencies and controls.



Expenditures - 12021000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	1,016,330	1,145,830	1,342,967
Operations	550,429	734,712	767,733
Capital	-	35,795	-
Total	1,566,759	1,916,337	2,110,700

Major Budget Items

- ➔ External auditor contracts, internal review contracts, banking depository contracts and the investment advisory services contract are appropriated in this budget.
- ➔ Operation funding of \$38,750 has been provided for additional KRONOS/Telestaff licensing citywide.
- ➔ Funding for MUNIS software maintenance totals \$272,000.
- ➔ Funding has been provided for an Accountant I (full-time) in the FY17 budget to account for inventory and asset subsidiary systems. In addition, funding for a part-time Senior Payroll Specialist has been included.

Personnel

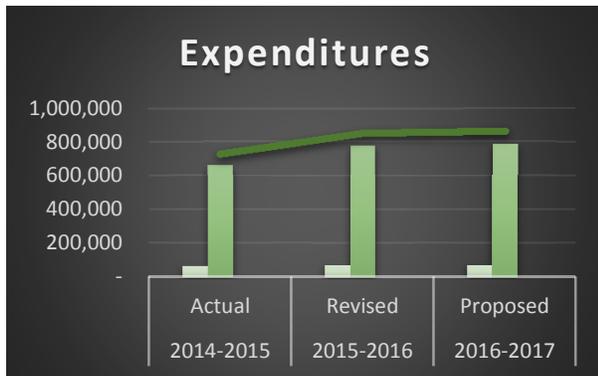
	Level	FY 2015	FY 2016	FY 2017
Assistant Finance Director - Controller	204	1	1	1
Assistant Controller-Component Units (50% funded by EDC)	162	-	1	1
Accounting Manager	156	1	1	1
Financial Services Manager	156	1	1	1
Senior Accountant/Analyst - CIP	-	1	-	-
Accountant II	143	-	1	1
Treasury Analyst	141	-	1	1
Accountant	139	3	1	2
Senior Payroll Specialist (1 FT, 1 PT)	129	1	1	2
Accounting Technician II	125	3	3	3
Total		11	11	13

Core Services

Central cashing, effective tax rate calculations, property tax accounting, billing for the Public Improvement Districts, and billing for miscellaneous accounts receivable are the core services offered by this Division.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ The budget includes contractual service requirements including Denton and Collin County Central Appraisal Districts, the delinquent tax attorney, and the Tax Collector Contract with Collin County.
- ➔ Collin County bills and collects the property taxes for the City (Collin and Denton County) for \$1 per parcel. Total estimated number of parcels for FY17 is 56,700.



Expenditures - 12022000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	64,866	69,467	72,387
Operations	663,797	780,091	790,823
Capital	-	-	-
Total	728,663	849,558	863,210

Major Budget Items

- ➔ Contracts for tax assessment, billing and collection are the major expenditure and represent 80% of operations.
- ➔ The Senior CSR in this Division bills for miscellaneous accounts receivables and serves as the Central Cashier. This position reports to the Revenue Collections Manager in the Utility Fund.

Personnel

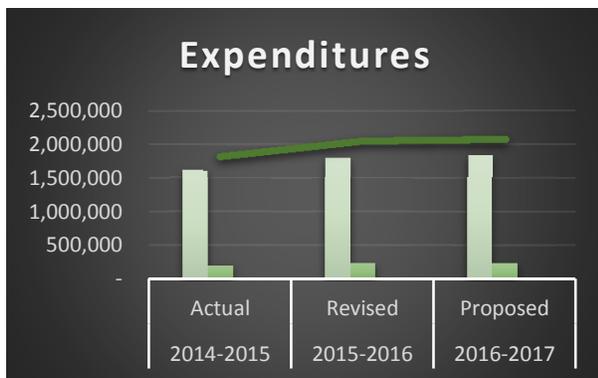
	Level	FY 2015	FY 2016	FY 2017
Senior Customer Service Representative	128	1	1	1
Total		1	1	1

Core Services

Municipal Court provides administrative and clerical support for municipal court proceedings. Responsibilities include: Collin and Denton County magistrate services, juvenile truancy prevention, collection of fines, fees and state costs, filing citations/complaints, court scheduling, issuing, tracking and clearing warrants, maintaining the juror database; and updating and maintaining court records and reporting collections, convictions and statistical data to State agencies.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ To maintain the civic involvement of youth and provide for a diversionary sentencing program for juvenile offenders, the Court will continue to contract with the Collin County Teen Court Program.
- ➔ The Municipal Court continues to implement new technology to improve compliance and efficiency through the several dedicated funds established by law.
- ➔ The Municipal Court meets constitutional guarantees to defendants regarding the right to a trial by judge or jury by providing such trials through the Court system. Many cases are efficiently disposed of prior to trial. This reduces the number of bench and jury trials needed. The Court conducts 500-600 pre-trials per month.
- ➔ The Municipal Court provides reports and statistical analysis to City administrators that reflect accurate and relevant information on the activities of the Court.
- ➔ Court staff will work with the architects for the expansion of City Hall during FY17, as Court will be relocated to City Hall when the expansion is complete.



Expenditures - 12023000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	1,613,480	1,808,574	1,839,222
Operations	208,989	242,505	239,332
Capital	-	-	-
Total	1,822,469	2,051,079	2,078,554

Major Budget Items

- ➔ Contract Services for prosecutorial and City Attorney fees make up 62% of the operating budget.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Administrative Municipal Court Judge	204	1	1	1
Associate Municipal Court Judge (1 FT, 1 PT)	201	2	2	2
Municipal Court Administrator	156	1	1	1
Accountant II - Compliance	143	1	1	1
Bailiff/Warrant Officer	A42	3	3	3
Municipal Court Coordinator	139	2	2	2
Senior Deputy Court Clerk	128	6	6	6
Senior Deputy Court Clerk - Warrant Clerk	128	1	1	1
Senior Deputy Court Clerk - Juvenile Case	128	-	1	1
Deputy Court Clerk	120	2	2	2
Deputy Court Clerk - Juvenile Case	120	1	-	-
Total		20	20	20

Core Services

The expenditures of the Section 380 sales tax/property tax grants and agreements with various retail developers in Frisco are accounted for in this Division. Agreements include rebating a percentage of the increased sales tax or property tax back to the developer.

Key Points Affecting Service, Performance, and Proposed Budget

➔ The City has six active sales tax agreements which include:

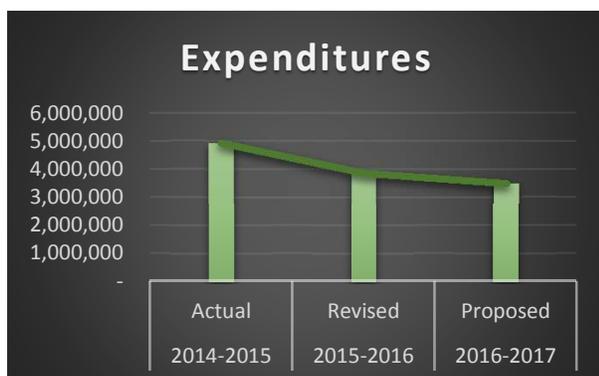
	<u>Origination</u>	<u>Term</u>
Wal-Mart	2007	10 yrs
Costco	2010	20 yrs
Sales Center #8	2013	25 yrs
Wade park	2015	25 yrs
Skygroup	2015	5 yrs
Frisco Station	2015	25 yrs

➔ The City has nine property tax agreements:

	<u>Origination</u>	<u>Term</u>
Champion Warren	2006	25 yrs
Conifer	2013	10 yrs
Hall Office Park	2014	10 yrs
MoneyGram	2014	5 yrs
Skygroup	2015	10 yrs
Patronus	2015	20 yrs
Frisco Station	2015	25 yrs
Wade Park	2015	25 yrs
Costco	2010	10 yrs

➔ The City has five sales use tax agreements:

	<u>Origination</u>	<u>Term</u>
Landon Homes	2014	10 yrs
Pulte Homes	2014	10 yrs
Highland Homes	2015	10 yrs
First Texas Homes	2015	10 yrs
Toll Bros	2015	10 yrs



Expenditures - 12028000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	-	-	-
Operations	4,926,433	3,862,111	3,491,903
Capital	-	-	-
Total	4,926,433	3,862,111	3,491,903

POLICE DEPARTMENT SUMMARY

DEPARTMENT MISSION

While promoting individual responsibility and community commitment, the Frisco Police Department will work together in a spirit that resolves problems, reduces crime and the fear of crime, and provides a safe environment for everyone.



Expenditure Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Administration	\$ 994,666	\$ 1,299,216	\$ 1,363,855	4.98%
Personnel and Training	402,530	806,922	754,545	-6.49%
Community Services	1,061,856	1,181,385	1,152,850	-2.42%
Records	475,736	648,559	683,907	5.45%
Communications	3,863,079	3,933,804	4,647,723	18.15%
Detention	801,885	1,045,277	1,854,175	77.39%
Patrol	11,122,832	13,138,766	16,030,775	22.01%
Traffic	1,093,788	1,255,437	1,538,486	22.55%
Special Operations	19,362	52,001	51,944	-0.11%
School Resource Officer	2,901,444	3,497,038	4,244,948	21.39%
Evidence and Property	-	-	556,125	N/A
Investigations	3,087,664	3,731,253	4,209,975	12.83%
Totals	\$ 25,824,842	\$ 30,589,658	\$ 37,089,308	21.25%

POLICE DEPARTMENT

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Public Health & Safety

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
13010301 - Administration						
📁	Focus on service	Maintain accreditation compliance standards	Compliance with no applied discretions	100%	100%	100%
✓		Continuously evaluate our quality of service	Random and user surveys	n/a	n/a	99%
✓		Create and consult with the Community Advisory Board	Number of yearly meetings	n/a	n/a	2
✓	Implement approaches to reduce both reported and non-reported crime	Work with Patrol Watch Commanders and CID to identify analytical data used to respond to crime trends	Create reports with analysis on crime trends for COMPSTAT and other meetings to best utilize police resources	46	48	50
13010302 - Personnel and Training						
✓	Focus on learning	Provide officers with training to better understand crime patterns and behavior	Average training per year: 40 hours	100%	100%	100%
📁		Supervision improvement utilizing Developing Leaders Training	10 supervisors attend DL per year	n/a	n/a	100%
📁		Identify cost effective/efficient training methods to officers	In-house/ consortium training hours provided at no cost	7,500	7,500	7,500
⌚	Focus on service	Enhance the Department's capabilities to address significant events	Positions filled with qualified applicants within 3 months	17%	20%	30%

POLICE DEPARTMENT

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Public Health & Safety, cont.

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
13031311 - Community Services						
✓	Focus on leading	Engage the community as a partner in crime prevention while promoting a positive image of the department	Total number of social media impressions received through the department's social media presence on Facebook, Twitter, Instagram, Next Door, and YouTube	N/A	77,000 followers	85,000 followers
	Focus on learning	Enhance crime prevention programs	Increase total participation in programs such as SAFECAM, FNW, CPA, COPS, block parties for Frisco CAN, etc.	N/A	2,750	3,500
13031314 - Detention						
📁	Focus on service	Enhance customer service skills	Bond and fine receipt accuracy	100%	100%	100%
✓	Develop all personnel to be consistent with our mission and values	Maintain processes with high standards of facility cleanliness, safety, and security while mitigating City liability	Bookings conducted	2,778	3,100	3,400
13031315 - Records						
📁	Focus on service	Enhance customer service skills	Percentage of customers that rated our service as good or excellent	99%	100%	100%
⌚		Provide citizens with timely and accurate reports	Average number of days to process public information requests	N/A	5	3

POLICE DEPARTMENT

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Public Health & Safety, cont.

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
13031317 - Communications						
📁	Focus on service	Answer all calls quickly and professionally	Maintain an average answer time of less than 4 seconds	N/A	3	3
			Maintain an average hold time of less than 20 seconds	N/A	4.66	6
	Focus on learning	Dispatch all emergency calls quickly	Maintain an average dispatch time of less than 1 minute on all fire calls and priority 1 police calls	N/A	PD 48 sec	PD 1 min
				N/A	FD 32.5 sec	FD 45 sec
13032321 - Patrol						
✓	Focus on service	Respond to all calls quickly and professionally	Response times (priority 1 calls)	6:18	6:33	Under 6:40
📁	Develop all personnel to be consistent with our mission and values	Ensure all personnel have received training needed	Personnel obtaining basic and specialized training	100%	100%	100%
13032322 - Traffic						
✓	Build stronger community partnerships to enhance communications and promote civic involvement	Expand traffic enforcement and education	Traffic enforcement (citizen contacts)	8,485	12,500	13,000+
	Focus on safety	Expand CVE enforcement	CVE enforcement (trucks inspected)	314	480	500+

POLICE DEPARTMENT

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Public Health & Safety, cont.

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
13032324 - Special Operations						
✓	Provide the highest level of quality service, integrity, and professionalism	Ensure all personnel have received training needed for Special Operations situations	Training hours per operator	230	250	250
		Address critical response situations within the City	Successful critical incident responses with after action analysis -unit activations	6	6	6
📁	Focus on service	Maintain operational readiness and capabilities to address any significant/high risk event	Table top exercises completed with 100% results within defined standards	4	4	4
13033332 - School Resource Officer						
📁	Focus on service	Improve school campus safety related programs	Positive Feedback received from Principals on SRO performance and presentations	N/A	95%	100%
✓	Focus on learning	Expose youth to positive roles in law enforcement through ongoing educational programs	Number of students impacted through Shattered Dreams, Its Party Time, JIP, JPA	7,000	9,000	9,500
13033333 - Property & Evidence						
📁	Focus on service	Enhance abilities to receive, maintain, and purge property/evidence in an orderly and timely manner	Number of items received/Number of items purged	7,200/3,656	8,500/4,300	9,500/5,000
⌚		Enhance abilities to analyze and process all evidence in a timely manner and reduce backlog	Number of evidentiary items analyzed, processed or requested	5,123	6,600	7,500

POLICE DEPARTMENT

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Public Health & Safety, cont.

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
13033336 - Investigations						
📁	Focus on service	Provide timely and thorough investigations	Average overall clearance rate per 1000	23	25	28
✓	Focus on leading	Increase solvability of crimes through use of technology and specialized training	Print identifications made	N/A	25	40

Core Services

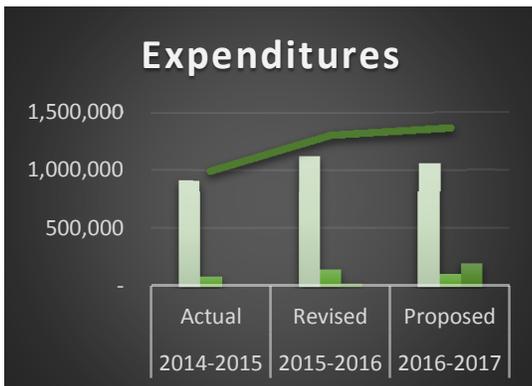
Administration is responsible for the overall management and function of the Police Department. Administration accomplishes this task in a variety of different ways that include: preparation of the Department’s annual budget, review of citizen surveys to ensure superior service is being provided by personnel, a review of policies and procedures, maintain the Commission on Accreditation for Law Enforcement Agencies (CALEA) Accreditation status, and use crime analysis to better respond and deploy officers in response to crime trends.

The Department’s commitment to accreditation through CALEA benefits the residents of Frisco by ensuring that the highest quality of service is provided to them. Maintaining accreditation status requires a constant review of policies to ensure that Frisco PD is in compliance with standards set by both CALEA and the law. In addition to accreditation, the increased use of crime analysis is improving efficiencies. Trends are identified, and mapping is completed to assist officers with snapshot views of crime trends so they are better informed as they patrol the streets.

Administration is the Police Department’s representative voice at City Council meetings and many other community events.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ The Police Department is up for reaccreditation, which occurs every three years. This process allows us to better assess our needs as an agency and to help us compare ourselves to other agencies around the country to determine whether our policies are in line with the best practices in law enforcement.
- ➔ The Property Room was moved to the Criminal Investigations Bureau which created budgetary rearrangements for this fiscal year. During the reorganization to increase from two Bureaus into three Bureaus, there were multiple units, Subdivisions, or Divisions affected.



Expenditures - 13010301

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	908,598	1,124,960	1,059,312
Operations	86,068	144,470	107,976
Capital	-	29,786	196,567
Total	994,666	1,299,216	1,363,855

Major Budget Items

- ➔ Capital funding will provide for replacement of one 2007 Tahoe as recommended on the vehicle replacement schedule and Reinforcement of Common areas to provide additional security.
- ➔ The two Property & Evidence Technicians will be transferred from Administration to the new Evidence & Property Subdivision in FY17.

POLICE ADMINISTRATION**Administration**

Personnel

	Level	FY 2015	FY 2016	FY 2017
Police Chief	210	1	1	1
Assistant Police Chief	A68	1	1	1
Deputy Chief	A65	-	1	1
Lieutenant	A59	1	1	1
Accreditation Manager	-	1	-	-
Accreditation Administrator	141	-	1	1
Crime Analyst	139	1	1	1
Office Manager	135	1	1	1
Property and Evidence Specialist	-	2	-	-
Property and Evidence Technician	-	-	2	-
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Total		8	9	7

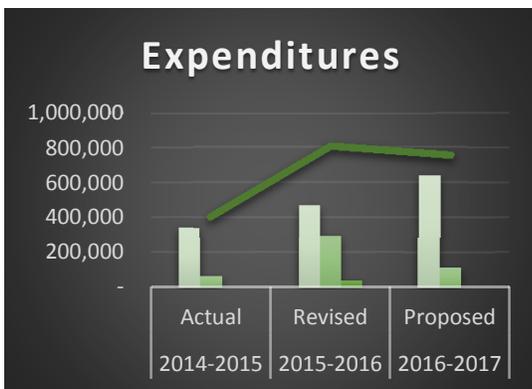
Core Services

The Personnel and Training Subdivision is responsible for ensuring that vacancies within the department are filled with high quality applicants. In addition, they must identify the training needs for all facets of the department and ensure that Texas Commission on Law Enforcement (TCOLE) requirements are achieved at all times. This Subdivision has also been very aggressive in identifying training classes to host on-site to save on travel costs. Instructors already employed are utilized to host classes for both internal needs and for other agencies. Training is of the utmost importance in law enforcement, and this Subdivision seeks to find the highest quality training. The 60 training hours per employee average exceeds the 20 hours required by TCOLE. Records are kept and maintained on all employees of the Department.

Recruiting is another important function. The Personnel and Training staff accomplish this by making appearances at job/career fairs to find qualified applicants. Once applicants enter the hiring process they are screened and a thorough background check is completed.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ Focus on finding enough candidates for all areas of the Department that might allow for filling currently open positions in a timely manner. This can be done through more targeted recruiting methods for all positions whether sworn or civilian.
- ➔ Creating an environment where the principles of the 21st Century Policing model is implemented through our training efforts. Expand our training efforts to create more effective supervision and management. Finding additional trainings to host or through in-service means to enhance the Departments overall readiness.



Expenditures - 13010302

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	340,315	469,634	642,016
Operations	62,215	295,773	112,529
Capital	-	41,515	-
Total	402,530	806,922	754,545

Major Budget Items

- ➔ With the increase in supervisors, additional training will be paramount. We are in discussions with the Texas Police Chief's Association regarding hosting the three-week Developing Leaders course. Our intent is to host the course over a period of years to train all incumbent supervisors in the techniques and skills detailed in the program, enhancing our consistency in supervision. The tuition for the program is \$600 per student, and we hope to train 10-15 per year. Additionally we are focused on training that achieves objectives within the 21st Century Policing model to include things like train the trainer for verbal de-escalation.
- ➔ Funding has been provided for an additional Professional Standards Investigator in FY17.

POLICE ADMINISTRATION**Personnel and Training**

Personnel

	Level	FY 2015	FY 2016	FY 2017
Professional Standards Sergeant	A52	1	1	1
Professional Standards Investigator	A42	1	2	3
Training Officer	A42	1	1	1
Administrative Assistant	124	-	1	1
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Total		3	5	6

Core Services

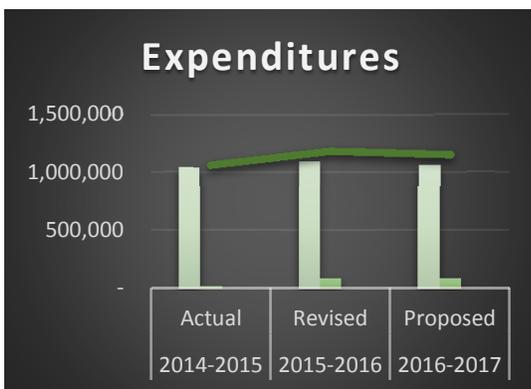
The Community Services Subdivision facilitates and coordinates efforts to reduce crime through the development, promotion, and implementation of effective crime prevention-based strategies. The Subdivision is home to the Department's Public Information Officers. These individuals are responsible for media responses to major incidents as well as promoting an overall positive image of Frisco PD. This group also maintains a presence on Social Media. This has become an invaluable tool for police departments to interact with the community they serve by providing information, and receiving tips on recent crimes.

Additionally, the Subdivision strengthens public trust through education and partnerships. In order to achieve goals, it partners with citizens and businesses, government and civic organizations, as well as schools and education-based programs.

Staffing is currently comprised of a Deputy Chief, one Lieutenant, one Sergeant, three Community Service Officers, two Public Service Officers (PSOs), and two Administrative Assistants. These dedicated men and women are tasked with maintaining and facilitating the positive relationship between the Police Department and the residents we serve.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ Community Services continued to expand its role in social media, making the PD more accessible to our technology savvy citizens, and these efforts will continue in FY17. Although there is currently no direct budget impact due to this, increased engagement could expand the demand on our resources as relationships are built and citizen involvement in programs increases.
- ➔ Community Services will endorse personal and professional development by providing continuing education, program specific training, and creating a cooperative team workflow during weekly divisional meetings.
- ➔ Community Services Programs: Frisco C.A.N., Safety Fair, Frisco Neighborhood Watch, Department Tours, and Citizens On Patrol.



Expenditures - 13031311

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	1,041,962	1,093,516	1,062,630
Operations	19,894	87,869	90,220
Capital	-	-	-
Total	1,061,856	1,181,385	1,152,850

Major Budget Items

- ➔ The cost of vest replacements combined with an increase in quantity results in an increase in appropriations for this line item for FY17.
- ➔ The Victim Assistance and Grants Administrator, and Victim Advocates have been transferred to the Investigations Subdivision for FY17.

POLICE SERVICES**Community Services**

Personnel

	Level	FY 2015	FY 2016	FY 2017
Deputy Chief	A65	1	1	1
Lieutenant	A59	1	1	1
CSO - Sergeant	A52	1	1	1
Victim Assistance and Grants Administrator	-	1	1	-
CSO - Police Officer	A42	3	3	3
Victim Advocate	-	2	2	-
Administrative Assistant	124	1	2	2
Public Service Officer	124	2	2	2
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Total		12	13	10

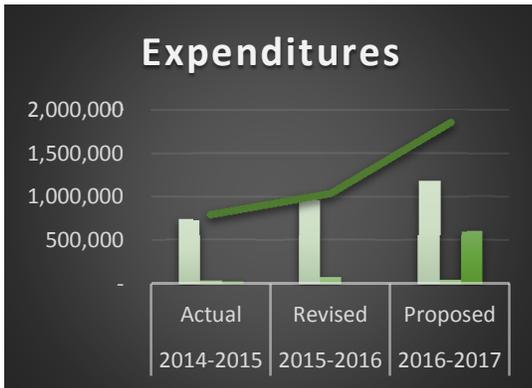
POLICE SERVICES

Detention

Core Services

All persons arrested by Frisco Police Officers are brought to the jail facility where they may be housed until their release or transferred to a county jail facility. The jail is fully staffed by Detention Officers 24 hours a day, 7 days a week, 365 days a year. Currently, the jail has an authorized detention staff that includes two Detention Supervisors and sixteen Detention Officers.

The jail can house up to forty-one inmates at any one time and utilizes five male cells, two female cells, five single cells, and one cell reserved exclusively for intoxicated prisoners. In addition, there is a sallyport (secured entry consisting of a series of doors), dual intake area and a control room that electronically monitors the entire facility.



Expenditures - 13031314

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	735,857	967,835	1,192,508
Operations	35,033	77,442	52,046
Capital	30,995	-	609,621
Total	801,885	1,045,277	1,854,175

Major Budget Items

- ➔ Funding of \$609,621 has been appropriated for the Jail & Police Department Video Management to include Dell Server and Cisco Routers.
- ➔ Two additional Detention Officers are being funded in FY17.

Personnel

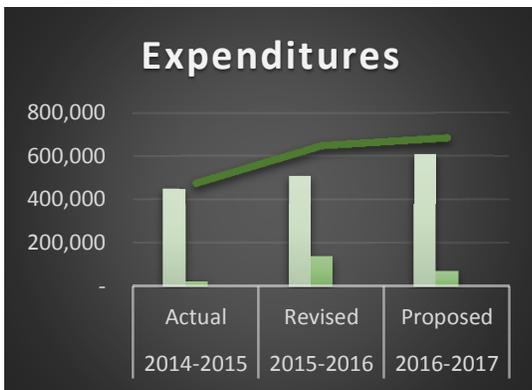
	Level	FY 2015	FY 2016	FY 2017
Detention Supervisor	141	1	2	2
Senior Detention Officer	131	-	-	4
Detention Officer	128	14	14	12
Total		15	16	18

Core Services

The primary function of the Records Subdivision is management of the Department's records, which is done in accordance with the Texas State Library and Archives Commission. The Records Subdivision is also responsible for the processing and approval of reports; including the proper coding of crimes, in accordance with the Uniform Crime Reporting program, responding to other agency requests for information, expunging or restricting records pursuant to court order, and answering the main phones and staffing the reception area of the main lobby.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ Public Information Requests, other agency requests, expunctions, and alarm permits continue to increase.
- ➔ As the population continues to grow and officers are added, there will be more requests for assistance, and additional reports will need to be generated.



Expenditures - 13031315

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	448,684	507,859	611,420
Operations	27,052	140,700	72,487
Capital	-	-	-
Total	475,736	648,559	683,907

Major Budget Items

- ➔ Funding for a Records Supervisor and related expenses has been included in the FY17 budget.
- ➔ FY16 Operations included funding for Crywolf software which accounts for the decrease of operations in FY17.

Personnel

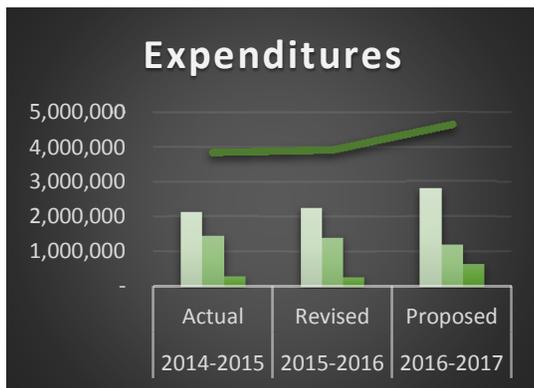
	Level	FY 2015	FY 2016	FY 2017
Records Manager	145	1	1	1
Records Supervisor	137	-	-	1
Senior Records Clerk	128	3	3	3
Records Clerk	120	4	4	4
Total		8	8	9

Core Services

The Communications Subdivision is comprised of one manager, three supervisors and 26 dispatchers who work three, 8-hour shifts to provide 24-hour coverage. Dispatchers are specially trained to handle all types of emergency and non-emergency calls. These calls can range from simple inquiries about police services to assisting in the administering of CPR during life-and-death situations. Dispatchers are responsible for answering all calls for service placed to the Frisco Communications Center for both police and fire service, as well as Frisco's Animal Control Division. Also within Police Services is Radio Operations, that provides technical support to all of Police, Fire and Public Works. This support includes technical support for mobile video, CAD, recording systems and general technical support for the entire Department.

Key Points Affecting Service, Performance, and Proposed Budget

➔ As the City continues to grow, we will see an increased number of emergency and non-emergency calls for service which are handled via the Communication Subdivision. Additionally, as more fire stations are built, additional resources will need to be allocated to fire communications.



Expenditures - 13031317

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	2,123,327	2,248,753	2,796,104
Operations	1,438,630	1,402,091	1,201,619
Capital	301,122	282,960	650,000
Total	3,863,079	3,933,804	4,647,723

Major Budget Items

➔ Three new positions have been provided for in FY17; one Dispatch Training Coordinator, one Dispatcher, and one Public Safety Equipment Technician along with related costs for all three positions.

➔ Capital funding includes \$650,000 for the installation of a 3rd radio tower to be placed on the Legacy Water Tower.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Radio Systems Manager	157	1	1	1
Communications Manager	152	1	1	1
Senior Radio Technician	145	1	1	1
Public Safety Equipment Technician	141	-	-	1
Communications Supervisor	141	3	3	3
Dispatch Training Coordinator	136	-	-	1
Dispatcher	131	26	26	27
Total		32	32	35

Core Services

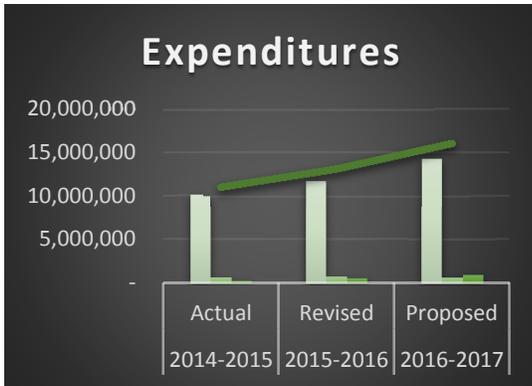
Patrol is the most visible and recognizable unit of the Police Department, operating 24 hours a day, 7 days a week, 365 days a year. Patrol officers are first responders who provide proactive police patrols, enforce federal, state, and local laws, traffic laws, and report offenses. In short, the Patrol Subdivision performs initial investigations of offenses and prevents and deters crimes through their presence and community involvement.

To effectively provide coverage throughout the City, Patrol utilizes four shifts responsible for different geographic regions of the City. The Patrol shifts work in 12-hour rotations with both day and night shift coverage.

Patrol is managed by eight watch commanders who are Lieutenants in rank and all report directly to the Operations Deputy Chief. Each watch commander has two to four Sergeants who report directly to them, with each Sergeant responsible for one of the four geographic regions of the City.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ Patrol vehicles will be replaced based on mileage, repair history, and maintenance factors.
- ➔ The Department currently staffs four sectors in the City for patrol coverage. Due to growth in population, the Department currently has two Watch Commanders working on night shifts with responsibilities split between the East and West side of the City.



Expenditures - 13032321

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	10,124,555	11,765,215	14,268,645
Operations	669,317	754,807	743,446
Capital	328,960	618,744	1,018,684
Total	11,122,832	13,138,766	16,030,775

Major Budget Items

- ➔ Capital appropriations include the replacement of 12 patrol units consistent with the City policy for replacing squad vehicles.
- ➔ Funding has been provided for the addition of a Deployment Sergeant and related expenses, four additional Police Corporals, 4 additional Police Officers, including a K-9 unit, equipment, and vehicles to support the new personnel.
- ➔ Funding has been provided for a new Police Service Assistant to reduce the call load off Patrol Officers by fielding calls and improving customer service.
- ➔ Operational funding has been provided for a K-9 Handler Trainer Course for K-9 staff.

POLICE OPERATIONS**Patrol**

Personnel

	Level	FY 2015	FY 2016	FY 2017
Deputy Chief	A65	1	1	1
Lieutenant	A59	6	8	8
Sergeant	A52	16	16	17
Corporal	A43	12	12	16
Police Officer	A42	64	66	70
Police Service Assistant	126	-	-	1
Administrative Assistant	124	-	1	1
Public Service Officer	124	2	2	2
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Total		101	106	116

Core Services

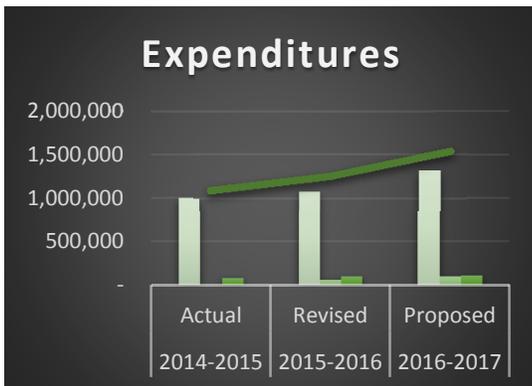
The Traffic Unit is the Department’s specialized unit that focuses on traffic enforcement, accident investigation, commercial vehicle enforcement (CVE), and investigates and prosecutes hit and run accidents.

The unit is comprised of one Sergeant and ten Police Officers. Of the ten officers, six are assigned to the Motors Unit and utilize police-model Harley Davidson motorcycles for traffic enforcement. The remaining four officers assigned to the unit are split between day and night shift assignments utilizing the Chevrolet Tahoe patrol vehicle.

All of the personnel assigned to the Traffic Unit receive specialized, in-depth training into accident investigation and reconstruction. All of the officers have received training from the Texas Department of Public Safety on commercial vehicle enforcement.

Key Points Affecting Service, Performance, and Proposed Budget

➔ Staff are involved in administrative duties that includes STEP, Commercial Vehicle Enforcement, Accident Investigation, and Red Light Camera program.



Expenditures - 13032322

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	1,001,845	1,087,529	1,322,552
Operations	4,163	68,007	102,434
Capital	87,780	99,901	113,500
Total	1,093,788	1,255,437	1,538,486

Major Budget Items

➔ Funding has been provided for 2 additional Police Motor Officers, to include operations and capital equipment to support the new personnel.

➔ Capital appropriations include the replacement of one motorcycle as listed on the FY17 vehicle replacement schedule.

Personnel

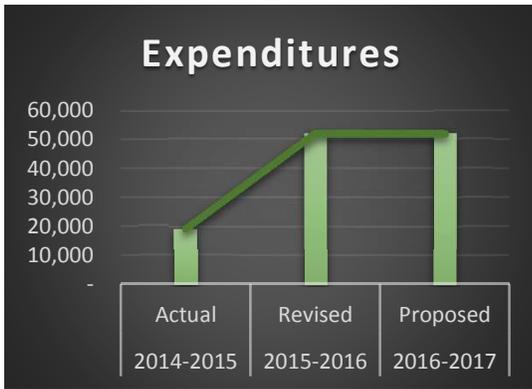
	Level	FY 2015	FY 2016	FY 2017
Sergeant	A52	1	1	1
	A42	8	8	10
Total		9	9	11

Core Services

The Special Operations Unit (SOU) is a specially trained and equipped unit of the Department, staffed and prepared to address critical response situations. Consisting of three functional teams including the Tactical Operations Team, Crisis Negotiations Team, and Sniper Team. Members of SOU are called upon to address problems such as barricaded persons, hostage situations, and high-risk warrant service.

Key Points Affecting Service, Performance, and Proposed Budget

➔ Special Operations funds only the operating activities of the functional teams. These activities are performed by personnel in other Subdivisions in addition to their regular duties.



Expenditures - 13032324

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	-	-	-
Operations	19,362	52,001	51,944
Capital	-	-	-
Total	19,362	52,001	51,944

Major Budget Items

➔ In addition to normal operational expenditures, a computer tablet with mounting hardware has been funded.

Personnel

Note: No positions are funded in this Subdivision.

Core Services

The School Resource Officer (SRO) Subdivision is a partnership between the Frisco Police Department and the Frisco Independent School District (FISD). SRO's are full-time Frisco police officers assigned to all secondary schools within the FISD.

The SROs serve three fundamental functions in their role as a school resource officer:

1. Law Enforcement Officer
2. Teacher
3. Counselor

The primary purpose of the SRO program is the reduction and prevention of crimes committed by juveniles and young adults.

Additional goals of the program include: establishing a rapport with students, parents, faculty, staff, and administrators; creating and expanding programs with vision and creativity to increase student participation; presenting a positive image for students; and providing safety for students and others within the school district.

Through various educational programs, School Resource Officers expose youth to positive roles in law enforcement. These programs include Bedrooms Backpacks and Beyond, "It's Party Time", Shattered Dreams, and other activities.

Increased teen awareness of traffic safety issues and responsibilities is a goal. Shattered Dreams is a two-day program designed to educate students, parents, and the community about the serious issue of underage drinking and driving, by providing a realistic experience and encouraging them to make positive choices. The Junior Police Academy (JPA) and Teen Police Academy (TPA) also stress this awareness. The JPA and TPA cadets learn the basic functions of a Police Department and have the opportunity to practice what they learn in practical exercises. Juvenile Impact Program (JIP) brings together law enforcement officers and corrections personnel in an attempt to divert area youth from future involvement with the criminal justice system. Law Enforcement personnel give firsthand accounts of the negative effects these youth might face if they continue to make poor decisions and participate in delinquent conduct. JIP impresses upon the participants that they must take responsibility for their actions.

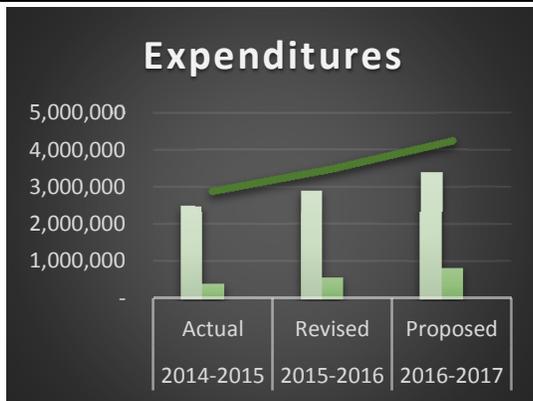
Key Points Affecting Service, Performance, and Proposed Budget

➤ The City currently funds School Resource Officers for schools within the Frisco ISD District and the City's incorporated areas. School Resource Officers are active in 14 Middle Schools, 9 High Schools and 3 Special Program Centers. The specialty centers include the Z.T. Acker Special Programs Center (KEYS), the Career and Technical Education Center, and the Student Opportunity Center.

➤ The School Resource Officer program will continue to offer training that is approved by the National Association of School Resource Officers (NASRO). The NASRO is a not-for-profit organization created especially for school-based law enforcement officers, school administrators, and school security/safety professionals. Members work as partners to protect students, school faculty and staff and the schools they attend.

POLICE INVESTIGATIONS

School Resource Officer



Expenditures - 1303332

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	2,488,815	2,929,934	3,407,107
Operations	412,629	567,104	837,841
Capital	-	-	-
Total	2,901,444	3,497,038	4,244,948

Major Budget Items

➔ SRO program includes 2 new School Resource Officers (funded for the full year for Lebanon Trail High School and Nelson MS to open 2016/2017 school year) and an additional 2 SRO's (funded for three months for Memorial High School and Lawler MS schedule to open 2017/2018 school year) as well as their related equipment and operational expenses. A new SRO/CID Lieutenant position to accommodate supervision of 3 SRO sergeants and 27 SRO's. This new Lieutenant position will also assist CID supervision which currently includes 1 Lieutenant, 4 Sergeants, and 24 Detectives.

➔ There was also an increase of 9 Crossing Guards this year to accommodate the new campuses opening. Crossing Guards are Fisd employees with the City funding a portion of the expense each year. The hourly pay rate for Crossing Guards is increasing from \$12.48 to \$15.00 per hour affecting the proposed budget.

Personnel

	Level	FY 2015	FY 2016	FY 2017
School Resource Officer Lieutenant	A59	-	-	1
School Resource Officer Sergeant	A52	2	3	3
School Resource Officer	A42	20	23	27
Total		22	26	31

Core Services

The Property and Crime Scene Subdivision is responsible for the safe keeping and chain of control for all property that comes to the police department as evidence, recovered or found property. The Property room is responsible for receiving, maintaining, and the purging of property/evidence in an orderly and timely manner.

Crime Scene is responsible for the collection and analysis of evidence with the ability to submit all AFIS quality latent prints to the local, state, and FBI databases for identification purposes.

Key Points Affecting Service, Performance, and Proposed Budget

➔ The Crime Scene Unit and Property Unit were combined into one Subdivision for FY17 titled Evidence and Property. This new Subdivision is under the Investigations Bureau. Currently Evidence and Property is staffed with an Evidence and Property Manager, two Criminalists, one Crime Scene Technician, and two Property Technicians. In the last four years the volume of property handled by the property room has doubled. The amount of video evidence collected and processed for prosecution has also grown significantly due to the increased implementation of body worn cameras.

Major Budget Items

➔ The Evidence and Property Subdivision functions have been combined into one Subdivision under the new Investigations Bureau in FY17. Historical data was previously displayed under both the Administration and Services Bureaus.



Expenditures - 13033333

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	-	-	481,347
Operations	-	-	74,778
Capital	-	-	-
Total	-	-	556,125

Personnel

	Level	FY 2015	FY 2016	FY 2017
Evidence and Property Manager	152	-	-	1
Criminalist	139	-	-	2
Property and Evidence Technician	126	-	-	2
Crime Scene Technician	124	-	-	1
Total		-	-	6

Core Services

The Criminal Investigations Subdivision (CID) is the investigative branch of the Police Department, performing all criminal investigations. CID works closely with both the Collin County and Denton County District Attorney's Offices to prosecute all criminal cases.

Detectives assigned to CID are police officers who have been specially selected and trained, and who must commit to a minimum of two years.

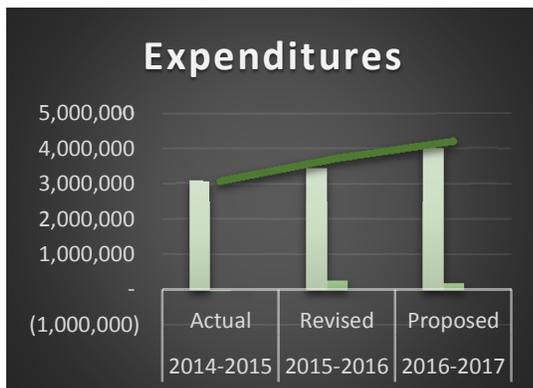
Once a case is received by CID, it is assigned to one of three investigative groups: Crimes Against Persons (CAPERS), Property Crimes, or the Special Investigations Unit (SIU). Cases are assigned based on the elements of the offense and the investigative focus required by the investigators.

The Crime Victim Advocates and the Grants Administrator have been relocated from the Services Bureau to the new Investigations Bureau.

Key Points Affecting Service, Performance, and Proposed Budget

➔ Due to the increasing case loads of Detectives in all areas, one additional Detective and one SRO Lieutenant were added, that will assist in both CID and SRO supervision. Grant applications have been awarded for the continuation of one Detective position and one new Special Investigator position to replace a position that is at the end of their three year grant period. This growth of the unit is needed to keep up with the growth of the City and increasing demands on the unit.

➔ Currently one of the Crime Victim Advocates is funded through a grant that expired at September 2016. A new grant application has been awarded to replace funding for the expiring grant.



Expenditures - 13033336

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	3,091,163	3,451,520	4,017,823
Operations	(18,925)	268,573	192,152
Capital	15,426	11,160	-
Total	3,087,664	3,731,253	4,209,975

Major Budget Items

- ➔ Funding has been provided in FY17 for the addition of a CID detective.
- ➔ The two Criminalists and the Crime Scene Technician will be transferred from Investigations to the new Evidence & Property Subdivision in FY17.
- ➔ The Victim Assistance and Grants Administrator and the two Victim Advocates have been transferred from the Community Services Subdivision for FY17.

POLICE INVESTIGATIONS**Investigations**

Personnel

	Level	FY 2015	FY 2016	FY 2017
Lieutenant	A59	1	1	1
Sergeant	A52	3	4	4
Detective	A42	22	23	24
Special Investigator	A42	-	-	1
Victim Assistance and Grants Administrator	145	-	-	1
Victim Advocate	139	-	-	2
Evidence and Property Manager	-	-	1	-
Criminalist	-	2	2	-
Senior Records Clerk	128	-	2	2
Crime Scene Technician	-	-	1	-
Records Clerk	-	2	-	-
		<hr/>	<hr/>	<hr/>
TOTAL		30	34	35

FIRE DEPARTMENT SUMMARY

DEPARTMENT MISSION

To protect lives, property and the environment from the adverse effects of fires, illness, accidents, natural disasters and other hazards by promoting public safety education and maintaining a well-equipped, highly trained and motivated workforce of professional firefighters and rescue personnel.



Expenditure Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Administration	\$ 1,292,988	\$ 2,085,322	\$ 2,053,244	-1.54%
Community Education	172,341	354,722	339,602	-4.26%
Fire Training	163,102	282,620	373,997	32.33%
Fire Prevention	910,131	1,140,304	1,188,216	4.20%
Emergency Management	193,239	285,232	349,080	22.38%
Fire Operations	22,455,440	25,045,670	26,650,603	6.41%
Emergency Medical Services (EMS)	788,271	1,152,705	1,221,291	5.95%
Fleet	935,175	1,144,478	1,234,299	7.85%
Totals	\$ 26,910,687	\$ 31,491,053	\$ 33,410,332	6.09%

FIRE DEPARTMENT

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Public Health & Safety

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
13534341 - Community Education						
✓	Increase citizen participation	Effective use of volunteers to supplement community education programming	Volunteer hours - Frisco Fire Safety Town	1,900	2,000	2,100
			Volunteer hours - Citizen Fire Academy alumni	700	750	800
📁	Prevention of fire related deaths in targeted populations	Minimize % change of fire deaths	% Change of fire deaths year to year	0%	0%	0%
✓		Population reached through fire prevention efforts	Total fire prevention contacts through Frisco Fire Safety Town, Clown Program and Outreach efforts	103,000	108,000	110,000
13534343 - Training						
📁	Enhanced core competencies and skills	Utilize state-of-the-art training techniques	Training hours of ISO training requirements	18 monthly per firefighter	20 monthly per firefighter	22 monthly per firefighter
			Hours of enhanced specialty training	12481	14,000	14,350
13535351 - Emergency Management						
📁	Promotion of emergency and disaster preparedness	Accurately document disaster planning	Emergency Management Plan designation from State of Texas	Advanced	Advanced	Advanced
			Hazard Mitigation Plan	FEMA Approved	FEMA Approved	FEMA Approved
	Notification of citizens pre-disaster	Maintain effective outdoor notification coverage of population	Percentage of citizens within effective radius of Outdoor Warning Sirens	90%	86%	86%

FIRE DEPARTMENT

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Public Health & Safety, cont.

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
13536000 - Fire Operations						
	Protection of lives and property	Provide timely response to emergency calls	Average response times	6:20	6:20	6:00
📁	Achieve operational excellence	Provide adequate deployment	% of calls with 1st unit arrival within 5 minutes (Target 90%)	67%	90%	90%
			% of calls with 2nd unit arrival under 8 minutes (Target 90%)	91%	90%	90%
13537000 - Emergency Medical Services (EMS)						
📁	Protection of lives	Timely response to emergency calls	EMS response time average (Minutes)	6:24	6:24	6:00

Strategic Focus Area: Infrastructure

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
13535000 - Fire Prevention						
✓	Achieve operational excellence	Facilitate quality development	No more than an average of 5 review days per submitted plan	11.50	5.00	5.00
			Total number of permits	920	920	950
		Maintain life safety and fire protection in existing businesses	Total number of Inspections	7,996	8,000	8,200
			Fires in non-residential properties/total structure fires	6/37	5/35	5/35
13539000 - Fleet Services						
📁	Build a successful organization	Proactive maintenance of emergency vehicles and equipment	Preventive maintenance meets industry standards	Met	Met	Met

FIRE DEPARTMENT

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
13510000 - Administration						
📁	Protection of lives and property	Maintain or strive to achieve ISO PPC Rating of ISO Class-1	Maintain ISO Class-1 PPC Rating	ISO Class-1	ISO Class-1	ISO Class-1
	Firefighter Safety	Meet or exceed industry standards for personnel safety	Meet NFPA Standards related to Apparatus, PPE, and Facilities	Met	Met	Met
			Comply with NFPA 1500 Standard on Fire Department Occupational Safety and Health Program	N/A	In development	50%

FIRE ADMINISTRATION

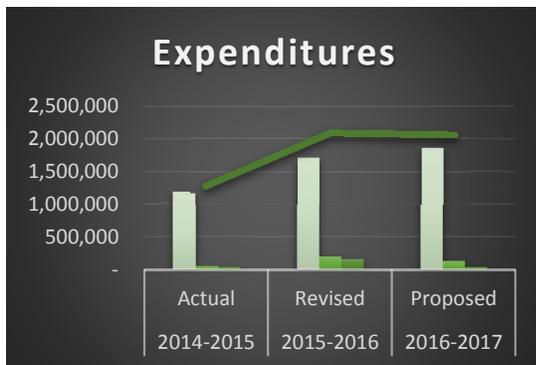
Administration

Core Services

To provide leadership, coordinate and accomplish the mission, goals and objectives of the Frisco Fire Department. In an effort to meet these expectations, Fire Administration provides policy governance for the department; develops and administers the Annual Budget and provides leadership and coordination with the City Council, the City Manager's Office and other City Departments, as well as coordinating with National, State and Local Agencies.

Key Points Affecting Service, Performance, and Proposed Budget

- The Department continues to see increased call volumes year over year. In FY16, the Department saw a 15% increase in call volume over FY15. Current projections are anticipating a 10% increase for FY17 from the FY16 totals.
- The Department has accomplished a major step forward in establishing a full-time Health and Safety Program. Program development is anticipated to continue during FY17.
- The Department continues to see significant demands placed on Administrative personnel with Services and Support provided to 204 career firefighters. This number is projected to increase further in the next five (5) year period.



Expenditures - 13510000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	1,189,918	1,712,292	1,868,501
Operations	55,032	210,980	134,402
Capital	48,038	162,050	50,341
Total	1,292,988	2,085,322	2,053,244

Major Budget Items

- Funding has been provided for Telestaff software maintenance, licenses and support.
- Funding has been provided for a new off-road capable vehicle to transport equipment and personnel to off-road or construction site incidents where heavy apparatus can not go. In addition, it would be available for deployment situations or technical rescue incidents.

Personnel

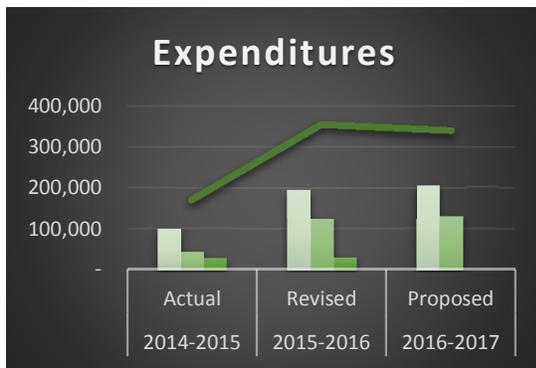
	Level	FY 2015	FY 2016	FY 2017
Fire Chief	210	1	1	1
Assistant Chief	67	2	2	2
Operational Deputy Chief	63	1	1	1
Deputy Chief of Support Services	63	-	1	1
Battalion Chief of Support Services	59	-	-	1
Battalion Chief of Training	59	1	1	1
Captain	56	-	1	1
Professional Standards Coordinator / Fire Investigator	A42	-	1	1
Firefighter / EMT	-	-	1	-
Strategic Services Manager	150	1	1	1
Strategic Analyst	-	1	-	-
Office Manager	135	-	1	1
Senior Administrative Assistant	131	1	1	1
Administrative Secretary	120	1	1	1
Total		9	13	13

Core Services

To develop and implement innovative fire and life safety educational programs for the residents of the City of Frisco. Recognizing that residents are never too old to learn about safety, community education programming is available for all ages and to those who live or work in the City.

Key Points Affecting Service, Performance, and Proposed Budget

- The Fire Department has developed unique fire and safety programs for residents including birthday parties and fire station tours. Additionally, the Department provides courses that give an overview of department activities and safety programs like Citizen Fire Academy and the Community Emergency Response Team.
- Educating our youngest residents and their families is the goal of Frisco Fire Safety Town, an innovative safety education facility located adjacent to Central Fire Station. The Frisco Fire Safety Town Mission Statement is "providing a hands-on, fun place where we teach children of all ages how to play it safe everywhere, everyday."
- The second week of October is recognized annually as National Fire Prevention Week. As a result of the large youth population in Frisco, the entire month of October is dedicated as Fire Prevention Month. While Firefighters and Safety Town provide year round educational opportunities; in October, Frisco Fire Clowns visit all Frisco ISD elementary schools to 'clown around' with the kids and provide important safety messages to students. Using fun and lively skits, the Frisco Fire Clowns show students the importance of preventing fires, planning fire escape routes in their homes, testing their smoke detectors and other safety messages.



Expenditures - 13534341

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	99,891	195,971	206,602
Operations	43,456	127,680	133,000
Capital	<u>28,994</u>	<u>31,071</u>	<u>-</u>
Total	172,341	354,722	339,602

Major Budget Items

- Operational funding has been provided for Phase 4 of the Frisco Fire Safety Town bicycle replacement program, Community Education promotional and education items, and for the maintenance of Frisco Fire Safety Town Jeeps and Bicycles.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Community Education Coordinator	140	1	1	1
Fire Safety Educator (1 PT, 1 FT)	135	<u>2</u>	<u>2</u>	<u>2</u>
Total		3	3	3

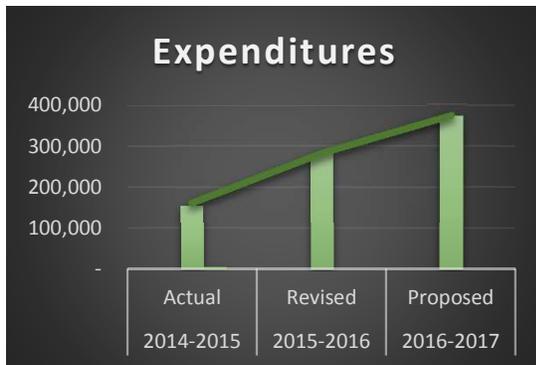
Core Services

The Training Subdivision is responsible for the education, skills and competencies of the Frisco Fire Department staff, utilizing state-of-the-art training techniques and the latest, most efficient technology. These efforts contribute towards maintaining an overall safe environment.

Through advanced training opportunities provided by the Department, firefighters are increasing their skills and knowledge. A recent change has eliminated the Department's live training facility and required the Department to travel outside the City in order to meet State and Local standards of training. Through FY14 grant purchases, the Department received a state-of-the-art training simulator for EMS training. The Department also changed providers in Medical Control Services. The combination of these two improvements have improved the quality EMS care provided by Frisco Paramedics and EMTs.

Key Points Affecting Service, Performance, and Proposed Budget

- Funding depends on the level and expertise of current training to meet State Certification Requirements as well as the frequency and complexity of training requirements for specialty services.



Expenditures - 13534343

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	-	-	-
Operations	156,077	282,620	373,997
Capital	7,025	-	-
Total	163,102	282,620	373,997

Major Budget Items

- Operational expenses have increased for FY17 in relation to the number of firefighters, supplemental training to address the increasing complexity of structures, and revisions to the amount of training required to meet State Certifications.

Personnel

Note: No positions are funded in this Subdivision.

FIRE PREVENTION

Fire Prevention

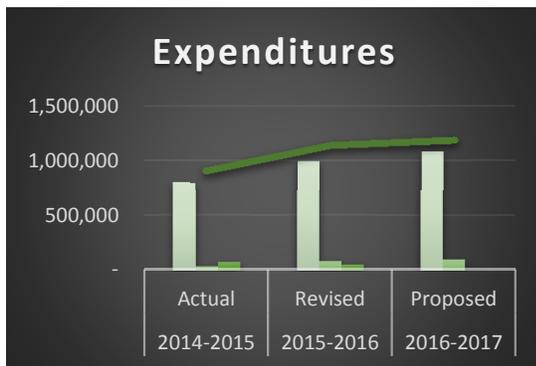
Core Services

The Fire Prevention Subdivision provides a variety of services including: investigation into the cause and origin of all fires, review of development site plans and fire protection system plans for new construction, annual inspection of existing businesses, criminal investigations and prosecution of fire-related crimes as well as research and development of fire and life safety codes and ordinances to protect the lives and property of all those who live, work or visit the City of Frisco.

Key Points Affecting Service, Performance, and Proposed Budget

➤ The Fire Marshal's Office currently reviews development infrastructure, fire alarm and protection system plans for new and existing developments. It is a continuing effort to be efficient, accurate and timely with these reviews and the department strives to find ways to reduce turnaround. Recent increases in development applications and projects have increased the workload in the office.

➤ In the 81st Texas Legislative Session, HB 3866 was passed by the Legislature and went into effect September 1, 2009. HB 3866 applies to fire code inspections conducted after September 1, 2011. As such, state law now requires that anyone enforcing a fire code or an ordinance related to fire codes adopted by law or ordinance by a state, county or local government entity, must be a Certified Fire Inspector by the Texas Commission on Fire Protection. While this currently applies only to facilities which require licensure inspection by State or local entities, it is likely this will continue to expand to inspections of all public accessible facilities in the future.



Expenditures - 13535000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	797,957	999,419	1,085,817
Operations	39,634	86,662	102,399
Capital	<u>72,540</u>	<u>54,223</u>	<u>-</u>
Total	910,131	1,140,304	1,188,216

Major Budget Items

➤ Operational expenses have increased slightly for FY17, with no capital needs.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Fire Marshal	59	1	1	1
Assistant Fire Marshal	56	1	1	1
Senior Fire Protection Engineer	158	-	-	1
Fire Protection Engineer	-	1	1	-
Fire Protection Engineering Associate	143	-	1	1
Fire Inspector	141	4	5	5
Administrative Assistant	124	<u>1</u>	<u>1</u>	<u>1</u>
Total		8	10	10

Core Services

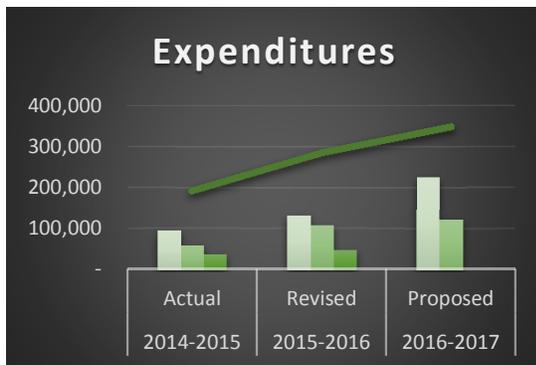
Emergency Management develops and coordinates the City's Emergency Management Plan (EMP), providing basic general guidance for emergency management activities and an overview of the City's methods of mitigation, preparedness, response and recovery. The plan describes the City's emergency response organization and assigns responsibilities for various emergency tasks. The plan is intended to provide a framework for more specific functional annexes that describe in detail "who does what, when and how." The EMP applies to all local officials, departments and agencies.

The City of Frisco maintains a high-level Emergency Operations Center (EOC), which includes state-of-the-art technology. The EOC receives vital information from local TV, cable channels, area public safety departments and an advanced weather monitoring service. Within the EOC, staff has multiple communication capabilities.

During major events, the EOC serves as a gathering point for City officials and other decision makers who utilize the EMP to ensure the safety of our residents.

Key Points Affecting Service, Performance, and Proposed Budget

- As the Emergency Management Coordinator for the City, reviewing and updating the EMP falls within the scope of the Fire Department. Of the three (3) rating levels approved by the State of Texas, the City of Frisco EMP maintains the highest level (Advanced).
- The Fire Department has also made a conscious effort to integrate into statewide disaster programs and responses to further train/broaden the Fire Department personnel to disaster experience.
- The Fire Department has previously partnered with the County to establish a Hazard Mitigation Plan. Completion and Federal approval of this plan has met criteria for certain federally funded grant requirements. This plan is established above and beyond State requirements and is not common in many municipalities. The Fire Department intends to create a Frisco specific Hazard Mitigation Plan when time and resources are available.



Expenditures - 13535351

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	95,743	130,845	225,781
Operations	59,182	106,773	123,299
Capital	38,314	47,614	-
Total	193,239	285,232	349,080

Major Budget Items

➤ Operational funding is provided for the operations and maintenance of the Emergency Operations Center, the City's Outdoor Warning System (OWS) (including software, hardware, audio-visual, equipment and technical support services) and the City's Emergency Management program.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Emergency Management Coordinator	163	-	1	1
Emergency Management Specialist	-	1	-	-
Emergency Management Analyst	140	-	1	1
Total		1	2	2

Core Services

The Frisco Fire Department has developed and trained a dedicated group of professionals who provide fire and rescue services to the residents of Frisco. The Fire Department places a priority on the safety of firefighters and Department staff and maintains a state-of-the-art health and welfare program, as well as safety training intending to incorporate this priority into all emergency and non-emergency situations. Specialized equipment such as mobile Light/Air/Rehab (LAR) 601, an emergency vehicle specific to the support of firefighters and paramedics, are utilized to support firefighter and paramedic safety on emergency scenes.

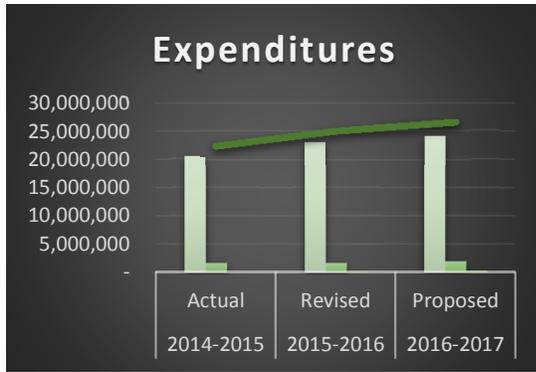
The Department includes eight stations. The firefighter's shift structure includes working 24 hours, which is followed by 48 hours off-duty. There are three shifts, named A, B and C Shifts. A group of firefighters, assigned to a particular fire engine, fire truck, medic (ambulance) or special operations unit make up a Company. Each fire station has a unique compliment of personnel and apparatus.

Key Points Affecting Service, Performance, and Proposed Budget

- To meet the City Council's Strategic Focus Area, Public Health and Safety, the Fire Department will continue to maintain and enhance fire protection services through the provision of fire protection coverage that results in an Insurance Services Office Inc. (ISO) Public Protection Classification (PPC) rating of Superior (ISO Class-1). The ISO PPC program provides important, up to date information about municipal fire protection services by collecting information about the quality of public fire protection in fire districts across the country. In each of those fire districts, ISO evaluates all of the relevant data and assigns a PPC rating from ISO Class-1 to ISO Class-10. In this rating classification system, ISO Class-1 is the best; ISO Class-10 needs the most improvement. The ISO has provided rating classifications for 2,424 fire departments in the State of Texas and 48,324 fire departments in the United States. The ISO rating measures performance in fire alarm and communications systems (including telephone systems, telephone lines, staff and dispatching systems), the water supply system (including condition/maintenance of hydrants and the evaluation of the amount of water supply compared with amount needed to suppress fire) and the fire department (including equipment, staffing, training and geographic distribution of fire companies), which totals 50% of the overall evaluation score. The Frisco Fire Department proudly earned an ISO Class-1 rating, one of twenty-six (26) departments in the State of Texas and one of ninety-seven (97) Departments in the United States.
- The Fire Department currently staffs eight (8) engine companies, two (2) fire truck companies, one (1) heavy rescue company, six (6) medics (ambulances), two (2) Battalion Chiefs, the Emergency Operations Center and a Hazardous Materials/Command and Communications Team, 24 hours a day, 7 days a week.
- The Frisco Fire Department's intent is to consistently maintain timely response to emergency calls, and has established as a goal a maximum response time of six minutes for emergency calls from time call received to arrival on scene.

FIRE SUPPRESSION

Fire Operations



Expenditures - 13536000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	20,587,104	23,149,705	24,179,804
Operations	1,801,408	1,687,526	2,100,799
Capital	66,928	208,439	370,000
Total	22,455,440	25,045,670	26,650,603

Major Budget Items

- Capital appropriations include a replacement Squad Apparatus with 2017 Ford F-550 Chassis and Pump Skid and Motorola Portable & Mobile Radio Replacement (Phase 3).
- Truck 8 (T8) is an additional new Truck Company that has been programmed in the Department's current Capital Program (funding approved by voters in May 2015) and is anticipated to be received in June 2017. Three (3) Lieutenant positions and six (6) Firefighter / Paramedic positions are recommended in order to place the new T8 Company into service. The addition of T8 will enhance the City's ISO rating by enhancing the Department's overall concentration of resources and by providing aerial ladder coverage to areas of the City with multi-story structures.
- Three firefighter positions will be upgraded to Lieutenant.
- Funding has been provided for a Supplemental Pay Driver/Operator Program (6 month Pilot)
- The FY17 Fire Pay Plan combined all Firefighter/EMT's and Firefighter/Paramedics at level 36, as opposed to the two separate pay levels. Certified Paramedics up through the rank of Captain will receive \$350 per month in certification pay.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Battalion Chief	59	6	7	7
Captain / Paramedic	56	24	25	27
Lieutenant / Paramedic	50	9	10	14
Fire Safety Lieutenant	-	1	-	-
Firefighter / Paramedic	-	103	106	-
Field Incident Technician	36	-	-	1
Firefighter / EMT	-	33	34	-
Firefighter	36	-	-	143
Fire Incident Safety Officer	36	-	2	2
Administrative Assistant	124	1	1	1
Total		177	185	195

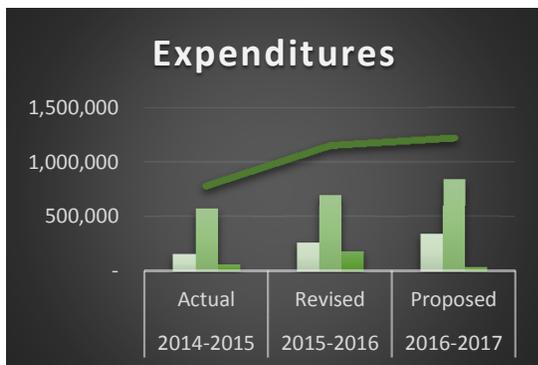
Core Services

The Frisco Fire Department has developed and trained a dedicated group of professionals who provide emergency and non-emergency medical services to the Citizens of Frisco.

Key Points Affecting Service, Performance, and Proposed Budget

➔ Emergency Medical Services (EMS) continues to research best practices in the provision of pre-hospital care and will endeavor to implement protocols and practices that ensure the highest level of care possible to the sick and injured in the City of Frisco. The Fire Department maintains a proactive effort to provide the necessary safeguards for paramedics from the potential exposures they may encounter while performing their duties. Some examples include: universal medical precautions, access to vaccinations, medical and wellness exams, as well as continuing education on the hazards they may encounter.

➔ Frisco Fire Department's intent is to continually maintain timely response to emergency calls, and has established as a goal a maximum response time of six minutes for emergency calls from time call received to first unit arrival.



Expenditures - 13537000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	154,671	263,362	338,950
Operations	568,634	705,360	847,491
Capital	64,966	183,983	34,850
Total	788,271	1,152,705	1,221,291

Major Budget Items

➔ FY17 capital appropriations are provided for the annualized replacements of Stryker Power Pro Cot XT units.

Personnel

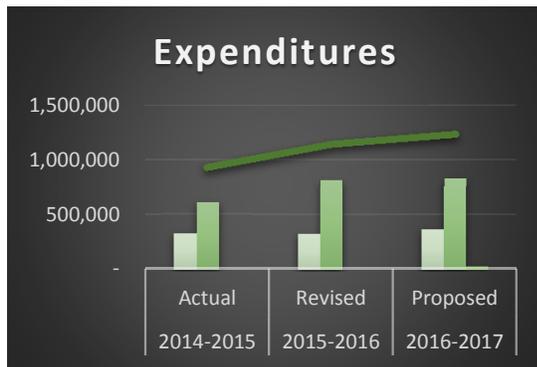
	Level	FY 2015	FY 2016	FY 2017
Battalion Chief of EMS	59	-	1	1
Captain	56	1	1	1
Total		1	2	2

Core Services

Fleet Services is responsible for maintaining the Frisco Fire Department fleet in order to achieve a consistent state of readiness to respond to fire, medical and non-fire related emergencies. Fleet Services also assesses the future capital needs of the Department in relation to apparatus, various equipment and facilities-related items.

Key Points Affecting Service, Performance, and Proposed Budget

➤ The Frisco Fire Department currently has two (2) Certified Emergency Vehicle Technicians (EVT) who do a majority of all emergency vehicle maintenance at the Fire Department Fleet Facility adjacent to Central Fire Station on Tomlin Drive. The Fire Department continues to meet stringent preventative maintenance standards for emergency vehicles and equipment. Through a quality fleet management program, the emergency vehicles and equipment are maintained for both the safety of the firefighters which ultimately yields a longer service life.



Expenditures - 13539000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	328,366	326,253	366,584
Operations	606,809	818,225	835,235
Capital	-	-	32,480
Total	935,175	1,144,478	1,234,299

Major Budget Items

- One of the challenges currently facing the Department is the overall aging of the fleet. Included in the FY17 appropriation is funding for replacement/rebuilds of apparatus engines, transmissions, pumps and hydraulic generators. This funding will ensure a quick, efficient response to emergency situations and minimize downtime of Department apparatus.
- Capital appropriations in FY17 have been provided to replace one Chevrolet 1500 Truck as per the FY17 vehicle replacement schedule.
- This Division adds one Emergency Vehicle Technician and related expenses for FY17.
- Fleet Services is responsible for generator maintenance and repair at Frisco Fire Stations. Due to the aging of some of the Department's generators, funding is recommended for emergency repairs that may become necessary.

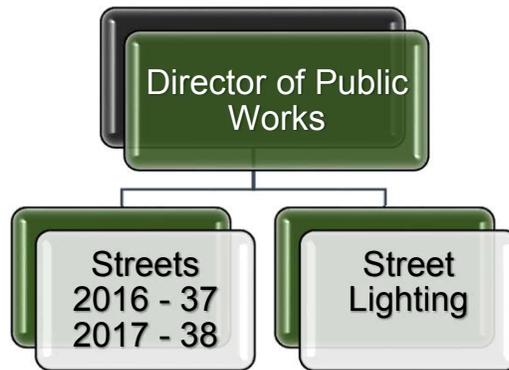
Personnel

	Level	FY 2015	FY 2016	FY 2017
Fleet Services Manager	145	1	1	1
Emergency Vehicle Technician	135	2	1	2
Inventory Specialist	126	-	1	1
Total		3	3	4

PUBLIC WORKS DEPARTMENT SUMMARY

DEPARTMENT MISSION

Maintain street and traffic safety through the street improvement program, drainage work, sidewalk and curb repair, and pothole repair. Operate and maintain a safe and efficient transportation system for the City of Frisco. Provide for the electrical costs associated with providing street lights and traffic signals within the City limits.



Expenditure Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Streets	\$ 3,990,920	\$ 5,415,255	\$ 5,559,306	2.66%
Street Lighting	<u>1,767,395</u>	<u>1,771,000</u>	<u>1,824,000</u>	<u>2.99%</u>
Totals	<u>\$ 5,758,315</u>	<u>\$ 7,186,255</u>	<u>\$ 7,383,306</u>	<u>2.74%</u>

PUBLIC WORKS

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Public Health & Safety, Sustainable City, and Civic Involvement

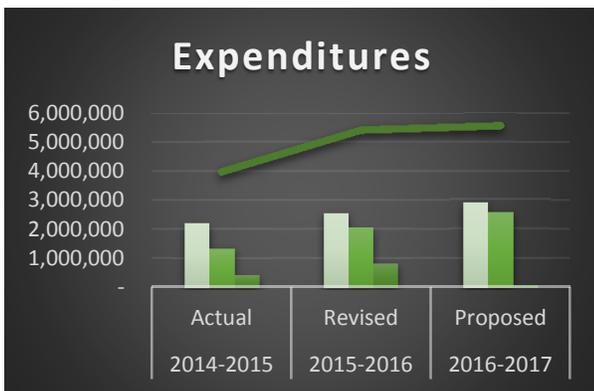
Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
14041000 - Streets						
✓	Maintain existing infrastructure	Provide safe sidewalks and walkways for pedestrians	Number of sidewalk hazard repairs per year	341	600	600
✓		Improve Asphalt Streets	Tons of asphalt installed	1,217	2,400	2,400
✓		Repair Street and Alley Failures	Cubic yards of concrete poured	1,034	2,000	2,000
📁		Recondition existing Asphalt Streets	Resurface 6 asphalt streets	Yes	Yes	Yes

Core Services

The Streets Division is responsible for the repair and maintenance of streets, sidewalks, and alleys. The Division rebuilds asphalt streets, makes minor concrete street and alley repairs, builds and repairs sections of sidewalk and curbs, and sands driving surfaces during icy weather.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ In this Division, sidewalk, traffic signage and other street-related materials account for approximately 86% of FY17 operations appropriations. Changes in program requirements for street-related repair or replacement will directly impact appropriation requirements.
- ➔ To provide safe sidewalks and walkways for pedestrians, Streets will survey and investigate sidewalk locations considered hazardous according to a set of predetermined standards. The results will be used to rate and schedule sidewalk locations for repair or replacement based on severity of the issue.
- ➔ The Streets Division has an employee on-call, 24 hours-a day, 7 days a week, 365 days a year.



Expenditures - 14041000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	2,198,369	2,549,933	2,905,197
Operations	1,352,421	2,044,856	2,583,361
Capital	440,130	820,466	70,748
Total	3,990,920	5,415,255	5,559,306

Major Budget Items

- ➔ An Office Manager position and related expenses will be funded in FY17.
- ➔ Capital funding of \$70,748 has been provided for the replacement of one F350 crew truck.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Business Manager	-	1	-	-
Business Analyst	154	-	1	1
Street Superintendent	151	1	1	1
Street Supervisor	139	3	3	3
Construction Inspector	136	-	1	1
Office Manager	135	-	-	1
Crew Leader	131	8	8	8
Senior Administrative Assistant	131	1	1	1
Equipment Operator I/II	123/125	12	13	13
Maintenance Worker	117	8	9	9
Total		34	37	38

Core Services

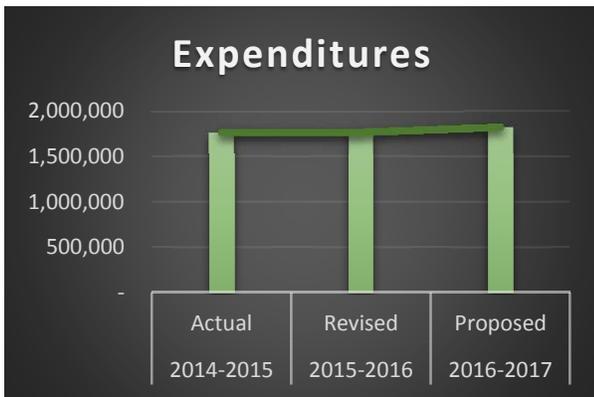
The Street Lighting Division provides for the electrical expenditures associated with providing street lights and traffic signals within the City Limits.

Key Points Affecting Service, Performance, and Proposed Budget

➤ Staff from the Streets Division periodically scan designated areas at night to ensure street lights are working. If outages are noticed (or a resident reports an outage), a work order is prepared and the City (or resident) works with the electric provider to get the light fixed.

➤ Number of Street Lights:

	FY 2015	FY 2016	FY 2017
Gexa (Oncor)	1,764	1,890	1,965
Denton County Electric (CoServ)	<u>3,864</u>	<u>4,175</u>	<u>4,467</u>
Total	<u>5,628</u>	<u>6,065</u>	<u>6,432</u>



Expenditures - 14048000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	-	-	-
Operations	1,767,395	1,771,000	1,824,000
Capital	<u>-</u>	<u>-</u>	<u>-</u>
Total	1,767,395	1,771,000	1,824,000

Personnel

Note: No positions are funded in this Division.

HUMAN RESOURCES DEPARTMENT SUMMARY

DEPARTMENT MISSION

Sets the standard among public sector employers in which every worker is a valued and respected team member. The Department will work to maintain the City's competitiveness in the market by enhancing customer service, optimizing business processes, delivering competitive services, achieving a positive employee climate, recruiting and retaining skilled, diverse workforce and promoting learning and growth.



Expenditure Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Human Resources	\$ 1,572,563	\$ 1,920,382	\$ 2,046,008	6.54%
Totals	\$ 1,572,563	\$ 1,920,382	\$ 2,046,008	6.54%

HUMAN RESOURCES

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed	
1501000 - Human Resources							
📁	Achieve a positive employee climate	Maintain worker's compensation modifier at or below pool average - pool/city	Cost of workers comp claims	.60/.20	.50/.20	.91/.32	
✓			Workers comp claims	110	96	100	
📁	Deliver competitive services	Reduce medical claims net paid for high risk population by 3%	Average claim risk score (Benchmark 4.0)	7.65%	7.00%	6.80%	
			Reduce health care costs per employee by 3%	Increase % of population Highly Engaged in utilization of Tier1/Premium Providers	47.7%/6.1 pts above norm	48%	49%
				Biometric screening	998/628	1049/498	1089/544
✓							
📁	Promote learning and growth	Increase average number of training hours per employee - GOAL is 31 hr/ee	Hours per employee per year provided by HR	11	14	15	
📁	Recruit & retain a skilled, diverse workforce	Reduce involuntary terminations for full-time employees within the first year of employment	First year turnover	29.5%	30.0%	30.0%	
✓			Maintain city-wide turnover at less than 10%	City employee turnover	10.04%	10.00%	10.00%
✓				New hires/re-hires	372	460	485
✓	Achieve a positive employee climate	Assure consistent and fair administration of policies	Grievances and case management	136	134	134	
			FMLA requests	230	252	277	
		Process timely and accurate changes in employee status and pay for dept. operations	Personnel action entries	3,551	4,500	5,000	

Core Services

Human Resources (HR) provides services and advice to managers, employees, and applicants; assists in recruiting and retaining a skilled and efficient workforce; and works to maintain the City of Frisco's competitiveness as an employer in the marketplace through salary, benefits, training, and development.

HR develops personnel policies to fulfill the requirements of the City Charter, Federal and State Laws. HR also develops policies that provide for due process, enhanced communication, guidelines for conduct, and consistent and equal treatment of employees.

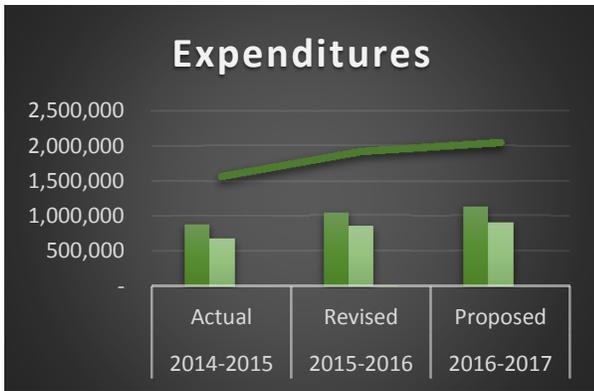
HR evaluates salaries and benefits to assure the City of Frisco is competitive in the market and provides affordable, quality health care. HR continues to respond to growth and changes in Departments with the development of new positions and/or reclassification of current positions.

Key Points Affecting Service, Performance, and Proposed Budget

- Human Resources will work with City management and insurance consultants to evaluate high quality, cost effective specialists, hospitals and providers by identifying Premium Providers. Through incentive and plan design, HR will work with consultants to guide treatment choice to Premium Providers and address lifestyle changes to control cost of the City's self-insured plan.
- Continue to implement and prepare for future requirements of the Affordable Care Act including, but not limited to, changes in plan design, reporting requirements, and premium structure.
- The Human Resources Department will continue to work with TML Intergovernmental Risk Pool to improve the City's current Experience Modifier. The Experience Modifier is a rating between 0.0 - 1.0 that is used in the calculation of workers comp rates. The modifier is based on the frequency and severity of workers comp claims, payroll growth, and workers comp claims experience over the past 3 years. Frisco's modifier is .32. The goal is to obtain the lowest available modifier of .2 compared to the Metroplex average of .91.
- Use technology to optimize business processes and enhance resources for managers and employees. HR will continue to add resources and information to the HR site on CityLink including reports, information and tools; enhance tools in the Talent Management System; continue to develop and increase utilization of on-line tools.
- Implement Ethics Hotline to provide a process through which employees can anonymously report possible violations or concerns including, but not limited to, harassments, misuse of City property, insurance fraud, theft, unsafe working conditions, etc.
- Implement programs and provide tools that focuses on, incorporates, cultivates, and recognizes the Core Values as demonstrated by employees and incorporated by Management. Develop executive and upper management staff to lead the City's workforce and reinforce the Core Values.

HUMAN RESOURCES

Human Resources



Expenditures - 15010000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	880,345	1,045,803	1,133,747
Operations	684,823	857,972	912,261
Capital	<u>7,395</u>	<u>16,607</u>	<u>-</u>
Total	1,572,563	1,920,382	2,046,008

Major Budget Items

➤ Capital funding was provided in FY16 for the remodel of the Human Resources office to reorganize and better help serve customer needs, employee placement for interaction with the public, meeting accommodations, and to ensure HIPPA information and conversations are protected.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Director of Human Resources	205	1	1	1
Benefits Manager	154	1	1	1
Employee Relations Manager	154	1	1	1
Benefits & Wellness Analyst	141	-	1	1
Human Resources Analyst	141	2	2	2
Senior Human Resources Generalist	139	-	-	1
Human Resources Generalist	135	3	4	3
Wellness Coordinator	-	1	-	-
Administrative Assistant	124	<u>1</u>	<u>1</u>	<u>1</u>
Total		10	11	11

ADMINISTRATIVE SERVICES DEPARTMENT SUMMARY

DEPARTMENT MISSION

Ensures the highest level of value and ethics in the procurement of buildings, equipment, goods and services, and maintaining these items through preventative maintenance, repairs and risk avoidance. The Department will strive to provide the highest level of customer service to internal and external citizens, vendors and employees.



Expenditure Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Administration	\$ 300,187	\$ 496,344	\$ 514,014	3.56%
Risk-Property/Liability	-	852,519	1,005,955	18.00%
Purchasing Services	361,106	531,842	649,348	22.09%
Support Services	1,967,276	1,229,396	1,119,300	-8.96%
Building Services	2,919,233	3,728,030	3,704,234	-0.64%
Fleet Services	944,332	857,875	1,014,537	18.26%
Totals	\$ 6,492,134	\$ 7,696,006	\$ 8,007,388	4.05%

ADMINISTRATIVE SERVICES

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload	⌚ Efficiency	📁 Effectiveness
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Strategic Focus Area: Long-Term Financial Health

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
1551000 - Administration						
📁	Ensure adequate protection of City resources and personnel	Manage insurance to maintain compliance with City specifications	Accurately account for City assets	Yes	Yes	Yes
15551000 - Risk-Property/Liability						
📁	Loss prevention through safety training initiatives focused on loss trends	Train city staff based on loss trends	Risk/Safety training classes offered	N/A	N/A	4
15552000 - Purchasing						
	Ensure City assets are disposed of properly	Conduct the auction of assets	Auction revenue received	\$284,737	\$368,699	\$200,000
✓	Streamline purchases, consolidate purchases, and eliminate duplication of efforts	Increase the number of annual contracts	Active Demandstar vendors	4,111	5,307	5,800

Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
15510000 - Administration						
✓	Provide customers (internal and external) with quality service	Provide a timely response to administrative matters	Respond to critical matters within 24 hours and non-routine matters within 30 days	Yes	Yes	Yes
	Provide good customer service	Keep customer complaints to a minimum	Complaints forwarded to management level	1	-	1

ADMINISTRATIVE SERVICES

City Council Strategic Focus Areas served by this Department -



Performance Measures

Workload
 Efficiency
 Effectiveness

Strategic Focus Area: Excellence in City Government, cont.

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
15510000 - Administration						
📁	Costs to deliver City services will remain competitive with surrounding Cities	Costs to deliver City services will remain competitive with surrounding Cities	Postal unit targeted effort to increase revenue or decrease expense	1	3	4
			Vendor targeted effort to increase revenue or decrease expense	1	2	2
	Market the Contract Postal Unit to potential customers	Encourage customers in the area and patrons of the City Hall and Library	Increase in dollars received	21%	32%	5%
1552000 - Purchasing						
📁	Provide all customers(internal and external) with quality service delivery	Sustain turn-around time for issuance of purchase orders	Purchase order average processing time after receipt (day:hour:minute)	1:02:30	1:00:00	1:02:00
✓			Purchase orders processed	7,328	7,600	7,800
📁	Continued focus on best practices and excellence in procurement	Study and implement best practices as recognized by national standards (Benchmark: 100)	Achievement of Excellence in Procurement Award points received	150	155	155

ADMINISTRATIVE SERVICES

City Council Strategic Focus Areas served by this Department -



Performance Measures

Workload
 Efficiency
 Effectiveness

Strategic Focus Area: Excellence in City Government, cont.

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
15552000 - Purchasing, cont.						
	Reduce time spent on finding sources of goods and services	Improve efficiency by increasing the number of annual contracts	Contract to total operations expenditures *AEP criteria revised in 2016 to remove cooperative contracts from qualifying contract spending	76%	48%*	50%
<input checked="" type="checkbox"/>	Streamline purchases, consolidate purchases, and eliminate duplication of efforts	Increase the number of annual contracts	Active annual contracts	120	159	160
15555000 - Building Services						
	Ensure City assets are maintained properly	Manage building support systems, meeting or exceeding historic trends	Cost/sf for maintenance	1.74	1.13	1.1
	Prolong life of assets by maintaining preventative maintenance schedules	Ensure contracted preventative maintenance and custodial work is done on time and according to contracted specifications including callbacks	Contract maintenance/ custodial work requirements met	90%	93%	97%
			Contract preventative work: callbacks	10%	11%	7%

ADMINISTRATIVE SERVICES

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Excellence in City Government, cont.

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
1555000 - Building Services, cont.						
📁	Keeping staff competencies aligned with Divisional goals*	Employees become proficient in skills to maximize equipment up-time	% of competencies identified in position descriptions	N/A	N/A	100%
			% of competencies identified as mission-critical	N/A	N/A	100%
			Number of training opportunities identified for adding and improving competencies	N/A	N/A	20%
			% of training opportunities capitalized on	N/A	N/A	100%
⌚	Efficient and effective equipment*	Quality of service	Critical work order response times (minutes)	N/A	N/A	15
	Efficient and effective equipment*	Provide the most efficient and effective equipment	Number of monthly energy consumption reports	N/A	N/A	5
		Minimize energy waste	Reduction of electricity consumption total citywide	N/A	N/A	1%
		Cost of services is minimized	Cost of outsourced services	\$1,237,032	\$1,237,031	\$1,484,437
1556000 - Fleet Services						
⌚	Provide preventative maintenance (PM) service on a scheduled, routine basis	Properly maintain City vehicles to reduce downtime	Vehicles coming in for PM within 30 days notice	99%	99%	100%
	Provide cost effective customer service		Repair costs/value of total fleet	0.27%	0.25%	0.22%
	Provide routine PM and repairs	Maintain fueling sites utilized by City departments	Gallons pumped	383,299	420,000	430,000

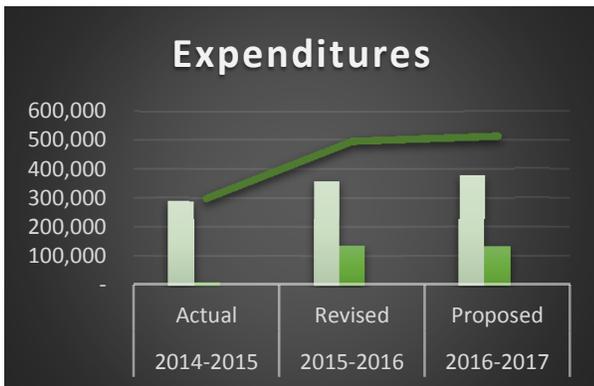
Core Services

The Administration Division of Administrative Services is responsible for the management of the City's procurement process; including various contracts and agreements for all City Departments, the protection of the City's physical assets and related support services for Frisco residents and City operations. Core services managed in this department include: Purchasing - Risk-Property/Liability - Fleet - Building Services - Support Services.

Postal unit targeted efforts to increase revenue are done by way of marketing the services available at the City Hall Contract Postal Unit to recruit more customers. In an effort to decrease expenses in the future, our inventory will be kept at an operating minimum. The Administrative Services Department utilizes one vendor targeted effort to help decrease expense by exploring other businesses in the area that can provide competitive pricing for the same quality.

Key Points Affecting Service, Performance, and Proposed Budget

- Providing good customer service is a top priority for the CPU and we aim to resolve any customer issues as they occur. This effort is maintained by continued coaching and training for the employees directly involved.
- Marketing the CPU to create awareness of the services offered is done through media efforts, Utility Billing taglines and handouts being distributed.



Expenditures - 15510000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	289,686	359,701	380,247
Operations	10,501	136,643	133,767
Capital	-	-	-
Total	300,187	496,344	514,014

Major Budget Items

- Appropriations are provided for the replacement of one computer on the FY17 computer replacement list.
- The Division funds services that support the entire organization including the Mailroom and Contract Postal Unit.
- Revenue sources for the Contract Postal Unit (CPU) consist of those from Tolltag sales and USPS stamp and meter sales. FY16 postal revenue projections are estimated at \$157,000 and \$164,850 for FY17. This revenue fluctuates with the demand for stamps, package services and the number of visitors to City Hall and the Library on a regular basis.

Personnel

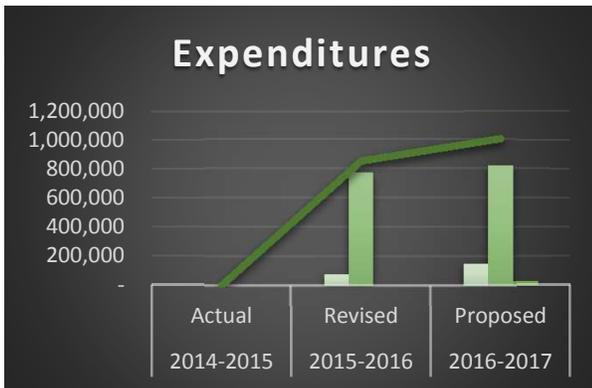
	Level	FY 2015	FY 2016	FY 2017
Director of Administrative Services	207	1	1	1
Risk Management Analyst	-	1	-	-
Senior Administrative Assistant	131	-	1	1
Customer Service Representative	120	1	2	2
Total		3	4	4

Core Services

This Division handles the function of risk management and works to eliminate risk sources through loss prevention. Risk sources have been eliminated through accident review processes, effective claims processing, regular facility inspections, timely replacement of unsafe vehicles and equipment, and other means that have helped prevent future incidents.

Key Points Affecting Service, Performance, and Proposed Budget

- The Division administers the City's insurance programs and ensures adequate protection of City resources, through risk management; including monitoring insurance requirements for all City contracts, agreements, requests for proposals and special events.
- The City's insurance provider has projected no increase in property and liability insurance costs, except for growth in the amount being insured (e.g. new vehicle, new buildings, etc.).
- The Risk-Property/Liability Division was created in FY16. Prior to that the expenditures for this Division were in the Support Services Division.



Expenditures - 15551000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	-	78,553	152,480
Operations	-	773,966	824,625
Capital	-	-	28,850
Total	-	852,519	1,005,955

Major Budget Items

- Approximately 97% of the operating budget in this Division is appropriated for insurance premiums.
- One new position, a Safety Officer, will be added in FY17. Capital funding has been provided for a vehicle for the new position.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Risk Management Analyst	141	-	1	1
Safety Officer	139	-	-	1
Total		-	1	2

ADMINISTRATIVE SERVICES

Purchasing Services

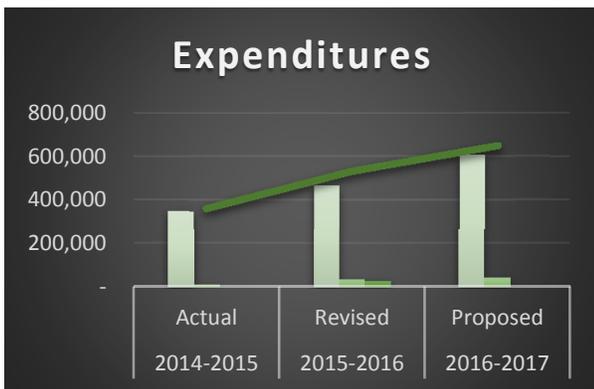
Core Services

Purchasing Services is responsible for the procurement of goods and services. The Division coordinates bids, establishes and maintains annual supply contracts, maintains and distributes inventory, supports vendor outreach and supplier communications, and assists internal and external customers throughout the procurement process.

Key Points Affecting Service, Performance, and Proposed Budget

➤ Purchasing Services continues to seek automated processes to increase efficiency, which will allow the current staff to keep pace with growing volumes and responsibilities. Inventory continues to expand to include more City divisions and items.

➤ Purchasing Services received the Achievement of Excellence in Procurement Award for the 10th consecutive year in 2015. The award is given to purchasing departments that demonstrate excellence by obtaining a high score based on standardized criteria. The criteria are designed to measure innovation, professionalism, productivity, e-procurement and leadership attributes of the procurement organization. Participants need to achieve a score of 100 points to win the award. The Purchasing Services Division was awarded 150 points.



Expenditures - 15552000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	348,262	467,836	606,592
Operations	12,844	35,591	42,756
Capital	-	28,415	-
Total	361,106	531,842	649,348

Major Budget Items

➤ Participation and membership in local, regional and national associations, as well as continuing education are the major budget items for FY17.

➤ Funding is provided for the addition of a second Buyer position for FY17.

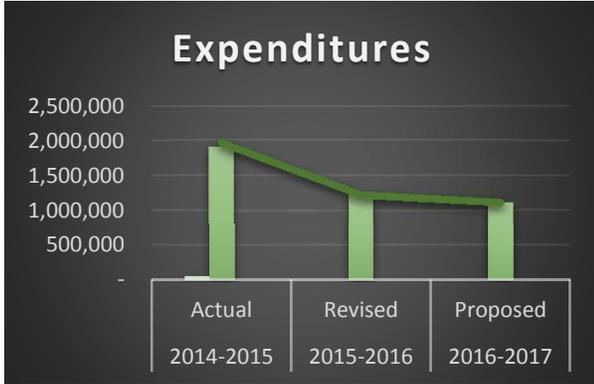
Personnel

	Level	FY 2015	FY 2016	FY 2017
Purchasing Manager	156	1	1	1
Senior Buyer	143	1	1	1
Buyer	139	1	1	2
Inventory Coordinator	136	-	1	1
Inventory Specialist	126	1	2	2
Total		4	6	7

Core Services

The Support Services Division is responsible for utility procurement for city services within the General Fund.

Key Points Affecting Service, Performance, and Proposed Budget



Expenditures - 15554000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	61,683	-	-
Operations	1,905,593	1,229,396	1,119,300
Capital	-	-	-
Total	1,967,276	1,229,396	1,119,300

Major Budget Items

- The Division funds services that support the entire organization including: telephone system charges and utility costs; such as electricity, water, and gas, for the operation of the buildings.
- Personnel and Operational appropriations decreased in FY16 due to reassigning the postal unit and related expenses to the Administration Division.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Customer Service Representative	-	<u>1</u>	<u>-</u>	<u>-</u>
Total		1	-	-

Core Services

Building Services ensures that City's assets are maintained properly, the life of assets are prolonged by achieving preventative maintenance schedules, a clean and safe working environment exists for City staff, and HVAC systems are set for proper temperatures and efficiency.

The following buildings are maintained:

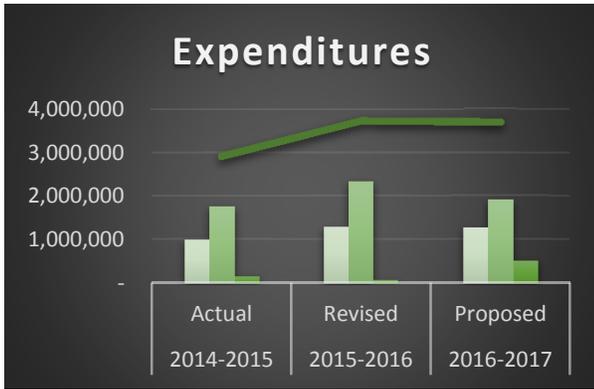
Facility	Square Footage
911 Relay Tower	500
Beal Building - Ste.101 - FDC	50,000
City Hall / Library	150,000
Ferguson Building	4,000
Fire - Central / Safety Town	45,152
Fire - Fleet Maintenance	11,161
Fire - Stations 2-8	89,215
Frisco Athletic Center	100,000
Heritage - Museum	17,000
Heritage - Center	7,980
Legends	11,000
Municipal Court	7,913
Old Water Tower Radio Building	900
Parking Garage - City Hall	200,000
Parking Garage 1 - Dr. Pepper Arena	364,928
Parking Garage 2 - Dr. Pepper Arena	182,464
Parks - Administration	3,700
Parks - Annex	1,500
Police	110,000
Public Works	21,000
Radio Building 2 - 7200 Stonebrook	500
Radio Building 3 - 12134 Eldorado	500
School of Rock	7,391
Senior Center	17,645
Simms-Moore	9,000
Superdrome	2,000
	<hr/>
	1,415,450

Key Points Affecting Service, Performance, and Proposed Budget

- Requirements being met and reductions in callbacks are being improved through better specifications, higher expectations, and better contract management.
- Decreased cost per square foot is reflective of an increase in square footage being serviced and improved preventative maintenance processes, as well as energy consumption reduction (cost per square foot calculation includes direct labor and purchases/contracts).

ADMINISTRATIVE SERVICES

Building Services



Expenditures - 15555000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	1,005,977	1,299,303	1,271,701
Operations	1,750,130	2,347,977	1,910,383
Capital	<u>163,126</u>	<u>80,750</u>	<u>522,150</u>
Total	2,919,233	3,728,030	3,704,234

Major Budget Items

- ➔ Building Services will add a Senior Facilities Technician in FY17. Capital funding includes a vehicle for the new position, a 30' towable boom lift, and two temporary trailers for staff and storage of equipment.
- ➔ Funding continues to be appropriated for contract security staffing for the City Hall/Library facility.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Facilities Manager	154	1	1	1
Building Services Supervisor	-	1	-	-
Facilities Maintenance Supervisor	143	-	2	2
Senior Facilities Technician	136	1	2	3
Administrative Assistant	124	1	1	1
Facilities Technician	124	6	6	6
Facility Maintenance Worker	-	1	-	-
Custodian	108	<u>5</u>	<u>5</u>	<u>5</u>
Total		16	17	18

ADMINISTRATIVE SERVICES

Fleet Services

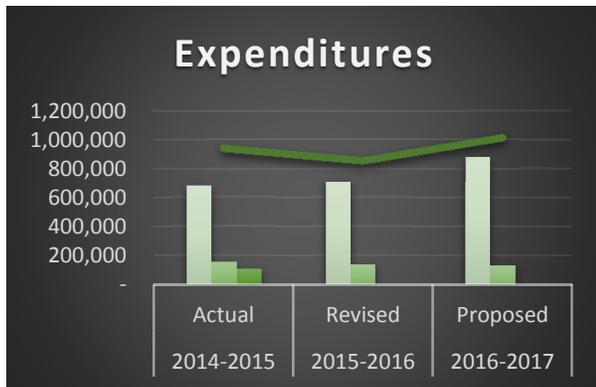
Core Services

Fleet Services is responsible for maintenance and repair of City-owned vehicles and equipment. This function is performed by scheduling and conducting routine preventative maintenance and repairs on City vehicles and equipment.

Other responsibilities include maintaining the fueling stations and carwash, developing vehicle and equipment specifications, guidelines and replacement recommendations, assisting with equipment auctions and the annual equipment/vehicle inventory audit.

Key Points Affecting Service, Performance, and Proposed Budget

- When more than 10,000 gallons of unleaded fuel are pumped per month, the city must comply with Texas Commission on Environmental Quality (TCEQ) requirements.
- Due to the purchase of much needed replacement vehicles in FY14 through FY16, and increased efforts to ensure all vehicles and equipment are maintained to the manufacturer's requirements, Fleet is seeing a reduction in repair cost/total value of fleet.



Expenditures - 15556000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	677,814	717,168	883,441
Operations	158,053	140,172	131,096
Capital	<u>108,465</u>	<u>535</u>	<u>-</u>
Total	944,332	857,875	1,014,537

Major Budget Items

- Fleet Services will add a Fleet Technician in FY17.

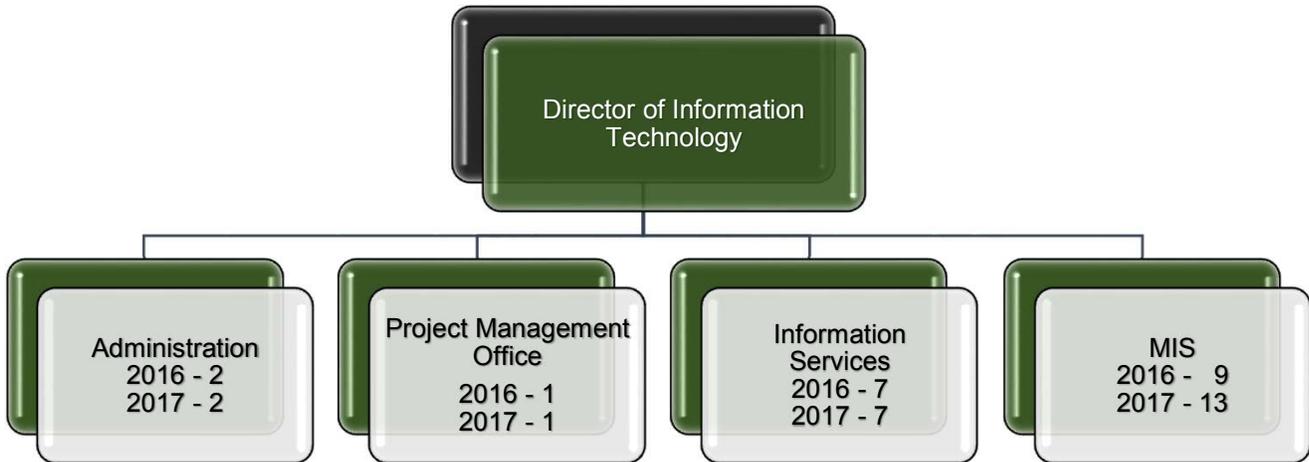
Personnel

	Level	FY 2015	FY 2016	FY 2017
Fleet Services Manager	154	1	1	1
Fleet Services Supervisor	143	-	1	1
Shop Foreman	139	1	1	1
Master Fleet Technician	135	2	2	2
Parts Manager	-	1	-	-
Senior Fleet Technician	132	-	3	3
Fleet Technician	128	-	-	1
Equipment Mechanic	-	3	-	-
Administrative Assistant	124	-	1	1
Customer Service Representative	-	<u>1</u>	<u>-</u>	<u>-</u>
Total		9	9	10

INFORMATION TECHNOLOGY DEPARTMENT SUMMARY

DEPARTMENT MISSION

Ensures reliability, availability, serviceability and security of all computer and telecommunications-related systems, required for City Departments to effectively accomplish their missions.



Expenditure Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Administration	\$ 324,963	\$ 284,506	\$ 297,769	4.66%
Project Management Office	123,429	137,128	188,075	37.15%
Information Services	445,556	699,693	779,105	11.35%
Management Information Services	<u>1,782,895</u>	<u>2,617,346</u>	<u>2,927,718</u>	<u>11.86%</u>
Totals	<u>\$ 2,676,843</u>	<u>\$ 3,738,673</u>	<u>\$ 4,192,667</u>	<u>12.14%</u>

INFORMATION TECHNOLOGY

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
1601000 - Administration						
📁	Provide for planning, implementation, operations, and maintenance of IT systems	Document 5-year Strategic Plan for Information Technology Services	Completion and review of plan by Departments and City Manager's Office	N/A	50%	100%
16061000 - Project Management Office						
📁	Facilitate project management such that scheduled projects are successfully completed	Support project managers and business units by overseeing project processes to ensure accountability in all projects	Approved projects successfully completed within budget, on time, and in scope	N/A	N/A	90%
📁	Guide vendor selection process to ensure the solution meets business requirements	Support business project scope and definition by creating and/or collaborating on requirements in all projects led by the PMO	Produce requirements for approved technology projects	N/A	N/A	85%
⌚	Provide the most cost effective approach to sustaining or improving services delivery	Provide for steering committee review of all projects meeting criteria developed for Information Technology projects process	Projects reviewed by steering committee	80%	90%	95%
16062000 - Information Services						
📁	Ensure reliability, availability, serviceability and security on applications	Ensure "change management" procedures followed during routine, emergency & project-related changes	Change management procedures updated/all procedures	95%	95%	95%

INFORMATION TECHNOLOGY

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Excellence in City Government, cont.

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
16062000 - Information Services						
📁	Support applications and information systems with a focus on customer education and the public	Improve work processes through training and/or use of technology	City staff trained and processes improved upon request	90%	90%	90%
⌚	Ensure all business applications are aligned with technology trends and meet technology goals	Keep all business applications current to maximize the utilization of all features	Business applications updated with relevant and established versions within planned timeline	100%	100%	100%
16063000 - Management Information Services						
📁	Ensure all computer systems are reliable by maintaining all systems at the correct operating levels	Maintain average time to resolve desktop computer and software installation issues	Resolve desktop systems in less than 4 hours	90%	75%	90%
		Maintain average time for restoration of enterprise hardware, applications and network connectivity	Restore servers, connectivity and applications in less than 4 hours	90%	90%	90%
		Leverage the City's investment in Microsoft technologies to maintain efficiency while reducing costs	Ensure all desktops, laptops, and mobile devices are maintained and current	90%	95%	95%
✓	Ensure all staff members are educated and trained on current and new technologies	Pursue the training plan so that internal capabilities can be used to achieve system support strategies	System support strategies achieved with new training/all planned systems	90%	95%	95%

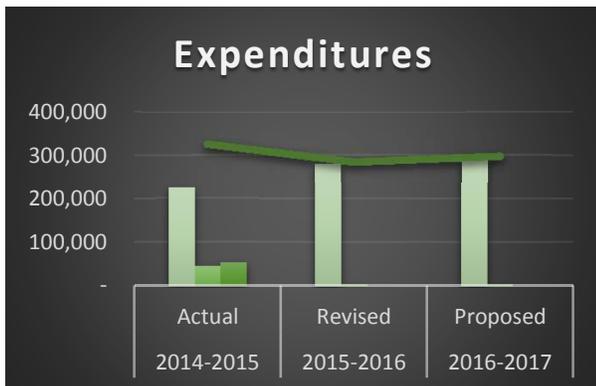
Core Services

Information Technology Administration guides the operations of the Project Management Office, Management Information Services, Information Services, Geographic Information Systems and Development. It is the goal and practice of Information Technology Administration to work both strategically and tactically with all City Departments to ensure the cost effective deployment and support of technology as needed to improve both the efficiency and effectiveness of City services delivery. The Information Technology department installs, maintains and/or supports:

- An internal private network infrastructure connecting 17 City facilities
- A private and public Wi-Fi network in all City facilities
- Nearly 300 physical and virtual servers
- Desktops/laptops/Mobile Data Computers (MDC's), telephones and cell phones for over 1400 employees
- Nearly 60 applications and provides secondary support for another 40 applications
- 25-30 department technology projects per year
- GIS services for the City, the Town of Prosper and for the Frisco EDC.

Key Points Affecting Service, Performance, and Proposed Budget

- Overall the Information Technology (IT) Department continues to work with Departments to effectively plan and implement technology systems for continuous improvement in the delivery of services.
- Information Technology Administration will ensure appropriate review of all decisions requiring use of technology systems so that both user business requirements and ongoing support requirements are properly documented and an integral part of procurement decisions.



Expenditures - 16010000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	224,170	279,766	293,728
Operations	46,761	4,740	4,041
Capital	54,032	-	-
Total	324,963	284,506	297,769

Major Budget Items

- The primary expenditures in this Division support salaries and related costs for training and support.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Director of Information Technology	209	1	1	1
Administrative Assistant	124	1	1	1
Total		2	2	2

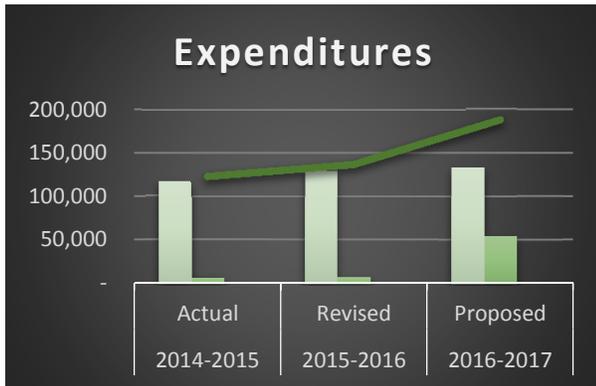
Core Services

The Information Technology Project Management Office (PMO) works with all Departments to ensure technology purchases and improvements are properly researched, evaluated, managed, documented, tested and aligned with the strategic direction of the City. The PMO also does the following:

- Oversees the technology process for project initiation, funding, IT resource. Allocation and prioritization of initiatives working under the authority of the Project Steering Committee.
- Sets standards for project life cycle and planning, guiding Departments who purchase or change software/hardware that is integrated into their business processes.
- Serves as integral part of technology procurements including requirements definition, vendor evaluation and solution recommendations.
- Supports development and integration projects with design specifications, use cases and testing resources.
- Coordinates software project implementation deliverables and assist with project planning, configuration, testing and documentation.
- Consults with City Departments for technology strategic direction and facilitates IT solutions to business problems.
- Gathers and produces project status reporting for City management review.

Key Points Affecting Service, Performance, and Proposed Budget

➔ FY 17 funding continues the support for enterprise project management for IT related projects.



Expenditures - 16061000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	116,619	129,716	133,558
Operations	6,810	7,412	54,517
Capital	-	-	-
Total	123,429	137,128	188,075

Major Budget Items

➔ Appropriations continue to support the Senior Business Analyst; including salaries, benefits, training and supplies.

Personnel

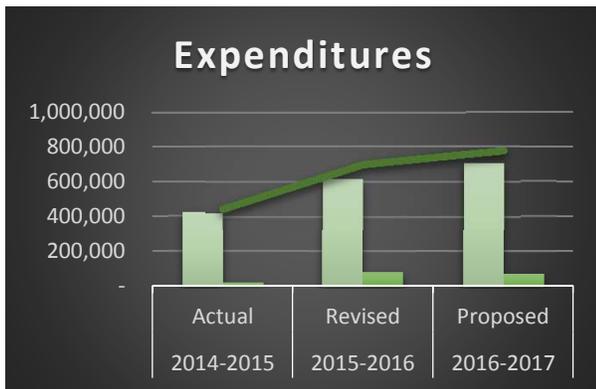
	Level	FY 2015	FY 2016	FY 2017
Senior Business Analyst	154	-	1	1
Business Analyst	-	1	-	-
Total		1	1	1

Core Services

The Information Services (IS) Division provides a system of tools, processes and support for information management and workflow programs used for gathering, processing, storing and sharing information throughout all City departments. The personnel in this division provide technical and user support to all Departments for over 60 applications. This division also provides implementation support for new projects and applications, helping to ensure that systems actually deliver the performance that departments require. Some of the software this Division helps support and has in-depth knowledge are the following: Munis: the financial/hr system used throughout the City. Incode: the utility billing system used to track and bill utility services. Integrated Computer Systems: computer aided dispatch system used by public safety to track incidents and responders. Class: software used to maintain Recreation classes and facilities as well as act as point-of-sale software for multiple departments. TRAKiT: software used by developers and public works to manage permitting throughout the City.

Key Points Affecting Service, Performance, and Proposed Budget

- The annual budget provides the continued support, maintenance and expansion of the functionality and usage of the applications used daily throughout all City Departments and those available to the citizens of Frisco.



Expenditures - 16062000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	424,377	616,543	706,487
Operations	21,179	83,150	72,618
Capital	-	-	-
Total	445,556	699,693	779,105

Major Budget Items

- The operations budget includes training and continuing education for the Information Services staff to provide reliable and consistent support for the various applications and systems maintained.

Personnel

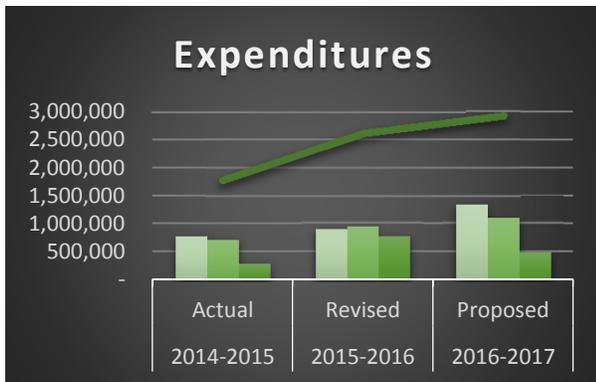
	Level	FY 2015	FY 2016	FY 2017
Information Services Manager	160	1	1	1
Application Systems Administrator II	148	2	4	4
Applications Systems Analyst I	-	2	-	-
Application Systems Administrator I	145	-	2	2
Total		5	7	7

Core Services

Management Information Services (MIS) is responsible for maintaining telecommunication systems, network infrastructure, desktop/laptops/mobile devices, and server infrastructure.

Key Points Affecting Service, Performance, and Proposed Budget

➔ To ensure systems reliability, availability, serviceability and security, the MIS Division maintains inventory of all desktop, laptop, servers, switches and other infrastructure and determines annual replacement schedules to prevent infrastructure from aging beyond usefulness.



Expenditures - 16063000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	778,404	900,327	1,330,419
Operations	711,779	940,700	1,101,299
Capital	292,712	776,319	496,000
Total	1,782,895	2,617,346	2,927,718

Major Budget Items

- ➔ The capital in FY17 includes city-wide server replacements, Point to Point connection to Azure Government Cloud, and a second internet connection.
- ➔ The operations budget includes funds for ongoing hardware and software maintenance. This includes, but is not limited to, Cisco, Microsoft, Dell and NetApp.
- ➔ Personnel increases are related to the addition four new positions in FY17: 1 MIS Supervisor, a second Unified Communications Specialist, and 2 Systems Engineers.

Personnel

	Level	FY 2015	FY 2016	FY 2017
MIS/Computer Technology Manager	160	1	1	1
Network Engineer	154	1	2	2
Systems Engineer	152	2	2	4
MIS Supervisor/Desktop Administrator	148	-	-	1
Unified Communications Specialist	148	1	1	2
Technical Support Specialist I	135	3	3	3
Total		8	9	13

LIBRARY DEPARTMENT SUMMARY

DEPARTMENT MISSION

The Library and its staff will inspire intellect, curiosity, and imagination.



Expenditure Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Administration	\$ 486,730	\$ 1,197,578	\$ 1,248,239	4.23%
Library Services	3,413,429	3,103,708	3,292,700	6.09%
Heritage Museum	125,688	-	-	N/A
Totals	\$ 4,025,847	\$ 4,301,286	\$ 4,540,939	5.57%

LIBRARY

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload	⌚ Efficiency	📁 Effectiveness
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Strategic Focus Area: Infrastructure

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
1656561 - Adult Services						
📁	Improve productivity by optimizing downloadable materials	Support Library goal of increasing adult circulation as downloadable	Downloadable materials circulation to total circulation - adult	17.3%	20%	20%
1656564 - Technical Services						
📁	Continuously improve e-library website use	Implement design upgrades of website sections based on user testing	Citizens survey results "website easy to use"	85%	90%	92%
	Continued service improvement	Decrease the time required to catalog, receive and process items	Bestsellers on the shelves within two work days	100%	100%	100%
	Implement computer software and other system enhancements	Complete upgrades and updates within 30 days of vendor release	Upgrades/updates completed within 30 days	90%	93%	96%

Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
16510000 - Administration						
📁	Costs to deliver library services will remain competitive with regional libraries	Acquire library materials to meet state recommendations and patron needs (benchmark: 2 items per capita)	Collection size per capita	1.31	1.28	1.29
📁	Costs to deliver library services will remain competitive with regional libraries	Exceed benchmarks for transactions per Full Time Equivalent (FTE) position	Transactions per FTE (benchmark)	3,513 (2,683)	3,600 (2,700)	4,000 (2,800)
⌚			Meet Library of Excellence Award standards	100%	100%	100%

LIBRARY

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Excellence in City Government, cont.

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
1656563 - Circulation Services						
📁	Improve customer convenience by addressing their desires and needs	Maintain efficiency in customer service in "held" books	Time for pulling available books (hours)	30	28	24
✓		Maintain efficiency in customer service	Length of time to get items back on the shelf (hours)	25	24	21
📁	Increase efficiency and time-saving for patrons and staff	Maintain efficiency in customer service in available books	Percentage of "Held" items made available (daily)	77%	92%	95%

Strategic Focus Area: Sustainable City, and Civic Involvement

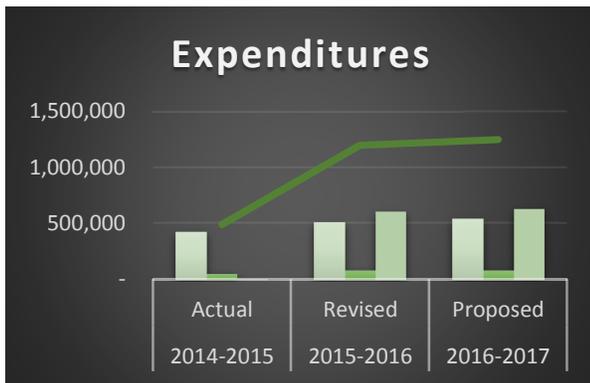
Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
1656561 - Adult Services						
✓	Focus on effective programming	Increase the number of Adult programming participants	Participants	3,367	3,400	3,468
	Increase staff productivity through volunteers	Develop a dedicated core group of volunteers	Adult volunteer hours	2,425	2,425	2,546
1656562 - Youth Services						
	Provide an opportunity for teen involvement in library services	Create volunteer opportunities for teens	Teen volunteer hours	2,484	2,600	2,750
	Develop programs to offset the "summer slide" among children of all ages	Increase the number of summer reading program participants	Participants in summer reading program	17,549	18,372	18,920
✓	Achieve innovation and excellence in early literacy education	Provide an interactive learning environment for children ages zero to five years and their caregivers	Attendance to the Ready to Read Railroad, an early literacy active learning center	N/A	4,338	17,352
	Achieve innovation and excellence in early literacy education	Educate citizens on early literacy milestones in children ages zero to five years	Attendance at youth programs and workshops that feature early literacy	27,910	26,985	27,115

Core Services

The Library seeks to inspire intellect, curiosity, and imagination. The intellectual, educational, and cultural needs of the community are the foundation for the services and collections of the Library. It is a goal of the Library to provide access to innovative programs, current materials, and emerging technology. The Library Administration Division guides the operations of Adult Services, Youth Services, Circulation Services and Technical Services Divisions. Library Administration is also responsible for working with the Library Foundation Board and The Friends of the Frisco Public Library.

Key Points Affecting Service, Performance, and Proposed Budget

- The Library will strive to be recognized as a library of excellence by achieving the Library of Excellence Award and retaining State of Texas Library Accreditation, thereby achieving high standards for Library service.
- To enhance services for Frisco residents, the Frisco Library has entered into mutually beneficial reciprocal partnerships with the libraries of Allen, McKinney, Plano, and The Colony. Frisco residents may use these libraries without a charge. Those who do not live in Frisco or our partner cities, will be charged a \$50 annual membership fee to use the Library.



Expenditures - 16510000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	424,772	510,933	538,223
Operations	55,022	82,022	81,831
Capital	6,936	604,623	628,185
Total	486,730	1,197,578	1,248,239

Major Budget Items

- Operating capital for the purchase of Library materials is \$628,185 and includes appropriation for book, audiobooks, eBooks, downloadables, CDs and DVDs. This includes \$49,190 to move toward the State of Texas' collection standard of 1.52 items per capita.

Personnel

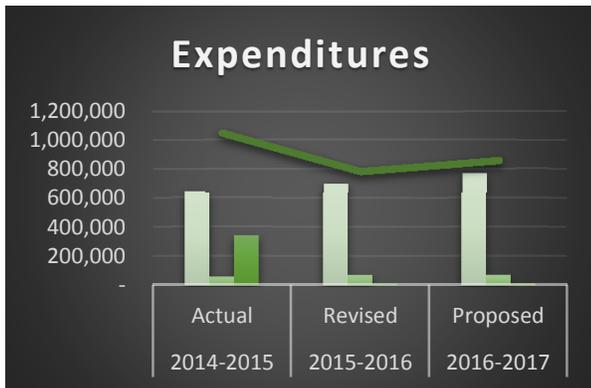
	Level	FY 2015	FY 2016	FY 2017
Library Director	205	1	1	1
Assistant Library Director	200	2	2	2
Administrative Assistant	124	1	1	1
Total		4	4	4

Core Services

The Library seeks to inspire intellect, curiosity, and imagination. Adult Services provides library services and offerings to those age 18 and older.

Key Points Affecting Service, Performance, and Proposed Budget

- Adult Services will expand its offering of downloadable materials in response to current demand patterns for this service.
- As staff ability to meet patron expectations is dependent on their readiness to maximize their productivity and stay current, staff training will be a major focus.



Expenditures - 16565651

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	642,842	703,886	776,870
Operations	62,601	70,872	71,410
Capital	341,538	10,087	12,000
Total	1,046,981	784,845	860,280

Major Budget Items

- Additional Maker Space equipment is being added in FY17 to support Adult Services increased community demand for technology and innovation. Funding of \$12,000 has been provided to this effort for a Laser Cutter.

Personnel

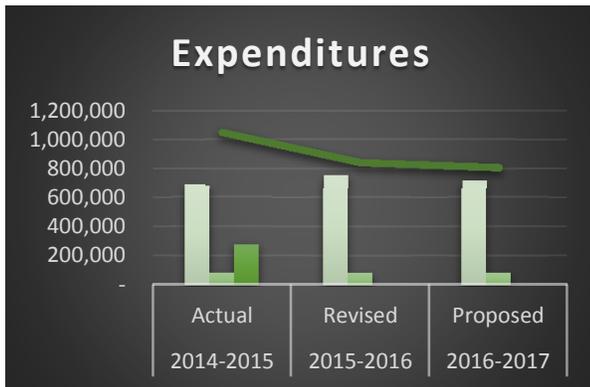
	Level	FY 2015	FY 2016	FY 2017
Adult Services Manager	148	1	1	1
Senior Librarian	143	4	2	2
Librarian (2 FT, 1 PT)	139	2	3	3
Library Assistant (4 FT, 3 PT)	122	5	7	7
Total		12	13	13

Core Services

The Library seeks to inspire intellect, curiosity, and imagination. Library - Youth Services is responsible for library services and offerings for ages birth to 17 years old.

Key Points Affecting Service, Performance, and Proposed Budget

- Youth Services develops and implements weekly programs and services for children and their families to encourage literacy development.
- Teen Frisco Action and Advisory Board (FAAB) provides civic involvement for teens. The FAAB consists of three Library staff members and teen volunteers who advise on Library programs and manage the VolunTEEN effort.



Expenditures - 16565652

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	684,549	757,451	725,723
Operations	84,948	83,978	84,242
Capital	280,526	3,897	-
Total	1,050,023	845,326	809,965

Major Budget Items

- A full-time Library Assistant is being added in FY17 to Youth Services to support expanding STEM and Early Literacy classes, events, and customer service points.
- A Senior Librarian position will be transferred from Youth Services to Technical Services to better align with needs of each Division.

Personnel

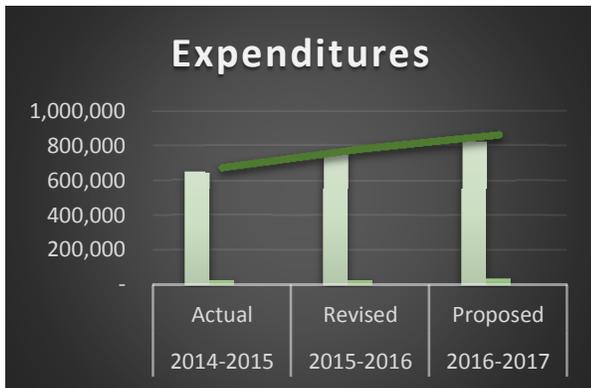
	Level	FY 2015	FY 2016	FY 2017
Youth Services Manager	148	1	1	1
Senior Librarian	143	1	2	1
Librarian	139	5	4	4
Library Assistant (2 FT, 6 PT)	122	7	7	8
Intern (PT)	114	3	3	3
Total		17	17	17

Core Services

The Library seeks to inspire intellect, curiosity, and imagination. Library - Circulation Services is responsible for the "checking out" and making available the Library's collection to the public.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ Library Circulation Services seeks to support an increase in circulation of 5% over FY16.
- ➔ With increased efficiency due to the installation of the Automatic Handling System (AMH), Circulation will strive to get materials back on the shelves within 21 hours.



Expenditures - 16565653

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	648,993	751,480	821,886
Operations	26,870	29,293	38,664
Capital	-	-	-
Total	675,863	780,773	860,550

Major Budget Items

- ➔ In FY16, smaller carts were purchased to make shelving easier for staff and books available to the Library members faster.
- ➔ The majority of the operations budget for FY17 consists of supplies for the public copiers and thermal paper for the circulation desk check out machines.

Personnel

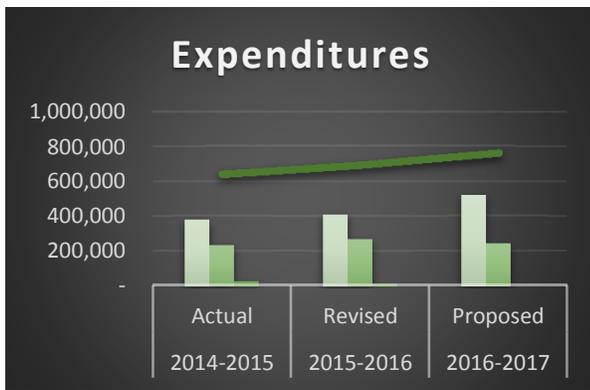
	Level	FY 2015	FY 2016	FY 2017
Circulation Manager	148	1	1	1
Senior Library Technician	128	2	3	3
Library Technician (4 FT, 15 PT)	120	18	19	19
Intern (PT)	100	4	4	4
Total		25	27	27

Core Services

Technical services functionality maintains and improves the use of all Library automated systems and computers, including the website, express check out system, automated check-in and sorter system, and other technology advances. The material services functionality, now combined with technical services, includes those services required to maintain the collections, catalog, and provide an efficient acquisition process.

Key Points Affecting Service, Performance, and Proposed Budget

➔ The key drivers for the Technical Services Subdivision are supporting and maintaining the numerous integrated software and hardware systems that provide library services to the public directly and through the staff, making newly acquired materials findable and available to the public quickly and efficiently, and developing optimum utilization and productivity from automation systems through staff training and skills development.



Expenditures - 16565654

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	377,677	410,763	520,048
Operations	234,954	267,870	241,857
Capital	27,931	14,131	-
Total	640,562	692,764	761,905

Major Budget Items

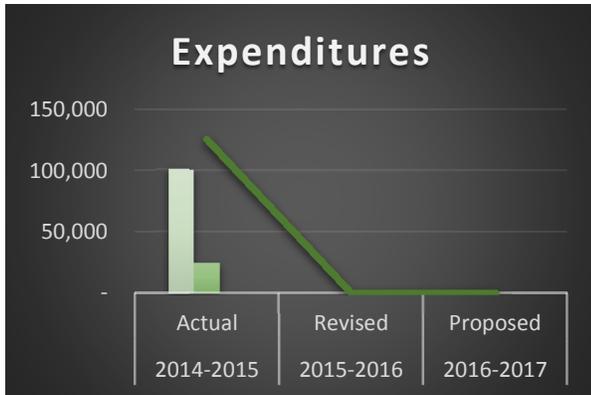
- ➔ Appropriations include \$144,000 for support and maintenance of the library's primary automation systems and \$18,000 for software platforms to acquire and provide electronic materials to library members.
- ➔ Appropriations include approximately \$44,000 in contract services for inbound call handling and first-tier customer service.
- ➔ A Senior Librarian position will be transferred from Youth Services to Technical Services to better align with needs of each Division.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Library System Specialist	145	1	1	1
Senior Librarian	143	2	2	3
Library Production Specialist	135	1	1	1
Library Technician	120	1	1	1
Total		5	5	6

Core Services

The Heritage Museum Division has been transferred to the Parks and Recreation Department. This information is for historical purposes only.



Expenditures - 16569000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	100,966	-	-
Operations	24,722	-	-
Capital	-	-	-
Total	125,688	-	-

Personnel

Heritage Park Coordinator

Total

Level	FY 2015	FY 2016	FY 2017
-	1	-	-
Total	1	-	-

PARKS AND RECREATION DEPARTMENT SUMMARY

DEPARTMENT MISSION

To offer experiences in culture, discovery, wellness and play through exceptional service, facilities, parks and programs; and to be good stewards of our resources for Frisco residents and visitors.



Expenditure Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Administration	\$ 514,849	\$ 1,353,178	\$ 1,204,246	-11.01%
Senior Center	501,500	687,048	646,278	-5.93%
Frisco Athletic Center	4,110,566	4,916,057	5,196,948	5.71%
Athletics	135,370	534,655	407,851	-23.72%
Parks & Median Maintenance	5,070,522	6,863,782	7,787,765	13.46%
Leisure Services	668,569	420,546	497,786	18.37%
Planning & CIP	294,487	550,328	389,649	-29.20%
Heritage Museum	-	150,045	185,693	<u>23.76%</u>
Totals	<u>\$ 11,295,863</u>	<u>\$ 15,475,639</u>	<u>\$ 16,316,216</u>	<u>5.43%</u>

PARKS AND RECREATION

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Long-Term Financial Health

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
17510000 - Administration						
📁	Encourage fiscal responsibility	Secure traditional and non-traditional revenue opportunities	Cost recovery rate for the P&R operational budget	46%	45%	46%
17572000 - Frisco Athletic Center						
📁	Encourage fiscal responsibility	Continue to utilize a business-model approach to attract revenue streams while monitoring expenditures	Maintain a 100% cost recovery rate for the facility's operations	106%	101%	100%
17574000 - Athletics						
📁	Encourage fiscal responsibility	Continue to utilize a business-model approach to attract revenue streams/monitor expenditures	Cost recovery rate	75%	74%	80%
17576000 - Leisure Services						
📁	Responsible stewardship of financial resources	Secure cash, contributions and market-supported fees for events	Recover 100% of costs to implement special events	113%	112%	104%
✓		Utilize volunteers to supplement staffing for events	Annual volunteer hours	1,189 hrs	2,018 hrs	2,018 hrs
⌚			Annual volunteer cost savings	\$26,324	\$44,678	\$49,763
✓	Provide quality recreational opportunities	Provide health & wellness opportunities to adults through community activities	Annual program participants	2,100	2,200	2,400

PARKS AND RECREATION

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload	⌚ Efficiency	📁 Effectiveness
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Strategic Focus Area: Long-Term Financial Health, cont.

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
17578000 - Planning & CIP						
📁	Provide expanded funding for Divisional programs	Secure funding, via cash or value-in-kind, from non-core revenue sources, i.e. grants, rentals, sponsorships, partnerships, etc.	Annual per capita funding	\$23.87	\$6.55	\$7.00

Strategic Focus Area: Public Health & Safety

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
17575000 - Parks & Median Maintenance						
📁	Proactively support fitness and healthy lifestyles	Prevent playground accidents and provide a safe park environment	Playgrounds that meet the newest revised national guidelines and standards	98%	93%	97%

Strategic Focus Area: Infrastructure

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
17578000 - Planning & CIP						
📁	Sustain and maintain the City's infrastructure	Provide timely improvement, expansion and maintenance of infrastructure to meet the needs of expanding population	Acres of parkland per 1,000 residents	9.8	9.5	11.5
		Develop parks and trail systems to connect all parts of the City and our regional trail systems	Residents that can walk to a City park in 15 minutes	77%	72%	80%

PARKS AND RECREATION

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
17510000 - Administration						
📁	Provide effective and efficient services with integrity in a responsive and fair manner	Gauge the community's satisfaction with the Department's offerings	80% of respondents are satisfied	80%	80%	80%
	Combine detailed hiring practices with a rewarding and satisfying work environment	Attain an 85% retention rate for full-time employees	Retention rate for full-time employees	90%	90%	90%
17575000 - Parks & Median Maintenance						
📁	Provide visually appealing public open spaces	Implement quality maintenance standards	Medians and right of way maintained in a 7 day cycle	85%	95%	98%

Strategic Focus Area: Sustainable City

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
17572000 - Frisco Athletic Center						
📁	Maximize efficiency while reducing resources	Implement financial and promotional incentives to reduce overall membership transaction time	Membership transactions performed via monthly auto-draft option	68%	70%	72%
17575000 - Parks & Median Maintenance						
📁	Provide quality maintenance to ensure long-term sustainability	Maintain park infrastructure, open spaces and ROW to sustain the life of these facilities	Park acres per maintenance employee (benchmark 15:1)	19.4:1	22.6:1	19.98:1

PARKS AND RECREATION

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload	⌚ Efficiency	📁 Effectiveness
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Strategic Focus Area: Civic Involvement

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
17571000 - Senior Center						
📁	Encourage civic pride and community involvement	Offer avenues to encourage volunteer participation	Annual volunteer hours	3,071	3,500	3,750
			Annual volunteer cost savings	\$75,730	\$86,310	\$92,475
	Provide opportunities for seniors citizens to increase health, wellness and socialization	Increase awareness of services and offer a variety of programs for members	Average monthly membership	1,805	1,972	2,000
			Annual member visits (scans)	54,391	62,000	68,000
			Scheduled program participation	23,292	26,000	29,000
17576000 - Leisure Services						
✓	Encourage civic pride and community involvement	Offer a wide variety of special events which cater to multiple segments of the population	Maintain a minimum residential attendance of 25% (FY16 benchmark 36,743)	31,513	35,468	39,385

Strategic Focus Area: Leisure and Culture

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
17572000 - Frisco Athletic Center						
✓	Provide quality recreational opportunities	Remain a desired destination by offering desirable programs and activities	Annual membership participation	710,000	800,000	800,000
			Annual program participation	161,000	165,000	170,000

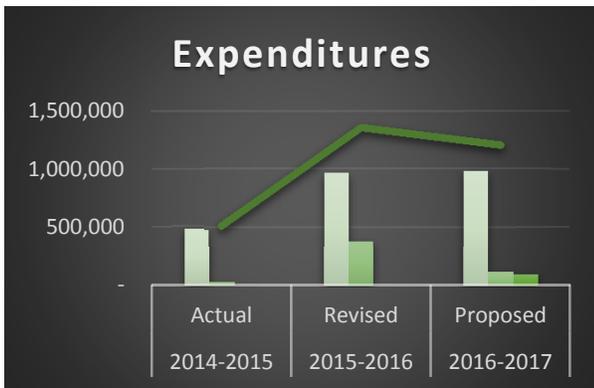
Core Services

Administration is responsible for overseeing and administering all of the Divisions within the Department. The Administration Division ensures that vacancies within the Department are filled with high quality applicants. In addition, training needs for all aspects of the Department are identified, ensuring that accreditation standards through the Commission for Accreditation of Parks and Recreation Agencies (CAPRA) are achieved.

The City's Parks & Recreation (P&R) Department received national accreditation from the National Recreation and Park Association in 2012, becoming the 74th municipal Parks and Recreation Department in the United States and only the 7th in the State of Texas receiving this recognition.

Key Points Affecting Service, Performance, and Proposed Budget

- The FY17 Budget appropriations will support the administrative staff's efforts to improve currently provided services to the community.



Expenditures - 17510000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	483,426	968,735	984,578
Operations	31,423	384,443	119,668
Capital	-	-	100,000
Total	514,849	1,353,178	1,204,246

Major Budget Items

- The FY17 budget consists primarily of salary and benefits for administrative staff.
- Capital funding of \$100,000 has been provided to purchase portable buildings as temporary office space for the Parks and Recreation Department staff.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Director of Parks and Recreation	205	1	1	1
Assistant Director - Parks Operations	200	-	1	1
Leisure Services Manager	156	-	1	1
Recreation Services Manager	156	-	1	1
Recreation Facilities Manager	-	1	-	-
Marketing Coordinator	140	-	1	1
Marketing Assistant (PT)	135	-	1	1
Office Manager	135	1	1	1
Administrative Assistant	124	1	1	1
Total		4	8	8

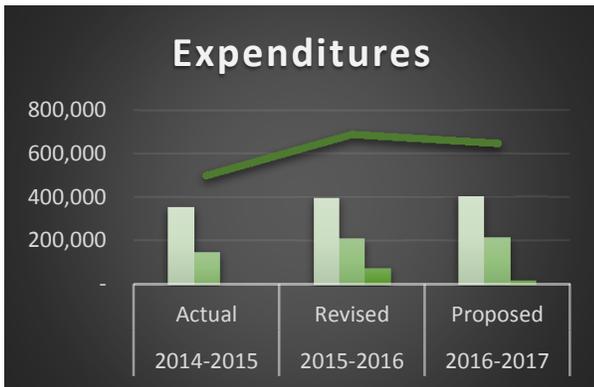
Core Services

The Senior Center at Frisco Square is an award-winning facility which provides a large variety of programs and activities for Frisco's growing senior adult population.

Originally opened in 2004, the 17,000 square-foot facility has hundreds of participatory programs, trips and special events. In addition, the facility provides an excellent avenue for self-paced and social opportunities. The Senior Center prides itself as a welcoming place for those interested in visiting with their friends, making new friends - all while keeping the mind and body energized.

Key Points Affecting Service, Performance, and Proposed Budget

- The Frisco Senior Center maintains staff at current levels. The current staff's activities include researching, planning, organizing and implementing an increasing number of events throughout the year.
- The FY15 bond sale included funds for the new Senior Center Facility. Staff will be working with architects in FY17 for the new design.



Expenditures - 17571000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	350,928	397,280	409,376
Operations	150,572	212,268	218,320
Capital	-	77,500	18,582
Total	501,500	687,048	646,278

Major Budget Items

- Funding of \$18,582 has been provided to replace older treadmills.

Personnel

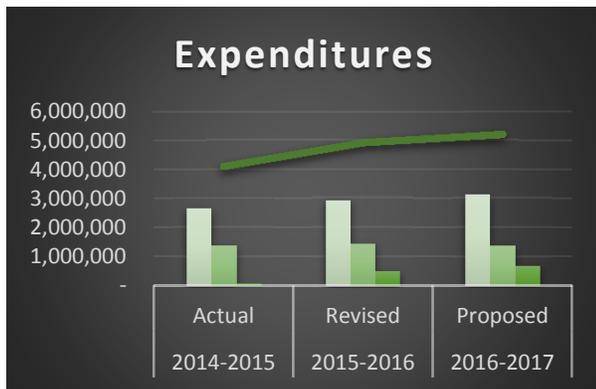
	Level	FY 2015	FY 2016	FY 2017
Center Supervisor	141	1	1	1
Recreation Programmer	132	2	2	2
Senior Recreation Leader	120	1	2	2
Recreation Leader	-	1	-	-
Van Driver (PT)	110	3	3	3
Recreation Aide (PT)	106	3	3	3
Total		11	11	11

Core Services

Be a leader in combating the alarming trend of people leading a sedentary lifestyle. The FAC aims to reverse this trend by offering quality activities that strengthens ones self-esteem, physical health & wellness, mental stimulation and social capabilities while uniting families and our community.

Key Points Affecting Service, Performance, and Proposed Budget

➤ The FAC aims to recover 100% of operational costs through a progressive financial approach which is beneficial to both resident members and residents who are not members; a win-win approach for everyone. The FAC routinely welcomes more than 800,000 visits per year. The FAC's goal is to provide superior customer service, excellent programs and activities, state-of-the-art equipment, and a safe and well-maintained environment at an affordable price.



Expenditures - 17572000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	2,639,061	2,927,879	3,116,197
Operations	1,375,477	1,457,023	1,391,151
Capital	96,028	531,155	689,600
Total	4,110,566	4,916,057	5,196,948

Major Budget Items

➤ The FAC will add \$689,600 in replacement items to keep the facility updated including fitness equipment, carpet, and furniture.

Personnel

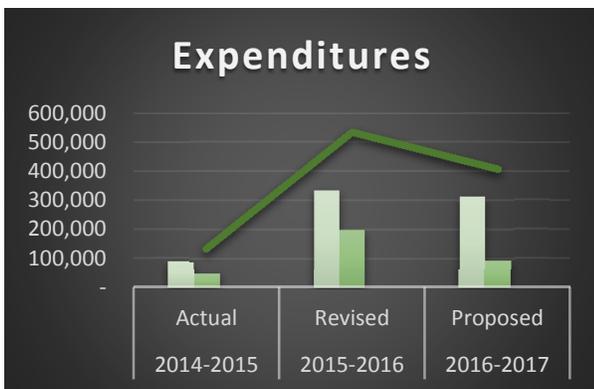
	Level	FY 2015	FY 2016	FY 2017
Assistant Recreation Services Manager	153	-	-	1
Athletic Center Superintendent	-	1	1	-
Athletic Center Supervisor	139	-	5	5
Athletic Center Assistant Supervisor	-	4	-	-
Aquatic Center Supervisor	139	-	2	2
Aquatic Center Assistant Supervisor	-	1	-	-
Recreation Program Supervisor	-	1	-	-
Fitness Program Supervisor	-	1	-	-
Athletic Center Coordinator	132	2	3	3
Aquatic Center Coordinator	132	3	3	3
Aquatic Programmer	-	1	-	-
Facility Technician	124	2	2	2
Administrative Assistant	124	1	1	1
Customer Service Representative	120	3	2	2
Recreation Leader (2 FT, 5 PT)	112	7	7	7
Head Lifeguard (6 PT, 11 SL)	112	17	17	17
Water Safety Instructors (14 PT, 8 SL)	112	22	22	22
Recreation Aide (2 FT, 45 PT, 12 SL)	106	59	59	59
Lifeguard (42 PT, 90 SL)	106	135	135	132
Water Safety Aide I/II (13 PT, 9 SL)	102/106	22	22	22
Total		282	281	278

Core Services

The Athletic Facilities Division oversees internal and outside organizational usages for Athletic Facilities. The Division works as a liaison with associations that offer recreational activities to youth and adult residents. Adult sports currently offered are softball, flag football, kickball, ultimate frisbee, sand volleyball and dodgeball. The Division also offers Athletic Events, such as MLB's "Pitch, Hit, & Run" and the NFL's "Punt, Pass, & Kick". The "On-Deck Circle" is a quality baseball/softball training area located at Harold Bacchus Community Park.

Key Points Affecting Service, Performance, and Proposed Budget

➔ The "On Deck Circle" batting cages are open from February through November. Fees collected to utilize the cages have offset the majority of the operational expenditures since the facility opened in FY09. The Department's adult sports growth will be balanced by registration fees the Department will generate from increased activities.



Expenditures - 17574000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	88,287	335,463	313,818
Operations	47,083	199,192	94,033
Capital	-	-	-
Total	135,370	534,655	407,851

Major Budget Items

➔ FY17 sees a decrease in Professional Services for activities held outside of the FAC.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Athletic Facilities Supervisor	139	1	1	1
Recreation Center Supervisor	139	-	1	1
Recreation Programmer	132	-	1	1
Customer Service Representative	120	-	1	1
Recreation Aide (PT)	106	3	3	3
Total		4	7	7

PARKS AND RECREATION

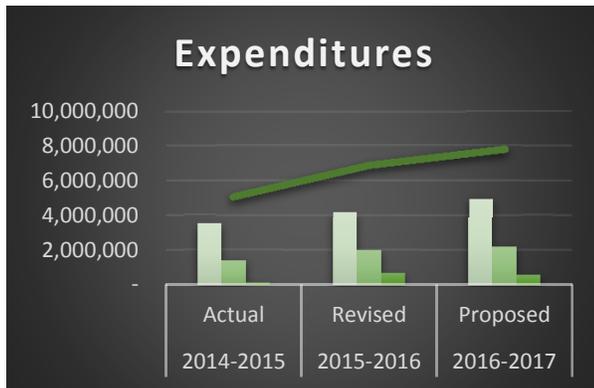
Parks and Median Maintenance

Core Services

The Parks & Median Maintenance Division manages 48 park sites totaling 1,470 acres that are open from sun up to sun down, every day of the year. The Division is continually striving to provide the City's growing population with quality parks, open spaces and facilities. The Division is committed to having a great park system that compliments the overall image and livability of the City.

Key Points Affecting Service, Performance, and Proposed Budget

- The Division manages 1,526 acres of parks; 921 acres of developed parks and 605 acres of undeveloped park land, as well as numerous municipal facilities.
- The Division manages over 272 acres of medians along the City's roads and highways.



Expenditures - 17575000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	3,496,741	4,201,733	4,957,424
Operations	1,410,106	1,987,522	2,222,018
Capital	163,675	674,527	608,323
Total	5,070,522	6,863,782	7,787,765

Major Budget Items

- Personnel expenditures include the addition of two crews, one five person crew and one two person crew and capital equipment needed for these crews.
- Replacement capital includes three extended cab pickups, two 3/4 ton diesel pickups, two flex wing mowers, two Smithco Ballfield machines, a 31 HP Tractor (4x4), one Bobcat track loader, 3 diesel Z-turn mowers and \$41,500 for a new aerator.
- The operations budget also includes \$80,850 for pre-emergent herbicide for the treatment of 220 acres of medians.

Personnel

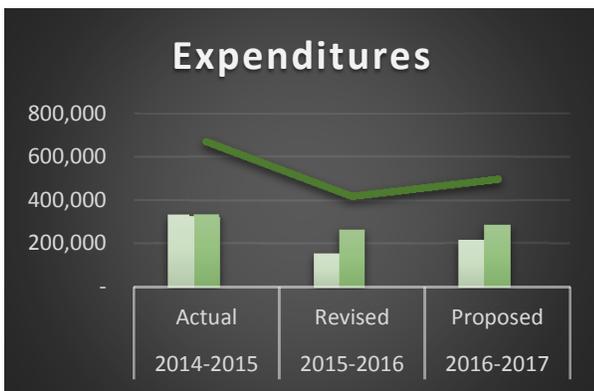
	Level	FY 2015	FY 2016	FY 2017
Assistant Director - Parks Operations	-	1	-	-
Parks Superintendent	151	2	3	3
Parks Supervisor	139	-	1	1
Crew Leader	131	11	11	11
Irrigation Crew Leader	131	1	1	1
Certified Applicator	129	1	1	1
Irrigation Specialist	-	2	-	-
Licensed Irrigator	124	-	-	2
Senior Irrigation Technician	-	-	2	-
Equipment Operator	123	11	11	11
Senior Mechanic - Small Engine	121	1	1	1
Mechanic - Small Engine	118	1	1	1
Irrigation Technician	118	2	2	2
Maintenance Worker	117	32	36	43
Total		65	70	77

Core Services

The Leisure Services Division provides direction and managerial oversight for each of the following areas: recreation programs and special events. The Division services the residents by improving the quality of the life of our community through exceptional programs and special events.

Key Points Affecting Service, Performance, and Proposed Budget

➤ The FY17 Budget provides for a variety of recreational programs including recreation, fitness and athletic classes and camps, and professionally produced special events such as Merry Main Street, Daddy Daughter Dance, Mother Son Dance, Easter Eggstravaganza, and the Frosty 5K Run. Frisco residents embrace these events and programs by attending, sponsoring, volunteering and showcasing their businesses and organizations.



Expenditures - 17576000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	330,222	155,609	215,471
Operations	338,347	264,937	282,315
Capital	-	-	-
Total	668,569	420,546	497,786

Major Budget Items

➤ A new Administrative Assistant position is being added in FY17.

Personnel

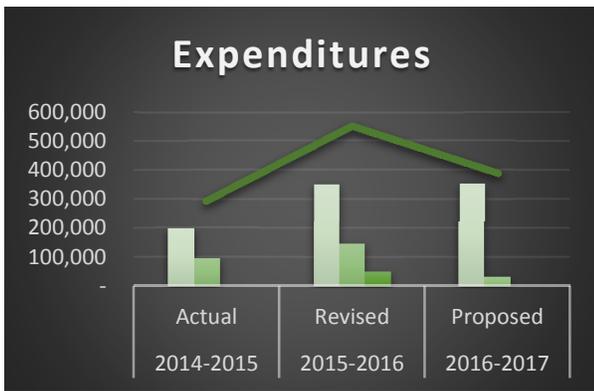
	Level	FY 2015	FY 2016	FY 2017
Recreation Services Manager	-	1	-	-
Special Events Program Supervisor	139	1	1	1
Special Events Recreation Programmer	-	1	-	-
Recreation Programmer	132	1	1	1
Administrative Assistant	124	-	-	1
Intern (PT)	114	1	1	1
Total		5	3	4

Core Services

The Planning & CIP Division provides for long-range planning of the City's parks and recreation system, including the acquisition and development of parks, open space, and trail systems within the community.

Key Points Affecting Service, Performance, and Proposed Budget

➔ Staff are currently managing approximately 26 different projects within the Department. Projects range from the Hike and Bike Master Plan to replacing park signs to design and construction projects.



Expenditures - 17578000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	197,161	352,034	355,259
Operations	97,326	147,854	34,390
Capital	-	50,440	-
Total	294,487	550,328	389,649

Major Budget Items

➔ FY16 Annual Budget appropriation included \$122,000 to update and revise the Hike and Bike Master Plan.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Planning & CIP Superintendent	151	1	1	1
Senior Planner - Parks	147	2	2	2
Planner - Parks	141	-	1	1
Parks Project Manager	-	1	-	-
Marketing Coordinator	-	1	-	-
Marketing Assistant	-	1	-	-
Total		6	4	4

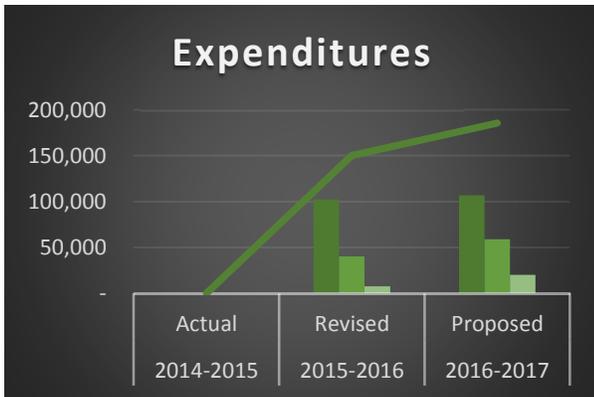
Core Services

Through a visit to the Frisco Heritage Museum and Frisco Junction, Frisco residents and visitors can embark on a journey through local history. The Museum features exhibits highlighting local artifacts and photographs, as well as, an old-time cinema house showing multimedia presentations.

Frisco Junction is a living village comprised of buildings representing the area's rich history.

Key Points Affecting Service, Performance, and Proposed Budget

- The Heritage Museum will support the City Council's goal of making the Museum and Frisco Junction a premier destination by actively providing information about the facilities and what they have to offer.
- The Heritage Museum staff will enhance exhibits and events that will support increased visitor attendance and participation.



Expenditures - 17579000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	-	102,404	106,822
Operations	-	40,083	58,871
Capital	-	7,558	20,000
Total	-	150,045	185,693

Major Budget Items

- Capital funding of \$20,000 has been provided for a Security Monitoring System for the Museum. Operational funding has been appropriated for the purchase of Collection Management Software.

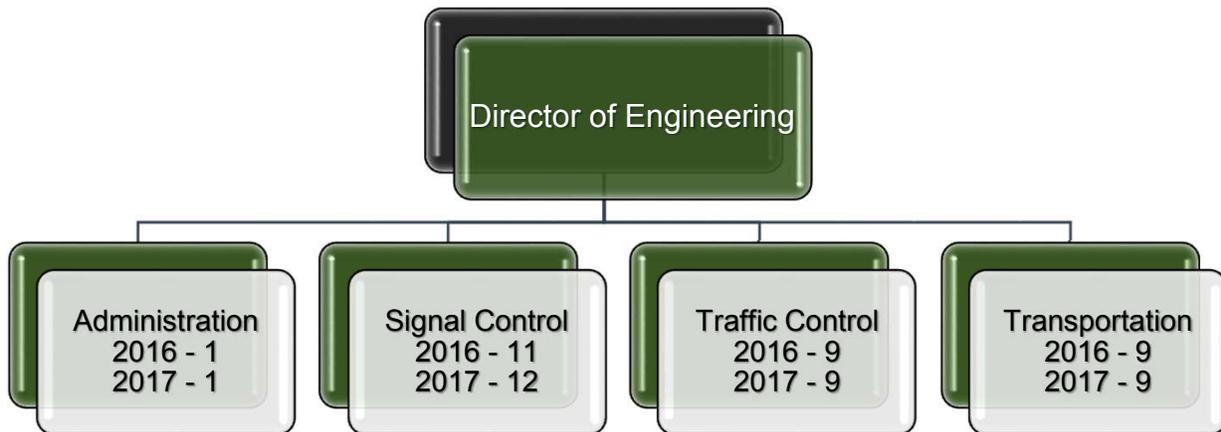
Personnel

	Level	FY 2015	FY 2016	FY 2017
Heritage Park Coordinator	140	-	1	1
Total		-	1	1

ENGINEERING SERVICES DEPARTMENT SUMMARY

DEPARTMENT MISSION

To provide municipal infrastructure delivery through management of City funded capital projects and review of private development projects, provide transportation engineering and operations services to the residents, and facilitate engineering and technical services to infrastructure operations and maintenance.



Expenditure Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Administration	\$ 134,845	\$ 144,435	\$ 196,393	35.97%
Signal Control	1,243,127	1,639,879	1,779,530	8.52%
Traffic Control	988,813	1,259,733	1,498,702	18.97%
Transportation	1,084,744	1,558,178	1,462,891	-6.12%
Totals	\$ 3,451,529	\$ 4,602,225	\$ 4,937,516	7.29%

ENGINEERING SERVICES

City Council Strategic Focus Areas served by this Department



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Public Health & Safety

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
18086000 - Traffic Control						
✓	Provide a safe driving environment through adequate signage	Make sure signs meet minimum retro reflectivity levels	Traffic signs produced and installed for replacements or new installs	6,980	5,295	6,000
📁	Provide safe school zones	Provide necessary traffic control signs and markings for safe pedestrian travel in school zones	Refurbish or re-locate all school zone markers	100%	100%	100%
✓	Provide a safe driving environment through adequate striping	Restripe intersections once every 3 years, restripe mid-block arterials once every 4 years	Miles of new or refreshed striping installed	15	39	45

Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
18010000 - Administration						
	Provide superior private development review services	Provide three day turn-around time for review of retaining wall plans	Compliance rate	100%	100%	100%
📁	Prepare for the future	Visit active retaining wall job sites at least twice daily	Visitation rate	100%	100%	100%
		Monitor inactive retaining wall job sites at least weekly	Inactive wall jobs sites monitored	100%	100%	100%

ENGINEERING SERVICES

City Council Strategic Focus Areas served by this Department



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Infrastructure and Public Health & Safety

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
18085000 - Signal Control						
📁	Ensure proper operation of school zone flashers and speed boards	Complete scheduled maintenance & trouble call repairs	School zone flashers maintenance/repair visits	178	215	227
	Ensure proper operation of signal equipment	Complete scheduled maintenance & trouble call repairs	Traffic signal maintenance/repair visits	683	780	850
	Ensure proper installation of street lights	Complete scheduled maintenance & trouble call repairs	Operational fixtures maintained	98% of 5,660 fixtures	96% of 6,190 fixtures	98% of 6,862 fixtures
	Effective communication with the public	Help manage traffic during special events and provide public service messages	Staff hours spent setting up message boards	226	275	290

Strategic Focus Area: Infrastructure, Sustainable City, and Public Health & Safety

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
18085000 - Signal Control						
✓	Enhance mobility and safety along arterial streets	Enhance mobility and safety for all travelers- pedestrians, cyclists, emergency vehicles and motorists	Traffic signals installed	13 New & 6 Rebuild	10 New & 6 Rebuild	6 New & 8 Rebuild
18085000 - Signal Control						
✓	Provide safe and efficient driving environment	Install new arterial lighting	Miles of arterial roadway lighting added	4	8	12
		Install new school zone flashers	School zone flashers Installed	22	10	12
			Training sessions offered to City staff	16	28	28

ENGINEERING SERVICES

City Council Strategic Focus Areas served by this Department



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Infrastructure, Sustainable City, and Public Health & Safety, cont.

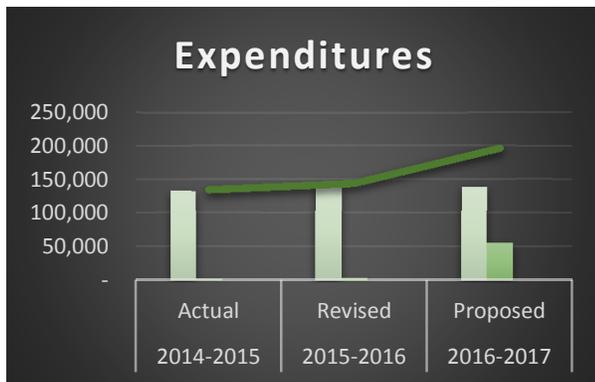
Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
18089000 - Transportation						
	Improve traffic safety through design and operations	Reduce the number of crashes	Crashes per 1,000 residents	10.05	10.26	10.15
	Provide superior private development review	Meet established expectations	Submittals reviewed within 4 weeks turnaround time	88% of 1,229	88% of 1,400	90% of 1,400
📁	Provide superior private development review	Meet established expectations	Residential submittals reviewed within 4 weeks turnaround time	50% of 111	48% of 105	65% of 100
	Toyota Stadium and The Star event traffic	Clear traffic for events with < 15,000 attendees	Events cleared in 45 minutes or less/total events	8/8	9/11	18/21
		Clear traffic for events with >15,000 attendees	Events cleared in 75 minutes or less/total events	14/18	16/20	20/25
✓	Optimize traffic signal operations	Measure travel time runs on 18 signal corridors	Traffic plans reviewed	1,179	1,275	1,300

Core Services

The Engineering Services Department will be a recognized leader in the planning, design, and construction of roadway, drainage, water distribution, wastewater collection, and transportation projects; in the operation of the traffic signalization, roadway lighting, school zone safety systems, and the storm water utility. This leadership will be marked by the effort of every individual team member in the department to listen and understand the needs of our residents, to work collaboratively with other City departments and our external partnering agencies, to demonstrate commitment and ability to solve problems, as well as to demonstrate good stewardship of the City's fiscal and human resources. Our vision is to deliver the highest quality infrastructure and level of service for present and future residents of the City of Frisco.

Key Points Affecting Service, Performance, and Proposed Budget

➔ ROW procurement is managed through this Division.



Expenditures - 18010000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	132,180	140,468	139,805
Operations	2,665	3,967	56,588
Capital	-	-	-
Total	134,845	144,435	196,393

Major Budget Items

➔ Salary and benefits expense accounts for 71% of the appropriation. Operations appropriations include \$50,000 for possible slope and wall construction.

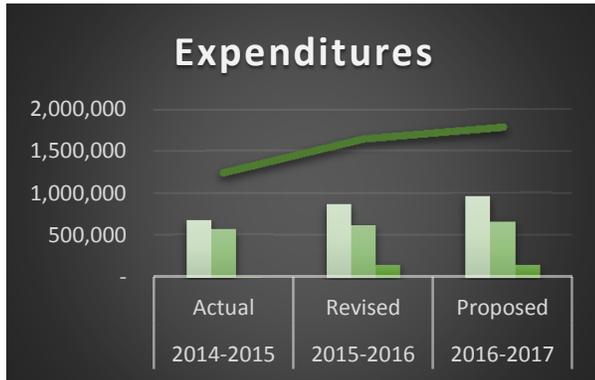
Personnel

	Level	FY 2015	FY 2016	FY 2017
ROW Services Administrator	150	-	1	1
ROW Services Manager	-	1	-	-
Total		1	1	1

Core Services

The Signal Control Division maintains and operates the traffic signal system, arterial street lighting system, school zone flashers, and radar speed boards in City school zones.

Key Points Affecting Service, Performance, and Proposed Budget



Expenditures - 18085000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	669,513	865,583	962,789
Operations	563,624	618,301	663,867
Capital	<u>9,990</u>	<u>155,995</u>	<u>152,874</u>
Total	1,243,127	1,639,879	1,779,530

Major Budget Items

- ➔ Operational funding includes appropriations for the School Zone Flasher Clock/Pager Replacement Program.
- ➔ FY17 operations include 12 school zone flashers and 3 radar feedback signs for the new school openings in August 2017.
- ➔ This Division will add one Senior Signal Technician in FY17.

Personnel

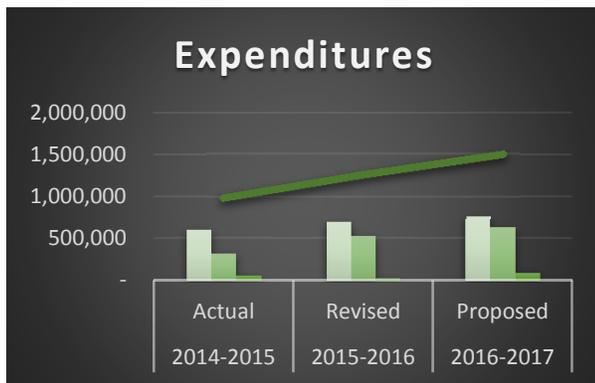
	Level	FY 2015	FY 2016	FY 2017
Traffic Signal Superintendent	151	1	1	1
Traffic Signal Supervisor	143	1	1	1
Senior Signal Systems Operator	139	-	1	1
Signal Systems Operator	136	2	1	1
Roadway Lighting Technician	134	-	1	1
Senior Signal Technician	134	2	2	3
Signal Technician II	131	3	2	2
Signal Technician I	128	-	2	2
Total		9	11	12

Core Services

The Engineering Traffic Control Division's responsibility includes the fabrication, installation and maintenance of all signs, fabrication of vehicle logos, and maintenance of pavement markings on City streets.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ To standardize signs within the City and to take advantage of economies of scale, the City maintains its own sign shop.
- ➔ 89% of this Division's FY17 operations budget (\$555,000) is for replacement signs and pavement marking materials. Changes in materials expenditures or requirements for street sign or pavement marking quality will affect budget appropriation levels.



Expenditures - 18086000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	601,868	696,919	775,731
Operations	321,537	530,814	627,396
Capital	65,408	32,000	95,575
Total	988,813	1,259,733	1,498,702

Major Budget Items

- ➔ Funding is provided for the replacement of a Sign Crew Truck and one Chevrolet 1500 truck in FY17.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Signs and Marking Supervisor	139	1	1	1
Sign Shop Coordinator	136	1	1	1
Senior Signs and Marking Technician	132	-	3	4
Crew Leader	-	3	-	-
Signal Technician I	128	1	3	3
Equipment Operator II	-	1	-	-
Signs and Marking Technician	-	-	1	-
Maintenance Worker	-	4	-	-
Total		11	9	9

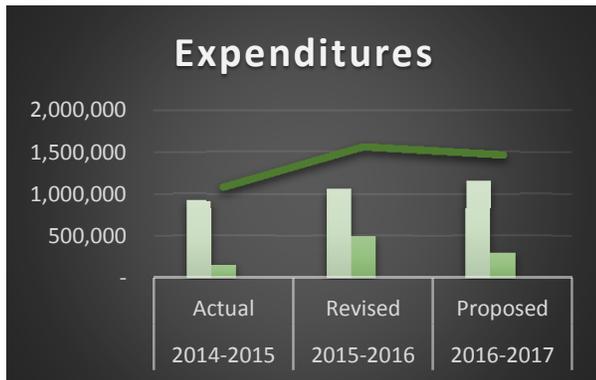
Core Services

The Transportation Division is responsible for the management of capital projects, operation of transportation infrastructure, special event traffic operations, infrastructure planning, and transportation engineering review for all development in the City.

Key Points Affecting Service, Performance, and Proposed Budget

➤ The majority of operational expenditures (79%) consist of independent studies by outside consultants. These studies typically result in master planning documents or reports analyzing transportation data or alternatives. The funding for consulting work in FY17 will include analysis of alternative intersection designs, evaluating the effectiveness of new crosswalk safety measures, evaluating advanced traffic signal timing technology, and reviewing the design of roundabouts proposed by developers.

➤ The City's fast growth is reflected by the increasing number of development plans reviewed each year by the Division (16% annual growth FY12 to FY16). A new traffic engineer position was added to the FY16 budget and the position was filled in mid-FY16, which will help us to continue to process the high level of development while also facilitating the large number of CIP projects that were included in the Bond Package which passed in May 2015. Plan review turnaround times are expected to improve as we move into FY17.



Expenditures - 18089000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	926,596	1,064,626	1,160,263
Operations	158,148	493,552	302,628
Capital	-	-	-
Total	1,084,744	1,558,178	1,462,891

Major Budget Items

➤ Professional services are 80% of the operations budget for this Division and include funding to continue developing our roundabout education program, update our roundabout standards, analyze roundabouts proposed by developers, and to study the feasibility of alternative intersection designs.

➤ Professional services to collect traffic data as part of our annual traffic count program and to continue producing an annual crash study, as well as develop a communication design study are also included for FY17.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Asst Director of Engineering Services/Transportation	204	1	1	1
Engineering Division Manager	200	1	1	1
Senior Traffic Engineer	158	2	2	2
Traffic Engineer	154	2	2	2
EIT	143	-	1	1
Traffic Technician	134	1	2	2
Total		7	9	9

DEVELOPMENT SERVICES DEPARTMENT SUMMARY

DEPARTMENT MISSION

To support the City's efforts in becoming a community of value that focuses on the quality of life through services we provide and laying the foundation for a sustainable future through innovative planning and building practices. The Department will provide services and programs to minimize the risk of illness and injury to the community.



Expenditure Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Planning	\$ 1,533,070	\$ 1,607,024	\$ 1,642,708	2.22%
Health and Food Safety	560,804	749,198	880,652	17.55%
Building Inspections	2,727,252	3,439,818	3,853,742	12.03%
Animal Control	816,514	912,198	954,263	4.61%
Code Enforcement	618,342	807,284	865,317	7.19%
Totals	\$ 6,255,982	\$ 7,515,522	\$ 8,196,682	9.06%

DEVELOPMENT SERVICES

City Council Strategic Focus Areas served by this Department



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Public Health & Safety

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
1901000 - Planning						
📁	Provide superior development review services	Provide services in the most efficient manner and accurate manner	Staff comments for plans/plats provided to applicants within 10 days	100%	100%	100%
19094000 - Health and Safety						
📁	Provide superior service delivery	Provide services in the most efficient manner and accurate manner	Review time: restaurants 15 days	95%	95%	100%
			Review time: pool plans 10 days	93%	95%	100%
	Proactively improve public health, safety and emergency preparedness	Reduction in number of critical violations per establishment	Reported monthly	NA	80%	83%
19096000 - Building Inspections						
📁	Provide superior development review services	Provide services in the most efficient and accurate manner	Goal of 15 inspections per inspector per day	21	18	18
19097000 - Animal Control						
📁	Provide superior service delivery	Implement systems that provide services in the most efficient and accurate manner	Respond to complaints within 24 hours	100%	100%	100%
19098000 - Code Enforcement						
📁	Provide quality programs and services which promote community well being	Proactively improve public health and safety	Maintenance/ Zoning complaint response within 24 hours (weekends & Holidays not included)	100%	100%	100%

DEVELOPMENT SERVICES

City Council Strategic Focus Areas served by this Department



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Excellence in City Government

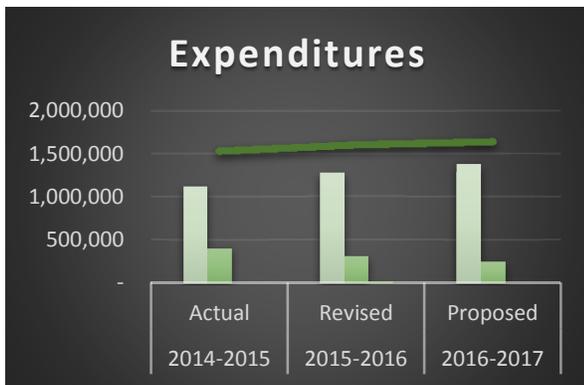
Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
19096000 - Building Inspections						
📁	Provide superior development review services	Provide services in the most efficient manner and accurate manner	Single family plans review - 5 days	100%	90%	100%
			Commercial interior finish out plans review - 10 days	80%	95%	95%
			Commercial plans review - 15 days	74%	90%	90%
✓	Promote and develop standards and provide services that maintain sustainable property values	Use programs to work with property owners, managers, and landlords to maintain code compliance	Multifamily structures inspected for code compliance (100%)	24	36	41
19098000 - Code Enforcement						
✓	Promote and develop standards and provide services that maintain sustainable property values	Coordinate neighborhood cleanups	Conduct neighborhood cleanups (as needed)	3	4	2%
		Increase participation in the 5-Star Neighborhood Program	HOAs participating in the 5-Star Neighborhood Program	30	35	37

Core Services

The Planning Division creates and administers the City of Frisco Comprehensive Plan, policy statements that address environmental quality issues, sustainable building programs and forecasts of demographic data. Planning also regulates development within the City through compliance with the City's Zoning and Subdivision Ordinances.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ Creating an overlay district for SH 121 and US 380 as recommended by the 2015 Comprehensive Plan Implementation Strategy. The City Council accepted the Comprehensive Plan Advisory Committee and the Planning & Zoning Commission recommendation to initiate this process. A consultant would be hired to assist in the creation of these overlay districts.
- ➔ Continue to annex the remaining properties in the City's extraterritorial jurisdiction and/or process annexation agreements.
- ➔ During FY16 a Senior Planner was reclassified to a Development Review Coordinator to oversee the development process.



Expenditures - 19010000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	1,121,359	1,272,972	1,389,527
Operations	411,711	312,999	253,181
Capital	-	21,053	-
Total	1,533,070	1,607,024	1,642,708

Major Budget Items

- ➔ Funding is being provided for an outside contract for Overlay District Study (Hwy 380).

Personnel

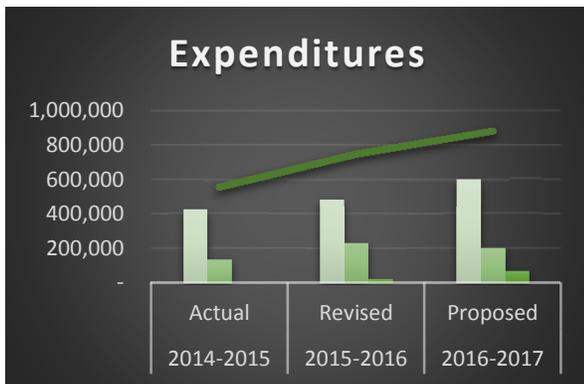
	Level	FY 2015	FY 2016	FY 2017
Director of Development Services	209	1	1	1
Planning Manager	156	1	1	1
Development Review Coordinator	152	-	-	1
Senior Planner (PT)	147	3	2	1
Senior Landscape Architect	147	1	1	1
Landscape Architect	141	1	1	1
Planner	141	3	4	4
Senior Administrative Assistant	131	1	1	1
Planning Technician	129	3	3	3
Administrative Assistant	124	1	1	1
Records Clerk	120	-	1	1
Intern (PT)	118	1	1	1
Total		16	17	17

Core Services

Provide outstanding services, programs, public health education and standards to ensure the public health regarding health and swimming pool sanitation, and monitors third party contractor for West Nile Virus testing and spraying.

Key Points Affecting Service, Performance, and Proposed Budget

➔ The Division supports the dual Strategic Focus Areas of Public Health and Safety as well as Excellence in City Government through surveillance efforts of mosquito-borne diseases.



Expenditures - 19094000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	423,837	488,910	606,070
Operations	136,967	234,288	201,882
Capital	-	26,000	72,700
Total	560,804	749,198	880,652

Major Budget Items

- ➔ A major FY17 budget item is the continuation of the mosquito management services contract.
- ➔ An additional Environmental Health Specialist will be added in FY17. Capital funding has been provided for a vehicle for this position.
- ➔ Capital funding is provided for the replacement of two Toyota Prius based on the vehicle replacement schedule for FY17.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Environmental Health Supervisor	145	1	1	1
Environmental Health Specialist	135	3	3	4
Environmental Health Inspector	131	2	2	2
Environmental Health Technician	129	-	1	1
Total		6	7	8

DEVELOPMENT SERVICES

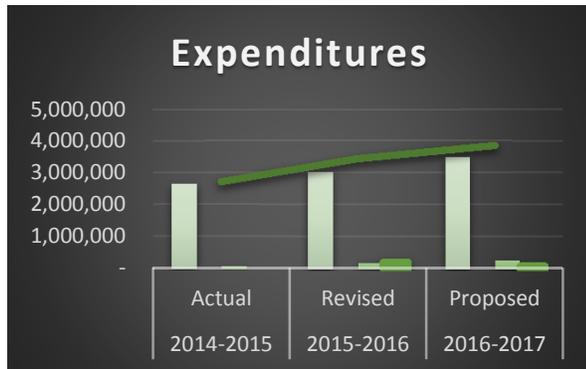
Building Inspections

Core Services

The Building Inspections Division is responsible for structural inspections for all building construction, remodels, additions, alterations, signs, pools and fences. The Division provides a "walk-in" service for all functions and the cashier function for Engineering Services.

Key Points Affecting Service, Performance, and Proposed Budget

➔ Provide for increase customer service availability of Permit Technicians through unification of job functions. By reclassifying the three (3) CSR's to Permit Technicians this will improve customer service where by having more Permit Technicians will allow quicker processing of permit applications.



Expenditures - 19096000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	2,643,979	3,037,949	3,503,680
Operations	83,273	198,006	263,953
Capital	-	203,863	86,109
Total	2,727,252	3,439,818	3,853,742

Major Budget Items

- ➔ The FY17 Annual Budget includes the addition of a Multi-Family Inspector for the administration of the implementation of iTrakit mobility solution resources for inspection staff. Exploration of future opportunities for electronic plan review solutions.
- ➔ Capital appropriation includes the replacement of two trucks and a vehicle for the Multi-Family Inspector.
- ➔ Operational funding has been appropriated for Ipads and Itrack it Software to explore future opportunities for electronic plan review solutions, and workstations/chairs due to department growth.
- ➔ The FY17 Personnel expenditures include a transfer of a Building Inspector from Engineering Services in order to streamline the permitting and inspection process for retaining wall inspections.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Chief Building Official	163	1	1	1
Assistant Chief Building Official	145	1	1	1
Plans Examiner Supervisor	143	1	1	1
Chief Building Inspector	141	3	3	3
Senior Building Inspector	139	-	1	4
Senior Plans Examiner	139	2	1	1
Rehabilitation Specialist (100% CDBG Funded)	136	1	1	1
Building Inspector	136	16	18	16
Multi-Family Inspector	136	-	-	1
Plans Examiner	134	3	4	4
Senior Building Permit Technician	132	1	1	1
Building Permit Technician	129	3	3	6
Administrative Assistant	124	1	1	1
Customer Service Representative	-	3	3	-
Total		36	39	41

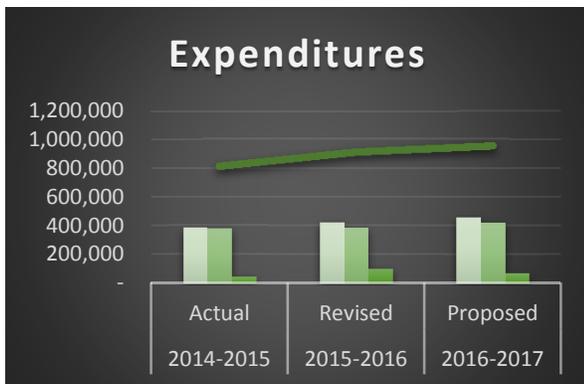
Core Services

Animal Control delivers effective, courteous and responsive animal care and control services to the residents. Animal Control accomplishes the goals of protecting public safety and ensuring animal welfare through compassionate, responsive, professional enforcement of the laws and public policy.

City resident concerns that are addressed are rabies and other zoonotic disease control, enforcement of City, State and Federal Laws, pet vaccination requirements, neglected/abused animals, and unsanitary conditions related to animals.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ The Division will provide education programs for residents on rabies, bite prevention, and other animal nuisances.
- ➔ Review Animal Control Ordinance and update if necessary.



Expenditures - 19097000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	385,497	422,873	460,007
Operations	382,551	385,605	424,100
Capital	48,466	103,720	70,156
Total	816,514	912,198	954,263

Major Budget Items

- ➔ The FY17 budget provides capital appropriations for a replacement Animal Control Unit and workstations with chairs to relieve workspace sharing by existing staff.
- ➔ More than 78% of the operations budget is for the Collin County Interlocal Agreement for animal shelter operations in FY17.

Personnel

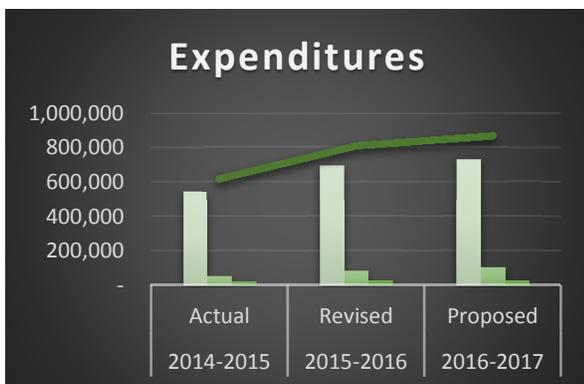
	Level	FY 2015	FY 2016	FY 2017
Animal Control Supervisor	141	1	1	1
Senior Animal Control Officer	139	-	1	1
Animal Control Officer	131	5	4	4
Total		6	6	6

Core Services

The goal of Code Enforcement is to protect the health, safety and welfare of the residents. Code Enforcement addresses resident concerns on illegal sign placement, tall vegetation, debris, substandard or dangerous structures, dilapidated fences or arbors, unsecured swimming pools, abandoned buildings and open wells. The Division's focus is to work with property owners in maintaining their property and preserve property values. Code Enforcement assists other Departments with enforcement of ordinances.

Key Points Affecting Service, Performance, and Proposed Budget

- Continuing to implement the 5-Star Neighborhood Program to work with communities on best practices for managing a homeowner association.
- Staff will work with homeowners to maintain and preserve their property, attend HOA president's meetings and training events.
- The level of budget appropriation is directly related to the level of the Division's assistance in minimizing code violations in neighborhoods and assisting other City Departments. Staff contract for mowing, minor structural removal, and residential clean-up. The City requires reimbursement of this expenditure by the property owner.
- The Division's service and performance reflects the extent to which single-family, vacant and Substandard Building Ordinance will need review and updating.
- Review and update the Sexually Oriented Business Ordinance.
- Implement Neighborhood Partnership Program.



Expenditures - 19098000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	542,641	695,329	733,178
Operations	52,841	83,155	103,439
Capital	22,860	28,800	28,700
Total	618,342	807,284	865,317

Major Budget Items

- Appropriations include funding to replace one 1/2 ton Extended Cab Truck and adding one workstation to relieve workspace sharing by existing staff.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Code Enforcement & Animal Control Manager	156	1	1	1
Code Enforcement Supervisor	141	1	1	1
Neighborhood Services Representative	141	1	1	1
Senior Code Enforcement Officer	139	-	-	1
Code Enforcement Officer	131	4	5	4
Total		7	8	8

NON-DEPARTMENTAL

Core Services

Non-departmental funding includes transfer out and other miscellaneous funding needs for all General Fund Departments.

Key Points Affecting Service, Performance, and Proposed Budget

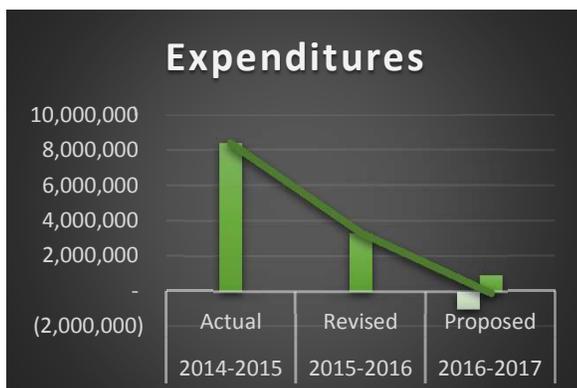
➤ Appropriations included in the Revised FY 2016 transfers include:

FISD SAFER Project	\$ 23,290
Capital Reserve Fund	1,000,000
Insurance Reserve Fund	700,000
Grant Fund	95,000
Public Art Fund	146,378
Frisco Freedom Fest	70,000
Capital Projects Fund for land purchases	1,183,000
Capital Projects Fund	100,000
Total Transfer to Other Funds	\$ 3,317,668

➤ Appropriations included in the Fiscal Year 2017 transfers include:

Grant Fund	\$ 115,000
Public Art Fund	137,938
Frisco Freedom Fest	70,000
Capital Projects Fund	100,000
Capital Reserve Fund	500,000
Total Transfer to Other Funds	\$ 922,938

➤ There is a credit to salaries for FY17 of \$1,000,000 (or approximately 10% of salaries/benefits) budgeted in anticipation of attrition savings.



Expenditures - 19999000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	-	-	(1,000,000)
Operations	8,376,086	3,317,668	922,938
Capital	-	-	-
Total	8,376,086	3,317,668	(77,062)

Personnel

Note: No positions are funded in this Division.

**CITY OF FRISCO
COMBINED GENERAL FUND AND GF SUBSIDIARIES
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 45,747,788	\$ 55,038,257	\$ 59,989,360	\$ 61,621,118
Receipts:				
Revenues	120,616,727	128,460,505	134,095,129	141,688,583
Interest Income	277,759	14,650	99,725	74,750
City Building Leases	98,788	97,200	97,200	97,200
Rents and Royalties Revenue	313,136	368,379	296,329	401,875
Sponsorships	47,615	50,000	45,000	45,000
Merchandise	42,873	50,000	25,000	25,000
Interfund Transfers	12,593,169	2,538,048	3,692,948	2,601,938
Total Revenue	<u>133,990,067</u>	<u>131,578,782</u>	<u>138,351,331</u>	<u>144,934,346</u>
Funds Available	<u>179,737,855</u>	<u>186,617,039</u>	<u>198,340,691</u>	<u>206,555,463</u>
Deductions:				
Expenditures	102,741,481	119,688,299	122,333,048	141,839,289
Capital Outlay	3,314,955	4,712,293	6,197,800	6,971,695
Section 380 Sales Tax Grant	4,926,433	3,947,382	3,947,382	3,491,903
Interfund Transfers-Capital Project	611,588	123,290	2,306,290	100,000
Interfund Transfers-Other Funds	7,041,324	966,378	1,136,278	1,057,938
Subtotal Deductions	118,635,781	129,437,642	135,920,798	153,460,825
Interfund Transfers-Special one time	-	-	-	-
Expenditures-Special one time	1,112,714	986,600	798,775	986,600
Total Deductions	<u>119,748,495</u>	<u>130,424,242</u>	<u>136,719,573</u>	<u>154,447,425</u>
Fund Balance, Ending	<u>\$ 59,989,360</u>	<u>\$ 56,192,797</u>	<u>\$ 61,621,118</u>	<u>\$ 52,108,038</u>
Contingent Appropriation **	-	1,831,747	1,856,390	2,008,819
Non Spendable:	616,566	-	-	-
Committed to:				
Insurance	3,084,857	3,781,750	3,809,857	3,829,857
Workforce Housing	490,093	438,400	457,376	390,076
Capital Projects	10,839,860	10,873,875	10,784,960	1,253,016
Unassigned Fund Balance, Ending	<u>\$ 44,957,984</u>	<u>\$ 41,098,772</u>	<u>\$ 46,568,925</u>	<u>\$ 46,635,089</u>

**CITY OF FRISCO
INSURANCE RESERVE FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 3,065,750	\$ 3,073,750	\$ 3,084,857	\$ 3,809,857
Receipts:				
Interest Income	19,107	8,000	25,000	20,000
Interfund Transfers - General Fund	-	700,000	700,000	-
Total Revenue	<u>19,107</u>	<u>708,000</u>	<u>725,000</u>	<u>20,000</u>
Funds Available	<u>19,107</u>	<u>708,000</u>	<u>725,000</u>	<u>20,000</u>
Total Deductions	-	-	-	-
Fund Balance, Ending	<u>\$ 3,084,857</u>	<u>\$ 3,781,750</u>	<u>\$ 3,809,857</u>	<u>\$ 3,829,857</u>

The Insurance Reserve Fund was established in FY 2010 as a separate fund subsidiary to the General Fund. This was accomplished with a transfer from the General Fund. The reserve is set aside to cover unanticipated health insurance claims and as a stabilization fund for premium charges. The fund also covers any implicit rate subsidy for our post employment benefits. In years when claims exceed premiums, this fund could cover the shortfall. Staff continually review program expenses as well as regulations and usage to recommend adjustments as appropriate in insurance rates. For FY16 both the employer and employee rates will require an increase. Any excess fund program charges will be transferred at the end of the year to the reserve fund.

Reserves are maintained at 25% of claims expenses for FY17. Projected insurance claims and expenses for FY17 total approximately \$15,000,000.

This is a subsidiary fund to the General Fund.

**CITY OF FRISCO
CAPITAL RESERVE FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 4,145,399	\$ 10,870,375	\$ 10,839,860	\$ 10,784,960
Receipts:				
Interest Income	41,283	3,500	70,000	50,000
Interfund Transfers - General Fund	6,721,476	-	1,000,000	500,000
Total Revenue	6,762,759	3,500	1,070,000	550,000
Funds Available	10,908,158	10,873,875	11,909,860	11,334,960
Deductions:				
Expenditures	-	-	1,000,000	9,846,944
Interfund Transfers - General Fund	-	-	124,900	235,000
Interfund Transfers - CIP	68,298	-	-	-
Total Deductions	68,298	-	1,124,900	10,081,944
Fund Balance, Ending	\$ 10,839,860	\$ 10,873,875	\$ 10,784,960	\$ 1,253,016

The City Council expressed the desire to establish a reserve for future infrastructure needs and set a financial policy to accomplish this goal.

The Fund continues to be supported by transfers from the General Fund, in line with City Policy to transfer funds from the General Fund each year the prior year ending has a net increase to Fund Balance. With the ultimate goal that the annual budget will adequately cover the yearly cost of replacement equipment. For FY16 and FY17, these funds are being utilized to pay the City's costs for burying the electrical lines on Main Street. The Fund will be replenished over the next 10 years as we transfer the additional 1% franchise fee payment from the electric company to the Capital Reserve Fund.

This is a subsidiary fund to the General Fund.

**CITY OF FRISCO
PUBLIC LEASED FACILITY FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 177,248	\$ 184,009	\$ 229,617	\$ 100,397
Receipts:				
City Building Leases	98,788	97,200	97,200	97,200
Interest Income	41	150	225	250
Interfund Transfers	822,416	800,000	800,000	800,000
Rental Revenue	77,350	128,379	56,329	131,875
Total Revenue	998,595	1,025,729	953,754	1,029,325
Funds Available	1,175,843	1,209,738	1,183,371	1,129,722
Deductions:				
Operating Expenditures	946,226	1,076,556	1,082,974	1,028,712
Total Deductions	946,226	1,076,556	1,082,974	1,028,712
Fund Balance, Ending	\$ 229,617	\$ 133,182	\$ 100,397	\$ 101,010

This Fund is a subsidiary fund to the General Fund. The Fund accounts for the income and expense associated with the Public Leased Facilities; including the Downtown Reuse Plan and the Public Garages at the Stars Center and Dr. Pepper baseball stadium. For FY14 and forward, this Fund includes revenue from the leases of the old downtown buildings, interest earnings on fund balance and expenses associated with the leases and building maintenance. The Downtown Coordinator function is being provided by an Assistant City Manager and a Development Services Planner.

On June 6, 2006, the City adopted an implementation plan for the continued use of City-owned buildings in Historic Downtown. The Downtown Reuse Plan called for the City to retain ownership of the existing City Hall buildings and to focus future uses in specialty retail, dining and the arts. The City also contracted with a leasing and property management firm to assist in identifying tenants to support the development of the downtown area. One of the buildings is currently leased to School of Rock. The other buildings house the City's Municipal Court.

During FY 2013, the City assumed management responsibilities for the public garages at the Stars Center and Dr. Pepper Ballpark. Our partners fund 33% and 36% of the maintenance costs of garage #1 with the City funding the difference. The City funds the maintenance of garage #2, but is currently negotiating with a hotel and an office building to lease some of the space.

This is a subsidiary fund to the General Fund.

**CITY OF FRISCO
SPECIAL EVENTS FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	<u>ACTUAL FY 2014-15</u>	<u>ORIGINAL BUDGET FY 2015-16</u>	<u>REVISED BUDGET FY 2015-16</u>	<u>PROPOSED BUDGET FY 2016-17</u>
Fund Balance, Beginning	\$ 182,013	\$ 235,013	\$ 226,591	\$ 236,248
Receipts:				
Sponsorships	47,615	50,000	45,000	45,000
Merchandise & Other Revenue	42,873	50,000	25,000	25,000
Rents and Royalties	235,786	240,000	240,000	270,000
Interest Income	118	-	500	500
Interfund Transfers	51,878	40,000	70,000	70,000
Total Revenue	<u>378,270</u>	<u>380,000</u>	<u>380,500</u>	<u>410,500</u>
Funds Available	<u>560,283</u>	<u>615,013</u>	<u>607,091</u>	<u>646,748</u>
Deductions:				
Expenditures	281,119	310,000	310,000	275,000
Capital Expenditures	52,573	70,000	60,843	70,000
Total Deductions	<u>333,692</u>	<u>380,000</u>	<u>370,843</u>	<u>345,000</u>
Fund Balance, Ending	<u>\$ 226,591</u>	<u>\$ 235,013</u>	<u>\$ 236,248</u>	<u>\$ 301,748</u>

The Special Events Fund was established in FY03 to track and account for the contributions received for special events or other specifically designated purposes. For FY17, the Special Events Fund again provides funding for the annual Independence Day (July 4th) celebration. Funding for this event consists of sponsorships, proceeds from merchandise refreshment sales and General Fund subsidies.

The City entered into a contract for management services for The Heritage Center. The vendor is responsible for booking events in the buildings and managing events. Rents and Royalties include income from the bookings. It is anticipated there will be approximately 245 events in FY17. That equates to over 55,000 adults and children visiting the Heritage Center Facilities each year. The entire fund balance is set aside for the maintenance of the Heritage Center facilities.

This is a subsidiary fund to the General Fund.

**CITY OF FRISCO
WORKFORCE HOUSING FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 502,903	\$ 472,700	\$ 490,093	\$ 457,376
Receipts:				
Interest Income	2,907	2,000	3,000	3,000
Total Revenue	<u>2,907</u>	<u>2,000</u>	<u>3,000</u>	<u>3,000</u>
Funds Available	<u>505,810</u>	<u>474,700</u>	<u>493,093</u>	<u>460,376</u>
Deductions:				
Expenditures	15,717	36,300	35,717	70,300
Total Deductions	<u>15,717</u>	<u>36,300</u>	<u>35,717</u>	<u>70,300</u>
Fund Balance, Ending	<u>\$ 490,093</u>	<u>\$ 438,400</u>	<u>\$ 457,376</u>	<u>\$ 390,076</u>

The Workforce Housing Fund was established in FY03. The purpose of this fund is to improve the quality and quantity of housing opportunities for workforce families through housing and economic development programs designed and implemented by the Social Services and Housing Board and approved by the Frisco City Council.

The initial funding for this program was a transfer from the General Fund. This money is used as matching funds to obtain grants and other contributions. During FY05, a Down Payment assistance program was initiated to assist City and Fisd employees in purchasing their first home in Frisco. Any repayment of loans will be retained in this fund to ensure the continuation of the program.

For FY17 we propose to adjust the Down Payment Assistance loan amount available to up to \$10,000.

Through the 2nd quarter of FY16, three Down Payment Assistance Loans were granted and 10 persons have attended the required Homebuyer Certification Classes.

This is a subsidiary fund to the General Ledger.

**CITY OF FRISCO
PUBLIC ART FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 281,202	\$ 281,202	\$ 293,407	\$ 348,407
Receipts:				
Interest Income	1,523	1,000	1,000	1,000
Interfund Transfers - General Fund	17,800	146,378	146,378	137,938
Interfund Transfers - Other Funds	-	-	-	50,000
Total Revenue	19,323	147,378	147,378	188,938
Funds Available	300,525	428,580	440,785	537,345
Deductions:				
Operating Expenditures	7,118	96,378	92,378	188,938
Total Deductions	7,118	96,378	92,378	188,938
Fund Balance, Ending	\$ 293,407	\$ 332,202	\$ 348,407	\$ 348,407

The Frisco Public Art Program encourages public and private programs to further the development and awareness of the visual arts. A FY07 transfer from the General Fund of \$250,000 provided the initial start-up funding for this effort.

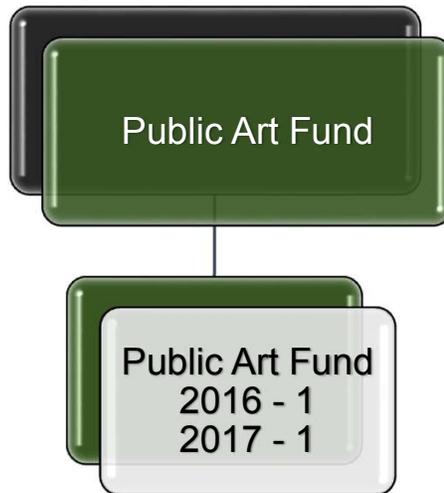
For FY17, the proposed interfund transfers of \$189,058 will fund a Public Art Manager, anticipated improvements and promotional programs, \$50,000 for increased funding for future maintenance, and \$50,000 to update the public art master plan.

This is a subsidiary fund to the General Fund.

PUBLIC ART FUND

DEPARTMENT MISSION

The mission of the City of Frisco's Public Art Program is to promote cultural, aesthetic and economic vitality in Frisco, Texas by integrating the work of artists into public places, civic infrastructure and private development.



Expenditure Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Public Art Fund	\$ 7,118	\$ 92,378	\$ 188,938	104.53%
Totals	<u>\$ 7,118</u>	<u>\$ 92,378</u>	<u>\$ 188,938</u>	<u>104.53%</u>

PUBLIC ART FUND

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Leisure & Culture

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
11010190 - Public Art Fund						
✓	Further the development and awareness of, and interest in, the visual arts	Continue the "Art in Atrium" and other temporary art shows	Number of art shows	1	2	2
	Further the development and awareness of, and interest in, the visual arts	Maintain proper custodial records of Public Art	Update inventory and catalog collection	-	-	1

PUBLIC ART FUND

Core Services

Art and culture are important elements in the City of Frisco's growth and development as a community where people come to live, work, play, and grow. Public art strengthens our community's cultural identity, especially in the development of new capital projects.

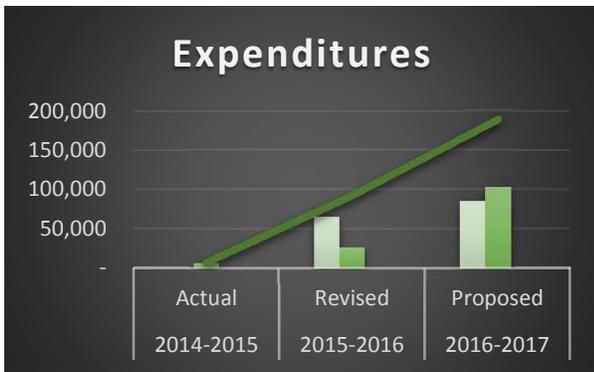
In 2002, the City Council passed an ordinance establishing Frisco's Public Art Program. Frisco's Ordinance calls for a percentage of Capital Project Funds to be used to commission public art. Known as "Percent for Art," this tool is already used by more than 350 cities, states and public agencies across the country.

The Ordinance also called for the development of a Public Art Master Plan. In 2003, the City hired Via Partnership to develop a Master Plan that identifies guidelines for the public art program, specific public art opportunities, and supporting community programs. The Frisco City Council appointed a Public Art Committee to oversee the development of the plan. By 2004, the City Council approved the Public Art Master Plan.

Appointed by the City Council, a resident Public Art Board oversees the implementation of the Public Art Program. Working with City staff, this Board advises the Council on the commissioning of public art in our parks, at our facilities and along our roads. The City currently has over 67 pieces of art and Wayfinding Signage.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ Staff will assist with the Public Art Program as well as with other art and cultural related opportunities.
- ➔ This proposed funding will support a diverse public art collection in our city parks, along our roads and at our facilities. As part of the City's continued commitment to be a "Destination City", the public art program will promote tourism and economic vitality through the artistic opportunities and destinations, and the enhancement of public spaces.



Expenditures - 11010190

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	-	65,764	85,242
Operations	7,118	26,614	103,696
Capital	-	-	-
Total	<u>7,118</u>	<u>92,378</u>	<u>188,938</u>

Major Budget Items

- ➔ Funds budgeted consists of those for operating support for the program. Funds for the actual sculpture/art items are appropriated as part of the capital projects.
- ➔ Funding for consultants services to update the Public Art Master Plan has been provided.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Public Art Coordinator	140	<u>1</u>	<u>1</u>	<u>1</u>
Total		1	1	1

ENTERPRISE FUNDS

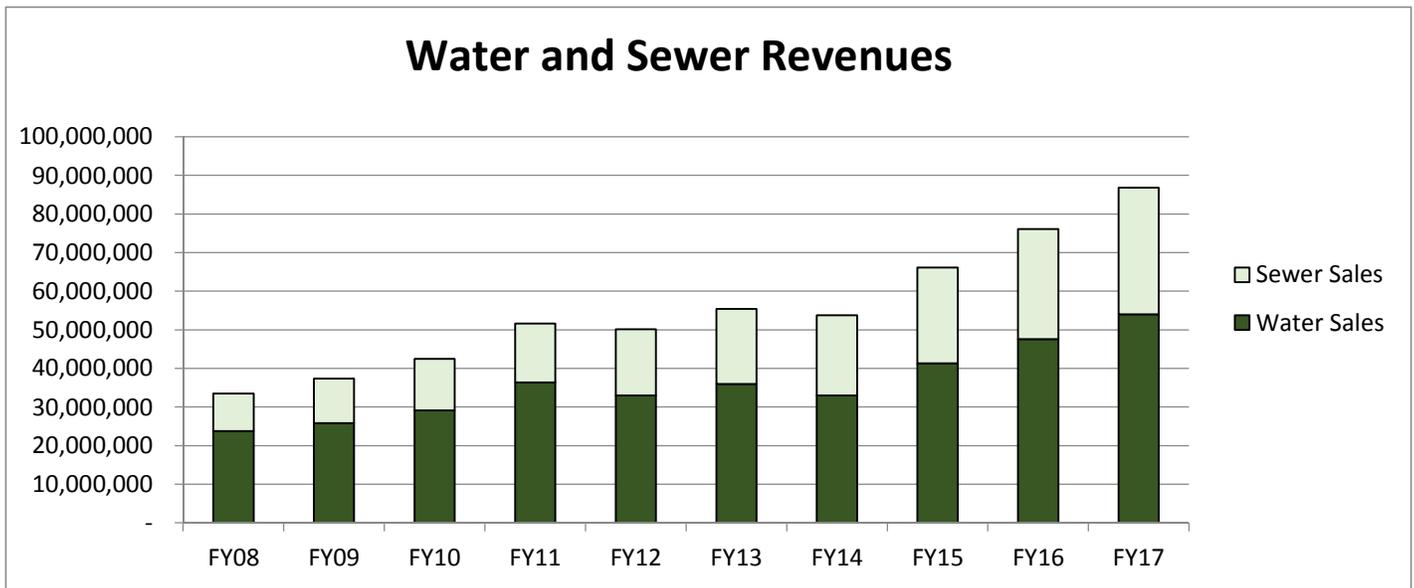


ENTERPRISE FUNDS REVENUE SUMMARY

The revenue summary section provides a description and underlying assumptions for the major revenue sources of the Enterprise Funds, including significant trends that affect revenue assumptions in the current fiscal year.

Utility Fund:

Water and Sewer - Water and sewer revenues are collected for the sale of water and disposal of sewer for residential, commercial and apartment usage. The City currently has approximately 51,000 utility billing customer accounts. Revenues for fiscal year 2016-2017 are budgeted at \$54.0 million for water sales and \$32.8 million for sewer charges. The City's water and sewer rate study is used as a guide for projecting water and sewer revenues and rate setting requirements.



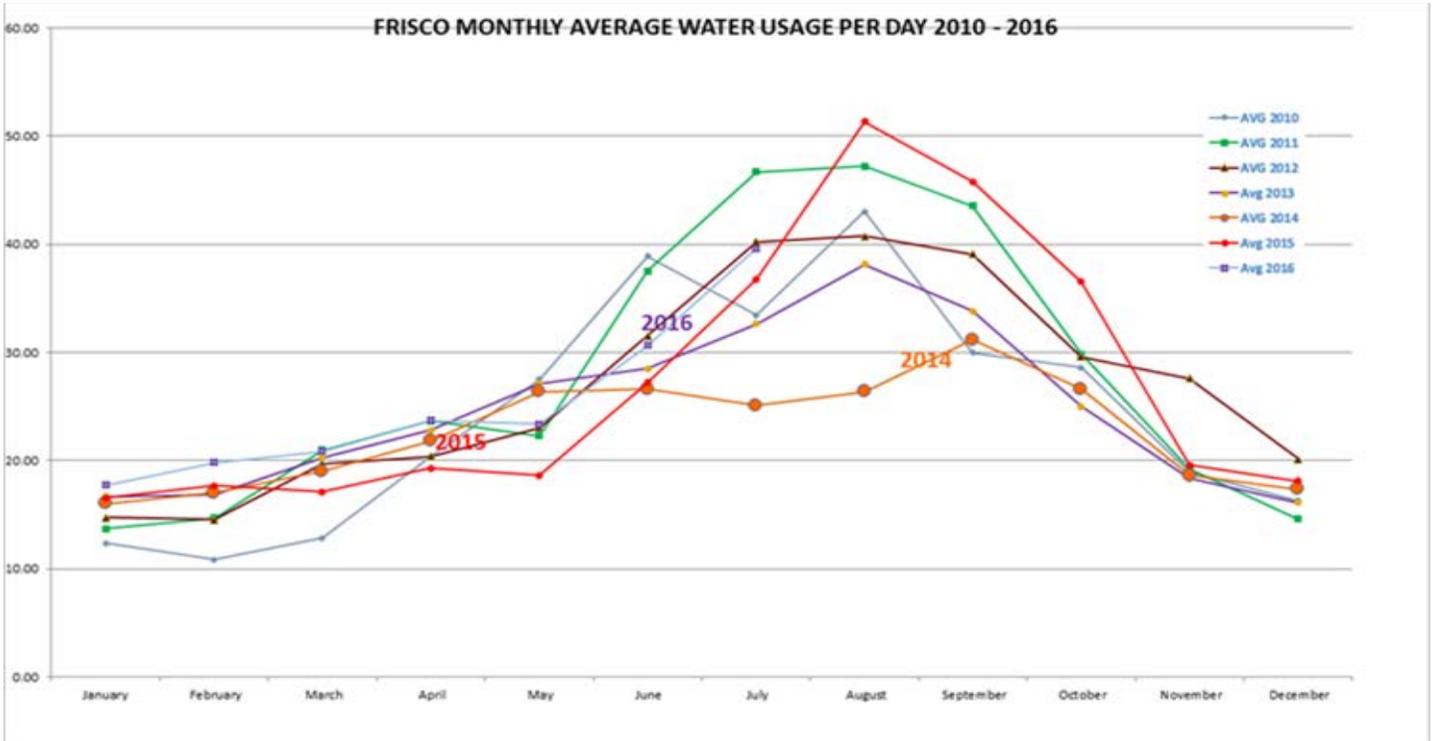
Environmental Services Fund:

Service Charges - The Environmental Services Fund accounts for the collection and disposal of solid waste and recycling services of the City. Service fees are charged for residential, commercial, and apartment garbage collection and solid waste disposal. Revenues for fiscal year 2016-2017 are projected at \$14.19 million. This projection does not anticipate a rate adjustment.

Stormwater Fund:

Service Charges - The Stormwater Fund was developed in FY10 in response to the State Mandated Phase II of the Municipal Separate Storm Sewer System (MS4), to reduce the discharge of pollutants and to protect water quality through various control measures. Service fees are charged for residential and non-residential sectors to support the services, equipment, and materials needed to meet the compliance requirements of the City's Storm Water Management Program. Revenues for fiscal year 2016-2017 are projected at \$4.49 million. This projection does anticipate a rate adjustment.

ENTERPRISE FUNDS REVENUE SUMMARY



The chart above reflects the water usage for the last ten years and shows how our customers have decreased their consumption during the drought and during the last rainy season.

**CITY OF FRISCO
UTILITY FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Working Capital, Beginning	\$ 32,257,381	\$ 33,471,213	\$ 43,963,777	\$ 45,272,421
Receipts:				
Water Sales	41,318,637	46,448,445	47,581,402	53,991,184
Sewer Charges	24,794,807	29,466,447	28,473,395	32,837,752
Inspection Fees	2,634,710	1,575,000	2,760,000	1,650,000
Interest Income	19,384	20,000	45,000	20,000
Miscellaneous	546,939	400,000	538,800	400,000
Interfund Transfers	7,051,638	3,263,257	3,263,257	3,300,281
Total Revenue	76,366,115	81,173,149	82,661,854	92,199,217
Funds Available	108,623,496	114,644,362	126,625,631	137,471,638
Deductions:				
Operating Expenses	17,416,141	21,115,641	21,678,253	22,822,554
Cost of Sales and Services	33,465,228	42,738,848	42,738,848	46,965,600
Capital Outlay	828,919	1,148,408	1,053,487	2,100,793
Interfund Transfers - Other Funds	-	-	1,000,000	-
Bond Principal	8,635,440	10,464,499	9,339,500	9,515,000
Bond Interest/Fiscal Charges	4,313,991	5,543,122	5,543,122	5,821,942
Total Deductions	64,659,719	81,010,518	81,353,210	87,225,889
Working Capital, Unrestricted	\$ 43,963,777	\$ 33,633,844	\$ 45,272,421	\$ 50,245,749
Cash and Cash Equivalents	22,710,172	22,048,755	24,018,816	27,683,500
Days in Cash	163	126	136	145

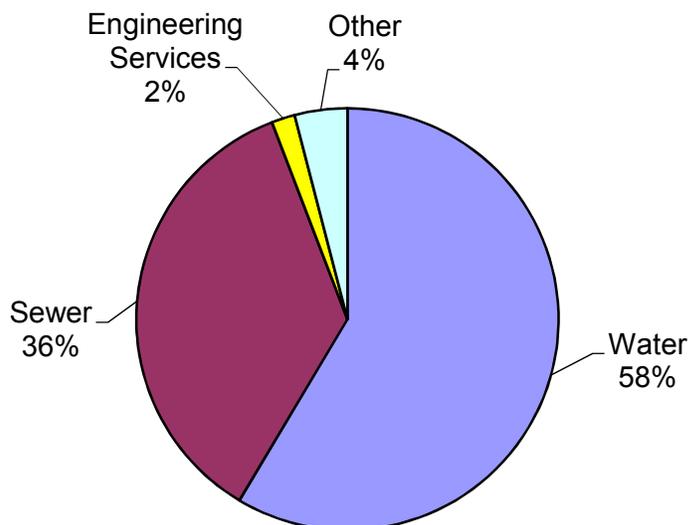
The growth experienced by the City is seen in the increase in operating expenses for the Utility Fund services. A large portion of the increase is due to the increased cost of water and delivery. A proposed rate increase will be effective January 1, 2017 to continue our efforts to improve the financial health of the Utility Fund, cover operating expenses, and to pass on the NTMWD rate increases.

The City adheres to a policy of maintaining 6 month working capital reserve and sets rates accordingly.

UTILITY FUND SCHEDULE OF REVENUES

REVENUES	Actual FY13	Actual FY14	Actual FY15	Revised FY16	Proposed FY17
Water					
Water Sales	35,373,327	32,421,401	40,685,502	46,877,066	53,301,042
Tapping Fees	12,760	25,760	7,920	3,000	3,000
Reconnect Fee	67,820	74,758	68,130	58,415	59,293
Service Charge	343,776	333,413	374,004	355,000	355,000
Reuse Water Sales	121,831	145,610	183,081	287,921	272,849
Water	35,919,514	33,000,941	41,318,637	47,581,402	53,991,184
Sewer					
Sewer Service	19,281,061	20,558,663	24,490,858	28,227,195	32,592,752
Sewer Service Charges	221,135	238,780	297,949	245,000	245,000
Tapping Fee	1,200	1,200	6,000	1,200	-
Sewer	19,503,396	20,798,643	24,794,807	28,473,395	32,837,752
Engineering Services					
Inspection Fee	1,805,929	2,006,873	2,537,871	2,400,000	1,300,000
Miscellaneous	5,832	37,871	96,839	360,000	350,000
Engineering	1,811,761	2,044,744	2,634,710	2,760,000	1,650,000
Other					
Interest	25,890	24,797	19,384	45,000	20,000
Damage/Repairs	15,649	77,517	25,065	133,400	-
Miscellaneous	635,053	448,859	521,874	405,400	400,000
Transfers	2,217,736	3,217,736	7,051,638	3,263,257	3,300,281
Other	2,894,328	3,768,909	7,617,961	3,847,057	3,720,281
Total	60,128,999	59,613,237	76,366,115	82,661,854	92,199,217

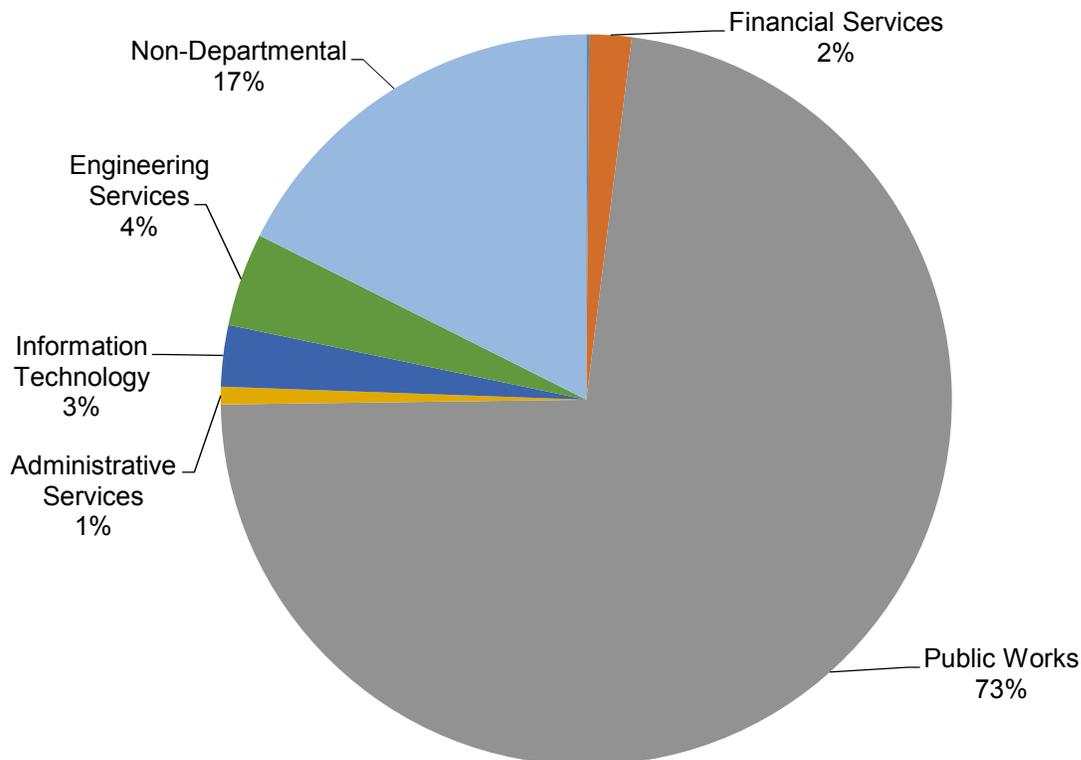
**Utility Fund Schedule of Revenue
FY 2017**



UTILITY FUND SUMMARY EXPENSE REPORT BY DEPARTMENT

EXPENSES		Actual FY13	Actual FY14	Actual FY15	Revised FY16	Proposed FY17
10	General Government	-	-	29,252	102,235	108,912
20	Financial Services	1,093,079	1,112,795	1,191,501	1,361,486	1,627,462
40	Public Works	37,753,721	40,116,400	44,756,555	57,759,932	63,500,605
55	Administrative Services	55,701	156,104	106,663	109,407	684,472
60	Information Technology	1,346,675	1,423,192	1,603,202	2,418,825	2,361,812
80	Engineering Services	2,457,648	3,064,738	3,004,173	3,718,703	3,605,684
99	Non-Departmental	15,214,516	11,737,131	13,968,373	15,882,622	15,336,942
Total		57,921,340	57,610,360	64,659,719	81,353,210	87,225,889

Utility Fund Expenses by Department as Percent of Total

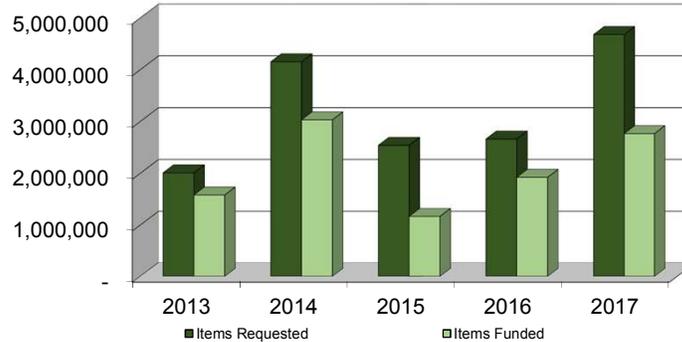


**CAPITAL, SUPPLEMENTAL AND PROGRAM EXPENSES
FUNDED AND UNFUNDED REQUESTS
FISCAL YEAR 2016 - 2017
UTILITY FUND**

Division	Item Description	Continuation Capital	FTE Request	Supplemental Capital Items			Item Total
				Personnel	Capital	Operations	
Revenue Collections	Cashier Supervisor	-	1	69,437	-	1,800	71,237
Administration	Parking Lot	250,000	-	-	-	-	250,000
Administration	Customer Service Representative	-	1	47,627	-	550	48,177
Administration	Upgrade Irrigation Inspector from PT to FT	-	0.50	59,022	30,578	14,604	104,204
Water	Hydrant Crew 1 - Crew Leader	-	1	59,022	65,028	11,996	136,046
Water	Hydrant Crew 1 - Operator II	-	1	52,432	-	1,400	53,832
Water	Hydrant Crew 1 - Maintenance Worker	-	1	43,368	-	1,400	44,768
Water	1 Ton Crew Cab (Replacing # 42110; Mileage: 98,839)	64,878	-	-	-	-	64,878
Water	Ground Penetrating Radar	-	-	-	28,000	-	28,000
Water	10 Replacement Motorola Mobile Radio APX 4500's	32,000	-	-	-	-	32,000
Sewer	Utilities Superintendent	-	1	87,486	31,628	18,016	137,130
Meters	Maintenance Worker	-	1	43,367	31,503	11,173	86,043
Meters	1/2 Ton Ext Cab (Replacing # 44096; Mileage: 96,082)	31,503	-	-	-	-	31,503
Meters	15 Replacement Motorola Mobile Radio APX 4500's	48,000	-	-	-	-	48,000
Operations	6 Replacement Motorola Mobile Radio APX 4500's	19,200	-	-	-	-	19,200
Operations	Parkwood Tower Structural Repairs	863,000	-	-	-	-	863,000
ROW/Inspection	Reclass PC #1657 CSR to Permit Tech and move from 64010000 to 64045000	-	-	9,091	-	-	9,091
ROW/Inspection	Truck (Replacing # 49001; 2003 Ford F150; Mileage: 44,364)	28,675	-	-	-	-	28,675
Purchasing Services	Inventory Specialist	-	1	54,714	-	8,759	63,473
Purchasing Services	Purchasing Forklift, Warehouse Fans, Tire Carousels & Furniture for Fleet	-	-	-	500,000	-	500,000
Construction Insp.	Construction Inspector	-	1	62,693	39,125	8,451	110,269
Construction Insp.	Replace Truck Unit # 87025 (Mileage: 142,069)	32,675	-	-	-	-	32,675
Engineering	Conference Room Smart Board for Internal/External Meetings	-	-	-	5,000	-	5,000

Sub-Totals: 1,369,931 9.50 588,259 730,862 78,149 2,767,201
Total Supplemental: 1,397,270
Total Replacement Capital & Supp. Items: 2,767,201

Five Year Comparison of Capital & Supplemental Program



Items Below This Line Are Not Funded

Division	Item Description	Continuation Capital	FTE Req.	Supplemental Capital Items			Item Total
				Personnel	Capital	Operations	
Administration	Water Education Coordinator	-	1	63,978	-	7,719	71,697
Administration	Licensed Irrigator	-	1	51,423	30,578	15,265	97,266
Administration	Upgrade Irrigation Compliance Monitor from PT to FT	-	0.5	43,098	-	-	43,098
Administration	Upgrade Irrigation Compliance Monitor from PT to FT	-	0.5	43,098	-	-	43,098
Administration	Upgrade Irrigation Compliance Monitor from PT to FT	-	0.5	43,098	-	-	43,098
Administration	Fathom/AMI Metering Data Collection Tool	-	-	-	-	250,000	250,000
Water	Hydrant Crew 2 - Crew Leader	-	1	59,022	65,028	11,996	136,046
Water	Hydrant Crew 2 - Operator II	-	1	52,432	-	1,400	53,832
Water	Hydrant Crew 2 - Maintenance Worker	-	1	43,368	-	1,400	44,768
Water	Utilities Supervisor	-	1	69,437	31,778	14,796	116,011
Sewer	Model Kubota D1105 - All Terrain Vehicle	-	-	-	16,000	-	16,000
Meters	Maintenance Worker	-	1	43,367	31,503	11,173	86,043
Operations	Operations Crew - Crew Leader	-	1	59,022	127,928	14,781	201,731
Operations	Operations Crew - 2 Maintenance Tech II's	-	2	104,864	-	3,300	108,164
Operations	Operations Crew - Maintenance Worker	-	1	43,368	-	1,650	45,018
Operations	Systems Tech	-	1	59,022	-	900	59,922
ROW/Inspection	ROW Inspector	-	1	62,693	28,003	5,675	96,371
ROW/Inspection	Line Locator	-	1	56,717	29,003	8,767	94,487
ROW/Inspection	Backflow Inspector	-	1	59,022	28,003	5,675	92,700
GIS	GIS Bachelors Intern	-	0.5	19,151	-	-	19,151
Construction Insp.	Construction Inspector	-	1	62,693	39,125	8,451	110,269
Engineering	Monitors and Blue Beam Software (HD Touch Display)	-	-	-	-	5,500	5,500
Engineering	Engineering Analyst	-	1	75,453	-	4,151	79,604

Total of Items Not Funded: - 19 1,114,326 426,949 372,599 1,913,874
Total of All Items Considered: 1,369,931 28.5 1,702,585 1,157,811 450,748 4,681,075
Total of All Capital & Supplemental Items: 4,681,075

GENERAL GOVERNMENT DEPARTMENT SUMMARY

DEPARTMENT MISSION

Continually seeks to improve the quality of life for the residents of the City of Frisco and administer all municipal business of the City through the execution of City Council decisions.



Expense Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
City Manager's Office	\$ 29,252	\$ 102,235	\$ 108,912	6.53%
Totals	\$ 29,252	\$ 102,235	\$ 108,912	6.53%

Core Services

Responsibilities include providing technical guidance, direction and oversight on contract actions, developing and ensuring compliance with terms and conditions of contracts, preparing, processing and tracking of contracts, pay requests, change orders and modifications, and monitoring for project budget compliance.

Key Points Affecting Service, Performance, and Proposed Budget



Expenses - 61010000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	26,943	100,735	104,171
Operations	2,309	1,500	4,741
Capital	-	-	-
Total	29,252	102,235	108,912

Major Budget Items

➔ Personnel costs are supported in this budget.

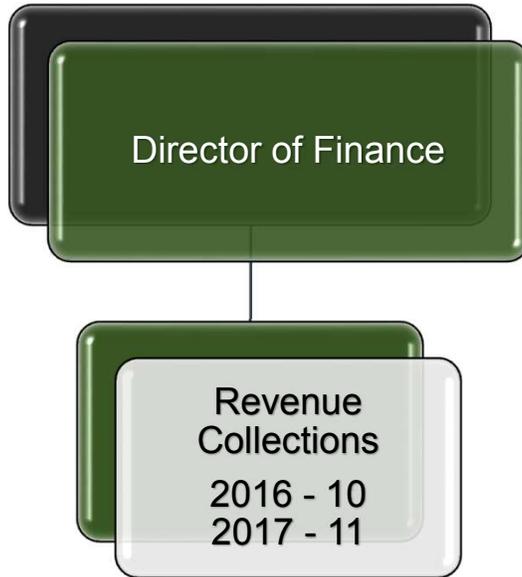
Personnel

	Level	FY 2015	FY 2016	FY 2017
Strategic Services Manager	150	1	1	1
Total		1	1	1

FINANCIAL SERVICES DEPARTMENT SUMMARY

DEPARTMENT MISSION

The Revenue Collections Division of Financial Services offers exceptional customer service for City newcomers, visitors, and residents by being pleasant and helpful whether by phone, e-mail or in person. Consistency, responsiveness, fairness, honesty and candor in all customer service operations is our standard.



Expense Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Revenue Collections	\$ 1,191,501	\$ 1,361,486	\$ 1,627,462	19.54%
Totals	\$ 1,191,501	\$ 1,361,486	\$ 1,627,462	19.54%

FINANCIAL SERVICES

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Excellence in City Government and Long-Term Financial Health

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
62026000 - Revenue Collections						
📁	Create cash management refinements and enhancements	Deposits completed by deadline each day	Daily deposit deadlines met	100%	100%	100%
		Cash handler mandatory training	Employees trained in cash handling procedures	100%	100%	100%

FINANCIAL SERVICES

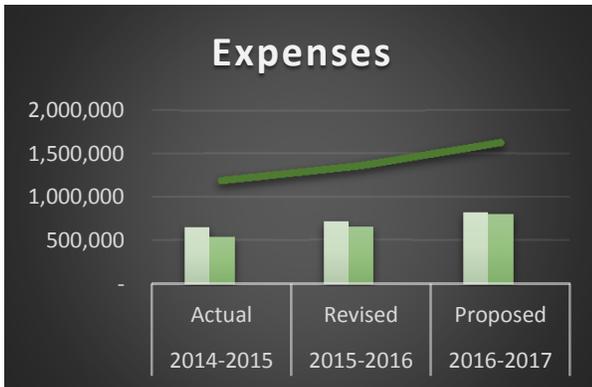
Revenue Collections

Core Services

The Revenue Collections Division is responsible for the billing and collection of user charges for water & sewer, drainage fees, and garbage collection in a professional, positive and responsive manner. This Division also supervises the central cashier for all City Departments and provides cash handling training sessions for staff.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ FY17 Credit Card Transaction Fees are anticipated to increase approximately 5.75% from FY16 due to an increase in online bill payments by credit card.



Expenses - 62026000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	650,958	708,330	822,522
Operations	540,543	653,156	804,940
Capital	-	-	-
Total	1,191,501	1,361,486	1,627,462

Major Budget Items

- ➔ Postage costs and credit card fees are the major expenses in the operations budget.
- ➔ Funding for one Cashier Supervisor and related expenses is included for FY17.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Revenue Collections Manager	156	1	1	1
Assistant Revenue Collections Manager	153	-	1	1
Accountant	139	1	1	1
Billing Supervisor	139	1	1	1
Cashier Supervisor	139	1	-	1
Senior Customer Service Representative	128	2	2	2
Customer Service Representative	120	4	4	4
Total		10	10	11

PUBLIC WORKS DEPARTMENT SUMMARY

DEPARTMENT MISSION

To raise customer awareness of ways to improve water efficiency through the distribution system and to prevent stormwater pollution from point and non-point sources. To deliver safe drinking water to our customer, at adequate pressure, in ample quantities, with proper distribution systems in accordance with regulatory guidelines. To ensure the proper operation and accuracy of all water meters. And to protect the City's infrastructure, manage the location of franchise utilities and protect potable water system from potential cross-connections through the backflow assembly process.



Expense Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Administration	\$ 954,187	\$ 1,126,066	\$ 1,407,234	24.97%
Water	23,906,258	27,339,702	31,118,417	13.82%
Sewer	15,902,430	21,942,190	22,240,984	1.36%
Meters	2,896,486	4,375,301	4,736,323	8.25%
Operations	-	1,887,999	2,753,734	45.85%
ROW Inspection	1,097,194	1,088,674	1,243,913	14.26%
Totals	\$ 44,756,555	\$ 57,759,932	\$ 63,500,605	9.94%

PUBLIC WORKS

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Public Health & Safety, Sustainable City, and Civic Involvement

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
64010000 - Administration						
📁	Implement water-use reduction policies that increase the community's effort to protect and conserve our water supply	Implement conservation strategies for overall improved water use efficiency	Overall water consumption (gallons per capita per day)	166	169	169
	Implement water-use reduction policies that limit outdoor watering using time-of-day and day-of-week restrictions	Reduce peak water usage during the summer season	Water used during peak summer months (gallons per capita per day)	167	169	172
	Evaluate high water users and reduce their annual consumption	Identify high water users and develop case-by-case water-saving strategies	Water usage reduction measurement after water audit	9.7 million gallons saved	10.2 million gallons saved	11.4 million gallons saved
	Provide customers (internal and external) with quality service delivery	Respond to customer complaints within 48 hours	Customer complaints responded to within 48 hours	98%	98%	98%
✓	Educate residents on water-use efficiency and stormwater initiatives through a weekly e-mail program	Implement the water-use policies and programs for citizen awareness	Subscriber base for WaterWise newsletters	14,894	15,675	16,500
	Establish superior process and procedures for irrigation systems	Provide services in the most efficient and accurate manner	Irrigation permits processed	1,057	2,200	2,600
			Number of systems inspected	1,527	2,945	3,100
Educate new and existing home owners on weekly watering recommendations and smart irrigation technology	Improve irrigation system efficiency through inspections and free evaluation programs	Free sprinkler system checkups completed	3,496	3,500	3,600	

PUBLIC WORKS

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Public Health & Safety, Sustainable City, and Civic Involvement, cont.

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
64042000 - Water						
📁	Provide a "Superior Quality" rated water system	Meet or exceed State and Federal water quality parameters	Water quality parameter(s) met	Yes	Yes	Yes
64043000 - Sewer						
📁	Inspect for system inflow and infiltration	Clean and video inspect 10% of the City's sewer mains	Linear feet of sewer line inspected	7%	10%	10%
		Inspect and repair 25% of the City's sewer manholes	Manholes inspected / repaired	42%	40%	25%
	Reduce the number of Sanitary System Overflows (SSO)	Reduce the number of SSO's to less than six (1 per 100 miles of pipe)	SSO's recorded per Year	4	5	< 7

Strategic Focus Area: Infrastructure

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
64042000 - Water						
📁	Provide timely maintenance of water system	Inspect and repair 100% of all fire hydrants annually	Fire hydrants inspected	125%	114%	100%
	Provide timely maintenance of water system	Inspect 10% of the residential service connections	Residential service connections inspected	N/A	10%	10%
64044000 - Meters						
📁	Maintain efficient meter reading	Complete repairs as needed	Reduce the number of no-reads (meters) to less than 5%	6%	8.5%	< 5%
	Improve meter accuracy	Test commercial meters for accuracy	Test 75% of large commercial meters per year	23%	50%	50%

PUBLIC WORKS

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
64049000 - ROW Inspection						
📁	Establish process and procedures	Process and inspect right-of-way permits to protect the City Infrastructure	Number of permits	594	848	850
			Percentage reviewed/month for compliance with spacing requirements	100%	100%	100%
			Number of Lines hit where no permit existed	N/A	N/A	3
		Make the right-of-way permitting process more efficient	Right-of-way permits processed within five days	95%	95%	99%
	Implement procedures to monitor TCEQ compliance	Review new and annual reports on high hazardous backflow devices to make sure that they are protected by TCEQ* compliance	Verify 100% of high hazard facilities to assure compliance with TCEQ. Target = 44 per month	96%	100%	100%
	Focus on service	Process all backflow reports submitted	Residential backflow test reports processed a month	200	198	228
			Commercial test reports processed a month	420	432	460
	Improve the sewer camera inspection process	Camera all new sanitary sewer connections	Houses inspected a month to insure correct connections	214	230	250
	Focus on service	Locate all line locate request within 48 hours	Line locates requested per month/percent completed in 48 hrs	214/90%	230/90%	250/90%

Core Services

The core service of the Public Works Administration (Water Resources) Division is to conserve and maintain the City's water supply through educational programs and to inform and train the Frisco's water customers on Best Management Practices for using water wisely.

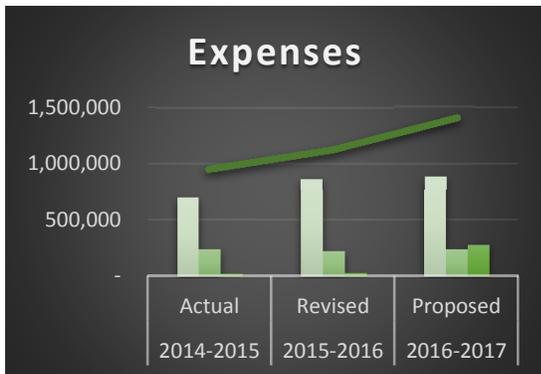
WaterWise Program - The Frisco WaterWise program involves a combination of water use reduction strategies. A few initiatives include workshops and training opportunities for homeowners, HOAs, and landscape professionals, a weekly e-mail service with lawn watering recommendations based on data from the City's weather station and outreach events.

Free Sprinkler System Checkups - To help reduce outdoor water usage and to maintain a healthier landscape, Water Resources offers free sprinkler system checkups. During a checkup a licensed Irrigation Specialist will evaluate a resident's sprinkler system, its water use efficiency, identify broken or misaligned sprinkler heads, educate the resident about their system and controller, and make suggestions about converting to drip irrigation.

Smart Controller Program - The Smart Controller Program allows homeowners to register their smart controllers with the City to obtain assistance with programming the controller, an irrigation checkup and a smart controller yard sign. The City of Frisco has a rebate incentive program to support the installation of a smart controller by residents. In keeping with the newly adopted Water Efficiency Plan, a pledge to water with Frisco's weather station data will be added as an enhancement to the program.

Key Points Affecting Service, Performance, and Proposed Budget

➔ 20% of the operations budget is directly related to water education and conservation programs.



Expenses - 64010000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	694,090	867,634	889,154
Operations	237,707	222,635	237,502
Capital	22,390	35,797	280,578
Total	954,187	1,126,066	1,407,234

Major Budget Items

➔ This Division funds a proportional share of the financial annual audit expense. The Utility Fund share is \$29,700 or 33% of the FY17 cost.

➔ Personnel appropriations for FY17 include the addition of a Customer Service Representative and related expenses. This addition is offset by the move of a Customer Service Representative to the ROW Division.

➔ Appropriations of \$250,000 have been provided from the operational budget for an additional parking lot.

PUBLIC WORKS**Administration**

Personnel

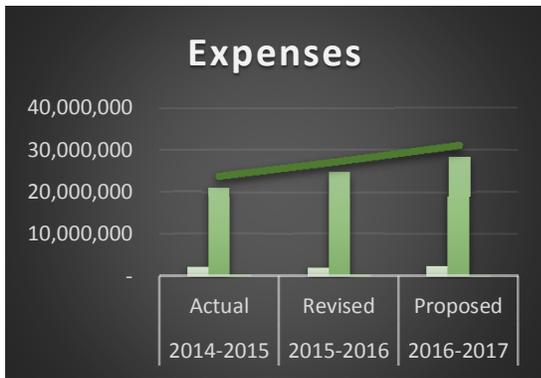
	Level	FY 2015	FY 2016	FY 2017
Director of Public Works	-	1	1	-
Deputy Director of Public Works	206	-	-	1
Water Resources Manager	156	1	1	1
Irrigation Supervisor	139	1	1	1
Education Coordinator	135	1	1	1
Irrigation Inspector	131	3	3	3
Irrigation Specialist	-	1	-	-
Licensed Irrigator	124	-	2	2
Customer Service Representative	120	-	1	1
Irrigation Compliance Monitor (PT)	117	3	3	3
Intern (PT)	114	1	1	1
		<hr/>	<hr/>	<hr/>
Total		12	14	14

Core Services

The Water Division is responsible for the operation, repair and maintenance of all water lines, valves and fire hydrants. The Division performs daily water sampling required by the State of Texas to maintain a superior water quality rating for the residents of Frisco. The City purchases treated water from the North Texas Municipal Water District (NTMWD).

Key Points Affecting Service, Performance, and Proposed Budget

➔ The cost of water from the NTMWD is increasing from \$2.29 per thousand gallons in FY16 to \$2.53 in FY17. We are increasing the take or pay in FY17 to 10,420,000,000 gallons based on FY16 usage.



Expenses - 64042000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	2,245,583	2,097,667	2,420,727
Operations	21,277,103	24,915,397	28,507,784
Capital	383,572	326,638	189,906
Total	23,906,258	27,339,702	31,118,417

Major Budget Items

- ➔ Payments for water supply and processing from North Texas Municipal Water District comprise more than 92% of the operations budget.
- ➔ Personnel appropriations for FY17 include the addition of a Hydrant Crew; 1 Crew Leader, 1 Operator II, and 1 Maintenance Worker. Capital funding has been provided for a crew truck for this new crew.
- ➔ Capital appropriations are provided for the replacement of a 1 ton crew cab truck, a ground penetrating radar system, and 10 replacement Motorola radios.
- ➔ One Maintenance Worker was reclassified to a Business Process Analyst during FY16.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Assistant Director	204	1	1	1
Utilities Superintendent	151	2	1	1
Maintenance Supervisor	139	1	1	1
Valve & Hydrant Supervisor	139	1	1	1
Business Process Analyst	139	-	1	1
Senior Systems Technician	-	1	-	-
Crew Leader	131	6	6	7
Systems Technician	-	2	-	-
Water Quality Technician	128	2	2	2
Maintenance Technician	-	1	-	-
Equipment Operator I/II	123/125	7	10	10
Customer Service Representative	120	1	1	1
Maintenance Worker	117	12	7	9
Total		37	31	34

Core Services

The Sewer Division is responsible for the collection of wastewater and its transmission to the wastewater treatment plants. This service includes the operation, maintenance and repair of all wastewater lines, manholes and lift stations connected to the system. The system has 609 miles of wastewater lines, 12 lift stations and 8,804 manholes. The Division is also responsible for the operation and maintenance of the City's Reuse System, which currently provides nonpotable irrigation water to several large users. The North Texas Municipal Water District (NTMWD) operates the wastewater treatment plants.



Expenses - 64043000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	1,192,357	963,477	1,081,616
Operations	14,622,458	20,863,221	21,127,740
Capital	<u>87,615</u>	<u>115,492</u>	<u>31,628</u>
Total	15,902,430	21,942,190	22,240,984

Major Budget Items

- ➔ Payments to NTMWD make up approximately 97% of the operations appropriation.
- ➔ Personnel additions include one Utilities Superintendent and related operational expenses. In addition, capital funding is provided to purchase a vehicle for the new position.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Utilities Superintendent	151	-	-	1
Maintenance Supervisor	139	1	1	1
Crew Leader	131	8	6	6
Equipment Operator I/II	123/125	3	2	3
Maintenance Technician I/II	-	1	-	-
Camera Technician	118	1	1	1
Maintenance Worker	117	<u>5</u>	<u>4</u>	<u>3</u>
Total		19	14	15

PUBLIC WORKS

Meters

Core Services

The Meters Division is responsible for the installation of residential and commercial meters as well as the distribution of fire hydrant meters. The Meter Division reads, repairs, replaces and helps customers understand how water meters work. The Division strives to provide an accurate reading of every meter, every month. The Meter Division also provides residential customers with a "check for leak" service, that allows the home owner to know whether or not they may have an undetected leak, either in the irrigation system or home.

Radio Read System - Originally, the City of Frisco manually read each individual water meter. The Meter Division has converted all meters to "radio read". Radio transmitters on all current meters allow the meter readers with special computer receivers to read meters by driving down the street. The meter readings are transmitted to the computer and then downloaded into the utility billing software. This process has improved the accuracy and efficiency of meter reading. All new meter installations are equipped with this technology.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ The cost of new meters being installed has increased slightly from FY16.



Expenses - 64044000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	1,303,462	1,414,548	1,619,463
Operations	1,523,392	2,807,911	3,005,854
Capital	<u>69,632</u>	<u>152,842</u>	<u>111,006</u>
Total	2,896,486	4,375,301	4,736,323

Major Budget Items

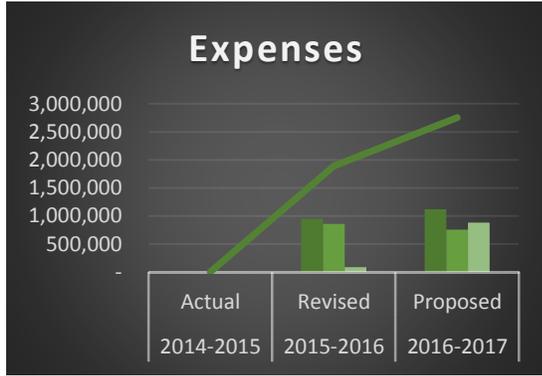
- ➔ Approximately 89% of the operations budget is dedicated to meter purchases.
- ➔ One new Maintenance Worker position including related operational items and vehicle will be added in FY17.
- ➔ Capital funding has also been provided for the replacement of one 1/2 Ton Extended Cab Truck and 15 replacement Motorola Radios.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Meter Superintendent	151	1	1	1
Meter Supervisor	139	2	2	2
Crew Leader	131	3	4	4
Meter Shop Coordinator	131	1	1	1
Administrative Secretary	120	1	1	1
Customer Service Representative	120	1	1	1
Maintenance Worker	117	8	8	9
Meter Reader	117	<u>3</u>	<u>2</u>	<u>2</u>
Total		20	20	21

Core Services

The Utility Operation Division is responsible for the operation and maintenance of the City's water, sewer and reuse pumping facilities. This service includes the oversight of four water pump station at two locations and six elevated storage tanks, fourteen sewer lift stations, and two reuse pump stations. The North Texas Municipal Water District (NTMWD) operates the wastewater treatment plants.



Expenses - 64047000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	-	946,074	1,117,027
Operations	-	855,546	754,507
Capital	-	86,379	882,200
Total	-	1,887,999	2,753,734

Major Budget Items

- ➔ Funding for the replacement of six Motorola Mobile Radios and two computers has been provided.
- ➔ Capital funding in the amount of \$863,000 has been appropriated for structural repairs to the Parkwood Water Tower.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Utilities Superintendent	151	-	1	1
Utilities Operations Supervisor	139	-	1	1
Senior Systems Technician	133	-	1	1
Crew Leader	131	-	2	2
Systems Technician	131	-	3	3
Maintenance Technician II	125	-	1	1
Maintenance Worker	117	-	6	6
Total		-	15	15

Core Services

The Right of Way Inspection Division is responsible for the management and permitting process for the use of City right-of-way areas and easements. Division personnel also locate existing City utilities, prior to excavation of a site, after the submission and approval of a right-of-way permit.

Key Points Affecting Service, Performance, and Proposed Budget

➔ The FY17 Annual Budget supports the Division by funding its management of franchise utility locations and the backflow assembly program while the Texas Commission on Environmental Quality (TCEQ) regulates high hazardous backflow inspections.



Expenses - 64049000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	838,964	946,544	1,090,118
Operations	67,728	101,181	125,120
Capital	190,502	40,949	28,675
Total	1,097,194	1,088,674	1,243,913

Major Budget Items

➔ Personnel appropriations for FY17 include transferring a Customer Service Representative from Administration and reclassifying the position to a Permit Technician.

➔ Capital appropriations will provide for the replacement of a 2003 Ford F150.

Personnel

	Level	FY 2015	FY 2016	FY 2017
ROW Manager	158	-	1	1
Senior Civil Engineer	-	1	-	-
Senior Backflow Inspector	136	1	1	1
Construction Technician	134	1	1	1
ROW Inspector	134	3	4	4
Backflow Inspector	131	1	1	1
Crew Leader	131	1	1	1
Permit Technician	129	1	1	2
Utility Line Locator	129	1	1	1
Camera Technician	118	1	1	1
Total		11	12	13

ADMINISTRATIVE SERVICES DEPARTMENT SUMMARY

DEPARTMENT MISSION

Ensures the highest level of value and ethics in the procurement of buildings, equipment, goods and services, and maintaining these items through preventative maintenance, repairs and risk avoidance. The Department will strive to provide the highest level of customer service to internal and external citizens, vendors, and employees.



Expense Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Purchasing Services	\$ 106,663	\$ 109,407	\$ 684,472	525.62%
Totals	\$ 106,663	\$ 109,407	\$ 684,472	525.62%

ADMINISTRATIVE SERVICES

City Council Strategic Focus Areas served by this Department -



Performance Measures - Efficiency/Effectiveness

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
6552000 - Purchasing Services						
📁	Provide internal customers with quality service delivery	Stock relevant inventory that is needed on a day to day basis	Inventory turnover ratio (cost of goods sold/average inventory value)	4.14	3.63	2.5
		Inventory under a form of contract (Excluding sole source)	Contract ratio (inventory items under contract/total item inventory count)	83%	95%	85%
		Sustain accurate inventory records	Accuracy ratio (accurate records/inventory records), quarterly counts	100%	99%	95%

Strategic Focus Area: Long-Term Financial Health

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
6552000 - Purchasing Services						
✓	Warehouse inventory		Pick tickets processed	2,121	2,500	3,000
			Inventory issued (dollar value)	\$1,304,813	\$2,100,000	\$3,000,000
			Inventory line items	350	400	450
	Fleet inventory		Pick tickets processed	3,567	4,140	4,678
			Inventory issued (dollar value)	\$433,526	\$492,270	\$550,000
			Inventory line items	1,730	1,758	1,775

ADMINISTRATIVE SERVICES

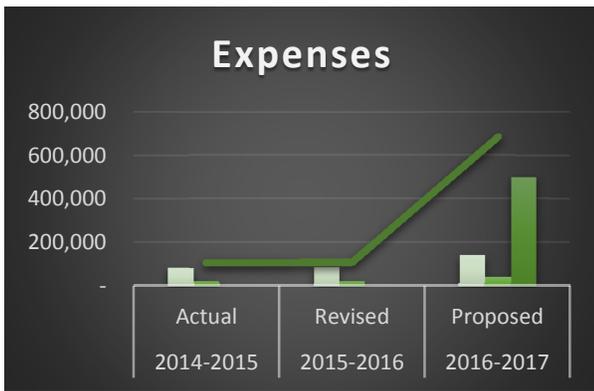
Purchasing Services

Core Services

This Division is responsible for the procurement of goods and services, inventory management and coordination of goods to end users within the Departments. The Division oversees the flow of materials in and out of inventory, maintains reasonable "buffer stock", coordinates bids, and works with supported Departments to establish and maintain annual supply contracts.

Key Points Affecting Service, Performance, and Proposed Budget

- Continued improvement of automated processes that improve inventory efficiency along with managing warehouse distribution of materials for projects, operations, and maintenance.



Expenses - 65552000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	82,078	86,413	142,933
Operations	24,585	22,994	41,539
Capital	-	-	500,000
Total	106,663	109,407	684,472

Major Budget Items

- Operations appropriations include the annual fee for inventory software maintenance.
- Personnel additions for FY17 include 1 Inventory Specialist and related operational expenses.
- Capital appropriations of \$500,000 have been provided to purchase necessary equipment for the new centralized warehouse. This includes furniture, fans, a forklift, and tire carousel.

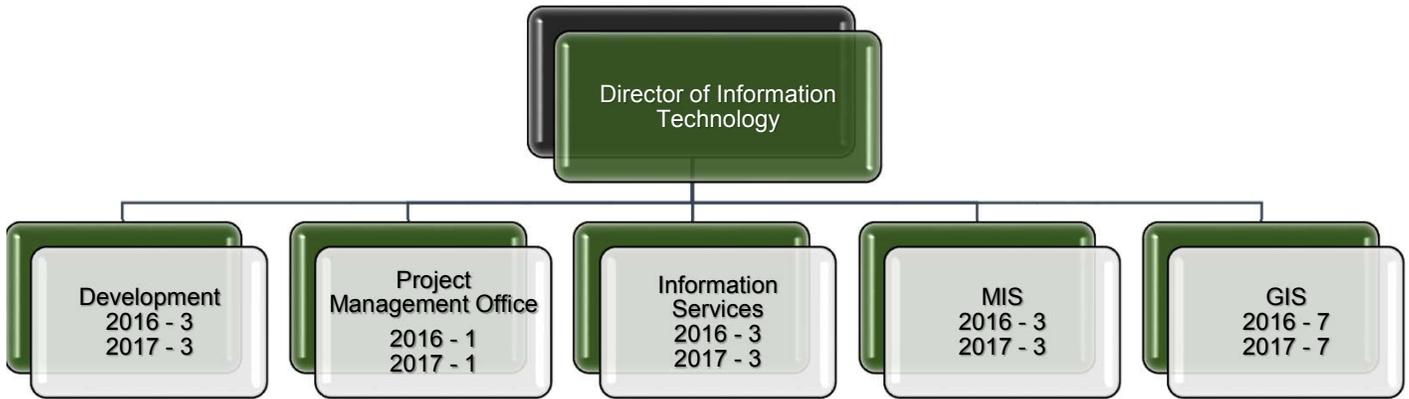
Personnel

	Level	FY 2015	FY 2016	FY 2017
Inventory Administrator	140	1	1	1
Inventory Specialist	126	-	-	1
Total		1	1	2

INFORMATION TECHNOLOGY DEPARTMENT SUMMARY

DEPARTMENT MISSION

Ensures reliability, availability, serviceability and security of all computer and telecommunications-related systems, required for City Departments to effectively accomplish their missions.



Expense Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Development	\$ 356,250	\$ 390,965	\$ 360,346	-7.83%
Project Management Office	39,400	103,014	108,865	5.68%
Information Services	323,380	418,738	488,457	16.65%
Management Information Services (MIS)	183,050	566,234	458,894	-18.96%
Geographic Information Systems (GIS)	701,122	939,874	945,250	0.57%
Totals	\$ 1,603,202	\$ 2,418,825	\$ 2,361,812	-2.36%

INFORMATION TECHNOLOGY

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload	⌚ Efficiency	📁 Effectiveness
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Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
66060000 - Development						
📁	Develop highly effective, reliable, secure and innovative applications and integrations	Work with Project Manager and Business Analyst to ensure project requirements are documented and met	Systems development and integration initiatives meet documented requirements	90%	90%	90%
66061000 - Project Management Office						
📁	Facilitate project management such that scheduled projects are successfully completed	Support business units by overseeing project processes to ensure accountability.	Approved projects led by the PMO follow documented scope and schedule with process to approve major changes	100%	88%	100%
📁	Guide vendor selection process to ensure the solution meets business requirements	Support business project scope and definition by creating and/or collaborating on requirements in all projects.	Produce requirements for approved technology projects led by the PMO	100%	100%	100%
⌚	Provide the most cost effective approach to sustaining or improving services delivery	Provide for steering committee review of all projects meeting criteria developed.	Projects reviewed by steering committee	100%	100%	100%
66062000 - Information Services						
📁	Ensure reliability, availability, serviceability and security on applications	Ensure "change management" procedures followed during routine, emergency & project-related changes	Change management procedures updated/all procedures	95%	95%	95%
📁	Support applications and information systems with a focus on customer education and the public	Assist the business owners with process improvement through the use of technology	Technological processes improved as requested	90%	90%	90%

INFORMATION TECHNOLOGY

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload	⌚ Efficiency	📁 Effectiveness
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Strategic Focus Area: Excellence in City Government, cont.

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
66062000 - Information Services, cont.						
⌚	Provide the most cost effective approach to sustaining or improving services delivery	Provide for steering committee review of all projects meeting criteria developed for Information Technology projects process	Projects reviewed by steering committee	80%	90%	95%
	Ensure all business applications are aligned with technology trends and meet technology goals	Keep all business applications current to maximize the utilization of all features	Business applications updated with relevant and established versions within planned timeline	100%	100%	100%
66063000 - Management Information Services						
📁	Ensure all computer systems are reliable by maintaining all systems at the correct operating levels	Maintain average time to resolve desktop computer and software installation issues	Resolve desktop systems in less than 4 hours	90%	75%	90%
		Maintain average time for restoration of enterprise hardware, applications and network connectivity	Restore servers, connectivity and applications in less than 4 hours	90%	90%	90%
		Leverage the City's investment in Microsoft technologies to maintain efficiency while reducing costs	Ensure all desktops, laptops, and mobile devices are maintained and current	90%	95%	95%
✓	Ensure all staff members are educated and trained on current and new technologies	Pursue the training plan so that internal capabilities can be used to achieve system support strategies	System support strategies achieved with new training/all planned systems	90%	95%	95%

INFORMATION TECHNOLOGY

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload	⌚ Efficiency	📁 Effectiveness
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Strategic Focus Area: Excellence in City Government, cont.

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
66064000 - Geographic Information Services						
📁	Create and maintain current and accurate GIS data	Analyze collected data for accuracy	Utility and development-related data is within spatial and attribute established tolerances	90%	95%	97%
	Provide City staff and citizens access to a variety of GIS tools for data exploration.	Develop intuitive tools, maps and applications to share GIS and integrated data.	City staff and citizens become autonomous consumers of GIS decreasing the requests for information throughout the organization	90%	90%	90%

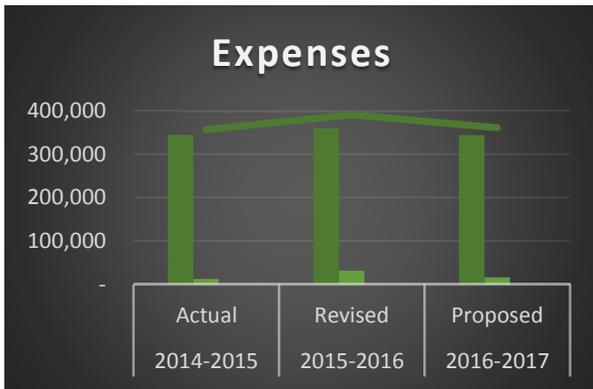
Core Services

The Development Division is committed to the design, development, and implementation of business applications and integrations in support of the City's mission and goals.

- Ensures reliability of product by developing to standard, testing code, applying change management principles and monitoring performance.
- Coordinates with business owners, software vendors and IT resources to develop and support software integrations between new and existing City systems.
- Seeks continuous improvement on previously developed applications and integrations by soliciting user feedback and updating system capabilities according to currently available technology.
- Researches industry trends and understands the impact to current environment and integrated applications.

Key Points Affecting Service, Performance, and Proposed Budget

- The Division must maintain current knowledge of software development trends and utilize state of the art technology to deliver custom applications, integrations, and documentation.



Expenses - 66060000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	344,227	359,365	344,166
Operations	12,023	31,600	16,180
Capital	-	-	-
Total	356,250	390,965	360,346

Major Budget Items

- Funding to support ongoing training and professional development opportunities to stay current with technologies being deployed and used throughout the City is included.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Software Developer	151	2	2	2
SQL Developer	151	1	1	1
Total		3	3	3

Core Services

The Information Technology Project Management Office (PMO) works with all Departments to ensure technology purchases and improvements are properly researched, evaluated, managed, documented, tested and aligned with the strategic direction of the City.

The PMO also does the following;

- Oversees the technology process for project initiation, funding, IT resource,
- Allocates and prioritizes initiatives working under the authority of the Project Steering Committee; sets standards for project life cycle and planning and guides departments who purchase or change software/hardware that is integrated into their business processes,
- Serves as integral part of technology procurements including requirements definition, vendor evaluation and solution recommendations,
- Supports development and integration projects with design specifications, use cases and testing resources,
- Coordinates software project implementation deliverables and assist with project planning, configuration, testing and documentation,
- Consults with City departments for technology strategic direction and facilitate IT solutions to business problems, and
- Gathers and produces project status reporting for City management review.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ The FY17 Annual Budget continues the support of a Business Analyst for utility related projects.



Expenses - 66061000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	35,441	97,564	100,510
Operations	3,959	5,450	8,355
Capital	-	-	-
Total	39,400	103,014	108,865

Personnel

	Level	FY 2015	FY 2016	FY 2017
Business Analyst	151	1	1	1
Total		1	1	1

Core Services

The Information Services (IS) Division provides a system of tools, processes and support for information management and work flow programs used for gathering, processing, storing and sharing information throughout all City Departments. The personnel in this division provide technical and user support to all Departments for over 60 applications. This Division also provides implementation support for new projects and applications, helping to insure that systems deliver the performance that departments require.

Some of the software this Division supports and has in-depth knowledge of includes:

Munis: the financial system used throughout the City.

Incode: the utility billing system used to track and bill water usage throughout the City.

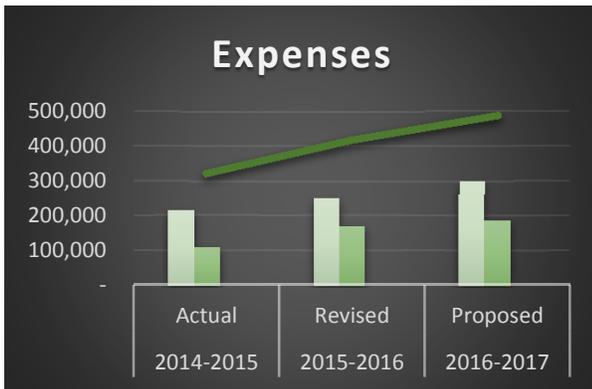
Integrated Computer Systems: computer aided dispatch system used by public safety to track incidents and responders.

Cityworks: work order software system used by the Public Works Department.

TRAKiT: software used by developers and the Public Works Department to manage permitting throughout the City.

Key Points Affecting Service, Performance, and Proposed Budget

➔ The annual budget provides the continued support, maintenance and expansion of the functionality and usage of the applications used. It also allows for the continued education and training of the Information Services staff members enabling them to provide reliable and consistent support for City staff.



Expenses - 66062000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	214,241	248,899	301,488
Operations	109,139	169,839	186,969
Capital	-	-	-
Total	323,380	418,738	488,457

Major Budget Items

➔ The operations budget includes funding for professional staff continuing education.

Personnel

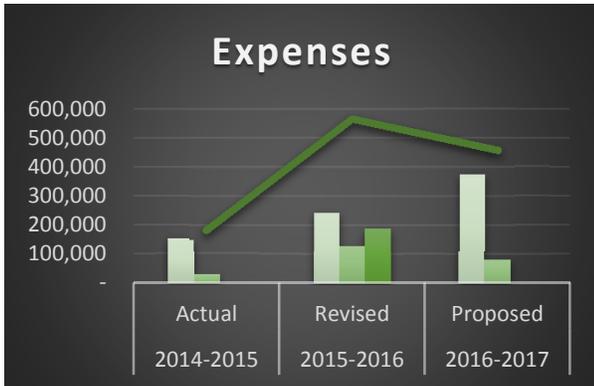
	Level	FY 2015	FY 2016	FY 2017
Applications Systems Administrator II	148	2	2	2
Applications Systems Analyst I	-	1	-	-
Applications Systems Administrator I	145	-	1	1
Total		3	3	3

Core Services

Management Information Services (MIS) is responsible for maintaining network infrastructure, to include; desktops, laptops, mobile devices, telecommunication systems and servers.

Key Points Affecting Service, Performance, and Proposed Budget

➔ To ensure systems reliability, availability, serviceability and security, the MIS Division maintains inventory of all desktop, laptop, servers, switches and other infrastructure and determines annual replacement schedules to prevent infrastructure from aging beyond usefulness.



Expenses - 66063000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	151,458	244,604	376,748
Operations	30,959	131,434	82,146
Capital	633	190,196	-
Total	183,050	566,234	458,894

Major Budget Items

- ➔ The operations budget includes funding for professional services to audit and provide maintenance of our SQL architecture.
- ➔ Systems Engineer was reclassified and moved during FY16 from a SQL Developer in the Development Division and the Junior Database Administrator position was reclassified to Database Administrator.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Database Administrator	158	1	2	2
Systems Engineer	152	-	1	1
Junior Database Administrator	-	1	-	-
Total		2	3	3

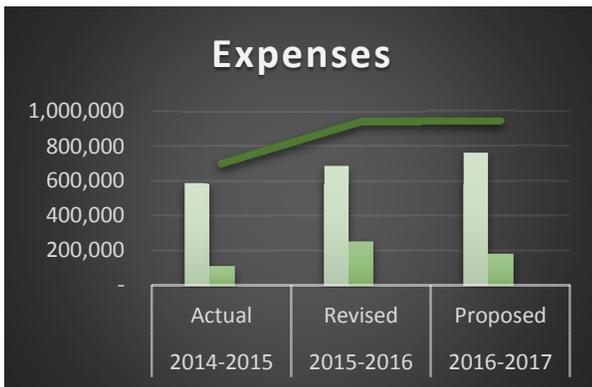
Core Services

The Geographic Information Systems (GIS) Division contributes directly to the success of City operations, citizen engagement, business attraction and retention by providing tools, analysis, processes and support for use of geographic data to answer questions, solve problems and illustrate value.

- Works with City leaders to develop meaningful maps and geographic visual aids which are critical to business operations and promotion of opportunities to those looking to do business within our City.
- Improves effective use of information technologies by maintaining geospatial data and converting it to useful information for all departments through system integration strategies, data analysis and mapping services.
- Ensures accuracy of all geographical data and layers published on behalf of the City of Frisco by designing and performing meticulous quality checks, standardizing processes and managing all changes to the information flow. This includes a variety of GIS layers like streets, parcels, subdivisions and utility data.
- Supports City spatial data requests and other information requirements to assist with operation and function of interrelated systems and programs including those used by Public Safety for first response.
- Interprets and transfers data from source documents including digital and/or printed plats, record drawings, plans, profiles and legal descriptions. Collect field data using GPS.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ The FY17 Annual Budget supports the continued enhancement of the distributed GIS platform using ArcGIS for Server, improving access to information for staff and residents.
- ➔ The GIS Division manages Interlocal Agreements with both the Frisco EDC and the Town of Prosper for GIS services.



Expenses - 66064000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	590,337	686,488	763,671
Operations	110,785	253,386	181,579
Capital	-	-	-
Total	701,122	939,874	945,250

Major Budget Items

- ➔ Computer software maintenance accounts for approximately 47% of the operations budget.

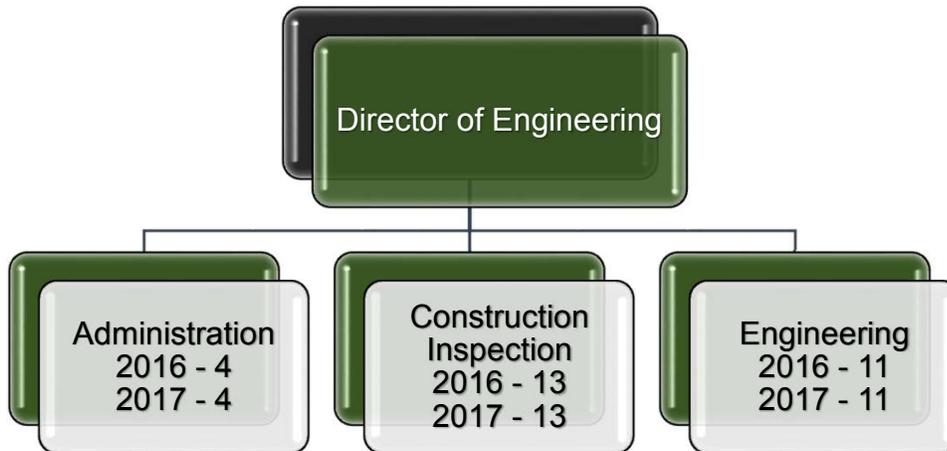
Personnel

	Level	FY 2015	FY 2016	FY 2017
Assistant Director of IT	204	1	1	1
GIS Manager	156	-	-	1
GIS Coordinator	-	1	1	-
GIS Data Administrator	154	-	-	1
Senior GIS Analyst	-	-	1	-
Senior GIS Technician	145	1	1	1
GIS Analyst	143	2	2	2
GIS Technician	139	1	1	1
Total		6	7	7

ENGINEERING SERVICES DEPARTMENT SUMMARY

DEPARTMENT MISSION

To provide municipal infrastructure delivery through management of City funded capital projects and review of private development projects, provide transportation engineering and operations services to the residents, and facilitate engineering and technical services to infrastructure operations and maintenance.



Expense Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Administration	\$ 422,389	\$ 476,124	\$ 499,922	5.00%
Construction Inspection	1,098,591	1,227,860	1,321,613	7.64%
Engineering	<u>1,483,193</u>	<u>2,014,719</u>	<u>1,784,149</u>	<u>-11.44%</u>
Totals	\$ <u>3,004,173</u>	\$ <u>3,718,703</u>	\$ <u>3,605,684</u>	<u>-3.04%</u>

ENGINEERING SERVICES

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload	⌚ Efficiency	📁 Effectiveness
------------	--------------	-----------------

Strategic Focus Area: Infrastructure

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
68087000 - Construction Inspection						
✓	Provide superior capital project delivery	Meet expectations for inspection of capital projects	Capital projects completed with final acceptance certificate	9	15	10
	Provide superior private development review services	Meet expectations for inspection of private projects	Commercial projects completed with final acceptance certificate	63	50	55
			Residential subdivision projects completed with final acceptance certificate	33	44	50
68088000 - Engineering						
📁	Provide superior capital project delivery	Design and construct public infrastructure	Average number of active projects at any given time	35	33	34
	Provide superior capital project delivery	Deliver capital projects	Total project cost oversight (million dollars)	\$157M	\$148M	\$163M

ENGINEERING SERVICES

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload	⌚ Efficiency	📁 Effectiveness
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Strategic Focus Area: Excellence in City Government

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
68010000 - Administration						
📁	Pursue excellence in supporting capital projects	Predictable payment of invoices	Requests paid within designated time	90%	92%	92%
✓		Support of capital project contracts	Financial items processed: capital projects contracts	1,152	1,274	1,396
✓		Support of capital and private development	Easement and right-of-way documents processed	182	235	255
📁	Provide superior service delivery	Provide services in the most efficient and accurate manner	Process requests for asbuilts within 48 hours	90%	95%	95%
✓			Asbuilts requests processed	2,901	3,372	3,875
68088000 - Engineering						
📁	Provide superior private development services	Meet established review time	Review construction plans within 4 weeks	61%	61%	65%
✓			Private development project submittals processed	584	550	550

ENGINEERING SERVICES

Administration

Core Services

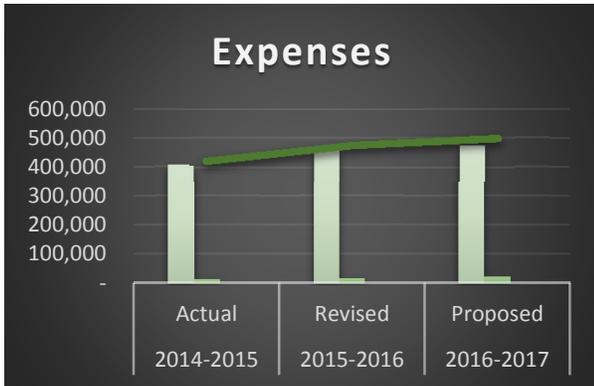
The core functional areas of the Department include:

Capital project delivery - administration of the City's bond-funded projects related to new roads, drainage, traffic signals, roadway median lighting, water distribution and wastewater collection.

Development review - construction plan review and field inspection of infrastructure that is built by private development and accepted by the City.

Traffic operations - operation and maintenance of the traffic signal system, school and pedestrian zone safety and special events.

Stormwater utility - administration of the utility including floodplain management and compliance with the State of Texas Stormwater Discharge Permit.



Expenses - 68010000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	406,869	459,767	477,683
Operations	15,520	16,357	22,239
Capital	-	-	-
Total	422,389	476,124	499,922

Major Budget Items

➔ Estimated legal fees and administrative support items account for approximately 18% of the operating budget.

Personnel

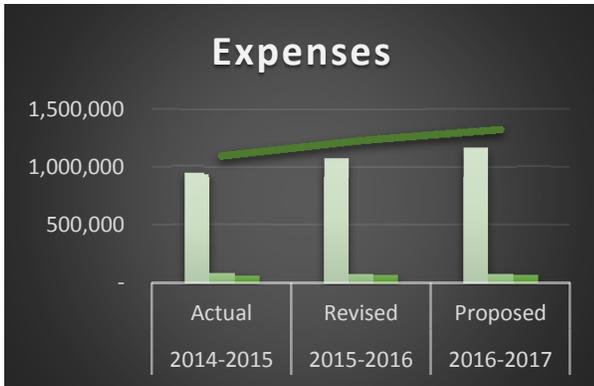
	Level	FY 2015	FY 2016	FY 2017
Director of Engineering Services	209	1	1	1
Office Manager	135	1	1	1
Engineering Information Specialist	129	1	1	1
Administrative Assistant	124	1	1	1
Total		4	4	4

Core Services

The Construction Inspection Division conducts inspection of all public infrastructure for private development and capital improvement projects for general conformance with City standards.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ One Construction Inspector position is funded. This addition will allow coverage for the increased workload, due to construction projects across the City increasing over the past few years.



Expenses - 68087000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	943,753	1,077,745	1,167,161
Operations	87,668	78,234	82,652
Capital	67,170	71,881	71,800
Total	1,098,591	1,227,860	1,321,613

Major Budget Items

- ➔ The majority of the FY17 Operations Budget is dedicated to professional services which includes funding for the Texas Department of Licensing and Regulation (TDLR) reviews as well as surveying and structural inspections by outside firms.
- ➔ Appropriations are included to add one new Construction Inspector, related training, and capital equipment. Capital appropriations also include one replacement truck.
- ➔ The FY17 Personnel expenditures include a transfer of a Building Inspector to Building Inspections in the General Fund.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Chief Construction Inspector	-	1	-	-
Construction Manager	151	-	1	1
Construction Supervisor	139	-	2	2
Senior Construction Inspector	139	2	-	1
Construction Inspector	136	8	9	8
Construction Technician	134	1	1	1
Total		12	13	13

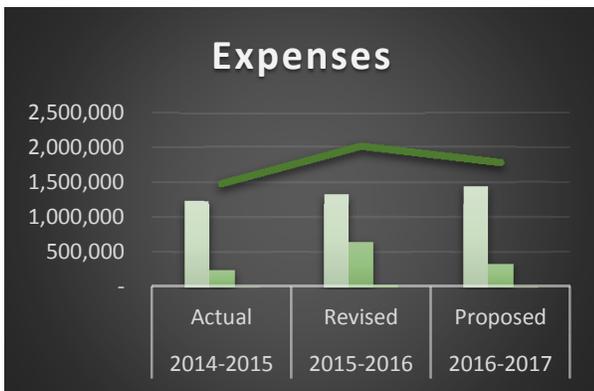
Core Services

The Engineering Division is responsible for the design and construction of public infrastructure. Engineering reviews private development projects with respect to paving, drainage, water and wastewater for conformance with City standards. Engineering plans, reviews and manages the design and construction of paving, drainage, water and wastewater capital projects.

Key Points Affecting Service, Performance, and Proposed Budget

➤ FY17 will support continued work on management of the capital program for paving, drainage, water, wastewater and reuse facilities, refining and adjusting water, wastewater and reuse master plans, and updating the engineering standards. Engineering also provides support to other Departments including Public Works and Parks for the design of capital projects.

➤ FY17 includes continued work on the management of private development projects for paving, drainage, water and wastewater facilities. The Engineering Division also assists other Departments as needed for updates to City ordinances.



Expenses - 68088000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	1,228,442	1,333,627	1,450,105
Operations	247,346	647,779	329,044
Capital	<u>7,405</u>	<u>33,313</u>	<u>5,000</u>
Total	1,483,193	2,014,719	1,784,149

Major Budget Items

➤ Capital appropriations for the purchase of a Smart Board for the Engineering Conference Room.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Division Manager Engineering Services	200	2	2	2
Senior Engineer	158	4	4	4
Civil Engineer	152	2	3	3
Intern (PT)	114	<u>2</u>	<u>2</u>	<u>2</u>
Total		10	11	11

NON-DEPARTMENTAL

Core Services

Non-departmental funding includes transfers out, miscellaneous funding needs, and debt related appropriations.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ This Division provides funding appropriated for debt service expenses.
- ➔ \$15.3 million in operations appropriations is for the debt service payments; see separate schedules in the Debt section of the budget for details.



Expenses - 69999000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	-	-	-
Operations	13,968,373	15,882,622	15,336,942
Capital	-	-	-
Total	13,968,373	15,882,622	15,336,942

Personnel

Note: No positions are funded in this Division.

**CITY OF FRISCO
STORMWATER FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Working Capital, Beginning	\$ 844,328	\$ 745,755	\$ 1,288,340	\$ 1,124,516
Receipts:				
Fees	2,502,288	2,863,864	2,854,458	3,834,700
Interest Income	1,711	1,000	1,000	1,000
Contributions	41,366	-	153,000	649,450
Total Revenue	2,545,365	2,864,864	3,008,458	4,485,150
Funds Available	3,389,693	3,610,619	4,296,798	5,609,666
Deductions:				
Operating Expenses	1,629,782	2,265,915	2,423,267	2,030,525
Capital Outlay	22,390	57,000	100,580	340,714
Interfund Transfers - Other Funds	449,181	510,435	648,435	2,784,917
Total Deductions	2,101,353	2,833,350	3,172,282	5,156,156
Working Capital, Ending	\$ 1,288,340	\$ 777,269	\$ 1,124,516	\$ 453,510

The Stormwater Fund was created in FY10 to fund the City's effort to comply with the Municipal Separate Stormwater Sewer System (MS4) permit issued by the State. The permit requires implementation of six minimum control measures to improve stormwater quality. These are public education and outreach, public involvement, illicit discharge detention and elimination, construction site stormwater runoff control, post-construction stormwater management in new development and redevelopment, and good housekeeping and best management practices.

Interfund transfers to other funds for FY17 include a transfer to the General Fund for administrative costs, to the Utility Fund for a prorata cost of billing expenses, and the Capital Projects Fund for a portion of the capital project cost.

This projection does anticipate a rate increase for FY17.

Public Works Department Summary

DEPARTMENT MISSION

To reduce the discharge of pollutants from the City's watershed by implementing and managing programs to improve water quality in accordance with regulatory requirements.



Expense Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Compliance	\$ 1,066,544	\$ 1,493,443	\$ 1,927,039	29.03%
Totals	\$ 1,066,544	\$ 1,493,443	\$ 1,927,039	29.03%

PUBLIC WORKS

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload	⌚ Efficiency	📁 Effectiveness
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Strategic Focus Area: Public Health & Safety, Infrastructure, and Sustainable City

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
64046640 - Stormwater Compliance						
✓	Water quality protection and compliance by reducing stormwater pollutants to the maximum extent practicable	Install structural controls to reduce pollutants	Controls installed or maintained	11	12	13
		Clean silt and debris from channels	Tons removed	865	900	900
		Clean/sweep arterial roadways to reduce the amount of silt and debris entering the stormwater system	Roads cleaned/swept (miles)	325	415	623
		Proactive enforcement to reduce illicit discharge detection and elimination	Inspections to reduce illicit discharges	101	120	130
			Inspections to verify pollutant controls on construction projects	3,088	7,100	7,800
			Inspections to verify pollutant controls post-construction	137	130	150
			Inlet boxes inspected/cleaned	4,100/67	4,000/50	5,000/50

PUBLIC WORKS

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload	⌚ Efficiency	📁 Effectiveness
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Strategic Focus Area: Excellence in City Government and Civic Involvement

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
64046640 - Stormwater Compliance, cont.						
✓	Best Management Practices (BMPs) required by 2007 permit	Implemented and managed by 2013	BMPs attained	100%	100%	100%
	Best Management Practices (BMPs) required by 2013 permit	Implemented and managed by 2018	BMPs attained	15/35	33/35	35/35
📁	Provide public education to protect water quality	Use volunteers to place markings at storm drain inlets to deter the disposal of trash and debris into the stormwater system	Markings placed	750	0	750
		Present information to the public regarding the impact of discharging pollutants into the storm drain system	Educational presentations	167	100	100

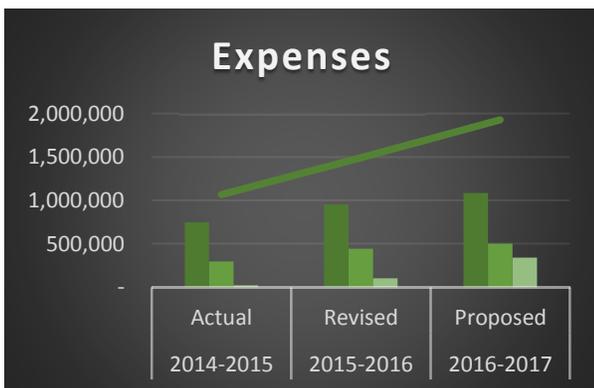
Core Services

The core service of Stormwater Compliance is to ensure compliance with the Phase II Municipal Separate Storm Water System (MS4) permit.

Key Points Affecting Service, Performance, and Proposed Budget

Factors affecting service, performance and the proposed budget are those contained in the permit and the Stormwater Management Plan to be developed by City staff to meet its requirements. The permit standard is to implement Best Management Practices (BMPs) to reduce pollutants to the maximum extent practicable using the following minimum control measures:

- **Public Education, Outreach and Involvement:** Inform and train the public on BMPs that decrease pollutant discharge from their land as a result of landscaping, outdoor housekeeping, and construction and provide outreach and involvement opportunities for volunteers such as inlet marking.
- **Illicit Discharge Detection and Elimination:** Proactively inspect the watershed to include dry weather screening and sampling of stream flows. When an illicit discharge is found or reported the source is to be determined, investigated and corrective action taken.
- **Construction Site Stormwater Runoff Control:** This includes ensuring controls are designed, installed and maintained at construction sites to effectively reduce the discharge of pollutants from erosion and siltation from disturbed soils and building materials, products and waste.
- **Post Construction Stormwater Management:** This includes the enforcement of the requirements for the installation and maintenance of permanent BMPs to minimize pollutants from new and re-developed sites.
- **Pollution Prevention and Good Housekeeping for Municipal Operations:** Assess and inspect City facilities for the potential to discharge pollutants. Educate and train employees on BMPs to reduce discharges from City facilities and field operations. Assist departments in developing SOPs to reduce discharges from employee activities. To clean City infrastructure by street sweeping and removal of trash and debris from drainage structures.
- **Industrial Stormwater Sources:** Protect the watershed from industrial and commercial discharges, by the development and maintenance of an inventory of all sites that could discharge substantial pollutants, the performance of facility inspections and the provision of necessary enforcement and follow-up activities.



Expenses - 64046640

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	746,710	952,039	1,083,578
Operations	297,444	440,824	502,747
Capital	22,390	100,580	340,714
Total	1,066,544	1,493,443	1,927,039

Major Budget Items

- Funding is included in FY17 for a Stormwater Crew; one Crew Leader, one Equipment Operator II, and capital funding has been provided for a 4 wheel drive backhoe with trailer.

Public Works**Stormwater Compliance**

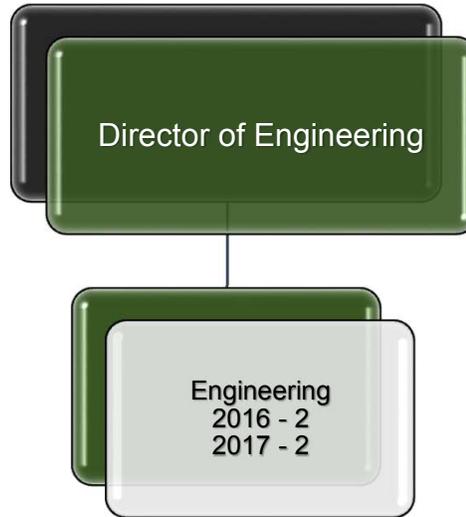
Personnel

	Level	FY 2015	FY 2016	FY 2017
Stormwater Administrator	-	1	-	-
Stormwater Manager	156	-	1	1
Hydrologist	141	-	1	1
Stormwater Crew Supervisor	139	1	1	1
Senior Stormwater Inspector	136	1	1	1
Stormwater Education Coordinator	135	1	1	1
Stormwater Inspector	134	2	3	3
Crew Leader	131	1	1	2
Equipment Operator II	125	1	1	2
Equipment Operator I	123	1	1	1
Maintenance Worker	117	1	1	1
Intern	-	1	-	-
		<hr/>	<hr/>	<hr/>
Total		11	12	14

ENGINEERING SERVICES DEPARTMENT SUMMARY

DEPARTMENT MISSION

Will strive to reduce property damage resulting from flooding and erosion in accordance with regulatory requirements.



Expense Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Engineering	\$ 302,948	\$ 1,030,404	\$ 444,200	-56.89%
Totals	\$ 302,948	\$ 1,030,404	\$ 444,200	-56.89%

ENGINEERING SERVICES

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload ⌚ Efficiency 📁 Effectiveness

Strategic Focus Area: Public Health and Safety

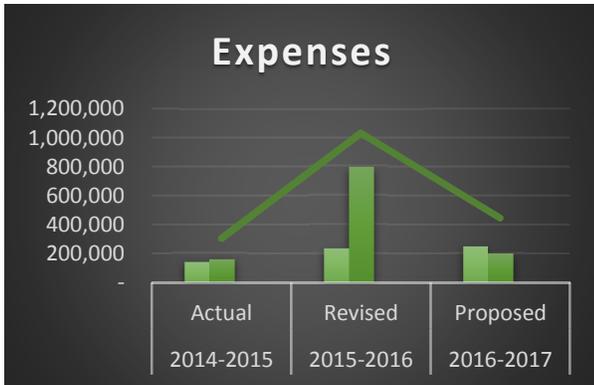
Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
68088640 - Engineering						
📁	Flood hazard mitigation	Review all submitted flood studies within 45 days	Flood studies reviewed within 45 days	90%	90%	90%
	Provide residents with comprehensive floodplain information	Respond to 90% of floodplain information requests within 48 hours	Information requests answered within 48 hours	95%	95%	95%

Core Services

The Stormwater Division is responsible for the review of private development and capital projects to ensure compliance with the Engineering Standards for drainage and erosion control. The Division is also responsible for watershed master plans and floodplain management.

Key Points Affecting Service, Performance, and Proposed Budget

➤ Professional services for master planning, flood studies, and drain studies accounts for approximately 38% of the operations budget.



Expenses - 68088640

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	142,057	236,330	246,145
Operations	160,891	794,074	198,055
Capital	-	-	-
Total	302,948	1,030,404	444,200

Major Budget Items

➤ Funding is provided in Professional Services for West Rowlett Creek & Cottonwood Creek updates as well as an on call contact for Master Planning, Flood Studies and Drainage Studies.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Senior Stormwater Engineer	158	1	1	1
Stormwater Engineer	152	-	1	1
Total		1	2	2

**CITY OF FRISCO
ENVIRONMENTAL SERVICES FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Working Capital, Beginning	\$ 5,762,881	\$ 6,300,851	\$ 7,495,896	\$ 7,490,732
Receipts:				
Solid Waste Service Charges	12,746,988	13,432,035	13,222,388	14,188,137
Interest Income	18,275	1,000	10,000	5,000
Contributions & Other Income	740,020	-	20,000	-
Total Revenue	<u>13,505,283</u>	<u>13,433,035</u>	<u>13,252,388</u>	<u>14,193,137</u>
Funds Available	<u>19,268,164</u>	<u>19,733,886</u>	<u>20,748,284</u>	<u>21,683,869</u>
Deductions:				
Operating Expenses	1,133,630	1,252,706	1,241,944	1,410,893
Cost of Sales and Services	9,670,826	11,025,194	10,894,609	11,766,142
Capital Outlay	20,958	160,210	160,210	35,000
Interfund Transfers	946,854	960,789	960,789	974,781
Total Deductions	<u>11,772,268</u>	<u>13,398,899</u>	<u>13,257,552</u>	<u>14,186,816</u>
Working Capital, Ending	<u>\$ 7,495,896</u>	<u>\$ 6,334,987</u>	<u>\$ 7,490,732</u>	<u>\$ 7,497,053</u>

The Environmental Services Fund accounts for the collection and disposal of solid waste and recycling services of the City. The increase in Solid Waste Services Charges and corresponding expense results from an increase in service cost. The working capital at the end of FY17 represents approximately 56.89% of operating expenses and cost of sales and services.

ENVIRONMENTAL SERVICES DEPARTMENT SUMMARY

DEPARTMENT MISSION

To be dedicated, environmentally responsible stewards of our community and the Earth. To sustain and improve the quality of life of all who call the City their home and to safeguard our natural resources for the present and the future.



Expense Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Environmental Services	\$ 10,825,414	\$ 12,296,763	\$ 13,212,035	7.44%
Totals	\$ 10,825,414	\$ 12,296,763	\$ 13,212,035	7.44%

ENVIRONMENTAL SERVICES

City Council Strategic Focus Areas served by this Department -



Performance Measures



Strategic Focus Area: Public Health and Safety

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
64045660 - Environmental Services						
📁	Reduce the City's reliance on the landfill	Increase tons recycled from the curbside recycling program	Curbside recycling program tonnage	16,382	16,833	17,000
		Maintain residential diversion rate	Waste stream diversion	29.94%	30%	30.5%
		Minimize landfill tonnage charges by diverting material into recycling programs	City landfill usage cost	\$682,000	\$685,000	\$690,000
✓	Maintain outreach and volunteer programs	Adopt a street/park litter prevention programs	Volunteer hours	6,593	6,700	6,900
		Hold school presentations	Students reached through school presentations	51,000	53,000	54,000
		Distribute Recycling newsletter	Households reached each quarter	52,617	53,000	54,000
✓	Provide revenue and offset costs	Cardboard box sales, metal, cardboard, oil, printer cartridges, plastic bags, and styrofoam recycling	Revenue from recycling	\$37,890	\$40,000	\$42,000
			Household batteries and plastic bags collected at schools	18,350 lbs.	18,500 lbs.	18,750 lbs.

ENVIRONMENTAL SERVICES

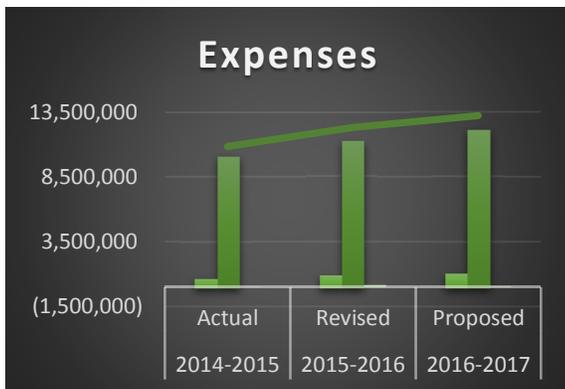
Environmental Services

Core Services

The Environmental Services Division oversees and manages the city's residential, commercial and construction waste services. It operates and maintains the Environmental Collection Center, Household Hazardous Waste program, and is responsible for City-wide litter control. The Division promotes environmental conservation recycling and waste reduction practices through innovative and creative programs and publications that are managed and designed in house. These include: Chunk your Junk, Clean it and Green it Events, Heard from the Curb newsletter, recycling mascot "Rufus Recycles", School Green teams and TEKS based educational website.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ Council Objective - Demonstrate leadership as a community committed to preserving and protecting the environment.
- ➔ Focus on creating innovative programs that heighten awareness to environmental conservation and result in waste reduction.



Expenses - 64045660

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	721,774	944,796	1,083,754
Operations	10,082,682	11,191,757	12,093,281
Capital	20,958	160,210	35,000
Total	10,825,414	12,296,763	13,212,035

Major Budget Items

- ➔ While charges for Solid Waste Collection Services make up the majority of operational appropriations, just under 1% of the FY17 Budget is to fund educational and recycling programs for the community.
- ➔ Capital expense appropriations are for a new Styrofoam Densifier and a Cargo Trailer.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Environmental Services Manager	156	1	1	1
Environmental Education Coordinator	135	1	2	2
Environmental Collection Coordinator	-	1	-	-
Crew Leader	131	1	1	1
Environmental Collection Administrator	131	-	1	1
Environmental Waste Specialist	129	1	1	1
Senior Customer Service Representative	128	-	-	1
Maintenance Technician I	123	1	1	1
Customer Service Representative	120	2	2	2
Maintenance Worker	117	3	5	5
Intern (PT)	114	1	1	1
Total		12	15	16

SPECIAL REVENUE FUNDS



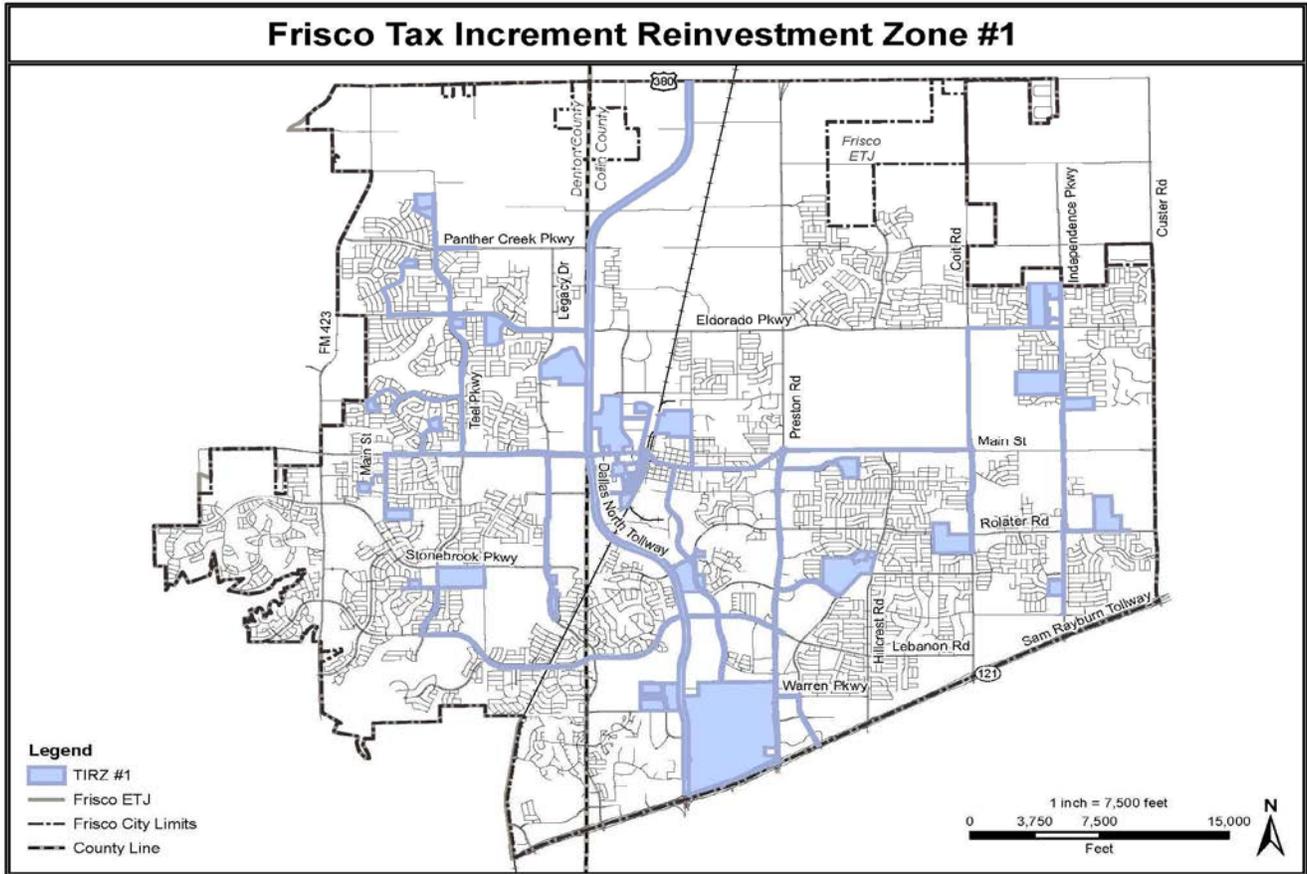
**CITY OF FRISCO
TAX INCREMENT REINVESTMENT ZONE #1
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 3,656,422	\$ 3,075,829	\$ 3,369,614	\$ 3,644,219
Receipts:				
Property Taxes-Current	5,100,966	5,484,919	5,464,343	5,631,929
Intergovernmental-FISD	16,163,267	17,408,657	17,367,585	18,272,481
Intergovernmental-County	2,084,783	1,965,510	2,138,360	2,077,926
Intergovernmental-CCCCD	908,907	997,337	973,606	1,046,825
Interest Income	3,030	2,000	7,851	2,000
Interfund Transfer-Other Funds	4,106,423	3,721,442	4,121,749	5,037,833
Lease Income	4,987,767	4,663,197	4,663,197	4,667,177
Total Revenue	33,355,143	34,243,062	34,736,690	36,736,171
Funds Available	37,011,565	37,318,891	38,106,304	40,380,390
Deductions:				
Operating Expenditures	257,151	226,668	351,014	227,476
Reimbursement to Govt Entities	13,273,561	13,273,562	13,366,943	13,278,369
Interfund Transfer-2001A&B Series	1,805,335	1,007,521	979,394	977,038
Interfund Transfer-1997 CO Series	768,591	748,150	748,150	756,588
Interfund Transfer-2003A&B Series	1,101,177	1,100,985	1,096,940	1,099,980
Interfund Transfer-2007 GO Refunding	3,367,625	3,375,250	3,353,254	3,362,500
Interfund Transfer-2008A&B Series	3,572,176	3,573,241	3,573,241	3,575,633
Interfund Transfer-2009 CO Series	292,055	292,055	273,869	255,120
Interfund Transfer-2011 CO Series	5,329,637	5,325,437	5,325,437	5,314,939
Interfund Transfer-2014 CO Series	3,007,314	3,102,100	3,102,100	5,863,919
Interfund Transfer-2015 GO Refunding	-	422,303	422,303	425,517
Interfund Transfer-2015A GO Refunding	44,913	68,862	426,708	427,895
Interfund Transfer-CDC	-	-	642,733	1,257,520
Interfund Transfer-Public Leased Facility	822,416	800,000	800,000	800,000
Total Deductions	33,641,951	33,316,134	34,462,086	37,622,494
Fund Balance, Ending	3,369,614	4,002,757	3,644,219	2,757,896
Unearned Revenue	-	-	-	-
Assigned TIRZ #1 Balance	\$ 3,369,614	\$ 4,002,757	\$ 3,644,219	\$ 2,757,896

The Tax Increment Reinvestment Zone #1 (TIRZ) was created in 1997 to encourage development along the State Highway 121 corridor. Since creation, the captured value has increased to \$1.2 billion for FY16. Collin County, the Collin County Community College District and Frisco Independent School District (FISD), all participate with the City in the TIRZ. Taxes generated from the captured value are restricted to funding improvements in the TIRZ #1.

The County is currently at an 80% participation rate. Lease payments represent funding for the Baseball Complex and Convention Center.

FRISCO TAX INCREMENT REINVESTMENT ZONE #1

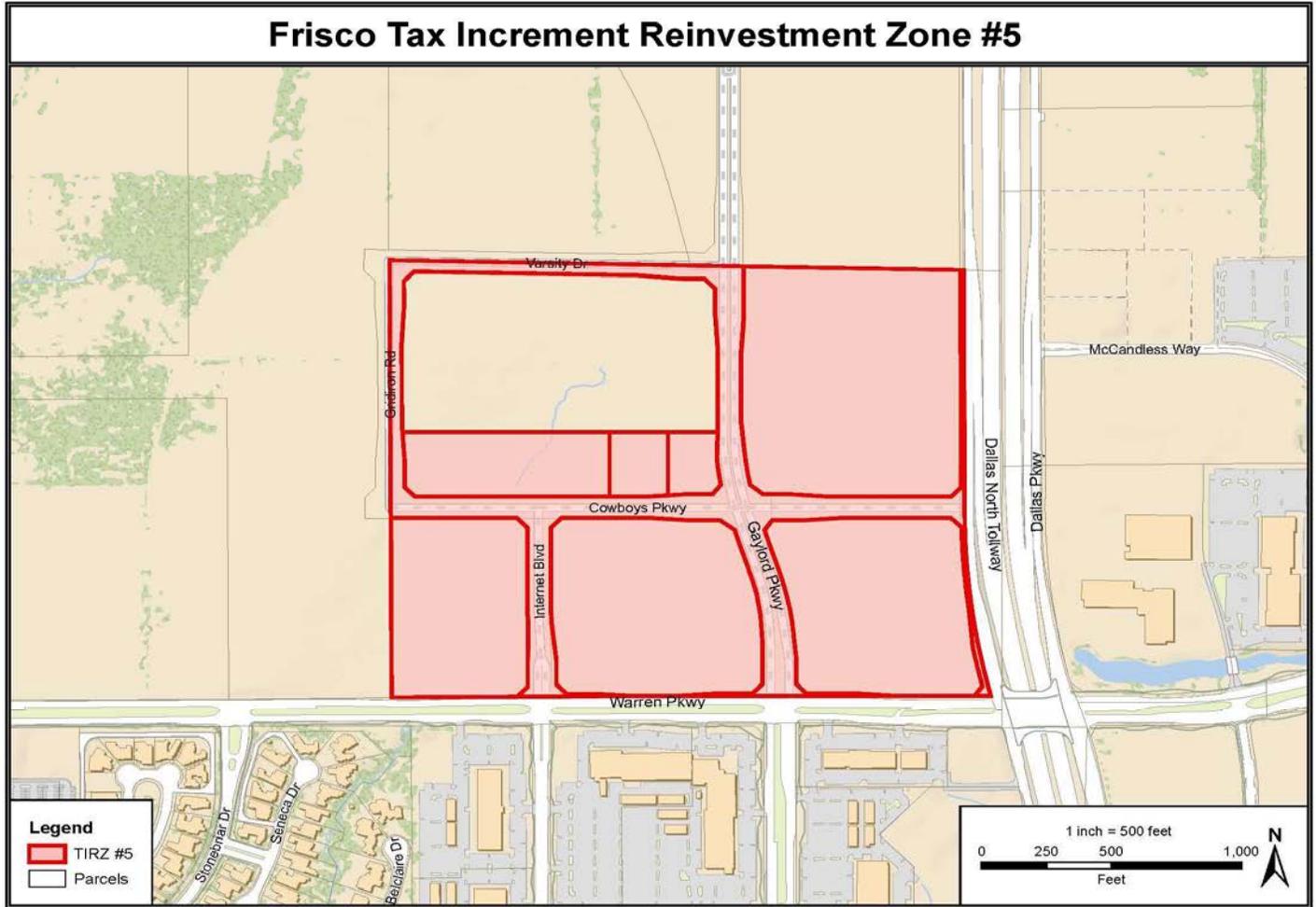


**CITY OF FRISCO
TAX INCREMENT REINVESTMENT ZONE #5
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ -	\$ 42,857	\$ -	\$ 31,064
Receipts:				
Property Taxes-Current	-	31,064	31,064	113,197
Sales Tax	-	157,143	-	-
Contribution	-	-	-	612,848
Total Revenue	<u>-</u>	<u>188,207</u>	<u>31,064</u>	<u>726,045</u>
Funds Available	<u>-</u>	<u>231,064</u>	<u>31,064</u>	<u>757,109</u>
Deductions:				
Interfund Transfer-2016 CO Series	-	-	-	643,912
Fund Balance, Ending	<u>-</u>	<u>231,064</u>	<u>31,064</u>	<u>113,197</u>
Unearned Revenue	-	-	-	-
Assigned TIRZ #5 Balance	<u>\$ -</u>	<u>\$ 231,064</u>	<u>\$ 31,064</u>	<u>\$ 113,197</u>

The Tax Increment Reinvestment Zone #5 (TIRZ) was created in 2014 for the development of three parking facilities and various roadways and infrastructure along the Dallas North Tollway. Since creation, the captured value has increased to \$49 million in taxable value for FY17. 50% of the taxes generated from the captured value are restricted to funding improvements in the TIRZ #5 as well as 50% of the City sales taxes collected from sales within the TIRZ #5 boundaries. There are no other entities participating in the TIRZ #5.

FRISCO TAX INCREMENT REINVESTMENT ZONE #5



**CITY OF FRISCO
COURT TECHNOLOGY FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 461,538	\$ 403,900	\$ 429,716	\$ 332,215
Receipts:				
Fines and Fees	204,105	200,000	190,000	190,000
Interest Income	622	200	800	200
Total Revenue	204,727	200,200	190,800	190,200
Funds Available	666,265	604,100	620,516	522,415
Deductions:				
Operating Expenditures	92,549	92,301	126,034	134,759
Capital Outlay	-	52,000	18,267	25,000
Interfund Transfers - General Fund	144,000	144,000	144,000	144,000
Total Deductions	236,549	288,301	288,301	303,759
Fund Balance, Ending	\$ 429,716	\$ 315,799	\$ 332,215	\$ 218,656

The Court Technology Fund was established in FY09 as a special revenue fund to account for the restricted fees. Revenues for technology fees, building security fees and improvement fees are recorded in this fund.

The operational expenditures are for software support and maintenance agreements on security equipment. FY17 interfund transfers include \$144,000 to the General Fund for Court security and to fund the Juvenile Case Manager and Court Clerk position. In addition, the FY17 Budget provides funding for an electronic queuing system.

**CITY OF FRISCO
TRAFFIC CONTROL ENFORCEMENT FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 184,424	\$ 158,251	\$ 244,571	\$ 233,627
Receipts:				
Red Light Citation Fines	359,038	485,605	500,000	600,000
Interest Income	159	150	500	500
Total Revenue	359,197	485,755	500,500	600,500
Funds Available	543,621	644,006	745,071	834,127
Deductions:				
Operating Expenditures	287,175	450,000	393,944	406,733
Capital Outlay	-	-	117,500	200,000
Interfund Transfers - General Fund	11,875	-	-	-
Total Deductions	299,050	450,000	511,444	606,733
Fund Balance, Ending	\$ 244,571	\$ 194,006	\$ 233,627	\$ 227,394

In FY06, the City approved the implementation of an Automated Red Light Enforcement System to further the City's Traffic Safety Program. The System promotes public safety by discouraging the entry (of moving automobiles) into a traffic intersection when the traffic light is red. This is done through the imposition of a civil penalty for such action. The current penalty minimum is \$75 per occurrence and may increase with repeated violations. The proceeds from the imposition of this penalty will be placed in this fund and must be used to pay for "expenses of the automated red light enforcement program" and "expenses and items that are related to or can be used in the furtherance of traffic safety, including but not limited to, traffic control devices, traffic enforcement equipment, traffic education or awareness programs, any training for officers related to traffic safety."

Current locations with red light enforcement include: Northbound Preston at Lebanon, Southbound Preston at Lebanon, Southbound Preston at Gaylord, and Northbound Legacy Dr. at Main Street. An additional location is scheduled to be added at the beginning of FY17 at SB Preston at Warren. Additional locations are evaluated as the Traffic, Engineering, and Police Departments work with the Photographic Enforcement Citizen Advisory Committee, appointed by City Council, to identify the best uses for revenue and potential locations to install cameras. The Committee reviews crash data and several other factors to determine where photo enforcement may be most helpful in reducing crashes and making intersections safer. At each of the current locations, Frisco has experienced significant reductions in crashes when compared with the same locations prior to the cameras being installed.

For FY16, October 2015 through June 2016, 7,010 red light camera citations have been issued. It is estimated that approximately 9,692 notices will be issued for FY17 with the addition of another camera.

**CITY OF FRISCO
HOTEL/MOTEL FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 1,293,229	\$ 1,425,303	\$ 1,663,976	\$ 1,244,522
Receipts:				
Hotel/Motel Tax	4,190,238	4,343,200	4,343,200	4,530,791
Interest Income	514	1,000	2,000	1,000
Merchandise	-	1,000	1,000	1,000
Sponsorships & Event Sales	29,471	13,000	13,000	16,000
Special Events	-	-	400,000	255,000
Miscellaneous	356,094	547,365	147,365	13,200
Total Revenue	<u>4,576,317</u>	<u>4,905,565</u>	<u>4,906,565</u>	<u>4,816,991</u>
Funds Available	<u>5,869,546</u>	<u>6,330,868</u>	<u>6,570,541</u>	<u>6,061,513</u>
Deductions:				
Expenditures	1,946,474	2,449,984	2,525,219	3,007,807
Arts Programs	75,000	75,000	75,000	100,000
Special Events	705,470	863,715	868,388	563,750
Interfund Transfers-Other Funds	-	-	-	50,000
Appropriation for Sports Complex	290,963	291,713	243,231	258,170
Appropriation for Convention Center	1,187,663	1,185,787	1,185,787	1,178,163
Appropriation for Convention Center	-	-	428,394	522,786
Total Deductions	<u>4,205,570</u>	<u>4,866,199</u>	<u>5,326,019</u>	<u>5,680,676</u>
Designated Reserves	-	1,000,621	650,055	376,952
Fund Balance, Ending	<u>\$ 1,663,976</u>	<u>\$ 464,048</u>	<u>\$ 594,467</u>	<u>\$ 3,885</u>

The Hotel/Motel Fund was established in FY 2000 to account for the hotel-motel occupancy tax.

The occupancy tax is a 13% surcharge on each occupied hotel room, of which 7% goes to the hotel fund for the City and 6% goes to the State of Texas. By law occupancy tax must directly enhance and promote tourism and the convention and hotel industry and has 9 legal uses. They are 1) convention centers and visitor centers; 2) registration of convention delegates; 3) advertising and promotion; 4) promotion of the arts; 5) historical restoration and preservation; 6) certain costs of sporting events; 7) certain sporting facilities; 8) transportation of tourists; and 9) tourism related signage.

The CVB Board of Directors approved a policy to establish a reserve for future capital needs. The current City Policy is to maintain 25% of annual expenditures in fund balance. This Fund achieved the City Policy of 25% in FY14. The debt service commitment for the convention center represents approximately 21% of the total expenses annually. As the number of hotels increase, this percentage will decline and the fund balance reserves will increase. The FY17 projected ending fund balance plus the designated reserves is 7% of the total expenses.

HOTEL/MOTEL (CVB) FUND

DEPARTMENT MISSION

The Frisco Convention and Visitors Bureau (CVB) is the official destination marketing organization for the City, and is responsible for collaborative marketing efforts and promoting the City as the premier location for meetings, conventions, sports and tourism. Increasing economic prosperity for the City of Frisco, its residents and our marketing partners is what drives us.



Expenditure Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Administration (CVB)	\$ 2,525,219	\$ 2,449,984	\$ 3,007,807	22.77%
Totals	<u>\$ 2,525,219</u>	<u>\$ 2,449,984</u>	<u>\$ 3,007,807</u>	<u>22.77%</u>

HOTEL/MOTEL (CVB)

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload	⌚ Efficiency	📁 Effectiveness
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Strategic Focus Area: Sustainable City and Leisure & Culture

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
22510250 - Administration						
✓	Generate Leads and bookings for meetings, conventions, and tournaments	Solicit business through personal sales calls, phone solicitation, key trade show marketing, and targeted sales missions	Room nights contracted with Frisco hotels	38,460	45,000	50,000
📁	Track projected economic impact of all events booked by the CVB	Continue to focus on booking large Citywide conventions and sporting tournaments to maximize economic impact	Economic impact generated by groups booked through CVB (million dollars)	\$45	\$33	\$38
📁	Increase awareness of the City as a destination by generating in-kind media stories	Pitch story ideas to publications and travel writers to garner media and print exposure for the destination	Media value generated through public relations campaign	\$1.9M	\$1.9M	\$2M

Core Services

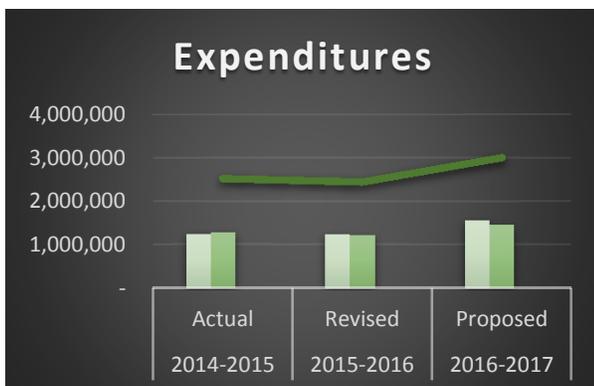
The Frisco Convention & Visitors Bureau will continue to emulate and exceed the industry's highest professional standards and best practices in a spirit of leadership, candor, collaboration and effective communications.

Key Points Affecting Service, Performance, and Proposed Budget

➔ The FY17 funding supports the continuation of the destination advertising, a dedicated direct sales force, including our sports initiative; development of an International marketing plan; a new website; and updates to the 2012-2013 Tourism Economic Impact Study.

➔ The City currently has the following fourteen hotels, with **three** under construction:

Hampton Inn & Suites	103 rooms
Westin Hotel & Golf Club	301 rooms
Comfort Inn & Suites	61 rooms
Hampton Inn	105 rooms
Embassy Suites	330 rooms
Holiday Inn Express	121 rooms
Sheraton	168 rooms
Homewood Suites	117 rooms
Hilton Garden Inn	102 rooms
Comfort Suites	109 rooms
Aloft Frisco	136 rooms
Wingate	100 rooms
Home2Suites	122 rooms
Hyatt House	132 rooms
Hotel Indigo	110 rooms
Omni	301 rooms
Drury Inn	176 rooms
Total Rooms	<u>2,594</u>



Expenditures - 22510250

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	1,241,512	1,241,512	1,562,192
Operations	1,283,707	1,208,472	1,445,615
Capital	-	-	-
Total	2,525,219	2,449,984	3,007,807

Hotel/Motel (CVB)**Administration**

Major Budget Items

➡ The funding for this activity includes two additional staff members - a Digital Marketing Manager and a Sports & Events Development Manager.

Personnel

	Level	FY 2015	FY 2016	FY 2017
Executive Director	207	1	1	1
Director of Sales & Services	202	1	1	1
Director of Marketing & Communications	154	-	1	1
National Sales & Community Relations Manager	152	1	1	1
Senior Sales Manager	152	1	1	1
PR/Marketing Manager	-	1	-	-
Sports & Events Development Manager	151	-	-	1
Communications Manager	146	-	1	1
Digital Marketing Manager	142	-	-	1
Sports Sales Manager	142	1	1	1
Sales Manager	142	1	1	1
Tourism & Convention Services Manager	142	1	1	1
Sales & Convention Services Coordinator	135	1	1	1
Administrative Assistant	124	1	2	2
Administrative Secretary	-	1	-	-
		<hr/>	<hr/>	<hr/>
Total		11	12	14

**CITY OF FRISCO
FRISCO SQUARE MANAGEMENT DISTRICT FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ -	\$ -	\$ -	\$ -
Receipts:				
Contributions	397,777	397,777	250,866	200,000
Total Revenue	<u>397,777</u>	<u>397,777</u>	<u>250,866</u>	<u>200,000</u>
Funds Available	<u>397,777</u>	<u>397,777</u>	<u>250,866</u>	<u>200,000</u>
Deductions:				
Interfund Transfers - Other Funds	397,777	397,777	250,866	200,000
Total Deductions	<u>397,777</u>	<u>397,777</u>	<u>250,866</u>	<u>200,000</u>
Fund Balance, Ending	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The Frisco Square Municipal Management District Fund (FSMD) was established in FY 2003 to account for the transactions of the Management District, located at the South East corner of the Dallas North Tollway and Main Street. This entity, created in 1999, has the power to tax or assess property owners within the district. It is governed by a five person board, which consists of two persons appointed by the council to represent the developer and three Frisco City Council members. The Frisco Square Management District does not currently assess property owners, however the District has the ability to levy a tax. Contributions in this fund are being made by the developer.

The governing body, the FSMD Board, determines the amount of tax levy needed to support debt payments, maintenance and operations of the District. No tax levy will be assessed for fiscal year 2016-2017. Current debt obligations will be paid off in FY25. The FY17 Annual Budget, Debt Service Section provides the detailed FSMD debt schedule.

**CITY OF FRISCO
PANTHER CREEK PID FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	<u>ACTUAL FY 2014-15</u>	<u>ORIGINAL BUDGET FY 2015-16</u>	<u>REVISED BUDGET FY 2015-16</u>	<u>PROPOSED BUDGET FY 2016-17</u>
Fund Balance, Beginning	\$ 95,724	\$ 3,122	\$ 54,253	\$ 26,153
Receipts:				
Revenue - Assessments	225,642	215,000	215,000	215,000
Interest Income	105,489	65,000	65,000	65,000
Total Revenue	<u>331,131</u>	<u>280,000</u>	<u>280,000</u>	<u>280,000</u>
Funds Available	<u>426,855</u>	<u>283,122</u>	<u>334,253</u>	<u>306,153</u>
Deductions:				
Interfund Transfers - Other Funds	372,602	283,100	308,100	298,100
Total Deductions	<u>372,602</u>	<u>283,100</u>	<u>308,100</u>	<u>298,100</u>
Fund Balance, Ending	<u>\$ 54,253</u>	<u>\$ 22</u>	<u>\$ 26,153</u>	<u>\$ 8,053</u>

The Panther Creek Estates Public Improvement District (PID #1) was established in FY 2003. In June 2003, \$2,667,670 in Certificates of Obligation bonds were sold to fund park infrastructure within the PID. Panther Creek (Dominion) PID #2 was created in June 2004. In July 2004, \$2,686,000 in Certificates of Obligation bonds were sold to fund park infrastructure within PID #2 boundaries.

The City has passed ordinances levying assessments on the property owners to fund the debt service. The revenue will be transferred for the debt payment for the certificates. Property owners are billed annually if they chose not to pay the entire assessment when the home was purchased. The estimated total number of lots in the PID District is 1,959. The Panther Creek Home Owners Associations, through contracts with the City, are responsible for maintenance and operation of the improvements.

**CITY OF FRISCO
SUPERDROME FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 1,664,580	\$ 1,437,076	\$ 1,442,690	\$ 1,342,686
Receipts:				
Interest Income	11,814	5,000	10,000	10,000
Total Revenue	<u>11,814</u>	<u>5,000</u>	<u>10,000</u>	<u>10,000</u>
Funds Available	<u>1,676,394</u>	<u>1,442,076</u>	<u>1,452,690</u>	<u>1,352,686</u>
Deductions:				
Operating Expenditures	233,704	80,004	110,004	80,004
Total Deductions	<u>233,704</u>	<u>80,004</u>	<u>110,004</u>	<u>80,004</u>
Fund Balance, Ending	<u>\$ 1,442,690</u>	<u>\$ 1,362,072</u>	<u>\$ 1,342,686</u>	<u>\$ 1,272,682</u>

The Superdrome is a partnership between the Collin County Community College District and the City of Frisco. The facility was built by the City on land owned by the College at their Preston Ridge Campus. Initially there was a private partner involved. The fund balance is a result of the buyout by the private partner to be released from the partnership. It is the intention of the City to ensure the fund balance remains intact and is only used for major improvements and operations of the facility.

The facility has been leased to the Frisco Cycling Club since April 2003. FY17 expense continues the payment to the Frisco Cycling Club for operating and maintaining the facility. The City is responsible for any major improvements to the facility. FY16 expense included HVAC maintenance costs. It is anticipated that this agreement will be renewed again next year.

The City issued debt for the construction of the facility in 1997. This debt is funded from the TIRZ #1 Fund. The debt schedules are provided in the Debt Service Section of this budget document.

**CITY OF FRISCO
GRANTS AND CONTRACTS
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ -	\$ -	\$ -	\$ -
Receipts:				
Grant Income	836,720	1,920,000	986,559	1,787,831
Interfund Transfers - General Fund	117,573	80,000	95,000	115,000
Total Revenue	954,293	2,000,000	1,081,559	1,902,831
Funds Available	954,293	2,000,000	1,081,559	1,902,831
Deductions:				
Operating Expenditures	758,343	1,300,000	1,081,559	1,389,979
Capital Outlay	195,950	700,000	-	512,852
Total Deductions	954,293	2,000,000	1,081,559	1,902,831
Fund Balance, Ending	\$ -	\$ -	\$ -	\$ -

The Grant Fund was established to account for governmental operating and capital grants awarded to the City. Fiscal Year 2016-2017 grant projections includes awards from federal, state, local, and corporate grants. Operating expenditures include funding seven FTE in various City Departments.

Staff continue to explore new opportunities to apply for additional grants while working to ensure compliance with Federal Regulations and audit requirements of active grants. FY16 staff is managing twenty-two active grants.

GRANTS AND CONTRACTS

Schedule of Grants

	<u>Federal CFDA number</u>	<u>Projected Budget 2017</u>
U.S. Department of Housing and Urban Development:		
2013 Community Development Block Grant	14.218	\$ 10,000.00
2014 Community Development Block Grant	14.218	\$ 170,000.00
2015 Community Development Block Grant	14.218	\$ 230,000.00
2016 Community Development Block Grant	14.218	\$ 165,795.00
U.S. Department of Justice:		
Passed through the Office of the Governor Criminal Justice Division		
2016-Victim Assistance Outreach Program	16.575	\$ 133,560.00
2016-Domestic Violence Detective	16.588	\$ 100,000.00
2016-High Risk Lethality Detective	16.588	\$ 73,446.00
2016-Digital Mapping System	16.588	\$ 80,000.00
U.S. Department of Transportation:		
Passed Through Texas Department of Transportation:		
2016 STEP Comprehensive Grant	20.600	\$ 100,000.00
Three Cities Trail Grant - Transportation Enhancement Program	20.205	\$ 512,852.00
U S Department of Homeland Security:		
Passed Through Texas Department of Public Safety		
2016 - Homeland Security UASI - Police	97.067	\$ 145,000.00
2016 - Homeland Security UASI - Fire	97.067	\$ 142,178.00
U S Department of Labor		
Passed Through North Central Texas Council of Governments		
Veterans Internship Program Grant	17.258	\$ 15,000.00
Firehouse Subs		\$ 15,000.00
CoServe		\$ 10,000.00
	TOTAL	\$ 1,902,831.00

**CITY OF FRISCO
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ -	\$ -	\$ -	\$ -
Receipts:				
Federal Grant Receipts	259,192	571,568	320,235	829,542
Program Income	4,154	4,000	50,000	20,000
Total Revenue	263,346	575,568	370,235	849,542
Funds Available	263,346	575,568	370,235	849,542
Deductions:				
Operating Expenditures	73,895	80,000	100,000	82,000
Grant Expense - Direct Programs	134,546	435,333	210,000	702,542
Interlocal Agreements - Programs	54,905	60,235	60,235	65,000
Total Deductions	263,346	575,568	370,235	849,542
Fund Balance, Ending	\$ -	\$ -	\$ -	\$ -

In 2014, the City of Frisco produced the 2015-2019 Community Development Block Grant (CDBG) Consolidation Plan, required for funding from the Department of Housing and Urban Development. The Plan's goal is to determine the best way to invest CDBG resources in the community. The following strong needs were identified in the Plan: (1) support for social service organizations, (2) support for the development of affordable housing opportunities, especially for low-income seniors and (3) community development efforts in lower income neighborhoods.

This is the second year of the 2015 - 2019 five year Consolidated Plan of Community Development Block Grant funds from the U.S. Department of Housing and Urban Development. The City of Frisco will receive \$829,542 in grant funds and program income from housing rehabilitation loans of \$20,000 in FY17. In addition, unexpended funds from the previous year will be used to meet this year's goals which include: maintaining the affordable housing stock through housing rehabilitation; supporting social services for households at-risk for homelessness, and supporting services for special needs citizens. In addition, the Community Development Block Grant funds 4 City employees. The Social Services and Housing Board recommends the above expenditures for FY 2017, the 12th year of the program.

Through the Housing Rehabilitation Program 10 home rehabilitation projects will be completed in FY 2017. Through Community Development Block Grant funding homebound senior citizens will receive nutritious meals. In addition, 13,063 citizens will receive services from Frisco Family Services and 20 person experiencing homelessness will receive shelter and services from the Samaritan Inn.

COMMUNITY BLOCK DEVELOPMENT GRANT

DEPARTMENT MISSION

The Community Development Block Grant is a federal entitlement program designed to provide resources to local communities for the provision of decent housing, a suitable living environment and expanded economic opportunities to the residents it serves.

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload	⌚ Efficiency	📁 Effectiveness
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Strategic Focus Area: Long-Term Financial Health

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
21010285 - Community Block Development Grant						
📁	Provide for stewardship of financial resources balancing short and long-term community needs	Meet federal spending guidelines, less than 1.5 times annual award	Maximum fund balance for annual grant by August 1st	0.74	1	1

Strategic Focus Area: Sustainable City

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
21010285 - Community Block Development Grant						
📁	Promote the continued development of a diverse, unique and enduring city	Support and promote the availability of existing social services	CDBG funding provided to social service agencies	\$54,905	\$60,235	\$65,000
		Develop criteria and program elements for reviewing and sustaining maturing communities and infrastructure	Affordable housing stock preserved through owner-occupied housing rehabilitation (units)	9	10	10

COMMUNITY DEVELOPMENT BLOCK GRANT

Core Services

The CDBG entitlement program allocates annual grants to larger cities and urban counties to develop viable communities by providing decent housing, a suitable living environment, and opportunities to expand economic opportunities, principally for low to moderate income persons.

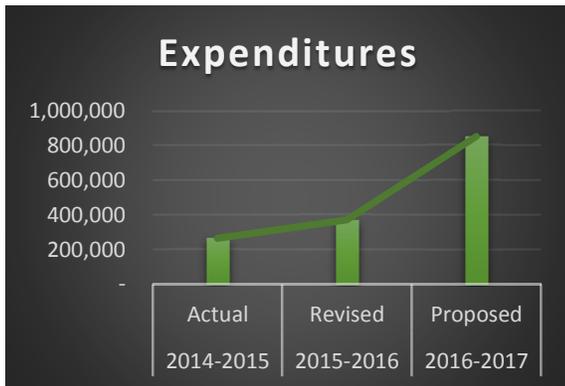
A grantee must develop and follow a detailed plan that provides for and encourages resident participation. This integral process emphasizes participation by persons of low to moderate income, particularly residents of predominantly low and moderate income neighborhoods, slum or blighted areas, and areas in which the grantee proposes to use CDBG funds. The plan must provide residents with the following: reasonable and timely access to local meetings; an opportunity to review proposed activities and program performance; provide for timely written answers to written complaints and grievances; and identify how the needs of non-English speaking residents will be met in the case of public hearings where a significant number of non-English speaking residents can be reasonably expected to participate.

The Social Services and Housing Board presides over the Citizen Participation Process and determines the best use of the funds allocated by the U.S. Department of Housing and Urban Development (HUD) for the Community Development Block Grant (CDBG). CDBG funding is used to provide funds to four programs including one City program that pay salaries and benefits for the Housing and Grants Manager (25%), Housing Coordinator (100%), Rehabilitation Specialist (100%), and Administrative Assistant (25%).

Key Points Affecting Service, Performance, and Proposed Budget

➔ The Social Services and Housing Board recommendations for Fiscal Year 2017 included funding for the following projects:

- Collin County Committee on Aging - Meals on Wheels
- Frisco Family Services Center
- Samaritan Inn
- City of Frisco - Housing Rehabilitation Program



Expenditures - 21010285

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	-	-	-
Operations	263,346	370,235	849,542
Capital	-	-	-
Total	263,346	370,235	849,542

* Personnel are included in the General Fund, with the grant paying a percentage based on workload.

**CITY OF FRISCO
PUBLIC TELEVISION FRANCHISE FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 813,323	\$ 664,474	\$ 920,859	\$ 776,628
Receipts:				
Franchise Tax Revenue-Cable	416,205	368,650	431,000	440,000
Interest Income	1,835	1,200	4,200	1,000
Total Revenue	418,040	369,850	435,200	441,000
Funds Available	1,231,363	1,034,324	1,356,059	1,217,628
Deductions:				
Capital Project Expenditures	310,504	260,575	579,431	1,201,500
Total Deductions	310,504	260,575	579,431	1,201,500
Fund Balance, Ending	\$ 920,859	\$ 773,749	\$ 776,628	\$ 16,128

The Public Television Franchise Fund was established in FY11 to account for the PEG (Public Educational and Governmental) cable franchise fee. As required by Texas SB-5, cable operating systems pay a PEG fee of 1% per subscriber. The fee is used for capital to support public, educational and governmental channels.

The FY17 expenditures include extending our cable channel broadcast to other City facilities.

DEBT SERVICE FUND

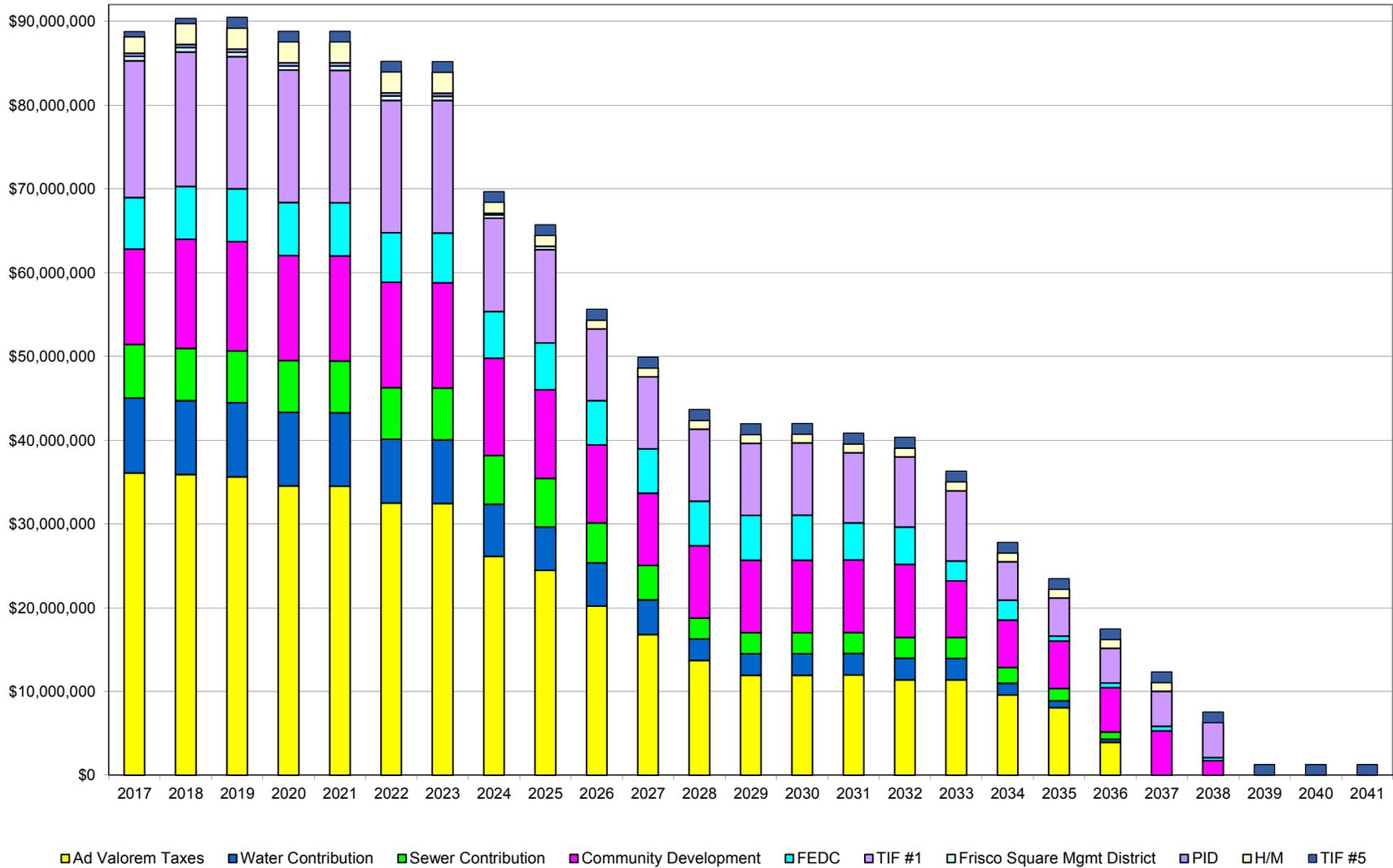


**CITY OF FRISCO
DEBT SERVICE FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 4,414,583	\$ 4,706,849	\$ 5,278,799	\$ 3,874,023
Receipts:				
Property Taxes-Current	30,208,079	32,014,134	32,592,287	35,587,017
Interest Income	5,500	20,000	37,000	20,000
Interfund Transfers - TIRZ	19,243,910	19,015,903	18,874,687	22,275,145
Contributions	-	5,704,825	422,680	515,815
Interfund Transfers - Other	770,379	1,680,877	2,195,360	1,520,886
Proceeds for Refunding Bonds	39,307,403	-	75,371,219	-
Total Revenue	<u>89,535,271</u>	<u>58,435,739</u>	<u>129,493,233</u>	<u>59,918,863</u>
Funds Available	<u>93,949,854</u>	<u>63,142,588</u>	<u>134,772,032</u>	<u>63,792,886</u>
Deductions:				
Principal	28,275,060	34,225,501	30,754,059	34,690,000
Interest	21,003,949	24,072,567	22,899,363	24,729,376
Refunding Payment to Escrow	39,059,203	-	76,794,093	-
Fiscal Charges	11,307	8,500	8,500	8,500
Issuance Costs	321,536	-	441,994	-
Total Deductions	<u>88,671,055</u>	<u>58,306,568</u>	<u>130,898,009</u>	<u>59,427,877</u>
Fund Balance, Ending	<u>\$ 5,278,799</u>	<u>\$ 4,836,020</u>	<u>\$ 3,874,023</u>	<u>\$ 4,365,009</u>

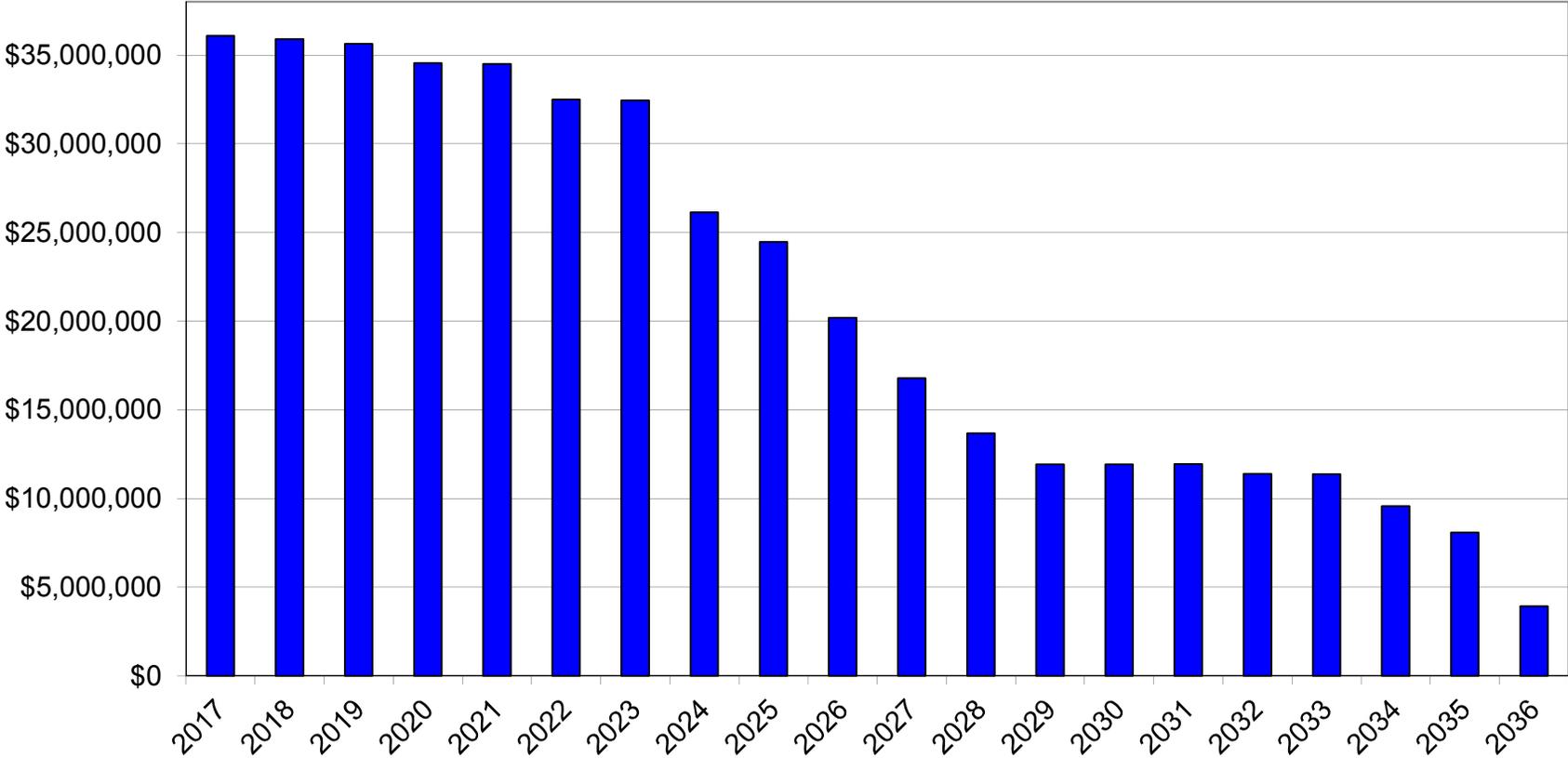
The Debt Service Fund is maintained to record the appropriate portion of the tax rate as levied for the interest and sinking reserve for related City debt. The tax rate ratio of Maintenance and Operations to Interest and Sinking is .6534/.3466 for FY 2017. The tax rate of \$0.45000 is split \$0.294052 for Maintenance and Operations and \$0.155948 for the Debt Service Fund.

**GENERAL OBLIGATION AND CERTIFICATES OF OBLIGATION
COMPOSITION OF DEBT SERVICE
BY FUNDING SOURCE
2016-2017**



This graph depicts the total debt obligations of the City, by funding source, as they are listed on their respective schedules and shows the level of debt requirements through the year 2041.

**GENERAL OBLIGATION AND CERTIFICATES OF OBLIGATION
DEBT SERVICE
SUPPORTED BY AD VALOREM TAXES
2016-2017**



This graph depicts the debt obligations of the General Fund supported by Ad Valorem Taxes, through the year 2036.

LONG-TERM DEBT - AD VALOREM TAXES

Long Term Debt Serviced by Ad Valorem Taxes																
Fiscal Year	2007 General		2008 General		2009 General		2011 General		2011 General		2012 General		2013 General		2013 General	
	Obligation Bonds		Obligation Bonds		Obligation Refunding		Obligation Bonds		Obligation Refunding		Obligation Refunding		Obligation Bonds		Obligation Refunding	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2017	2,100,000	47,249	1,120,000	69,600	1,630,000	320,200	305,000	257,854	4,945,000	1,680,200	1,180,000	366,238	180,000	181,312	2,480,000	2,204,600
2018	-	-	1,180,000	23,600	1,690,000	253,800	320,000	242,229	5,145,000	1,429,501	1,205,000	338,988	190,000	172,963	2,540,000	2,091,500
2019	-	-	-	-	1,760,000	184,800	340,000	225,729	5,340,000	1,171,737	1,235,000	308,413	200,000	163,212	2,485,000	1,965,875
2020	-	-	-	-	1,835,000	112,900	355,000	208,354	5,550,000	906,575	1,275,000	270,763	210,000	152,963	5,100,000	1,776,250
2021	-	-	-	-	1,905,000	38,100	370,000	192,079	5,775,000	633,425	1,310,000	233,263	220,000	142,212	5,350,000	1,515,000
2022	-	-	-	-	-	-	385,000	178,663	5,960,000	401,625	1,365,000	180,763	230,000	130,963	5,620,000	1,240,750
2023	-	-	-	-	-	-	400,000	162,647	6,170,000	154,250	1,430,000	110,888	245,000	119,087	5,910,000	952,500
2024	-	-	-	-	-	-	420,000	145,297	-	-	1,505,000	37,569	255,000	106,588	6,220,000	649,250
2025	-	-	-	-	-	-	435,000	129,791	-	-	-	-	270,000	93,463	6,535,000	330,375
2026	-	-	-	-	-	-	450,000	113,197	-	-	-	-	280,000	79,712	3,340,000	83,500
2027	-	-	-	-	-	-	470,000	95,360	-	-	-	-	295,000	68,288	-	-
2028	-	-	-	-	-	-	490,000	76,160	-	-	-	-	305,000	59,097	-	-
2029	-	-	-	-	-	-	510,000	55,905	-	-	-	-	310,000	49,487	-	-
2030	-	-	-	-	-	-	530,000	34,519	-	-	-	-	325,000	39,362	-	-
2031	-	-	-	-	-	-	555,000	11,794	-	-	-	-	335,000	28,637	-	-
2032	-	-	-	-	-	-	-	-	-	-	-	-	345,000	17,587	-	-
2033	-	-	-	-	-	-	-	-	-	-	-	-	355,000	5,991	-	-
2034	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2035	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2036	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	2,100,000	47,249	2,300,000	93,200	8,820,000	909,800	6,335,000	2,129,578	38,885,000	6,377,313	10,505,000	1,846,881	4,550,000	1,610,924	45,580,000	12,809,600

Long Term Debt Serviced by Ad Valorem Taxes (continued)																	
Fiscal Year	2013 General		2014 General		2014 General		2015 General		2015 General		2016 General		2016 General		Total Principal	Total Interest	Total
	Obligation Bonds		Obligation Bonds		Obligation Refunding		Obligation Bonds		Obligation Refunding		Obligation Bonds		Obligation Refunding				
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2017	780,000	653,925	665,000	824,025	2,470,000	357,250	1,690,000	2,463,100	185,000	1,382,425	1,500,000	2,431,376	745,000	872,663	21,975,000	14,112,017	36,087,017
2018	805,000	630,150	700,000	789,900	2,600,000	230,500	1,750,000	2,402,750	2,335,000	1,332,950	1,670,000	2,258,625	775,000	803,900	22,905,000	13,001,356	35,906,356
2019	825,000	605,700	735,000	754,025	2,735,000	97,125	1,830,000	2,322,000	2,430,000	1,225,500	1,740,000	2,190,425	2,010,000	748,200	23,665,000	11,962,741	35,627,741
2020	850,000	576,325	770,000	716,400	105,000	26,125	1,925,000	2,228,125	2,550,000	1,101,000	1,820,000	2,110,125	1,345,000	674,375	23,690,000	10,860,280	34,550,280
2021	880,000	541,725	810,000	676,900	110,000	20,750	2,025,000	2,129,375	2,685,000	970,125	1,915,000	2,016,750	1,425,000	605,125	24,780,000	9,714,829	34,494,829
2022	905,000	506,025	850,000	635,400	115,000	15,125	2,130,000	2,025,500	2,820,000	832,500	2,010,000	1,918,625	1,505,000	531,875	23,895,000	8,597,814	32,492,814
2023	930,000	473,975	895,000	591,775	120,000	9,250	2,240,000	1,916,250	2,960,000	688,000	2,115,000	1,815,500	1,585,000	454,625	25,000,000	7,448,747	32,448,747
2024	960,000	445,025	940,000	545,900	125,000	3,125	2,350,000	1,801,500	3,105,000	536,375	2,225,000	1,707,000	1,675,000	373,125	19,780,000	6,350,754	26,130,754
2025	1,000,000	413,150	990,000	497,650	-	-	2,465,000	1,688,625	3,250,000	377,500	2,335,000	1,593,000	1,775,000	286,875	19,055,000	5,410,429	24,465,429
2026	1,050,000	375,275	1,040,000	446,900	-	-	2,585,000	1,569,875	2,895,000	223,875	2,455,000	1,473,250	1,530,000	204,250	15,625,000	4,569,834	20,194,834
2027	1,100,000	332,275	1,095,000	393,525	-	-	2,715,000	1,437,375	3,030,000	75,750	2,585,000	1,347,250	1,615,000	125,625	12,905,000	3,875,448	16,780,448
2028	1,150,000	287,275	1,140,000	349,050	-	-	2,855,000	1,298,125	-	-	2,715,000	1,214,750	1,705,000	42,625	10,360,000	3,327,082	13,687,082
2029	1,195,000	240,375	1,185,000	302,325	-	-	3,000,000	1,151,750	-	-	2,855,000	1,075,500	-	-	9,055,000	2,875,342	11,930,342
2030	1,245,000	191,575	1,245,000	241,575	-	-	3,155,000	997,875	-	-	2,985,000	944,425	-	-	9,485,000	2,449,331	11,934,331
2031	1,300,000	140,675	1,300,000	189,325	-	-	3,320,000	836,000	-	-	3,110,000	822,525	-	-	9,920,000	2,028,956	11,948,956
2032	1,360,000	86,625	1,355,000	134,325	-	-	3,490,000	665,750	-	-	3,235,000	695,625	-	-	9,785,000	1,599,912	11,384,912
2033	1,420,000	29,288	1,410,000	75,775	-	-	3,665,000	486,875	-	-	3,365,000	563,625	-	-	10,215,000	1,161,554	11,376,554
2034	-	-	1,460,000	25,550	-	-	3,855,000	298,875	-	-	3,495,000	435,163	-	-	8,810,000	759,588	9,569,588
2035	-	-	-	-	-	-	4,050,000	101,250	-	-	3,645,000	282,875	-	-	7,695,000	384,125	8,079,125
2036	-	-	-	-	-	-	-	-	-	-	3,835,000	95,875	-	-	3,835,000	95,875	3,930,875
Total	17,755,000	6,529,363	18,585,000	8,190,325	8,380,000	759,250	51,095,000	27,820,975	28,245,000	8,746,000	51,610,000	26,992,289	17,690,000	5,723,263	312,435,000	110,586,010	423,021,010

LONG TERM DEBT - WATER

Long Term Debt Serviced by Water Department												
Fiscal Year	2007 Certificates of Obligation		2011 General Obligation Refunding		2012 General Obligation Refunding		2013 General Obligation Refunding		2013 Certificates of Obligation		2014 Certificates of Obligation	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2017	1,065,716	23,979	1,020,000	359,825	710,000	222,150	-	294,500	586,440	590,312	280,293	331,009
2018	-	-	1,065,000	308,000	725,000	204,250	-	294,500	602,640	569,462	292,348	316,693
2019	-	-	1,135,000	253,863	750,000	185,750	-	294,500	625,320	544,903	307,418	301,699
2020	-	-	1,190,000	197,162	765,000	163,025	730,000	276,250	648,000	517,817	325,501	285,876
2021	-	-	1,245,000	138,325	800,000	131,550	765,000	238,875	670,680	486,470	340,571	269,224
2022	-	-	1,300,000	88,062	840,000	90,550	800,000	199,750	696,600	458,383	358,654	251,744
2023	-	-	1,355,000	33,875	885,000	47,425	835,000	158,875	725,760	434,363	376,738	233,358
2024	-	-	-	-	920,000	12,650	875,000	116,125	758,160	402,707	394,821	214,070
2025	-	-	-	-	-	-	920,000	71,250	797,040	363,828	415,918	193,801
2026	-	-	-	-	-	-	965,000	24,125	839,160	322,922	437,016	172,478
2027	-	-	-	-	-	-	-	-	881,280	279,912	461,127	150,024
2028	-	-	-	-	-	-	-	-	923,400	239,411	479,210	131,308
2029	-	-	-	-	-	-	-	-	959,040	201,164	497,294	111,687
2030	-	-	-	-	-	-	-	-	997,920	160,801	521,405	88,827
2031	-	-	-	-	-	-	-	-	1,043,280	118,049	539,488	69,633
2032	-	-	-	-	-	-	-	-	1,088,640	72,746	560,585	51,055
2033	-	-	-	-	-	-	-	-	1,134,000	24,806	578,669	31,119
2034	-	-	-	-	-	-	-	-	-	-	599,766	10,496
2035	-	-	-	-	-	-	-	-	-	-	-	-
2036	-	-	-	-	-	-	-	-	-	-	-	-
Total	1,065,716	23,979	8,310,000	1,379,112	6,395,000	1,057,350	5,890,000	1,968,750	13,977,360	5,788,058	7,766,820	3,214,102

Long Term Debt Serviced by Water Department (continued)													
Fiscal Year	2014 General Obligation Refunding		2015 Certificates of Obligation		2015 General Obligation Refunding		2016 Certificates of Obligation		2016 Certificates of Obligation		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2017	770,000	124,750	250,000	206,704	-	622,650	160,000	190,445	905,000	211,440	5,747,448	3,177,764	8,925,212
2018	805,000	85,375	255,000	199,129	1,010,000	602,450	170,000	178,000	955,000	168,050	5,879,988	2,925,910	8,805,898
2019	840,000	44,250	265,000	191,329	1,060,000	555,750	175,000	174,550	1,005,000	128,850	6,162,738	2,675,444	8,838,182
2020	85,000	21,125	270,000	183,303	1,115,000	501,375	180,000	169,200	1,055,000	82,375	6,363,501	2,397,508	8,761,009
2021	90,000	16,750	280,000	175,054	1,170,000	444,250	190,000	161,800	1,120,000	28,000	6,671,251	2,090,298	8,761,548
2022	90,000	12,250	290,000	166,503	1,230,000	384,250	195,000	154,100	-	-	5,800,254	1,805,592	7,605,846
2023	95,000	7,625	295,000	157,729	1,290,000	321,250	205,000	146,100	-	-	6,062,498	1,540,600	7,603,098
2024	105,000	2,625	305,000	148,729	1,350,000	255,250	215,000	137,700	-	-	4,922,981	1,289,856	6,212,837
2025	-	-	315,000	139,429	1,410,000	186,250	220,000	129,000	-	-	4,077,958	1,083,558	5,161,516
2026	-	-	325,000	128,204	1,475,000	114,125	230,000	120,000	-	-	4,271,176	881,855	5,153,030
2027	-	-	335,000	116,679	1,545,000	38,625	240,000	110,600	-	-	3,462,407	695,840	4,158,247
2028	-	-	350,000	106,185	-	-	250,000	100,800	-	-	2,002,610	577,705	2,580,315
2029	-	-	360,000	94,641	-	-	260,000	90,600	-	-	2,076,334	498,092	2,574,426
2030	-	-	370,000	82,091	-	-	270,000	80,000	-	-	2,159,325	411,720	2,571,044
2031	-	-	385,000	68,879	-	-	280,000	69,000	-	-	2,247,768	325,561	2,573,329
2032	-	-	400,000	54,891	-	-	290,000	57,600	-	-	2,339,225	236,292	2,575,518
2033	-	-	415,000	40,119	-	-	305,000	45,700	-	-	2,432,669	141,744	2,574,412
2034	-	-	430,000	24,643	-	-	315,000	33,300	-	-	1,344,766	68,439	1,413,205
2035	-	-	445,000	8,344	-	-	330,000	20,400	-	-	775,000	28,744	803,744
2036	-	-	-	-	-	-	345,000	6,900	-	-	345,000	6,900	351,900
Total	2,880,000	314,750	6,340,000	2,292,585	12,655,000	4,026,225	4,825,000	2,175,795	5,040,000	618,715	75,144,896	22,859,421	98,004,317

LONG TERM DEBT - SEWER

Long Term Debt Serviced by Sewer Department										
Fiscal Year	2007 Certificates of Obligation		2011 General Obligation Refunding		2013 General Obligation Refunding		2013 Certificates of Obligations		2014 Certificates of Obligations	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2017	1,074,285	24,171	255,000	89,325	100,000	496,750	318,560	320,663	184,707	218,128
2018	-	-	265,000	76,425	670,000	478,000	327,360	309,338	192,652	208,695
2019	-	-	280,000	63,050	655,000	444,875	339,680	295,997	202,582	198,813
2020	-	-	295,000	49,050	1,165,000	399,375	352,000	281,283	214,499	188,387
2021	-	-	310,000	34,450	1,225,000	339,625	364,320	264,255	224,429	177,413
2022	-	-	320,000	22,000	1,285,000	276,875	378,400	248,998	236,346	165,894
2023	-	-	340,000	8,500	1,350,000	211,000	394,240	235,950	248,263	153,779
2024	-	-	-	-	1,420,000	141,750	411,840	218,755	260,179	141,068
2025	-	-	-	-	1,490,000	69,000	432,960	197,635	274,082	127,711
2026	-	-	-	-	635,000	15,875	455,840	175,415	287,985	113,660
2027	-	-	-	-	-	-	478,720	152,051	303,873	98,863
2028	-	-	-	-	-	-	501,600	130,051	315,790	86,530
2029	-	-	-	-	-	-	520,960	109,274	327,707	73,600
2030	-	-	-	-	-	-	542,080	87,349	343,595	58,536
2031	-	-	-	-	-	-	566,720	64,126	355,512	45,886
2032	-	-	-	-	-	-	591,360	39,517	369,415	33,644
2033	-	-	-	-	-	-	616,000	13,475	381,331	20,506
2034	-	-	-	-	-	-	-	-	395,234	6,917
2035	-	-	-	-	-	-	-	-	-	-
2036	-	-	-	-	-	-	-	-	-	-
Total	1,074,285	24,171	2,065,000	342,800	9,995,000	2,873,125	7,592,640	3,144,130	5,118,180	2,118,029

Long Term Debt Serviced by Sewer Department (continued)											
Fiscal Year	2014 General Obligation Refunding		2015 Certificates of Obligations		2015 General Obligation Refunding		2016 Certificates of Obligation		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2017	1,120,000	74,000	315,000	263,190	-	674,750	400,000	483,200	3,767,552	2,644,178	6,411,730
2018	450,000	34,750	325,000	253,590	1,125,000	652,250	435,000	451,650	3,790,012	2,464,697	6,254,709
2019	470,000	11,750	335,000	243,690	1,170,000	600,500	445,000	442,850	3,897,262	2,301,525	6,198,787
2020	-	-	345,000	233,490	1,230,000	540,500	460,000	429,200	4,061,499	2,121,285	6,182,784
2021	-	-	355,000	222,990	1,295,000	477,375	480,000	410,400	4,253,749	1,926,508	6,180,257
2022	-	-	365,000	212,190	1,360,000	411,000	495,000	390,900	4,439,746	1,727,857	6,167,603
2023	-	-	375,000	201,090	1,425,000	341,375	520,000	370,600	4,652,503	1,522,294	6,174,797
2024	-	-	390,000	189,615	1,495,000	268,375	540,000	349,400	4,517,019	1,308,963	5,825,982
2025	-	-	400,000	177,765	1,560,000	192,000	560,000	327,400	4,717,042	1,091,511	5,808,553
2026	-	-	415,000	163,465	1,495,000	115,625	585,000	304,500	3,873,825	888,539	4,762,364
2027	-	-	430,000	148,715	1,565,000	39,125	610,000	280,600	3,387,593	719,354	4,106,947
2028	-	-	445,000	135,312	-	-	630,000	255,800	1,892,390	607,692	2,500,082
2029	-	-	460,000	120,596	-	-	660,000	230,000	1,968,667	533,470	2,502,137
2030	-	-	475,000	104,521	-	-	685,000	203,100	2,045,675	453,505	2,499,181
2031	-	-	490,000	87,634	-	-	715,000	175,100	2,127,232	372,746	2,499,978
2032	-	-	510,000	69,815	-	-	740,000	146,000	2,210,775	288,976	2,499,750
2033	-	-	525,000	51,056	-	-	770,000	115,800	2,292,331	200,837	2,493,169
2034	-	-	545,000	31,458	-	-	805,000	84,300	1,745,234	122,675	1,867,909
2035	-	-	570,000	10,687	-	-	835,000	51,500	1,405,000	62,187	1,467,187
2036	-	-	-	-	-	-	870,000	17,400	870,000	17,400	887,400
Total	2,040,000	120,500	8,070,000	2,920,869	13,720,000	4,312,875	12,240,000	5,519,700	61,915,104	21,376,200	83,291,305

LONG TERM DEBT - FCDC

Long Term Debt Serviced by the Community Development Corporation																		
Fiscal Year	2009 General		2011 General		2012 General		2013 General		2013 Certificates of		2014-A Certificates of		2014 General		2015-A Certificates of		2015B Certificates of	
	Obligation Refunding	Principal	Obligation Refunding	Interest	Obligation Refunding	Interest	Obligation Refunding	Interest	Obligation	Interest	Obligation	Interest	Obligation Refunding	Interest	Obligation	Interest	Obligation	Interest
2017	415,000	41,300	265,000	93,369	710,000	222,600	640,000	545,050	545,000	546,419	770,000	857,927	675,000	100,125	-	299,325	-	108,245
2018	415,000	24,700	280,000	79,844	730,000	204,650	670,000	515,500	560,000	527,043	790,000	848,938	595,000	70,875	325,000	292,825	110,000	107,496
2019	410,000	8,200	295,000	65,756	745,000	186,175	710,000	481,000	580,000	504,244	810,000	836,517	630,000	40,250	335,000	279,625	115,000	105,771
2020	-	-	310,000	51,119	765,000	163,525	1,255,000	431,875	600,000	479,143	835,000	820,663	90,000	22,250	350,000	265,925	115,000	103,643
2021	-	-	330,000	35,819	805,000	131,925	1,320,000	367,500	620,000	450,144	860,000	801,575	95,000	17,625	365,000	251,625	120,000	101,096
2022	-	-	335,000	22,734	840,000	90,800	1,395,000	299,625	645,000	424,163	885,000	779,529	95,000	12,875	375,000	240,575	120,000	98,149
2023	-	-	350,000	8,750	890,000	47,550	1,465,000	228,125	670,000	401,957	915,000	754,535	100,000	8,000	385,000	232,734	125,000	94,776
2024	-	-	-	-	920,000	12,650	1,540,000	153,000	700,000	372,731	945,000	726,856	110,000	2,750	395,000	224,447	130,000	90,923
2025	-	-	-	-	-	-	1,620,000	74,000	740,000	336,731	980,000	696,765	-	-	405,000	212,150	135,000	86,688
2026	-	-	-	-	-	-	-	16,750	775,000	298,856	1,015,000	664,084	-	-	420,000	195,650	140,000	82,052
2027	-	-	-	-	-	-	-	-	815,000	259,106	1,055,000	628,884	-	-	435,000	180,725	140,000	77,089
2028	-	-	-	-	-	-	-	-	855,000	221,631	1,095,000	591,249	-	-	450,000	167,450	145,000	71,786
2029	-	-	-	-	-	-	-	-	890,000	186,175	1,140,000	551,007	-	-	465,000	153,725	155,000	65,939
2030	-	-	-	-	-	-	-	-	925,000	148,741	1,190,000	508,187	-	-	480,000	139,250	160,000	59,623
2031	-	-	-	-	-	-	-	-	965,000	109,156	1,245,000	460,339	-	-	495,000	124,016	165,000	53,000
2032	-	-	-	-	-	-	-	-	1,005,000	67,294	1,300,000	407,530	-	-	510,000	107,994	175,000	45,986
2033	-	-	-	-	-	-	-	-	1,050,000	22,969	1,360,000	352,335	-	-	525,000	90,847	180,000	38,485
2034	-	-	-	-	-	-	-	-	-	-	1,425,000	294,546	-	-	545,000	72,450	190,000	30,530
2035	-	-	-	-	-	-	-	-	-	-	1,490,000	234,060	-	-	565,000	53,025	195,000	22,253
2036	-	-	-	-	-	-	-	-	-	-	1,560,000	170,772	-	-	585,000	32,534	205,000	13,653
2037	-	-	-	-	-	-	-	-	-	-	1,630,000	104,580	-	-	605,000	10,966	215,000	4,623
2038	-	-	-	-	-	-	-	-	-	-	1,705,000	35,379	-	-	-	-	-	-
2039	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	1,240,000	74,200	2,165,000	357,391	6,405,000	1,059,875	11,285,000	3,112,425	12,940,000	5,356,503	25,000,000	12,126,257	2,290,000	274,750	9,015,000	3,627,863	3,035,000	1,461,806

Long Term Debt Serviced by the Community Development Corporation (continued)														Total Debt Serviced			
Fiscal Year	2016 General		Total Principal	Total Interest	Total	2012 Sales Tax Revenue Bonds (Taxable)		2015 Sales Tax Revenue Bonds (Taxable)		2016A Sales Tax Revenue Bonds (Taxable)		2016A Sales Tax Revenue Bonds (Taxable)			Total Principal	Total Interest	Total
	Obligation Refunding	Interest				Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal			
2017	640,000	261,248	4,560,000	3,075,608	7,635,608	1,140,000	724,271	235,000	192,895	-	544,670	-	900,050	1,375,000	2,361,886	3,736,886	11,372,494
2018	670,000	225,350	5,145,000	2,897,221	8,042,221	1,165,000	701,221	235,000	189,958	560,000	540,470	700,000	893,050	2,660,000	2,324,699	4,984,699	13,026,920
2019	705,000	197,850	5,335,000	2,705,388	8,040,388	1,190,000	677,672	240,000	185,915	570,000	531,140	720,000	875,250	2,720,000	2,269,977	4,989,977	13,030,365
2020	735,000	165,375	5,055,000	2,503,518	7,558,518	1,220,000	648,996	245,000	181,001	580,000	520,210	745,000	853,275	2,790,000	2,203,482	4,993,482	12,552,000
2021	770,000	127,750	5,285,000	2,285,059	7,570,059	1,255,000	617,098	250,000	175,243	595,000	507,567	770,000	826,700	2,870,000	2,126,608	4,996,608	12,566,667
2022	815,000	88,125	5,505,000	2,056,575	7,561,575	1,295,000	584,687	260,000	168,672	610,000	492,978	805,000	791,175	2,970,000	2,037,512	5,007,512	12,569,087
2023	845,000	46,625	5,745,000	1,823,052	7,568,052	1,335,000	548,576	265,000	161,518	625,000	476,512	845,000	749,925	3,070,000	1,936,531	5,006,531	12,574,583
2024	250,000	19,250	4,990,000	1,602,607	6,592,607	1,380,000	509,604	275,000	153,682	645,000	458,215	890,000	706,550	3,190,000	1,828,051	5,018,051	11,610,658
2025	260,000	6,500	4,140,000	1,412,834	5,552,834	1,430,000	467,506	280,000	145,218	665,000	438,263	935,000	660,925	3,310,000	1,711,912	5,021,912	10,574,746
2026	-	-	3,020,000	1,257,392	4,277,392	1,480,000	419,655	290,000	136,092	685,000	416,689	985,000	612,925	3,440,000	1,585,361	5,025,361	9,302,753
2027	-	-	2,445,000	1,145,804	3,590,804	1,540,000	366,805	300,000	125,457	710,000	392,532	1,030,000	562,550	3,580,000	1,447,344	5,027,344	8,618,148
2028	-	-	2,545,000	1,052,116	3,597,116	1,605,000	311,768	315,000	113,465	735,000	366,161	1,085,000	509,675	3,740,000	1,301,069	5,041,069	8,638,185
2029	-	-	2,650,000	956,846	3,606,846	1,680,000	250,584	325,000	100,985	765,000	337,944	1,145,000	453,925	3,915,000	1,143,438	5,058,438	8,665,284
2030	-	-	2,755,000	855,801	3,610,801	1,755,000	182,915	340,000	88,018	795,000	307,361	1,200,000	395,300	4,090,000	973,594	5,063,594	8,674,395
2031	-	-	2,870,000	746,511	3,616,511	1,840,000	112,093	350,000	73,950	830,000	273,735	1,255,000	333,925	4,275,000	793,703	5,068,703	8,685,214
2032	-	-	2,990,000	628,804	3,618,804	1,925,000	37,922	365,000	58,756	865,000	237,293	1,320,000	282,750	4,475,000	616,721	5,091,721	8,710,525
2033	-	-	3,115,000	504,636	3,619,636	-	-	385,000	42,819	905,000	199,237	1,350,000	242,700	2,640,000	484,756	3,124,756	6,744,392
2034	-	-	2,160,000	397,526	2,557,526	-	-	400,000	26,137	945,000	158,754	1,395,000	201,525	2,740,000	386,416	3,126,416	5,683,942
2035	-	-	2,250,000	309,338	2,559,338	-	-	415,000	8,819	985,000	115,811	1,445,000	151,700	2,845,000	276,330	3,121,330	5,680,668
2036	-	-	2,350,000	216,959	2,566,959	-	-	-	-	1,030,000	70,978	1,505,000	92,700	2,535,000	163,678	2,698,678	5,265,637
2037	-	-	2,450,000	120,169	2,570,169	-	-	-	-	1,080,000	24,300	1,565,000	31,300	2,645,000	55,330	2,700,330	5,270,499
2038	-	-	1,705,000	35,379	1,740,379	-	-	-	-	-	-	-	-	-	-	-	1,740,379
2039	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	5,690,000	1,138,073	79,065,000	28,589,143	107,654,143	23,235,000	7,161,373	5,770,000	2,328,600	15,180,000	7,410,550	21,690,000	11,127,875	65,875,000	28,028,398	93,903,398	201,557,541

LONG TERM DEBT - FEDC

Long Term Debt Serviced by the FEDC													
Fiscal Year	2011 General Obligation Refunding		2014-A Certificates of Obligation		2015-B Certificates of Obligation		2016 Sales Tax Revenue Bonds (Tax Exempt) EDC		2016 General Obligation Refunding (Tax Exempt)		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2017	265,000	93,369	155,000	171,586	-	108,245	-	187,150	540,000	183,998	960,000	557,198	1,517,198
2018	280,000	79,844	160,000	169,770	110,000	107,496	145,000	185,700	575,000	155,250	1,125,000	512,360	1,637,360
2019	295,000	65,756	160,000	167,290	115,000	105,771	150,000	182,000	600,000	131,750	1,170,000	470,567	1,640,567
2020	310,000	51,119	165,000	164,157	115,000	103,643	155,000	177,425	635,000	103,875	1,225,000	422,794	1,647,794
2021	330,000	35,819	170,000	160,385	120,000	101,096	160,000	171,900	665,000	71,375	1,285,000	368,675	1,653,675
2022	335,000	22,734	175,000	156,027	120,000	98,149	165,000	164,575	255,000	48,375	885,000	325,285	1,210,285
2023	350,000	8,750	185,000	151,025	125,000	94,776	175,000	156,075	265,000	35,375	925,000	289,926	1,214,926
2024	-	-	190,000	145,445	130,000	90,923	185,000	147,075	280,000	21,750	600,000	258,118	858,118
2025	-	-	195,000	139,428	135,000	86,688	195,000	137,575	295,000	7,375	625,000	233,491	858,491
2026	-	-	205,000	132,874	140,000	82,052	205,000	127,575	-	-	345,000	214,926	559,926
2027	-	-	210,000	125,817	140,000	77,089	215,000	117,075	-	-	350,000	202,906	552,906
2028	-	-	220,000	118,290	145,000	71,786	225,000	106,075	-	-	365,000	190,076	555,076
2029	-	-	230,000	110,187	155,000	65,939	240,000	94,450	-	-	385,000	176,126	561,126
2030	-	-	240,000	101,550	160,000	59,623	250,000	82,200	-	-	400,000	161,173	561,173
2031	-	-	250,000	91,922	165,000	53,000	260,000	69,450	-	-	415,000	144,922	559,922
2032	-	-	260,000	81,340	175,000	45,986	275,000	58,825	-	-	435,000	127,326	562,326
2033	-	-	270,000	70,343	180,000	38,485	280,000	50,500	-	-	450,000	108,828	558,828
2034	-	-	285,000	58,826	190,000	30,530	290,000	41,950	-	-	475,000	89,356	564,356
2035	-	-	300,000	46,687	195,000	22,253	300,000	31,600	-	-	495,000	68,940	563,940
2036	-	-	310,000	34,030	205,000	13,653	315,000	19,300	-	-	515,000	47,683	562,683
2037	-	-	325,000	20,854	215,000	4,623	325,000	6,500	-	-	540,000	25,477	565,477
2038	-	-	340,000	7,055	-	-	-	-	-	-	340,000	7,055	347,055
2039	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	2,165,000	357,391	5,000,000	2,424,888	3,035,000	1,461,806	4,510,000	2,314,975	4,110,000	759,123	14,310,000	5,003,208	19,313,208

Long Term Debt Serviced by the FEDC (continued)										
Fiscal Year	2007 Sales Tax Revenue Bonds (Taxable)		2012 Sales Tax Revenue Bonds (Taxable)		2014 Sales Tax Revenue Bonds (Taxable)		Total Principal	Total Interest	Total	Total Debt Serviced
	Principal	Interest	Principal	Interest	Principal	Interest				
2017	405,000	539,948	1,205,000	767,065	955,000	780,812	2,565,000	2,087,825	4,652,825	6,170,023
2018	430,000	515,025	1,230,000	742,715	980,000	767,726	2,640,000	2,025,466	4,665,466	6,302,826
2019	460,000	486,990	1,260,000	717,815	1,005,000	750,081	2,725,000	1,954,886	4,679,886	6,320,453
2020	490,000	457,065	1,295,000	687,409	1,030,000	727,928	2,815,000	1,872,402	4,687,402	6,335,196
2021	520,000	425,250	1,330,000	653,576	1,060,000	701,781	2,910,000	1,780,607	4,690,607	6,344,282
2022	555,000	391,388	1,370,000	619,260	1,095,000	671,859	3,020,000	1,682,507	4,702,507	5,912,792
2023	590,000	355,320	1,415,000	581,019	1,135,000	638,048	3,140,000	1,574,387	4,714,387	5,929,313
2024	625,000	317,048	1,460,000	539,751	1,175,000	600,669	3,260,000	1,457,468	4,717,468	5,575,586
2025	670,000	276,255	1,515,000	495,180	1,215,000	560,203	3,400,000	1,331,638	4,731,638	5,590,129
2026	710,000	232,785	1,570,000	444,450	1,260,000	516,440	3,540,000	1,193,675	4,733,675	5,293,601
2027	760,000	186,480	1,630,000	388,450	1,310,000	469,463	3,700,000	1,044,393	4,744,393	5,297,299
2028	805,000	137,183	1,700,000	330,175	1,360,000	419,388	3,865,000	886,746	4,751,746	5,306,822
2029	860,000	84,735	1,780,000	265,359	1,420,000	365,857	4,060,000	715,951	4,775,951	5,337,077
2030	915,000	28,823	1,860,000	193,651	1,485,000	308,839	4,260,000	531,313	4,791,313	5,352,486
2031	-	-	1,945,000	118,693	1,550,000	246,960	3,495,000	365,653	3,860,653	4,420,575
2032	-	-	2,040,000	40,188	1,625,000	180,285	3,665,000	220,473	3,885,473	4,447,799
2033	-	-	-	-	1,700,000	110,460	1,700,000	110,460	1,810,460	2,369,288
2034	-	-	-	-	1,780,000	37,380	1,780,000	37,380	1,817,380	2,381,736
2035	-	-	-	-	-	-	-	-	-	563,940
2036	-	-	-	-	-	-	-	-	-	562,683
2037	-	-	-	-	-	-	-	-	-	565,477
2038	-	-	-	-	-	-	-	-	-	347,055
2039	-	-	-	-	-	-	-	-	-	-
Total	8,795,000	4,434,293	24,605,000	7,584,756	23,140,000	8,854,179	56,540,000	20,873,228	77,413,228	96,726,436

LONG TERM DEBT - TIF

Long Term Debt Serviced by TIF														
Fiscal Year	1997 Certificates of Obligation (Tax)		2001-B Certificates of Obligation (Tax)		2003-B Certificates of Obligation		2008-A Certificates of Obligation		2008-B Certificates of Obligation		2009 Certificates of Obligation		2011 General Obligation Refunding	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2017	140,000	14,013	559,359	417,679	792,500	311,497	920,000	54,256	385,000	1,149,764	165,000	90,120	2,500,000	920,038
2018	120,000	4,425	595,125	380,158	827,500	272,714	955,000	18,503	405,000	1,129,021	170,000	83,833	2,625,000	792,712
2019	-	-	634,110	340,209	872,500	230,167	-	-	435,000	1,105,130	180,000	76,833	2,925,000	656,300
2020	-	-	681,317	297,457	917,500	183,520	-	-	460,000	1,078,056	125,000	70,733	3,080,000	510,038
2021	-	-	728,523	251,637	967,500	134,397	-	-	485,000	1,049,470	130,000	65,633	3,235,000	357,587
2022	-	-	778,950	202,158	1,020,000	82,604	-	-	515,000	1,019,220	135,000	60,333	3,370,000	227,156
2023	-	-	828,488	148,911	1,075,000	28,012	-	-	555,000	986,853	140,000	54,833	3,490,000	87,250
2024	-	-	886,246	92,111	-	-	-	-	590,000	952,216	145,000	48,951	-	-
2025	-	-	947,224	31,377	-	-	-	-	625,000	915,463	155,000	42,576	-	-
2026	-	-	-	-	-	-	-	-	1,400,000	854,206	155,000	35,989	-	-
2027	-	-	-	-	-	-	-	-	1,495,000	764,203	165,000	28,983	-	-
2028	-	-	-	-	-	-	-	-	1,590,000	665,869	175,000	21,333	-	-
2029	-	-	-	-	-	-	-	-	1,690,000	561,319	180,000	13,210	-	-
2030	-	-	-	-	-	-	-	-	1,805,000	449,916	190,000	4,513	-	-
2031	-	-	-	-	-	-	-	-	1,920,000	331,181	-	-	-	-
2032	-	-	-	-	-	-	-	-	2,050,000	204,638	-	-	-	-
2033	-	-	-	-	-	-	-	-	2,185,000	69,647	-	-	-	-
2034	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2035	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2036	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2037	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2038	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2039	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	260,000	18,438	6,639,342	2,161,697	6,472,500	1,242,911	1,875,000	72,759	18,590,000	13,286,171	2,210,000	697,869	21,225,000	3,551,081

Long Term Debt Serviced by TIF (continued)															
Fiscal Year	2013 General Obligation Refunding		2014-A Taxable Certificates of Obligation		2015 General Obligation Taxable Refunding		2015A General Obligation Refunding		2016 General Obligation Bonds (Tax Exempt)		2016 General Obligation Refunding (Tax Exempt)		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest			
2017	520,000	25,150	1,850,000	2,059,405	240,000	185,517	55,000	2,425	1,315,000	1,634,603	-	30,030	9,441,859	6,894,497	16,336,356
2018	295,000	7,375	1,890,000	2,037,860	240,000	182,757	40,000	800	1,445,000	1,507,200	-	28,600	9,607,625	6,445,958	16,053,583
2019	-	-	1,940,000	2,008,128	245,000	178,872	-	-	2,500,000	1,428,300	-	28,600	9,731,610	6,052,539	15,784,149
2020	-	-	1,995,000	1,970,205	250,000	174,167	-	-	2,610,000	1,313,050	40,000	27,600	10,158,817	5,624,826	15,783,643
2021	-	-	2,060,000	1,924,538	255,000	168,671	-	-	2,745,000	1,179,175	45,000	25,475	10,651,023	5,156,583	15,807,606
2022	-	-	2,125,000	1,871,661	260,000	162,425	-	-	2,885,000	1,038,425	45,000	23,225	11,133,950	4,687,207	15,821,157
2023	-	-	2,195,000	1,811,677	270,000	155,598	-	-	3,030,000	890,550	50,000	20,850	11,633,488	4,184,533	15,818,021
2024	-	-	2,275,000	1,745,156	275,000	148,101	-	-	3,185,000	735,175	50,000	18,350	7,406,246	3,740,061	11,146,307
2025	-	-	2,350,000	1,672,862	285,000	139,908	-	-	3,350,000	571,800	50,000	15,850	7,762,224	3,389,836	11,152,060
2026	-	-	2,435,000	1,594,476	290,000	131,065	-	-	1,155,000	459,175	55,000	13,225	5,490,000	3,088,136	8,578,136
2027	-	-	2,530,000	1,510,048	305,000	120,779	-	-	1,215,000	399,925	60,000	10,350	5,770,000	2,834,288	8,604,288
2028	-	-	2,630,000	1,419,723	315,000	109,154	-	-	1,275,000	337,675	60,000	7,350	6,045,000	2,561,103	8,606,103
2029	-	-	2,740,000	1,323,035	325,000	97,154	-	-	1,340,000	272,300	65,000	4,225	6,340,000	2,271,243	8,611,243
2030	-	-	2,855,000	1,220,213	340,000	84,685	-	-	1,405,000	210,700	65,000	1,300	6,660,000	1,971,326	8,631,326
2031	-	-	2,990,000	1,105,352	350,000	71,135	-	-	1,460,000	153,400	-	-	6,720,000	1,661,068	8,381,068
2032	-	-	3,125,000	978,466	365,000	56,478	-	-	1,520,000	93,800	-	-	7,060,000	1,333,382	8,393,382
2033	-	-	3,270,000	845,770	380,000	41,205	-	-	1,585,000	31,700	-	-	7,420,000	988,322	8,408,322
2034	-	-	3,420,000	706,952	400,000	25,214	-	-	-	-	-	-	3,820,000	732,166	4,552,166
2035	-	-	3,575,000	561,806	415,000	8,508	-	-	-	-	-	-	3,990,000	570,314	4,560,314
2036	-	-	3,740,000	410,020	-	-	-	-	-	-	-	-	3,740,000	410,020	4,150,020
2037	-	-	3,915,000	251,179	-	-	-	-	-	-	-	-	3,915,000	251,179	4,166,179
2038	-	-	4,095,000	84,971	-	-	-	-	-	-	-	-	4,095,000	84,971	4,179,971
2039	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	815,000	32,525	60,000,000	29,113,503	5,805,000	2,241,393	95,000	3,225	34,020,000	12,256,953	585,000	255,030	158,591,842	64,933,555	223,525,397

LONG TERM DEBT - TIF #5

Long Term Debt Serviced by TIF #5					
Fiscal Year	2016 Certificates of Obligation (Taxable)		Total Principal	Total Interest	Total
	Principal	Interest			
2017	-	643,912	-	643,912	643,912
2018	-	613,250	-	613,250	613,250
2019	665,000	609,077	665,000	609,077	1,274,077
2020	670,000	599,933	670,000	599,933	1,269,933
2021	685,000	589,125	685,000	589,125	1,274,125
2022	695,000	576,631	695,000	576,631	1,271,631
2023	710,000	562,709	710,000	562,709	1,272,709
2024	725,000	547,235	725,000	547,235	1,272,235
2025	740,000	530,274	740,000	530,274	1,270,274
2026	760,000	511,967	760,000	511,967	1,271,967
2027	780,000	491,938	780,000	491,938	1,271,938
2028	800,000	470,127	800,000	470,127	1,270,127
2029	825,000	446,474	825,000	446,474	1,271,474
2030	850,000	421,049	850,000	421,049	1,271,049
2031	880,000	393,924	880,000	393,924	1,273,924
2032	910,000	363,530	910,000	363,530	1,273,530
2033	940,000	330,230	940,000	330,230	1,270,230
2034	975,000	295,760	975,000	295,760	1,270,760
2035	1,010,000	260,030	1,010,000	260,030	1,270,030
2036	1,050,000	222,950	1,050,000	222,950	1,272,950
2037	1,085,000	185,062	1,085,000	185,062	1,270,062
2038	1,125,000	146,388	1,125,000	146,388	1,271,388
2039	1,165,000	106,312	1,165,000	106,312	1,271,312
2040	1,205,000	64,838	1,205,000	64,838	1,269,838
2041	1,250,000	21,875	1,250,000	21,875	1,271,875
2042	-	-	-	-	-
Total	20,500,000	10,004,600	20,500,000	10,004,600	30,504,600

LONG TERM DEBT - FSMD

Long Term Debt Serviced by FSMD							
Fiscal Year	2001-B Certificates of Obligation (Tax)		2003-B Certificates of Obligation (Tax)		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest			
2017	220,641	164,540	97,500	37,643	318,141	202,183	520,324
2018	234,875	149,736	102,500	32,746	337,375	182,482	519,857
2019	250,890	133,948	107,500	27,493	358,390	161,441	519,831
2020	268,683	117,062	112,500	21,880	381,183	138,942	520,125
2021	286,477	99,020	117,500	16,013	403,977	115,033	519,010
2022	306,050	79,571	125,000	9,826	431,050	89,397	520,447
2023	326,512	58,617	130,000	3,318	456,512	61,935	518,447
2024	348,754	36,249	-	-	348,754	36,249	385,003
2025	372,776	12,348	-	-	372,776	12,348	385,124
2026	-	-	-	-	-	-	-
Total	2,615,658	851,091	792,500	148,919	3,408,158	1,000,010	4,408,168

Note: These bonds are being paid by the Developer. When the total assessed value reaches \$225 million, the Developer is not required to make any additional debt payments.

LONG TERM DEBT - HOTEL/MOTEL

Long Term Debt Serviced by Hotel/Motel Fund									
Fiscal Year	2011 General Obligation Refunding		2015B Certificates of Obligation		2016 General Obligation Refunding (Tax-exempt)		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest			
2017	870,000	308,163	-	522,786	170,000	88,170	1,040,000	919,119	1,959,119
2018	925,000	263,537	545,000	519,080	180,000	77,700	1,650,000	860,317	2,510,317
2019	970,000	216,900	550,000	510,699	190,000	70,300	1,710,000	797,899	2,507,899
2020	1,015,000	168,512	565,000	500,374	195,000	61,625	1,775,000	730,511	2,505,511
2021	1,065,000	118,287	575,000	488,025	205,000	51,625	1,845,000	657,937	2,502,937
2022	1,110,000	75,344	590,000	473,716	215,000	41,125	1,915,000	590,185	2,505,185
2023	1,160,000	29,000	605,000	457,271	225,000	30,125	1,990,000	516,396	2,506,396
2024	-	-	625,000	438,689	240,000	18,500	865,000	457,189	1,322,189
2025	-	-	645,000	418,393	250,000	6,250	895,000	424,643	1,319,643
2026	-	-	665,000	396,309	-	-	665,000	396,309	1,061,309
2027	-	-	690,000	372,282	-	-	690,000	372,282	1,062,282
2028	-	-	715,000	346,137	-	-	715,000	346,137	1,061,137
2029	-	-	740,000	317,792	-	-	740,000	317,792	1,057,792
2030	-	-	770,000	287,510	-	-	770,000	287,510	1,057,510
2031	-	-	800,000	255,517	-	-	800,000	255,517	1,055,517
2032	-	-	835,000	221,791	-	-	835,000	221,791	1,056,791
2033	-	-	870,000	185,760	-	-	870,000	185,760	1,055,760
2034	-	-	910,000	147,490	-	-	910,000	147,490	1,057,490
2035	-	-	950,000	107,500	-	-	950,000	107,500	1,057,500
2036	-	-	990,000	65,790	-	-	990,000	65,790	1,055,790
2037	-	-	1,035,000	22,253	-	-	1,035,000	22,253	1,057,253
2038	-	-	-	-	-	-	-	-	-
Total	7,115,000	1,179,743	14,670,000	7,055,164	1,870,000	445,420	23,655,000	8,680,327	32,335,327

LONG TERM DEBT - PID

Long Term Debt Serviced by the FPID									
Fiscal Year	2011 General Obligation Refunding		2012 General Obligation Refunding		2014 General Obligation Refunding		Total Principal	Total Interest	Total
	Principal	Interest	Principal	Interest	Principal	Interest			
2017	135,000	47,163	130,000	39,437	15,000	7,125	280,000	93,725	373,725
2018	145,000	40,213	130,000	36,188	20,000	6,250	295,000	82,651	377,651
2019	150,000	32,962	130,000	32,937	20,000	5,250	300,000	71,149	371,149
2020	155,000	25,525	140,000	28,888	15,000	4,375	310,000	58,788	368,788
2021	160,000	17,912	145,000	23,162	15,000	3,625	320,000	44,699	364,699
2022	170,000	11,406	150,000	15,787	20,000	2,750	340,000	29,943	369,943
2023	175,000	4,375	150,000	8,287	25,000	1,625	350,000	14,287	364,287
2024	-	-	165,000	2,269	20,000	500	185,000	2,769	187,769
2025	-	-	-	-	-	-	-	-	-
Total	1,090,000	179,556	1,140,000	186,955	150,000	31,500	2,380,000	398,011	2,778,011



OTHER FUNDS



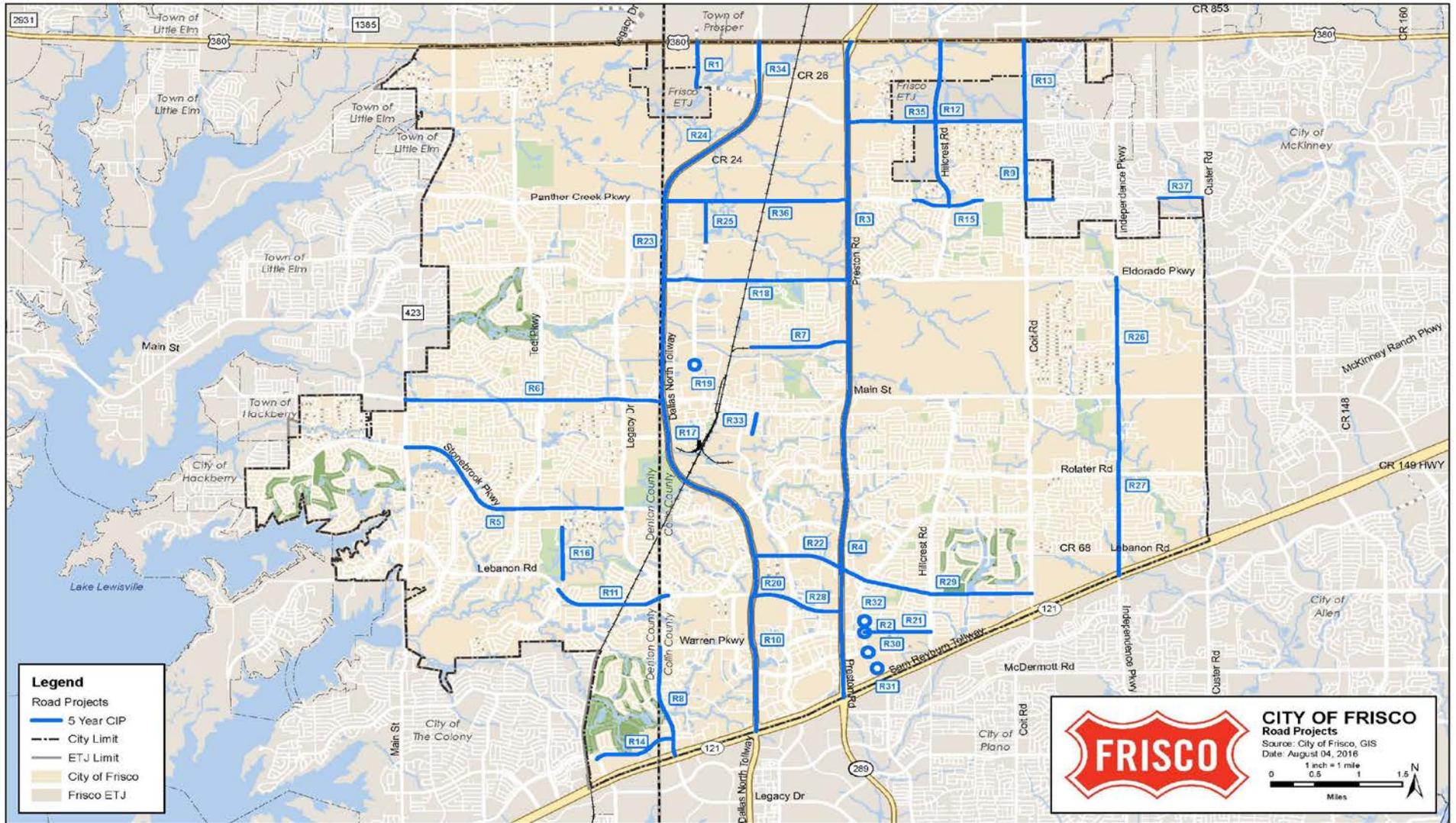
ROADS AND WATER/WASTEWATER BOND FUNDING SUMMARY

Proposed Bond Sale	30,000,000	20,000,000	25,000,000	25,000,000	-
Current Available GO	19,585,545	42,772,834	24,461,982	946,032	(20,345,089)
Other Revenue	15,000,000	-	-	-	-
	FY 2016*	FY 2017*	FY 2018*	FY 2019*	FY 2020*
Roads	17,595,741	33,801,141	45,154,450	43,930,000	1,050,000
Traffic Signals	2,209,110	1,680,000	1,000,000	1,000,000	1,000,000
Arterial Lighting	1,551,890	2,374,491	2,076,500	1,076,121	472,830
Intelligent Traffic Systems	455,970	455,220	285,000	285,000	285,000
Total	21,812,711	38,310,852	48,515,950	46,291,121	2,807,830
Balance Forward with Unissued GO	\$ 42,772,834	\$ 24,461,982	\$ 946,032	\$ (20,345,089)	\$ (23,152,919)

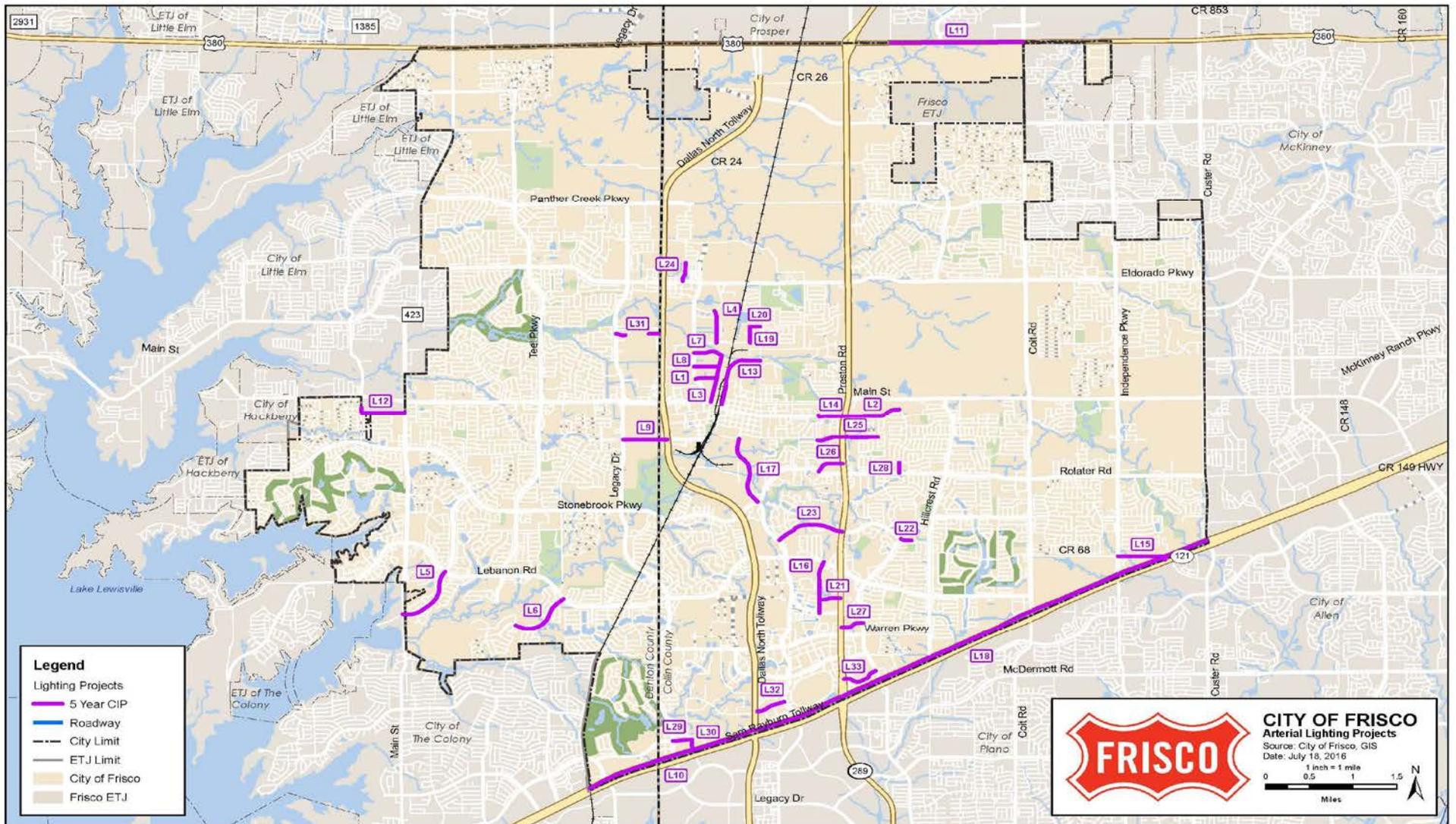
Proposed Bond Sale	20,000,000	10,000,000	-	-	-
Current Available CO	\$ 15,477,470	\$ 21,868,472	\$ 4,518,472	\$ (6,261,528)	\$ (14,002,528)
Other Revenue	10,000,000	-	-	-	-
	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Water/Wastewater/Reuse	23,608,998	27,350,000	10,780,000	7,741,000	2,500,000
Balance Forward	\$ 21,868,472	\$ 4,518,472	\$ (6,261,528)	\$ (14,002,528)	\$ (16,502,528)

* The voters approved a \$125,000,000 General Obligation Bond Authorization at the May 2015 Bond Election. Which, depending on debt capacity, will provide funding for FY 2016 and beyond. Additional funding sources, contributions, or savings will be identified to address the shortfall in FY 2018 - FY 2020.

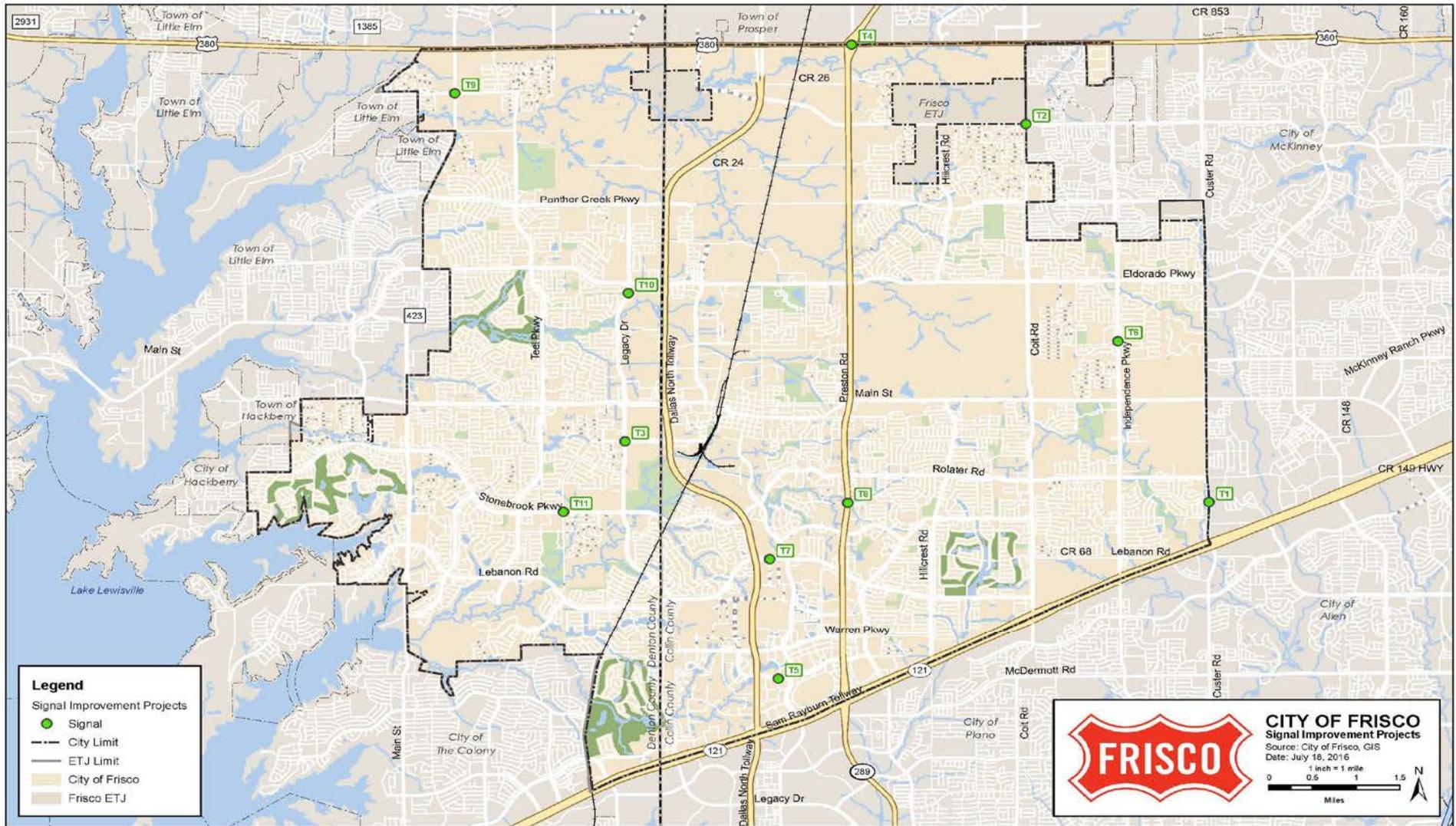
LONG RANGE FINANCIAL PLAN MAPS



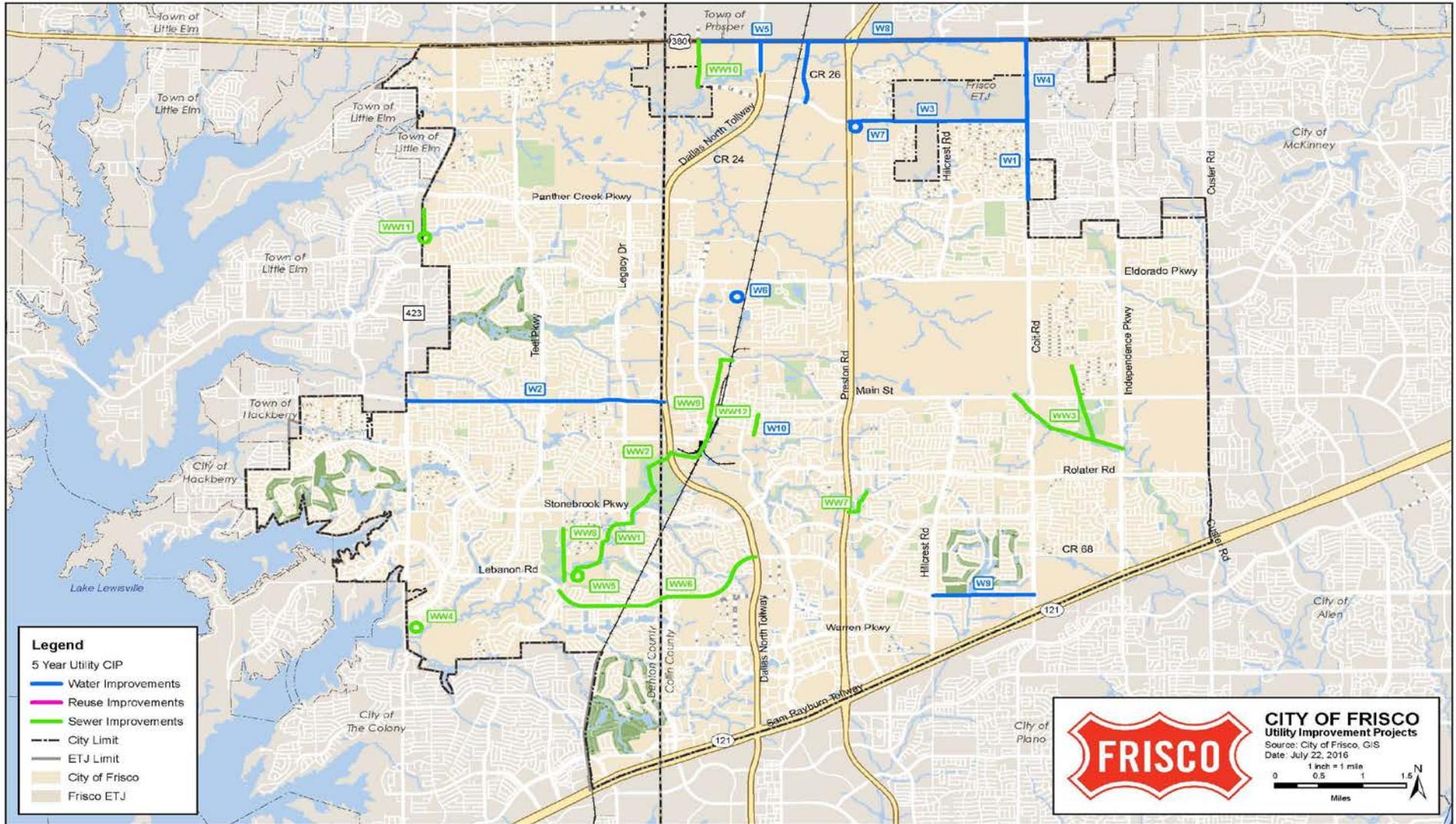
LONG RANGE FINANCIAL PLAN MAPS



LONG RANGE FINANCIAL PLAN MAPS



LONG RANGE FINANCIAL PLAN MAPS



Water/Wastewater Long-Range Financial Plan

The water/wastewater long range financial plan is the financial summary page from the annual rate study that is updated each summer.

Projection Assumptions

Rate increases have been included in the five year plan, and maintenance costs for the addition of several NTMWD facilities have also been added.

Description	Revised 2016	Proposed 2017	Planned 2018	Planned 2019	Planned 2020	Planned 2021
Beginning Working Capital Reserve	\$ 43,963,777	\$ 45,272,421	\$ 50,245,749	\$ 56,139,019	\$ 62,868,867	\$ 70,690,869
Water Sales	\$ 45,877,066	\$ 52,301,042	\$ 57,531,146	\$ 63,284,261	\$ 69,612,687	\$ 76,573,956
Sewer Treatment Sales	\$ 28,227,195	\$ 32,592,752	\$ 35,852,027	\$ 39,437,230	\$ 43,380,953	\$ 47,719,048
Other Charges for Services	\$ 950,536	\$ 935,142	\$ 963,196	\$ 992,092	\$ 1,021,855	\$ 1,052,511
Water Meter Fees	\$ 1,000,000	\$ 1,000,000	\$ 1,030,000	\$ 1,060,900	\$ 1,092,727	\$ 1,125,509
Engineering Services	\$ 2,760,000	\$ 1,650,000	\$ 1,699,500	\$ 1,750,485	\$ 1,803,000	\$ 1,857,090
Other Revenues	\$ 847,057	\$ 720,281	\$ 720,281	\$ 720,281	\$ 720,281	\$ 720,281
Use of Impact Fees for Debt Service	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
Total Sources of Funds	\$ 82,661,854	\$ 92,199,217	\$ 100,796,151	\$ 110,245,249	\$ 120,631,502	\$ 132,048,394
Utility Billing	\$ 1,361,486	\$ 1,627,462	\$ 1,790,208	\$ 1,969,229	\$ 2,166,152	\$ 2,382,767
Water/Admin/Operations	30,353,767	35,279,385	38,807,324	42,688,056	46,956,861	51,652,548
Sewer	21,942,190	22,240,984	24,465,082	26,911,591	29,602,750	32,563,025
Meters/ROW	5,463,975	5,980,236	6,578,260	7,236,086	7,959,694	8,755,664
GIS/IT/Admin Svcs/Gen Govt	2,630,467	3,155,196	3,470,716	3,817,787	4,199,566	4,619,522
Engineering	3,718,703	3,605,684	3,605,684	3,605,684	3,605,684	3,605,684
Non-Departmental	-	-	-	-	-	-
Total O&M Costs	\$ 65,470,588	\$ 71,888,947	\$ 78,717,273	\$ 86,228,432	\$ 94,490,707	\$ 103,579,209
Debt Service - Existing	\$ 15,879,122	\$ 15,333,442	\$ 15,057,107	\$ 15,033,469	\$ 14,940,293	\$ 14,941,806
Debt Service - Planned	-	-	1,125,000	2,250,000	3,375,000	4,500,000
Debt - Related & Other	3,500	3,500	3,500	3,500	3,500	3,500
Transfer	-	-	-	-	-	-
Non-Operating Costs	\$ 15,882,622	\$ 15,336,942	\$ 16,185,607	\$ 17,286,969	\$ 18,318,793	\$ 19,445,306
Total Uses of Funds	\$ 81,353,210	\$ 87,225,889	\$ 94,902,880	\$ 103,515,401	\$ 112,809,500	\$ 123,024,515
Sources Minus Uses of Funds	\$ 1,308,644	\$ 4,973,328	\$ 5,893,270	\$ 6,729,848	\$ 7,822,002	\$ 9,023,878
Ending Working Capital Reserve	\$ 45,272,421	\$ 50,245,749	\$ 56,139,019	\$ 62,868,867	\$ 70,690,869	\$ 79,714,748
% of Total Expenditures	55.6%	57.6%	59.2%	60.7%	62.7%	64.8%
Days of Working Capital	200	199	203	208	214	220

CAPITAL PROJECTS SUMMARY

All purchased capital assets are valued at cost where historical records are available or at an estimated cost where no historical records exist. The City defines capital asset as property, plant, equipment, and infrastructure with an initial individual cost of \$5,000 or more and an estimated useful life greater than one year. Outlays for capital assets and improvements are capitalized as the projects are completed. The costs of normal maintenance and repairs that do not materially add to the value of the asset or significantly extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related assets, as applicable.

The Capital Projects Fund Summary section provides brief descriptions of some of the major projects that will be in progress during FY 2016 - 2017 and a discussion of the relationship between the capital budget and the operating budget. A list of the proposed projects in the current plan and related funding sources can be found on the pages following this summary.

Highlights:

Roads -

4th Army (Lebanon Road to Stewart Creek Wastewater Treatment Plant) #11115 - Phase 1; Project to construct a new three lane connection from Lebanon Road to the existing driveway entrance to the Stewart Creek Wastewater Treatment Plant including concrete pavement, curb, and gutter. Construction began in July 2015, is currently 40% complete and is expected to complete in the fourth quarter (July - September) of FY16. (Stewart Creek Wastewater Treatment Plant to Timber Ridge) #16101 -Phase 2; Project to reconstruct the roadway with 3 lanes of concrete pavement, curb, gutter, and a bridge structure over Stewart Creek. Design is 100% complete with construction scheduled to begin in the first quarter (October - December) of FY17. The total project budget, for both phases, is approximately \$11.8 million.

Custer Road / FM 2478 (SH 121 to Stonebridge Road) #09125 - Project to widen the existing four lane divided concrete roadway to a six lane divided roadway. Project includes paving, bridge widening, signal modifications, and illumination. Construction is approximately 60% complete and scheduled to be final in the first quarter (October - December) of FY17. Project budget is approximately \$9.7 million with \$7.7 million being funded by the Texas Department of Transportation, North Central Texas Council of Governments, and Collin County.

Dallas Parkway (SH121 to Lebanon Road) #14129/#15129 - Project to construct an additional lane to the northbound and southbound frontage roads to the DNT, and construct intersection improvements at Warren/DNT, and Lebanon/DNT intersections. Construction is approximately 40% complete and expected to be final in the first quarter (October - December) of FY17. Approximately \$6 million of the \$11 million budget is being funded by Collin County and the Texas Department of Transportation.

Main Street (FM423 to DNT) #09124 - Project to widen a 4 lane divided roadway to 6 lanes. Design is approximately 15% complete. Construction is estimated to begin in the fourth quarter (July - September) of FY17. The total project budget is approximately \$14 million.

Preston Road Intersection Improvements #11113 - Project to construct additional turn lanes at intersections along Preston Road between SH 121 and Main Street; to include Warren, Lebanon, Wade, Rolater, and Main streets. Design is approximately 90% complete. Construction is expected to begin in the second quarter (January - March) of FY17. Approximately \$2.3 million of the \$3.7 million budget is being funded by the Texas Department of Transportation.

CAPITAL PROJECTS SUMMARY

Rockhill Road (CR 26 to Dallas Parkway) #09115 - Project to construct a new six lane divided concrete roadway, including paving, bridge, retaining walls, drainage, water transmission line, lighting, landscape, and irrigation. Construction is approximately 99% complete. Approximately \$3.8 million of the \$9 million budget is being funded by Collin County. The opening of Rockhill Road should spur commercial development in the northern part of the City.

Roundabout at Warren Parkway and Ohio Drive #13139 - Project to install a multi-lane roundabout in lieu of a traffic signal. Design is 60% complete. Construction is scheduled to begin in the third quarter (April - June) of FY17. The project budget is approximately \$2,100,000.

Teel Parkway (Stafford Middle School to Rockhill) #14146 - Project to construct two lanes of Teel Parkway with concrete pavement and a bridge across the floodplain. The project includes paving, drainage, retaining walls, a bridge structure, and illumination. Construction is approximately 90% complete and is expected to complete in the fourth quarter (July - August) of FY16. The project budget is approximately \$6.6 million with Denton County providing \$500,000.

Facilities -

City Hall/Library/Court Expansion #15130 - In the May 2015 Bond Election, residents approved \$37,000,000 for the purpose of improving, expanding, and equipping the George A. Purefoy Municipal Center to improve and expand facilities for the Library and City offices and to provide facilities for Municipal Courts. Staff has begun discussions regarding a contract with an architect. Total project budget is approximately \$37,000,000 million with \$5 million issued in FY15 to begin design.

Fleet Center Facility #15133 - In the May 2015 Bond Election, residents approved \$3,325,000 for the purpose of improving, expanding, and equipping the Fleet Center Facility, including warehouse space. Project budget for the design and construction of Fleet Center is \$4.3 million. Design is approximately 60% complete. The FY17 Proposed Budget has one Fleet Vehicle Technician and one Inventory Specialist due to this expansion at a cost of approximately \$100,000.

Fire Facilities and Equipment #151xx - In the May 2015 Bond Election, residents approved \$40,000,000 for the purpose of constructing, improving, and equipping public safety facilities, and acquiring warning sirens, fire trucks, and land in the interest of such projects. \$8,010,000 was issued in FY15 for renovating Station #3 (#15142), renovating Old Central (#15141), and purchasing new/replacement trucks for various stations. Design of Station #9 (#15140) is also included in this funding. Staffing for Station #9 would not be needed until FY18.

Police Headquarters Parking #13149 - In the May 2015 Bond Election, residents approved \$1,500,000 for the purpose of improving the parking space at the Police Department Headquarters. Additional funding is available from the 2006 authorized bond funds in the amount of \$1.5 million. Design is approximately 20% complete. Total project budget for the design and construction of the Police Headquarters Parking is \$3 million.

Senior Center #15139 - In the May 2015 Bond Election, residents approved \$9,000,000 for the purpose of constructing and equipping a Senior Center. Staff continues to work with the Open Space Master Plan consultant to finalize needs for the senior adult population. The FY15 bond sale included \$9 million for this project. This funding will construct a 30,000 square foot facility which can be expanded in the future, if needed.

Parks -

Various Trails - Numerous trails are underway that will connect schools to neighborhood parks to roadways throughout the City. The City's dedicated bikeways include designated bike routes, multi-use paths and an off-road soft surface biking trail. We continue to work closely with developers, to ensure future trail alignment with residential growth, as outlined in the Hike and Bike Master Plan.

CAPITAL PROJECTS SUMMARY

Cottonwood Creek Linear Park #12101 - 83 acre park partnership project between the developer of Shaddock Creek Estates and the City located along Cottonwood Creek, from Legacy Parkway Westward to Teel Parkway. Project budget is \$4.8 million.

Grand Park #05138 - 275 acre regional park located along and west of the North Dallas Tollway; along and East of Legacy Parkway and North of Stonebrook Parkway. Staff continues to work with the consultant to address questions from the Corp of Engineers for the permitting of the water elements for the Park. The Grand Park Subcommittee and consultant continue to meet with the City Council. It is anticipated that \$10.5 million in bonds will be sold in FY17 and \$25 million in bonds will be sold in FY18, pending approval of the design is received from the Corp of Engineers; \$15 million from the Frisco Community Development Corporation and \$20.5 million from the City.

Northeast Community Park #14119 - Development of an 74 acre community park located at Honey Grove Drive and Panther Creek Parkway, just west of Coit Road. Phase I includes; Frisco's first public skate park, athletic fields, walking trails, playground facilities, concession and storage buildings, a pond, and various other amenities. Construction is expected to complete spring of FY17. Project budget is \$17.9 million.

Plum Creek Park #16104 - Development of an 5.8 acre neighborhood park located at the corner of Plum Creek Drive and Stonebrook Parkway, West of Teel Parkway. The proposed park will be adjacent to Pearson Middle School. The neighborhood park improvements will entail aesthetic improvements, a shade structure, children's playground, multi-use court, walking trails, and landscape improvements. Construction is expected to start in early FY17. Project budget is \$1.4 million.

Turf for Playing Fields #161xx - Partnership with Fisd to install turf in various locations. Project budget is \$5 million.

Wranglers Range Park #14122 - Development of an 8 acre neighborhood park located the corner of Backstretch Boulevard and Cedar Ranch Road in the Phillips Creek Ranch Neighborhood. The proposed park will be adjacent to a future Fisd School. The neighborhood park improvements will entail aesthetic improvements, a shade structure, children's playground, multi-use court, walking trails, and landscape improvements. Construction is expected to start in early FY17. Project budget is \$1.5 million.

Stormwater -

Creek Master Plans - Comprehensive hydrologic and hydraulic studies are being performed on the City's five major watersheds. These studies will provide consistency and continuity to the City's floodplain modeling and mapping. They will facilitate the development process and provide a baseline for floodplain reclamation and mitigation efforts.

Cottonwood Branch Utility Project #15123 - Construct 400 linear feet of retaining wall to protect the force main. Total project budget is \$1.2 million and is expected to complete during the fourth quarter of 2017.

Water -

Dallas Parkway Waterline (Main Street to Stallion Lane) #06610 - Construction of a waterline along the Dallas Parkway from Main Street to Stallion Lane. Construction is approximately 90% complete. The project budget is approximately \$1.8 million and expected to be complete in the 4th quarter (July - September) of FY17.

Stonebrook Road Elevated Water Storage Tank #14607 - Project to construct a new 2 MGD elevated water storage tank to serve the growth on the West side. Construction is approximately 20% complete and expected to be complete in the second quarter (January - March) of FY18. Project budget is approximately \$5.5 million.

CAPITAL PROJECTS SUMMARY

Wastewater -

West Rowlett Creek WW Main Extension #12602 - Project from Independence Parkway to Coit Road with two additional mains to extend north to Main Street. Design is complete. Construction is 5% complete. The project budget is approximately \$7 million. Estimated completion is the 3rd quarter (April - June) of FY17.

Lebanon Wastewater Lift Station/Force Main (Starwood to 4th Army) #15608 - Construction of a lift station and 24 inch force main to accommodate growth. Design is approximately 25% complete. Construction is anticipated to begin in the third quarter (April - June) of FY17. The project budget is approximately \$13 million.

Lone Star Ranch Wastewater Lift Station/Force Main (FM 423 to 4th Army) #12606 - Construct a lift station and force main to accommodate growth. Design is approximately 95%. Construction is anticipated to begin in the first quarter (September - December) of FY17. The project budget is approximately \$6.2 million.

Frisco Community Development Corporation -

Beal Building Roof - The roof of the Beal Building, owned by the Community Development Corporation, is in need of replacement. The estimated cost of this is \$1,527,500. This is a budgeted FY17 expense.

Northwest Community Park, Phase I - The Frisco Community Development Corporation is funding a total of \$2 million for the design of the Northwest Community Park. The park consists of approximately 168.7 acres and is located just North of Panther Creek Parkway and Teel Parkway. The master planning phase is anticipated to be completed in early 2017.

Property Acquisition - We continue to work with Exide to move forward and complete the purchase of approximately 85 acres of park land.

Viewing Platform, Harold Bacchus Community Park - The project budget of \$1.2 million is to be funded by the Frisco Community Development Corporation. The design process of 4-6 months is anticipated, with construction time estimated at 6-8 months.

Warren Park Road Improvements - This project includes deceleration lanes into the park and additional lanes to exit the park. Funding of \$2.5 million is being provided by the Frisco Community Development Corporation for these improvements. This should greatly improve traffic flow during of large events.

Impact of CIP on Operating Budget:

The City Council supports capital needs through several of the Strategic Focus Areas, by committing to fund capital needs from fund balance to promote the Long Term Financial Health of the City, ensuring the Public Health and Safety by fulfilling Department software needs and replacing or purchasing needed equipment, by investing in the Community Infrastructures including repair of buildings, roads, sidewalks, and medians. The Leisure and Culture Strategic Focus Area is supported with the continued funding of Library books and materials to maintain accreditation status and increased parks and open spaces. These various programs impact the General Fund operating budget each year through the replacement of or purchase of capital items. For FY 2017, the General Fund and Utility Fund operating budgets will support continuation and supplemental capital items.

**CITY OF FRISCO
CAPITAL PROJECTS FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	<u>ACTUAL FY 2014-15</u>	<u>ORIGINAL BUDGET FY 2015-16</u>	<u>REVISED BUDGET FY 2015-16</u>	<u>PROPOSED BUDGET FY 2016-17</u>
Fund Balance, Beginning	\$ 133,573,252	\$ 325,028	\$ 134,933,349	\$ 873,574
Receipts:				
Intergovernmental	23,523,912	-	25,433,695	-
Contributions	51,654,575	-	114,753,463	-
Interest Income	260,811	-	550,000	-
Interfund Transfers - General Fund	543,290	123,290	1,306,290	100,000
Interfund Transfers - Other Funds	7,671,413	594,967	18,632,967	2,844,417
Interfund Transfers - Component Units	15,764,492	2,000,000	47,151,465	4,640,000
Bond Funds	90,195,208	61,931,130	81,000,000	70,337,130
Miscellaneous	1,000	-	-	-
Total Revenue	<u>189,614,701</u>	<u>64,649,387</u>	<u>288,827,880</u>	<u>77,921,547</u>
Funds Available	<u>323,187,953</u>	<u>64,974,415</u>	<u>423,761,229</u>	<u>78,795,121</u>
Deductions:				
Capital Project Expenditures	186,499,181	54,784,927	422,634,985	57,909,097
Interest & Fiscal Charges	878,149	-	-	-
Interfund Transfers - Other Funds	877,274	44,670	252,670	-
Total Deductions	<u>188,254,604</u>	<u>54,829,597</u>	<u>422,887,655</u>	<u>57,909,097</u>
Fund Balance, Ending	<u>\$ 134,933,349</u>	<u>\$ 10,144,818</u>	<u>\$ 873,574</u>	<u>\$ 20,886,024</u>

The residents of the City of Frisco approved \$267,825,000 of General Obligation voter authorized bonds at the May 2015 election. The City sold \$81,000,000 in July 2016 for various Road, Park, Public Safety, and Facility Construction Projects. We anticipate selling \$70,337,130 in FY17 to include \$32,000,000 for City Hall, \$7,837,130 for Fire Facilities, \$20,000,000 for various Roads Construction Projects, and \$10,500,000 for Grand Park.

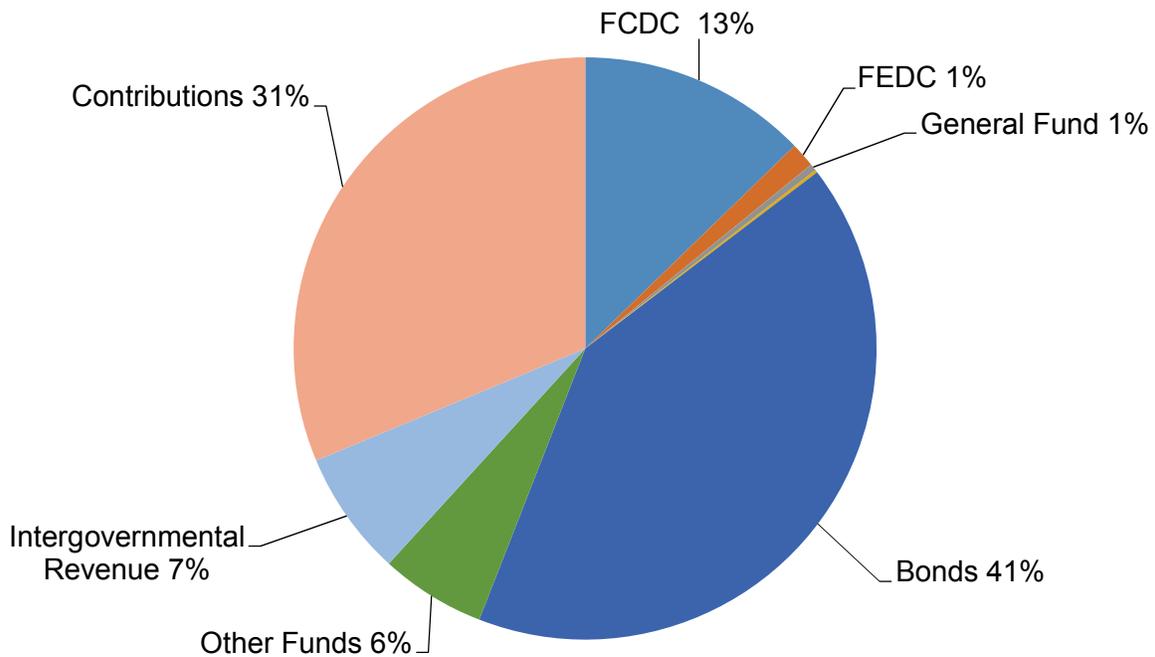
Intergovernmental revenue in FY16 includes: approximately \$4.4 million from Collin County, \$20.9 million from the North Central Texas Council of Governments (COG), TxDOT and intergovernmental agencies, and \$114.7 million from developers. The transfers-in include \$1.3 million from the General Fund, and a combination of \$18.6 million from the Park Dedication Fund, Stormwater, and Impact Fee Fund, and \$47.1 million from the FCDC and FEDC. FY17 includes \$7.5 million of additional transfers-in.

A list of the proposed and on-going projects for Fiscal Years 2016-2017 can be found on the pages following this summary.

FY 2017 CAPITAL PROJECTS SOURCE OF FUNDS

Source	Actual FY15	Original FY16	Revised FY16	Proposed FY17
Interfund Transfer - General Fund	543,290	123,290	1,306,290	100,000
Intergovernmental Revenue - Collin County	9,730,878	-	4,468,385	-
Intergovernmental Revenue - Denton County	-	-	-	-
NCTCOG/TxDOT/FISD	13,793,034	-	20,965,310	-
Contribution/Developer(s)	51,654,575	-	114,753,463	-
Bond Sale	90,195,208	61,931,130	81,000,000	70,337,130
Frisco Community Development Corp. (FCDC)	15,764,492	-	42,151,465	4,640,000
Frisco Economic Development Corp. (FEDC)	-	2,000,000	5,000,000	-
Interfund Transfer - Other Funds	7,671,413	594,967	18,632,967	2,844,417
Interest and Miscellaneous Income	261,811	-	550,000	-
TOTALS	189,614,701	64,649,387	288,827,880	77,921,547

FY16 - FY17 Capital Projects Source of Funds



**CAPITAL PROJECTS FUND SCHEDULE OF PROJECTS
FY 2016-2017**

PROJECT DESCRIPTION		TOTAL BUDGET	ACTUAL PY SPENT TO DATE	ORIGINAL FY 2016	REVISED FY 2016	PROPOSED FY 2017
* ASL = Arterial Street Lights, DT = Downtown, DNT = Dallas North Tollway, NTTA = North Texas Tollroad Authority, TS = Traffic Signal, TSR = Traffic Signal Retiming						
ARTERIAL STREET LIGHTING						
12117	Traffic - LED Lighting	31,700	31,266	-	434	-
14106	Illumination Corridor	1,033,059	-	-	1,033,059	-
14109	ASL - Parkwood Stonebrook to Eubanks	200,380	-	-	200,380	-
171xx	ASL - East/West Witt - Witt to FM423	121,000	-	-	121,000	-
171xx	ASL - First Street - Main to North County	207,500	-	-	207,500	-
171xx	ASL - Gary Burns - Main to Preston	71,000	-	-	71,000	-
171xx	ASL - Lebanon - Independence to SH121	124,459	-	-	124,459	-
15124	ASL - LED Retrofit	518,831	499	-	518,332	-
171xx	ASL - LED Retrofit FY17	500,000	-	-	500,000	-
171xx	ASL - Legendary - Lebanon to John Hickman	158,000	-	-	158,000	-
171xx	ASL - SH 121 WB Service Road (Spring Creek - DNT)	500,000	-	-	500,000	-
171xx	ASL - US 380 - Lovers to Coit	504,500	-	-	504,500	-
INTELLIGENT TRAFFIC SYSTEMS AND SIGNAL TIMING						
08119	ITS - Video Monitoring	376,636	-	-	376,636	-
08120	ITS - Fiber Optic Connection to NTTA/Region	326,088	-	-	326,088	-
14105	ITS - PTZ Cameras (SH 121 6 Locations) (Other 10 Locations)	30,000	-	-	30,000	-
15101	Blue Tooth Traffic Data Collection	19,000	-	-	19,000	-
15131	ITS - Automated Performance Measures	225,000	-	-	225,000	-
15135	ITS - Equipment Upgrades	194,334	72,458	-	121,876	-
171xx	ITS - Equipment Upgrades FY17	135,000	-	-	135,000	-
161XX	ITS - Adaptive Signal Control	324,000	-	-	324,000	-
TRAFFIC SIGNALS						
05162	TS Warren-DNT Intersection Improvements	881,162	119,150	-	762,012	-
07132	TS - Lebanon at Lonestar Ranch	468,756	468,756	-	-	-
09112	TS Designs for FM 3537 Signal Reconstruction	171,527	164,909	-	6,618	-
11104	FM 423 Signal Reimbursement (North)	204,000	-	-	30,673	-
13102	Little Elm Traffic Signals	75,135	71,153	-	3,982	-
13125	TS - Spring Creek at Memorial	82,000	70,264	-	11,736	-
14101	TS - Custer at Ridge Creek	297,544	127,843	-	169,701	-
14103	TS - Gaylord at Avenue of the Stars	530,000	-	-	530,000	-
14104	TS - Independence at Sutherland Lane	315,000	51,711	-	263,289	-
14126	TS - Coit at College	83,965	83,413	-	552	-
14127	TS - Warren at Lebanon	213,188	196,799	-	16,389	-
14157	TS - Warren at Internet	150,959	112,789	-	38,170	-
14158	TS - Warren at Gaylord	173,595	135,139	-	38,456	-
14159	TS - Gaylord at Cowboys	105,810	100,983	-	4,827	-
14160	TS - Pedestrian Signal at Gaylord	48,388	36,371	-	12,017	-
14161	TS - Gaylord at Varsity	239,639	4,709	-	234,930	-
14162	TS - Hickman at DNT	173,488	144,579	-	28,909	-
14163	TS - N Gaylord (Lebanon Connector) at Lebanon	110,641	80,618	-	30,023	-
14164	TS - Gaylord (Lebanon Connector) at Hickman	147,608	123,848	-	23,760	-
15105	TS - RRFB Stonebrook at Anthem	36,850	32,683	-	4,167	-
15106	TS - US 380 East Signal Upgrade	36,034	17,098	-	18,936	-
15107	TS - US 380 West Signal Upgrade	116,200	14,300	-	101,900	-
15108	TS - Legacy at Cotton Gin	1,325,845	129,633	-	1,196,212	-
15109	TS - Walker at Woodlake	75,000	74,800	-	200	-
15126	TS - Coit at Rockhill	200,000	-	-	200,000	-
15127	TS - Preston at Preston Vineyards	320,000	-	-	320,000	-
16102	TS - Lebanon at F	150,000	-	-	150,000	-
171xx	TS - FM 423 at Rockhill	300,000	-	-	300,000	-
171xx	TS - Legacy at Veneto	300,000	-	-	300,000	-
171xx	TS - Stonebrook at Cotton Gin/4th Army	300,000	-	-	300,000	-
ROADS						
01103	FM 3537 (Main Street) (State Hwy project)	2,752,129	2,746,294	-	5,835	-
03110	FM 423 (Stewart Creek to 380)	4,541,691	4,210,200	-	331,491	-
05123	Tollroad Drainage Design Study	250,052	19,576	-	230,476	-
06132	Stonebrook Parkway (Legacy to Fighting Eagles)	6,777,339	6,640,046	-	137,293	-
07136	DNT Striping	194,511	-	-	194,511	-
08125	Stonebrook Parkway (DNT to Preston)	7,393,531	7,219,089	-	174,442	-
08126	Rockhill Road (DNT to Preston)	20,059,859	15,633,663	-	4,426,196	-
08136	Lebanon at DNT Intersection Improvements	1,659,708	291,856	-	1,367,852	-
09115	Rockhill Road (CR 26 to DNT)	8,028,430	7,202,866	-	825,564	-
09124	Main Street	14,234,642	31,949	-	14,202,693	-
09125	FM 2478 / Custer (SH 121 to Stonebridge)	9,812,094	1,094,109	-	8,717,985	-
09141	Coit Road (Rockhill to US 380)	2,505,058	40,038	2,000,000	2,465,020	-
11102	Preston Road Landscape	563,509	187,024	-	376,485	-
11113	Preston Road Intersection Improvements	3,680,037	496,827	-	3,183,210	-
11114	Main Street Landscaping	755,000	-	-	755,000	-
11115	4th Army	2,110,109	857,466	-	1,252,643	-
11132	Stonebrook Parkway (Fighting Eagles to Longhorn)	17,747,300	17,289,782	-	457,518	-
12104	Coit Road (Country Ridge to Panther Creek)	1,255,163	1,255,079	-	84	-
12105	Panther Creek Parkway	727,459	727,459	-	-	-
13114	Rolater Road Landscape & Irrigation	436,824	40,297	-	396,527	-
13136	CR 26 (Rockhill to US 380)	400,284	363,888	-	36,396	-
13137	Slope Repairs (Lebanon Road at BNSF)	245,332	7,633	-	237,699	-
13139	Roundabout Warren at Ohio	2,116,791	136,646	2,300,000	1,980,145	-
13141	Miscellaneous Pavement Rehab Phase 4	550,000	-	-	550,000	-
13142	FM423 Sidewalk	27,863	26,698	-	1,165	-
13143	Mooneyham Sidewalk Project	33,870	28,840	-	5,030	-
14114	Roundabout - FISD	52,357	-	-	52,357	-

**CAPITAL PROJECTS FUND SCHEDULE OF PROJECTS
FY 2016-2017**

PROJECT DESCRIPTION		TOTAL BUDGET	ACTUAL PY SPENT TO DATE	ORIGINAL FY 2016	REVISED FY 2016	PROPOSED FY 2017
14129	Dallas Parkway NB & 3rd Lane (Warren to Lebanon)	3,822,675	683,743	-	3,138,932	-
14130	Dallas Parkway NB & 3rd Lane (Lebanon to Eldorado)	600,000	-	-	600,000	-
14131	Annual Sidewalks	674,698	670,444	-	4,254	-
14132	Coit Road (Panther Creek to Rockhill)	4,632,614	342	-	4,632,272	-
14133	Gaylord Parkway (Warren to Lebanon)	2,876,398	944,887	-	1,931,511	-
14134	John Hickman (DNT to Parkwood)	2,475,000	-	975,000	2,475,000	-
14135	John Hickman (Gaylord to DNT)	2,894,206	81,886	-	2,812,320	-
14136	Lebanon Road (Legacy to 4th Army)	1,583,900	-	-	1,583,900	-
14137	Stonebrook Parkway (Longhorn to Dallas Parkway)	1,304,575	1,177,226	-	127,349	-
14145	Witt Road (East-West) Improvement	744,600	44,600	-	700,000	-
14146	Teel Parkway Stafford MS to Rockhill	6,449,605	2,733,031	-	3,716,574	-
14150	Gaylord Parkway North (Rudman)	2,006,603	-	-	2,006,603	-
14151	Gaylord Parkway North (Rudman)	1,835,885	1,835,885	-	-	-
14152	Cowboys Parkway East (Blue Star)	826,518	-	-	228,281	-
14153	Gridiron	1,353,894	1,127,077	-	226,817	-
14154	Varsity	1,830,326	1,694,470	-	135,856	-
14155	Internet (Blue Star)	934,226	366,191	-	568,035	-
14156	Lebanon Connector	608,600	-	-	608,600	-
14165	Detention Pond MUEC	1,072,458	364,636	-	707,822	-
15114	Stonebrook (FM 423 to Legacy)	12,100	11,444	-	656	-
15115	Annual Sidewalks	745,284	330,640	-	414,644	-
15117	Meadowhill Sidewalk	8,800	7,328	-	1,472	-
15118	Legacy Intersection (121-Warren)	1,016,630	8,091	-	1,008,539	-
15128	Roundabout Feasibility	30,000	15,000	-	15,000	-
15129	DNT (121-Lebanon) Phase 2	5,271,619	-	-	5,271,619	-
15136	BNSF at Dallas Parkway	77,993	-	-	77,993	-
15137	Lebanon Slope Repair North Side	255,995	12,566	-	243,429	-
15138	Frisco Street (Newton to Panther Creek)	225,000	202,900	-	22,100	-
16101	4th Army	7,511,940	-	-	7,511,940	-
16107	Annual Sidewalks	745,498	-	500,000	745,498	-
16109	Rockhill Road	16,081,353	-	1,500,000	16,081,353	-
16110	Panther Creek Parkway	4,620,000	-	4,620,000	4,620,000	-
16111	Town and Country	2,200,000	-	200,000	2,200,000	-
171xx	Annual Sidewalks FY17	500,000	-	-	500,000	-
171xx	Downtown Streets	350,000	-	-	350,000	-
171xx	Eldorado Landscaping (DNT to Preston)	440,000	-	440,000	440,000	-
171xx	Luminent	-	-	2,000,000	-	-
171xx	Parks Landscaping	1,000,000	-	-	1,000,000	-
171xx	Roundabout	200,000	-	-	200,000	-
171xx	US 380 ROW (\$460 in 13145)	704,600	-	-	704,600	-
171xx	Warren Parkway (Ohio to Hillcrest)	210,000	-	138,500	210,000	-
12602	West Rowlett Creek WW Main (Storm System)	381,000	-	-	381,000	-
15119	Vial Lake (Warren Park) Dam Improvements	605,000	12,061	-	92,939	500,000
15120	Timber Ridge Channel Improvements	67,000	-	-	67,000	-
15121	Legacy Christian Stewart Creek Erosion	1,210,000	42,192	-	197,808	970,000
15122	The Trails Erosion	275,000	-	-	275,000	-
15123	Cottonwood Branch Utility Project (Fairways FM)	1,193,000	-	-	193,000	1,000,000
FACILITIES						
09101	Wayfinding Plan	1,000,000	936,258	-	63,742	-
161xx	Performing Arts Center	2,000,000	-	-	2,000,000	-
16899	FEDC Business Park	5,000,000	-	-	5,000,000	-
10122	The Railroad Museum	1,181,150	1,084,860	-	96,290	-
13150	Multi Use Events Center	251,402,731	141,970,864	-	109,431,867	-
15103	Library Ready to Read Train	62,000	-	-	62,000	-
15110	Dr Petter Ballpark Renovations	6,000,000	4,843,168	-	1,156,832	-
15130	City Hall / Library / Court Expansion	37,000,000	1,418	32,000,000	4,998,582	32,000,000
16103	Land - Old City Hall Parking	1,183,000	-	-	1,183,000	-
16105	Soccer Complex	39,000,000	-	-	39,000,000	-
05900	Land	85,000	-	-	85,000	-
17xxx	Omni	20,740,000	-	-	20,740,000	-
00000	Project Manager Staff	649,934	-	224,967	324,967	324,967
17xxx	Garages	20,500,000	-	-	20,500,000	-
12110	FAC Outdoor Master Plan and Expansion	7,338,871	7,232,339	-	106,532	-
14149	FAC Geothermal Cooling Tower & Call System	210,000	156,946	-	53,054	-
05152	Fire Station Ambulances	10,970,866	9,525,830	-	1,445,036	-
08134	Fire Fuel Depot	50,000	38,555	-	11,445	-
12121	Fire Station 8 Design and Vehicles	7,725,100	7,074,819	-	650,281	-
13117	Replacement Fire Equipment	450,000	325,293	-	124,707	-
13129	Outdoor Warning Software	49,000	44,224	-	4,776	-
13130	Outdoor Warning Sirens	450,000	349,029	-	100,971	-
15141	Old Central Fire Station Renovation	950,000	-	-	950,000	-
15144	Engine #3 Replacement	1,000,000	-	-	1,000,000	-
15145	Rescue #1 Replacement	1,500,000	-	-	1,500,000	-
151xx	Fire	9,485,130	-	7,931,130	1,648,000	7,837,130
15140	Fire Station #9	7,412,000	-	-	7,412,000	-
15142	Fire Station #3 Renovation	2,000,000	-	-	2,000,000	-
15143	Truck for Station #8 New	2,000,000	-	-	2,000,000	-
08156	FISD Pre-Plan	961,520	646,121	-	315,399	-
15139	Senior Center New Facility	9,527,200	-	-	9,527,200	-
16108	P&R Expansion Walnut/Moore Street	55,000	-	-	55,000	-
13149	Police Headquarters Garage	3,000,000	9,346	-	2,990,654	-
15133	Fleet Warehouse	4,325,000	-	-	4,325,000	-

**CAPITAL PROJECTS FUND SCHEDULE OF PROJECTS
FY 2016-2017**

PROJECT DESCRIPTION		TOTAL BUDGET	ACTUAL PY SPENT TO DATE	ORIGINAL FY 2016	REVISED FY 2016	PROPOSED FY 2017
PARKS						
03109	Chapel Creek	1,970,284	895,439	-	1,074,845	-
04117	Fairways Green Shade Structure	106,933	11,850	-	95,083	-
05138	Grand Park	22,610,000	12,110,000	-	-	10,500,000
07133	Hike and Bike Master Plan	100,000	87,269	-	12,731	-
08110	Mira Monte Site	901,302	402,933	-	498,369	-
08149	Ruff Range (Dog Park)	1,242,027	649,945	-	592,082	-
10111	Preston Road Hike & Bike Trail (Hickory to Wade)	270,000	214,114	-	55,886	-
10112	Cottonwood Creek Hike & Bike Trail Section A-3	947,000	636,782	-	310,218	-
11117	USACE 1135 Project Stewart Creek	2,450,000	1,684,600	-	765,400	-
11118	Pearson Park	1,500,000	17,976	-	1,482,024	-
11127	Stonelake Trail (Custer to Ashley Elementary)	150,000	-	-	150,000	-
11128	Stonelake Trail (Section C-6) Independence/Bison Trail	428,000	-	-	428,000	-
11131	Oakbrook Park Reinvestment	225,000	154,224	-	70,776	-
12101	Cottonwood Linear Creek Park A-2	4,800,000	332,900	-	4,467,100	-
12103	Water Well at Warren, Bacchus, & Commons	1,915,000	1,834,211	-	80,789	-
12112	Dominion Trail (was 14141)	1,700,000	173,778	-	1,526,222	-
12115	Taychas Trail, Phase 2, H&B Trail	950,000	896,392	-	53,608	-
13101	Park Development Projects	270,000	121,691	-	148,309	-
13115	Village Lakes Proposed Neighborhood Park/Teel Pond	1,330,000	859,086	-	470,914	-
13116	Parks and Recreation Master Plan Update	225,000	217,817	-	7,183	-
13119	White Rock Creek Greenway Trail	1,505,000	-	-	1,505,000	-
13120	Tennis Courts at Warren Sports Complex	400,000	370,486	-	29,514	-
13121	Independence Parkway Practice Field Complex	750,000	720,121	-	29,879	-
13126	Bacchus Phase IV, Fields	11,333,870	11,151,240	-	182,630	-
13128	Newman Village Neighborhood Park	1,525,000	806,733	-	718,267	-
13133	RR Crossing Trail Interfaces	20,635	10,700	-	9,935	-
14115	NW Community Park - Off Road BMX Bike Facility	200,000	81,036	-	118,964	-
16117	NW Community Park, Phase 1	1,000,000	-	-	60,000	940,000
14117	Hickory Trail, Phase 2	75,000	-	-	75,000	-
14119	Northeast Community Park (including Skateboard Park)	17,998,438	741,670	-	17,119,768	137,000
14121	Grayhawk Park II	1,785,000	-	-	1,785,000	-
14122	Wranglers Range Park - Stonebrook & Teel	1,535,000	-	-	1,535,000	-
14123	Independence and Rolater Trailhead	827,000	-	-	827,000	-
14124	Cottonwood Trail (Section A-5) Frisco St to DNT	523,000	-	-	523,000	-
14148	Warren Complex	100,000	55,732	-	44,268	-
14701	Veterans Memorial - Frisco Commons	325,000	279,156	-	45,844	-
15102	Miscellaneous - Irrigation System Monitoring Update	200,000	95,845	-	104,155	-
15111	Preston Ridge NP Reinvestment	350,000	-	-	350,000	-
15112	Bicentennial NP Reinvestment	450,000	-	-	450,000	-
15116	Cannaday Recreation Area	150,000	69,950	-	80,050	-
15134	Main Street Off Street Trail (Preston to Custer Creek)	1,500,000	-	-	1,500,000	-
16104	Plum Creek Park Site	1,435,000	-	-	1,435,000	-
88130	6 Cities Trail Connection (13124)	1,500,000	139,549	-	1,360,451	-
161xx	Community Park Acquisition (2016 Bond Sale)	5,000,000	-	-	5,000,000	-
171xx	Various NP Land Sites for Acquisition	3,225,000	-	-	3,225,000	-
171xx	Various Miscellaneous Trails	2,850,000	-	-	2,850,000	-
171xx	6 Cities Bridge across West Rowlett	500,000	-	-	500,000	-
171xx	Adult Softball Complex	2,000,000	-	-	2,000,000	-
171xx	Bacchus Phase Basketball Courts	850,000	-	-	850,000	-
16112	Bacchus Treehouse	1,575,000	-	-	375,000	1,200,000
171xx	Northeast Quadrant Site #1	450,000	-	-	450,000	-
171xx	Northwest Quadrant Site #1	825,000	-	-	825,000	-
171xx	Southeast Quadrant Site #1	825,000	-	-	825,000	-
171xx	Southwest Quadrant Site #1	135,000	-	-	135,000	-
171xx	Stewart Creek (Section D-4) 1135 to Stewart Creek HOA	450,000	-	-	450,000	-
171xx	Stonelake Greenbelt Trail (Section C-10) NE Community	175,000	-	-	175,000	-
171xx	Practice Fields	200,000	-	-	200,000	-
17101	Warren Complex (Decel Lane)	2,500,000	-	-	-	2,500,000
TOTALS		773,010,347	292,213,595	54,829,597	422,887,655	57,909,097

**CITY OF FRISCO
THOROUGHFARE IMPACT FEES FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 20,070,511	\$ 22,645,511	\$ 23,459,821	\$ 14,569,821
Receipts:				
Impact Fees - Thoroughfare	8,235,388	-	7,000,000	-
Interest Income	153,922	-	110,000	-
Total Revenue	8,389,310	-	7,110,000	-
Funds Available	28,459,821	22,645,511	30,569,821	14,569,821
Deductions:				
Interfund Transfers - Other Funds	5,000,000	1,000,000	16,000,000	500,000
Total Deductions	5,000,000	1,000,000	16,000,000	500,000
Fund Balance, Ending	<u>\$ 23,459,821</u>	<u>\$ 21,645,511</u>	<u>\$ 14,569,821</u>	<u>\$ 14,069,821</u>

Impact Fees were established to assure the availability of funds for major capital projects needed as a result of new development. The laws governing the collection and disbursement of impact fees require separate accounting and reporting of these funds. Additionally, a city must do an analysis and update of the fee structure every five years.

The City takes a conservative approach and does not budget anticipated revenue.

A list of the proposed Projects for Fiscal Year 2016-2017 can be found on the Capital Projects Fund Schedule of Projects page.

**CITY OF FRISCO
PARK DEDICATION FEE FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 12,130,652	\$ 14,658,152	\$ 14,628,576	\$ 18,308,576
Receipts:				
Park Dedication Fees	4,503,444	-	5,500,000	-
Interest Income	53,128	-	80,000	-
Total Revenue	<u>4,556,572</u>	<u>-</u>	<u>5,580,000</u>	<u>-</u>
Funds Available	<u>16,687,224</u>	<u>14,658,152</u>	<u>20,208,576</u>	<u>18,308,576</u>
Deductions:				
Interfund Transfers - Other Funds	2,058,648	-	1,900,000	-
Total Deductions	<u>2,058,648</u>	<u>-</u>	<u>1,900,000</u>	<u>-</u>
Fund Balance, Ending	<u>\$ 14,628,576</u>	<u>\$ 14,658,152</u>	<u>\$ 18,308,576</u>	<u>\$ 18,308,576</u>

Park dedication fees were established to assure the availability of funds to purchase land and construct neighborhood parks. Developers are required to pay a fee based on the number of units or to contribute land. The funds are tracked separately and transferred to the Capital Projects Fund as needed for scheduled development.

In addition to the Park Dedication fees for construction and development, the parks capital projects are also funded by General Obligation Bonds in the Capital Projects Fund. A list of the proposed Park Projects for Fiscal Year 2016-2017 can be found on the Capital Projects Fund Schedule of Projects page.

The City takes a conservative approach and does not budget anticipated revenue. Funds are appropriated only after collected from the developer. Appropriations from this fund will be made later in the year as funds are received.

**CITY OF FRISCO
UTILITY CAPITAL PROJECTS FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Net Position, Beginning	\$ 39,541,329	\$ 998,300	\$ 41,634,430	\$ 4,811,391
Receipts:				
Bond Funds	15,000,000	15,000,000	20,000,000	10,000,000
Transfers In - Component Units	832,604	-	-	-
Interfund Transfers - Other Funds	616,371	-	10,000,000	-
Contributions	21,437,876	-	1,493,081	-
Interest Income	127,921	-	120,000	-
Total Revenue	<u>38,014,772</u>	<u>15,000,000</u>	<u>31,613,081</u>	<u>10,000,000</u>
Funds Available	<u>77,556,101</u>	<u>15,998,300</u>	<u>73,247,511</u>	<u>14,811,391</u>
Deductions:				
Capital Project Expenses	35,921,671	10,000,000	68,436,120	6,600,000
Total Deductions	<u>35,921,671</u>	<u>10,000,000</u>	<u>68,436,120</u>	<u>6,600,000</u>
Net Position, Ending	<u>\$ 41,634,430</u>	<u>\$ 5,998,300</u>	<u>\$ 4,811,391</u>	<u>\$ 8,211,391</u>

This funding is for ongoing improvements to the water and wastewater distribution system. The debt is considered to be self-supporting debt as revenues from the Utility Fund pay for issued Certificates of Obligation. The City sold \$20,000,000 in debt in FY 2016 and anticipates selling additional debt in FY17 for ongoing capital project needs. A list of the ongoing projects follows this summary.

**UTILITY CAPITAL PROJECTS FUND SCHEDULE OF PROJECTS
FY 2016-2017**

PROJECT DESCRIPTION	TOTAL BUDGET	ACTUAL PY SPENT TO DATE	ORIGINAL FY2016	REVISED FY2016	PROPOSED FY2017
WATER					
03110 FM 423 (Stewart Creek to 380)	24,420	-	-	24,420	-
05604 DNT Utility Relocates	1,152,810	-	-	1,152,810	-
06610 DNT 24" & 12" WL (Stonebrook to Main)	1,881,241	425,254	-	1,455,987	-
06611 Dallas Parkway 30" CR1043	2,831,683	2,827,083	-	4,600	-
08125 Stonebrook (DNT to Preston)	5,968,608	5,788,828	-	179,780	-
08126 Rockhill Road (DNT to Preston)	3,100,048	2,811,213	-	288,835	-
08601 NW Infrastructure 16" Waterline	3,832,223	3,484,359	-	347,864	-
09115 Rockhill Road (CR26 to DNT)	1,170,124	1,144,461	-	25,663	-
09123 Eldorado (Hillcrest to Castleman)	84,425	68,525	-	15,900	-
09124 Main (FM423 - DNT)	5,966,100	-	-	466,100	5,500,000
10606 Legacy Elevated Storage Tank	4,231,737	4,216,129	-	15,608	-
11115 4th Army	174,837	101,485	-	73,352	-
11132 Stonebrook Parkway	187,672	169,749	-	17,923	-
14132 Coit Road	1,505,013	-	-	1,505,013	-
14133 Gaylord Parkway South	246,363	-	-	246,363	-
14135 John Hickman	255,000	-	-	255,000	-
14146 Teel Parkway Stafford MS to Rockhill	82,600	-	-	82,600	-
14150 Gaylord Parkway North	143,875	-	-	143,875	-
14151 Cowboys Parkway West	460,450	127,500	-	332,950	-
14152 Cowboys Parkway East	229,126	-	-	229,126	-
14153 Gridiron	227,082	90,000	-	137,082	-
14154 Varsity	285,000	142,500	-	142,500	-
14155 Internet	60,000	-	-	60,000	-
14156 Lebanon Connector	45,000	-	-	45,000	-
14601 Cowboys Reuse	462,486	376,912	-	85,574	-
16109 Rockhill Waterline	3,300,000	-	-	3,300,000	-
14607 Stonebrook/FM 423 Elevated Storage Tank	5,563,467	190,719	-	5,372,748	-
14608 Waterline G	73,161	-	-	73,161	-
09141 Coit 16" Waterline (Rockhill - US380)	1,320,000	-	1,200,000	1,320,000	-
17xxx Crown Ridge Developer Agreement	150,381	-	-	150,381	-
17xxx CR 26/380 Waterline	800,000	-	-	800,000	-
17xxx Public Works Parking	400,000	-	-	400,000	-
17xxx Cottonwood Branch Utility	450,000	-	-	450,000	-
WASTEWATER					
07609 Cottonwood Creek Lift Station	628,197	334,383	-	293,814	-
08601 NW Infrastructure 16" Waterline	1,430,536	1,389,823	-	40,713	-
09124 Main (FM423 - DNT)	83,900	-	-	83,900	-
09605 Panther Creek Sewer Interceptor, Phase 2	3,126,037	2,913,302	-	212,735	-
09607 North Stewart Creek Sewer Interceptor	7,475,618	661,613	-	6,814,005	-
11115 4th Army	2,215,352	519,671	-	1,695,681	-
11132 Stonebrook Parkway	219,708	187,681	-	32,027	-
11604 Panther Creek Reuse - Panther Creek WWTP	2,600,991	2,598,797	-	2,194	-
12602 West Rowlett Creek WW Main	6,807,741	287,965	-	6,519,776	-
12603 Panther Creek Reuse Line, Phase 2	4,637,025	4,602,167	-	34,858	-
12605 Gaylord-DNT WW System Capacity Improvement	5,833,640	5,679,464	-	154,176	-
12606 Lone Star Lift Station Expansion	7,167,169	343,243	-	6,823,926	-
14132 Coit Road	31,092	-	-	31,092	-
14601 Cowboys Reuse	2,736,417	229,613	-	2,506,805	-
14606 Whitsell Tract Lift Station and Force Main	60,000	-	-	60,000	-
14609 Wastewater Line A	508,182	172,782	-	335,400	-
14610 Wastewater Line C	510,459	173,556	-	336,903	-
15601 Stewart Creek Interceptor SC5-16	1,173,601	55,372	-	18,229	1,100,000
15602 Stewart Creek Sewer SC3 Improvements	82,740	82,740	3,100,000	-	-
15604 Reuse Storage	212,000	12,000	2,000,000	200,000	-
15608 Stewart Creek Interceptor SC5-26	13,088,572	-	-	13,088,572	-
16101 4th Army, Phase 2	500,000	-	-	500,000	-
17xxx Stewart Creek North Sewer Interceptor - Phase 2	8,500,000	-	3,700,000	8,500,000	-
17602 Stewart Creek North Sewer Interceptor - Phase 3	951,100	-	-	951,100	-
TOTALS	117,245,009	42,208,889	10,000,000	68,436,120	6,600,000

**CITY OF FRISCO
UTILITY IMPACT FEES FUND
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Net Position, Beginning	\$ 21,881,788	\$ 26,075,417	\$ 26,721,344	\$ 22,031,344
Receipts:				
Impact Fees - Water/Sewer	8,355,405	-	8,200,000	-
Interest Income	100,522	-	110,000	-
Total Revenue	8,455,927	-	8,310,000	-
Funds Available	30,337,715	26,075,417	35,031,344	22,031,344
Deductions:				
Interfund Transfers - Utility Projects	616,371	-	10,000,000	-
Interfund Transfers - Utility Fund	3,000,000	3,000,000	3,000,000	3,000,000
Total Deductions	3,616,371	3,000,000	13,000,000	3,000,000
Net Position, Ending	\$ 26,721,344	\$ 23,075,417	\$ 22,031,344	\$ 19,031,344

Impact Fees were established to assure the availability of funds for major capital projects needed as a result of development. The laws governing the collection and disbursement of impact fees require separate accounting and reporting of these funds. Additionally, a city must do an analysis and update of the fee structure every five years.

The City takes a conservative approach and does not budget anticipated revenue. Appropriations from this fund are being utilized to offset debt payments in the Utility Fund and construction of eligible projects in the Utility Projects Fund.

**CITY OF FRISCO
COMMUNITY DEVELOPMENT CORPORATION
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 46,435,415	\$ 55,326,451	\$ 58,737,220	\$ 63,605,743
Receipts:				
Sales Tax Receipts	18,001,518	19,368,726	18,868,726	19,168,726
Interest Income	106,783	39,000	240,000	240,000
Bond Proceeds (includes refunding)	-	-	-	-
Rental Income	730,531	735,554	735,554	831,586
Misc	-	-	62,700	62,700
Contributions	499,170	-	-	-
Proceeds on Land Conveyance	35,388,708	-	39,688,830	-
Interfund Transfers	189,913	422,303	1,067,607	1,685,415
Total Revenue	54,916,623	20,565,583	60,663,417	21,988,427
Funds Available	101,352,038	75,892,034	119,400,637	85,594,170
Deductions:				
Operating Expenditures	233,003	300,000	318,000	508,200
Capital Outlay	1,797,340	16,000,000	352,848	17,527,500
Appropriation City Commitments	1,716,306	2,278,132	7,114,268	8,407,482
Economic Incentives	1,904,870	1,499,400	1,499,400	1,499,400
Interfund Transfers - CIP	15,761,193	-	42,151,465	4,640,000
Principal	17,904,500	4,675,500	1,762,000	1,375,000
Interest/Fiscal Charges	3,297,606	3,067,506	2,596,913	2,765,126
Total Deductions	42,614,818	27,820,538	55,794,894	36,722,708
Fund Balance, Ending	\$ 58,737,220	\$ 48,071,497	\$ 63,605,744	\$ 48,871,461
Assigned General Reserve	4,050,858	4,477,082	4,402,332	4,477,332
Assigned Capital Maint Reserve	100,000	100,000	100,000	100,000
Assigned Land Held for Resale	16,292,514	16,292,514	16,068,160	16,068,160
Escrow for Exide Land	16,909,440	909,238	16,909,440	909,440
Restricted for Future Construction	1,118,708	-	-	-
Restricted Bond Reserve Fund	2,945,293	2,760,717	2,945,293	2,945,293
Unassigned Fund Balance	\$ 17,320,407	\$ 23,531,946	\$ 23,180,519	\$ 24,371,236

The Frisco Community Development Corporation (FCDC) benefits the City and its citizens by developing recreational resources. It operates primarily within the geographic boundaries of the City. The capital expenditures for FY 2017 are \$16,000,000 for purchase of Exide land and \$1,527,500 for a new roof for the Beal Building. Transfers for projects include \$940,000 for the Northwest Community Park, \$1,200,000 for the Bacchus Park Treehouse Platform and \$2,500,000 for Warren Park entrance and exit improvements.

The assigned general reserve has been established as a board policy; 25% of the annual sales tax revenue and interest income is set aside for future needs. Additionally there is a capital maintenance reserve for operations of the Frisco Discovery Center and there is an assignment of Fund Balance for Land Held for Resale. City staff assist the board members. Debt schedules for the FCDC can be found in the Debt Service section of this budget document.

**CITY OF FRISCO
ECONOMIC DEVELOPMENT CORPORATION
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 85,058,522	\$ 84,454,179	\$ 95,660,058	\$ 96,126,562
Receipts:				
Sales Tax Receipts	18,001,518	19,368,726	18,868,726	19,168,726
Interest Income	102,108	54,000	125,000	125,000
Contributions	43,775	43,775	43,775	43,775
Note/Bond Proceeds (includes refunding)	41,988,813	-	-	-
Sale of Assets	996,672	650,000	20,199,455	4,542,831
Loan Income	38,540	30,462	30,462	25,325
Miscellaneous Revenue	(7,436)	3,500	72,000	17,000
Licenses/Rents - NTEC	-	780,000	300,000	300,000
Total Revenue	61,163,990	20,930,463	39,639,418	24,222,657
Funds Available	146,222,512	105,384,642	135,299,476	120,349,219
Deductions:				
Operating Expenditures	3,350,739	5,035,822	5,340,052	5,466,321
NTEC Bldg-Maintenance/Prop Mgmt	636,991	1,051,317	603,017	621,017
Capital Outlay	-	24,030,000	-	60,000
Remediation	-	-	-	-
Incentives	28,106,661	7,507,789	8,859,534	9,750,749
Appropriation for Sports Complex	449,720	454,423	454,423	723,998
Appropriation for Soccer Complex	362,643	361,369	361,369	358,369
Appropriation for Multi-use Event Center	167,057	172,323	172,323	326,586
Appropriation for Hotel	-	375,000	88,700	108,245
Appropriation Stadium Impvmts	-	-	95,654	187,150
Transfer to other funds	-	2,000,000	5,000,000	-
Section 380 Sales Tax Grant	-	-	-	-
Refunded Debt Escrow	-	-	-	-
Principal	14,495,518	3,352,276	14,870,518	17,467,000
Interest/Fiscal Charges	2,993,125	3,075,651	3,327,323	2,681,562
Total Deductions	50,562,454	47,415,970	39,172,914	37,750,997
Fund Balance, Ending	\$ 95,660,058	\$ 57,968,673	\$ 96,126,562	\$ 82,598,222
Escrow for Exide Land	25,364,156	1,363,853	25,364,156	1,364,156
Assigned-Land Held for Resale	40,083,095	33,541,046	33,195,038	54,176,723
Restricted for Debt Service	4,912,096	4,883,572	4,912,096	4,912,096
Restricted for Incentives	6,465,850	-	-	-
Non spendable - Prepays	181,877	-	-	-
Unassigned Fund Balance	\$ 18,652,984	\$ 18,180,202	\$ 32,655,272	\$ 22,145,247

The Frisco Economic Development Corporation benefits the City and its citizens by developing economic resources. It operates primarily within the geographic boundaries of the City. Funding for this organization is derived from a half cent sales tax.

The FEDC has issued bonds and uses various other financing instruments in addition to the funds derived from the half cent sales tax. Debt service schedules for the bonds and other financial obligations supported by the FEDC half cent sales tax can be found in the Long Term Debt section of this budget document.

The FEDC has entered into incentive agreements which obligate funds in future years and will be paid if the companies achieve their goals.

ECONOMIC DEVELOPMENT CORPORATION FUND

DEPARTMENT MISSION

The Frisco Economic Development Corporation (FEDC) in partnership with the City of Frisco works to attract companies from outside the area, as well as, retain and expand local businesses. With this collaboration and the creation of programs providing critical elements for success in the community, the FEDC consistently creates an inflow of new and innovative companies into the community, creating new jobs and expanding the commercial tax base of the City of Frisco.



Expenditure Summary

Activity	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed	% Change FY 2016 to FY 2017
Administration (EDC)	\$ 3,987,730	\$ 5,943,069	\$ 6,087,338	2.43%
Totals	\$ 3,987,730	\$ 5,943,069	\$ 6,087,338	2.43%

ECONOMIC DEVELOPMENT CORPORATION

City Council Strategic Focus Areas served by this Department -



Performance Measures

✓ Workload	⌚ Efficiency	📁 Effectiveness
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Strategic Focus Area: Long-Term Financial Health and Sustainable City

Type	Strategy	Objective	Performance Measure	FY 2015 Actual	FY 2016 Revised	FY 2017 Proposed
8101000 - Economic Development Corporation						
📁	Business attraction	Attract companies to Frisco from other markets to create jobs and new investment	FTE* Jobs created / retained	1,370	3,100	3,400
			Capital investment	\$90.4 M	\$200 M	\$250 M
			Square feet occupied	883,700	1.3 M	1.5 M
📁	Business retention & expansion	Provide support and resources to existing businesses for retention and expansion	Participants in: Frisco Forum; HR Forum	400	400	400
			Jobs saved	520	700	700
			Outreach meetings	Business visits 125	Business visits 125	Business visits 150
				Agency meetings 75	Agency meetings 75	Agency meetings 100
📁	Enhance innovative culture through entrepreneurship	Support entrepreneurial and collaborative environment for new business formation through NTEC, Inc. (North Texas Enterprise Center) Sponsorship of Frisco Chamber of Commerce Young Entrepreneurs Academy (YEA) and Frisco Young Professionals (FYP) Programs	Program companies	17	23	25
			Educational conferences	18	27	24
			FTE* jobs	70	165	175
			YEA participants	34	35	35
			FYP participants	65	75	90
📁	Improve product readiness and competitiveness	Communicate market demands for real estate, promote sustainability, workforce development, quality of life	Media placement value	200,000	225,000	375,000
			Number of media outlet stories	-	-	50
			Number of paid ad placements	-	-	25

Core Services

FEDC has four core services: attract jobs from outside the area, retain and expand local businesses, enhance Frisco's innovative culture through entrepreneurship and improve product readiness and competitiveness.

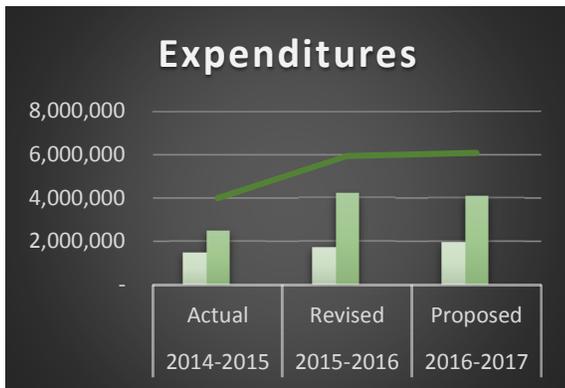
These services are accomplished by targeting these areas:

Attracting companies to the City for job/investment growth using the strategies: organize to compete, marketing for lead generation, proactive sales; Providing support and resources to existing businesses for retention and expansion by communication, outreach and researching local businesses;

Support an entrepreneurial/collaborative environment for business formation, increase connections to help companies' innovation, and foster Frisco students' entrepreneurial thinking; establishing incentive guidelines, communicate market demands for real estate, and enhance innovation, labor force skills through promotion of workforce development.

Key Points Affecting Service, Performance, and Proposed Budget

- ➔ The FY17 Budget amounts are based on projected and on-going development efforts by the FEDC staff.
- ➔ Appropriation for expanded business enterprises are based on current and projected candidates for incentives and other inducements to provide employment and expand the tax base within the City. Actual incentives awarded may vary depending on agreements that are approved by the FEDC Board of Directors.



Expenditures - 81015000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	1,508,452	1,735,000	1,981,019
Operations	2,479,278	4,208,069	4,106,319
Capital	-	-	-
Total	3,987,730	5,943,069	6,087,338

Major Budget Items

- ➔ Appropriations for greater promotional marketing and advertising focused on business attraction, job creation and a new FEDC/CVB cooperative marketing program, new international and video gaming sponsorships; Engineering fees for development of a Business Park; Professional services for a new Economic Development Strategic Plan; increased domestic and international travel for business development recruitment trips and missions.

ECONOMIC DEVELOPMENT CORPORATION**Administration**

Personnel

	Level	FY 2015	FY 2016	FY 2017
President	-	1	1	1
Vice President	-	1	1	1
Director of Business Attraction	-	1	1	1
Director of Business Development	-	1	1	1
Director of Business Retention & Expansion	-	1	1	1
Director of Economic Development	-	1	1	1
Director of Marketing	-	1	1	1
Economic Development Specialist	-	1	1	1
Manager of Economic Development	-	1	1	1
Office Manager	135	1	1	1
Special Projects Coordinator	133	1	1	1
Senior Assistant	131	1	1	1
Administrative Assistant	124	2	2	2
		<hr/>	<hr/>	<hr/>
Total		14	14	14

Core Services

Non-departmental funding for the Economic Development Corporation includes economic incentives, debt payments, transfers out, and capital expenditures.

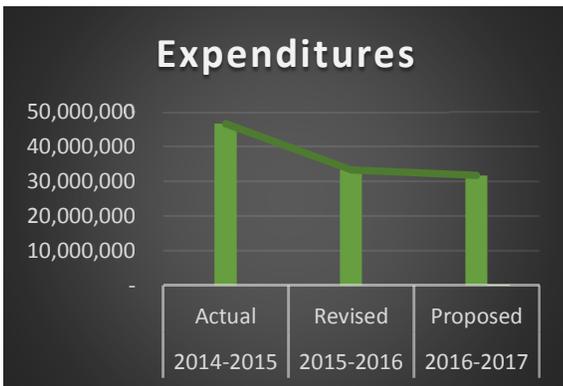
Key Points Affecting Service, Performance, and Proposed Budget

➔ Appropriations in Revised FY 2016 for economic incentives, transfer, debt payments, and capital expenditures include:

Economic Incentives	\$ 8,859,534
Sports Complex	454,423
Soccer Complex	361,369
Multi-Use Event Center	172,323
Hotel	88,700
Stadium Improvements	95,654
Principal, Interest, Fiscal Charges	18,197,841
Transfers	5,000,000
	\$ 33,229,844

➔ Appropriations in Fiscal Year 2017 for economic incentives, transfer, debt payments, and capital expenditures include:

Economic Incentives	\$ 9,750,749
Sports Complex	723,998
Soccer Complex	358,369
Multi-Use Event Center	326,586
Hotel	108,245
Stadium Improvements	187,150
Principal, Interest, Fiscal Charges	20,148,562
Capital Outlay	60,000
	\$ 31,663,659



Expenditures - 89999000

	2014-2015 Actual	2015-2016 Revised	2016-2017 Proposed
Personnel	-	-	-
Operations	46,574,724	33,229,844	31,603,659
Capital	-	-	60,000
Total	46,574,724	33,229,844	31,663,659

Personnel

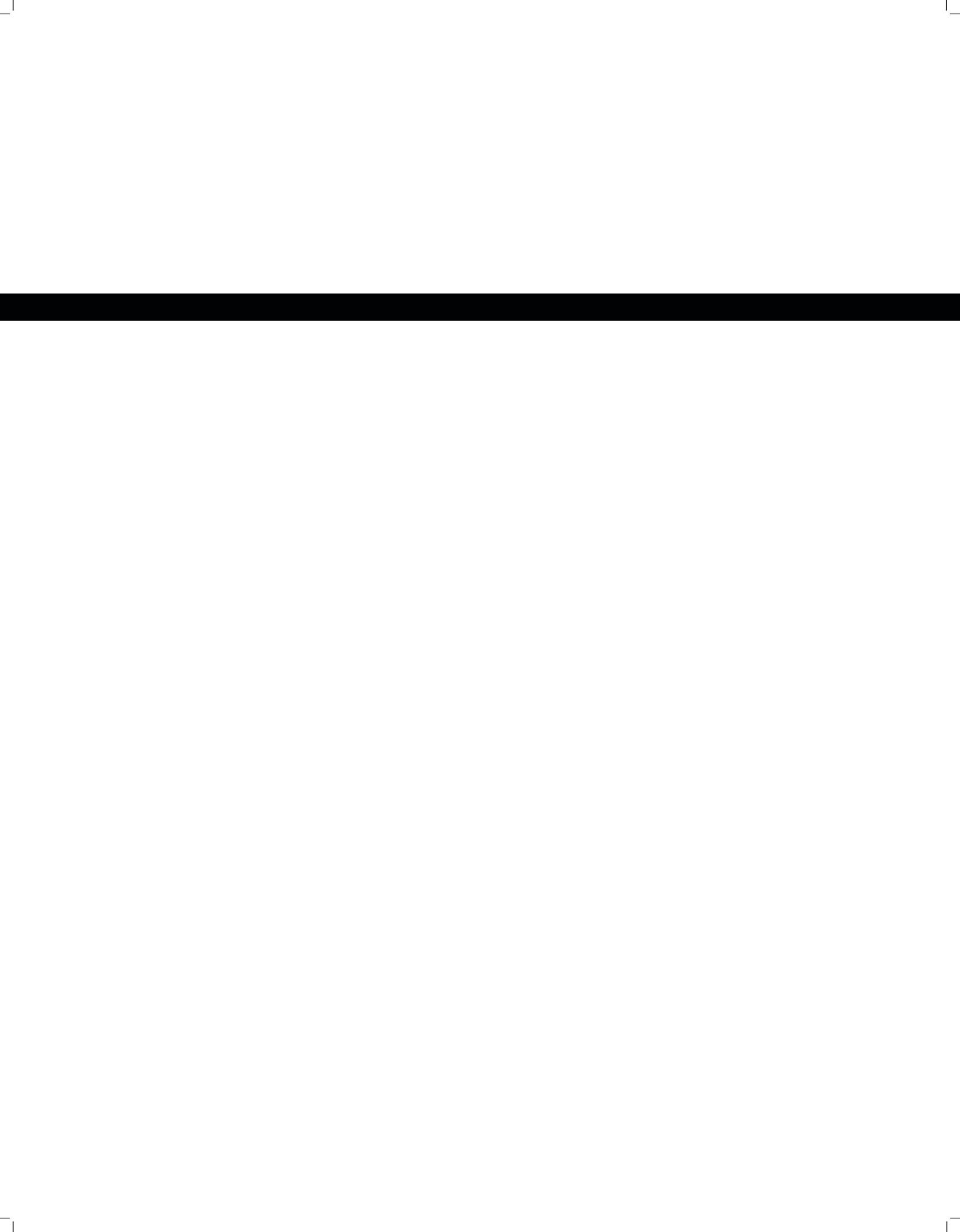
- ➔ No positions are funded in this Division.
- ➔ Transfer to the General Fund of \$50,000 is included in the 81015000 personnel appropriations.

**CITY OF FRISCO
CHARITABLE FOUNDATION
BUDGET SUMMARY
FISCAL YEAR 2016 - 2017**

	ACTUAL FY 2014-15	ORIGINAL BUDGET FY 2015-16	REVISED BUDGET FY 2015-16	PROPOSED BUDGET FY 2016-17
Fund Balance, Beginning	\$ 16,569	\$ 14,290	\$ 17,196	\$ 15,696
Receipts:				
Contributions	6,006	1,700	2,000	1,700
Total Revenue	<u>6,006</u>	<u>1,700</u>	<u>2,000</u>	<u>1,700</u>
Funds Available	<u>22,575</u>	<u>15,990</u>	<u>19,196</u>	<u>17,396</u>
Deductions:				
Operating Expenditures	5,379	1,700	3,500	1,700
Total Deductions	<u>5,379</u>	<u>1,700</u>	<u>3,500</u>	<u>1,700</u>
Fund Balance, Ending	<u>\$ 17,196</u>	<u>\$ 14,290</u>	<u>\$ 15,696</u>	<u>\$ 15,696</u>

The Charitable Foundation Fund was established in FY07 to track and account for the contributions received for specifically designated purposes.

SUPPLEMENTAL INFORMATION



ABBREVIATIONS AND ACRONYMS

AFIS	Automatic Fingerprint Identification System (Police)
AIIM	Association for Information and Image Management
AMH	Automated Material Handling (Library)
ARMA	ARMA International
ASCLD	American Society of Crime Laboratory Directors (Police)
bp	basis points (Financial Services)
CAD	Central Appraisal District
CALEA	Commission on Accreditation for Law Enforcement Agencies (Police)
CAPERS	Crimes Against Persons (Police)
CAFR	Comprehensive Annual Financial Report
CDBG	Community Development Block Grant
CEFR	Certificate of Excellence in Financial Reporting (Financial Services)
CERT	Citizens Emergency Response Team (Fire)
CFA	Citizens Fire Academy (Fire)
CID	Criminal Investigation (Police)
the City	City of Frisco, Texas
COMSTAT	Computer Statistics/Comparative Statistics (Police)
COBIT	Control Objectives for Information-related Technologies (Information Technology)
CSO	City Secretary's Office
EMS	Emergency Management Services (Fire)
ETJ	Extraterritorial jurisdiction
FACT	Frisco Assistant Code Team (Development Services)
FCDC	Frisco Community Development Corporation
FEDC	Frisco Economic Development Corporation
FISD	Frisco Independent School District
FTE	Full Time Equivalent
GAAP	Generally Accepted Accounting Principles (Financial Services)
GASB	Governmental Accounting Standards Board

ABBREVIATIONS AND ACRONYMS

GFOA	Government Finance Officer's Association (Financial Services)
GIS	Geographic Information System (Information Technology)
HR	Human Resources
ILL	Inter-library Loan system (Library)
ISO	Insurance Services Office (Fire)
MIS	Management Information Services (Information Technology)
NASRO	National Association of School Resource Officers (Police)
PID	Public Improvement District
PM	Preventative Maintenance (Administrative Services)
PM	Performance Measure
PSO	Public Service Officer (Police)
ROW	Right-Of-Way (Public Works)
SRO	School Resource Officer (Police)
SSO	Sanitary Sewer Overflows (Public Works)
the State	the State of Texas
SIU	Special Investigations Unit
TCLEOSE	Texas Commission on Law Enforcement - Officer Standards and Education (Police)
TEEX-IDS	Texas Engineering Extension Service - Leadership Development Symposium (Fire)
TIRZ #1	Tax Increment Reinvestment Zone #1
TIRZ #5	Tax Increment Reinvestment Zone #5
TMS	Talent Management System (HR)
USPS	United States Postal Service (Administrative Services)

GLOSSARY

Accrual Basis of Accounting: A method of accounting where revenues are recorded when the service is given and the expenses are recognized when the benefit is received, regardless of the timing of related cash flows.

Accounting Period: A period of time (e.g. one month, one year) where the City determines its financial position and results of operations.

Ad Valorem Tax: A tax levied on the assessed value of real estate and personal property. This tax is also known as a property tax.

Adopted Budget: The proposed budget as initially formally approved by the City Council.

Amended Budget: The adopted budget as formally adjusted by the City Council (revised budget).

Amortization: The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity.

Appropriation: A specific amount of money authorized by the City Council for the purchase of goods and services. The City's appropriation level is set at the fund level.

Assessed Property Value: The value set upon real estate or other property by the Appraisal District as a basis for levying taxes.

Assigned Fund Balance: Represents resources set aside ("earmarked") by the City for a particular purpose.

Balanced Budget: A budget in which planned funds available equal planned expenditures.

Basis Point: One basis point is equal to 1/100 of a percent. If interest rates rise from 1.5 percent to 1.75 percent, the difference is referred to as an increase of 25 basis points.

Bonds: A certificate of debt issued by an entity, guaranteeing payment of the original investment plus interest by a specified future date.

Budget: An annual financial plan that identifies revenues, specifies the type and level of services to be provided, and establishes the amount of money which can be spent.

Budget Letter: Letter included in the opening section of the budget, that provides a summary of the most important challenges of the budget year, changes from previous years and recommendations regarding the financial policy for the upcoming period.

CAFR (Comprehensive Annual Financial Report): The City's annual financial statement prepared in accordance with *generally accepted accounting principles*. This document is usually published in February, following the year-end closing in September and the annual financial audit conducted by an independent accounting firm.

Capital Equipment: Equipment with an expected life of more than one year and with a value greater than \$5,000 (such as vehicles, computers, or furniture).

Capital Improvement Budget: The budgeted costs to provide needed infrastructure, park development, building construction or rehabilitation and other related items. Funding is received from various sources.

Capital Projects Fund: A Governmental Fund to account for resources for construction, major repair or renovation of city property.

Committed Fund Balance: Represents resources whose use is subject to a legally binding constraint that is imposed by the City Council.

Comprehensive Annual Financial Report: See (CAFR).

Contingency: A General Fund appropriation available to cover unforeseen events that occur during that fiscal year. These funds, if not used, lapse to fund balance at year end. Contingency is not the same as Fund Balance or Retained Earnings.

Debt Service: The payment of principal and interest on borrowed funds such as bonds.

Debt Service Fund: A Governmental Fund used for resource accumulation and the payment of long-term debt principal, interest and related costs.

Depreciation: The systematic distribution or allocation of the cost or basic value of a capital asset over its estimated useful life.

GLOSSARY

Distinguished Budget Presentation Program: A voluntary program administered by the Government Finance Officer's Association to encourage governments to publish efficiently organized and easily readable budget document and to provide peer recognition and technical assistance to the financial officers preparing them.

Enterprise Fund: A self-supporting proprietary fund designed for activities supported by user charges. The City's Enterprise Funds are the Utility Fund, Stormwater Fund and Environmental Services Fund.

FTE (Full-Time Equivalent): A term used when developing personal services budgets; 2,080 hours worked annually equates to 1.0 full-time equivalent (FTE) position.

FY (Fiscal Year): A period of 12 consecutive months designated as the budget year. The City's fiscal year begins October 1 and ends September 30. For example, the notation FY 2016 designates the fiscal year ending September 30, 2016.

Fines and Forfeitures: Fees collected by the Court System, including bail forfeitures, fines, and traffic fines.

Franchise Tax: Energy tax imposed on all sales of public utility services, including electricity, gas, telephone and cable television.

Fund: A self-balancing set of accounts to record revenues and expenditures associated with a specific purpose.

Fund Balance: Net position of a governmental fund.

Fund Balance Policy: Policy to maintain fund balance at a

GAAP (Generally Accepted Accounting Principles): Conventions, rules, and procedures that serve as the norm for the fair presentation of financial statements.

General Fund: One of five Governmental fund types to account for resources and uses of general operating functions of City Departments. The primary resources are property, sales, and franchise taxes.

Government Funds: Funds that are generally used to account for tax-supported activities. There are five different types of government funds: the general fund, special revenue funds, debt service funds, capital project funds and permanent funds.

I&S: Interest and Sinking tax rate to fund debt service.

Interest Income: Revenue received from investing the City's funds.

Interfund Transfer: Administrative fees charged by the General Fund to other City funds (e.g., Water & Sewer, Environmental Services) for the provision of administrative and other city services.

Intergovernmental Revenue: Federal, state and county grants, and other forms of revenue. These include participation in infrastructure improvements, housing funds, reimbursement of police salaries, etc.

M&O: Maintenance and Operation tax rate to fund operations.

Miscellaneous (Other) Revenue: Impounds, evidence, tower lease revenue, copy charges, and sundry revenue are examples.

Mission Statement: The statement that identifies the purpose and function of an organizational unit.

Non-Departmental: Referring to activities, revenues and expenditures that are not assigned to a particular Department.

Non-spendable: Represents the portion of the net position that cannot be spent because the underlying resources are not in spendable form. i.e.: inventories and prepaids.

Operating Budget: A budget for general expenditures such as salaries, utilities, and supplies. Generally does not include the Capital Projects Fund.

Per capita: A measurement of the proportion of some statistic to individual resident determined by dividing the statistic by the current population.

Performance Measure: A variety of methods used to assess the results achieved and improvements still required in a process or system. Measurement gives the basis for continuous improvement by helping evaluate what is working and what is not.

Permit Revenue: Fees imposed on construction-related activities and for the acquisition of other nonbusiness permits (e.g., garage sale permits, alarm permits, etc.)

GLOSSARY

Private Contributions: Funding received from various nongovernmental entities (sometimes placed in escrow accounts providing for a specific dedicated purpose). Escrows are established for median and sidewalk improvements.

Working Capital: Current assets less current liabilities or that part of capital that is liquid and readily available to meet requirements.

Property Tax: A tax levied on the assessed value of real and personal property. This tax is also known as ad valorem tax.

Property Tax Rate: The property tax rate on all assessed property within the City limits. The City Council establishes the City's tax rate.

Restricted: Represents resources subject to externally enforceable constraints.

Sales Tax: A tax administered by the State, imposed on the taxable sales of all final goods. The City of Frisco receives one percent of the total 8.25% sales tax. 6.25% goes to the State and FCDC and FEDC each receive 0.5%.

Solid Waste Collection: An Enterprise Fund which provides weekly trash and recycling pickup and bulky item collection. This service is accounted for in the Environmental Services Fund. Fees and expenditures are directly related to the services provided.

Sources: All revenues and other receipts derived by the City including transfers from other funds, appropriation of prior years' earnings, proceeds from the sale of bonds, lease agreements, or other obligations.

Special Revenue Fund: Funds used to account for certain property taxes, grant funds, and other special revenue legally restricted for specific purposes.

Subsidiary Fund: A fund that acts as a supplement to or supports a primary fund. For example, the Special Events Fund is a subsidiary fund to the General Fund.

Tax Rate: The amount to multiply by the tax levy to determine the revenue to be collected.

Utility Fund: An Enterprise Fund established to account for resources and expenditures of operating and capital costs of City water and sewer distribution, storage and pumping facilities.

Unassigned Fund Balance: The difference between total fund balance and non-spendable, restricted, committed and assigned components.

CITY OF FRISCO, TEXAS
STATISTICS

Date of Incorporation	March 3, 1908
Form of Government	Council/Manager
Number of employees:	1,501
Full Time	1,185
Part Time	316
Area in square miles	70

Principal Taxpayers

<u>Taxpayer</u>	2015 Taxable Assessed <u>Valuation</u>	% of Total Assessed <u>Valuation</u>
Stonebriar Mall Ltd Partnership	\$ 276,304,342	1.30%
BPR Shopping Center LP	121,815,390	0.57%
Hall Office Portfolio DB LLC	73,100,000	0.34%
Tenet Frisco Ltd	67,415,680	0.32%
Frisco Station Partners LP	64,633,218	0.30%
Specified Properties	63,472,889	0.30%
Sabra Texas Holdings LP	61,170,486	0.29%
HRT Properties of Texas LTD	50,000,000	0.24%
Oncor Electric Delivery Corporation	48,445,919	0.23%
AMLI Parkwood Boulevard LLC	47,479,726	0.22%
	\$ 873,837,650	4.11%

CITY OF FRISCO, TEXAS
STATISTICS

Demographic and Economic Statistics

<u>Fiscal Year</u>	<u>(1) Population</u>	<u>Personal Income (.000)</u>	<u>(2) Per Capita Income</u>	<u>(2) Median Age</u>	<u>(3) School Enrollment</u>	<u>(4) Unemployment Rate</u>
2006	90,598	3,559,233	39,286	33.2	23,713	3.3%
2007	97,280	4,106,772	42,216	33.5	27,207	3.9%
2008	101,524	4,042,381	39,817	31.7	30,761	4.9%
2009	106,036	4,430,820	41,786	33.2	33,895	7.9%
2010	116,989	5,961,993	40,185	32.8	37,269	8.1%
2011	122,822	4,673,131	38,048	33.9	40,122	8.0%
2012	128,281	5,180,628	40,385	34.0	42,650	5.4%
2013	135,920	5,757,299	42,358	34.0	45,479	4.3%
2014	142,990	6,155,291	43,047	34.3	49,632	3.2%
2015	151,030	6,584,153	43,595	36.1	53,323	3.5%

Data Sources

- (1) City of Frisco (Population) as of October 1, 2014
- (2) U.S. Census 2013 Estimated from 2012 Statistics
- (3) Frisco Independent School District (School Enrollment), October 2014
- (4) City of Frisco Development Services Annual Report January 2015

Principal Employers

<u>Employer</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total City Employment</u>
Frisco ISD	6,556	1	9.32%
City of Frisco	1,317	2	1.87%
Amerisource Bergen Specialty Group	1,100	3	1.56%
Conifer	800	4	1.14%
Baylor Medical Center	642	5	0.91%
Mario Sinacola & Sons Excavating	603	6	0.86%
Collin County College	510	7	0.73%
Centennial Hospital	490	8	0.70%
Oracle	409	9	0.58%
Total	12,427		17.67%

Source: North Central Texas Council of Governments website, Frisco ISD Communications, City of Frisco, Collin County Employment Survey

CITY OF FRISCO, TEXAS
STATISTICS

Operating Indicators by Function

Function	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
General government					
Building permits issued					
Residential	1,322	1,370	2,255	2,033	2,386
Commercial	328	325	347	454	432
Planning and development cases processed	236	309	402	454	432
Police					
Physical arrests	3,381	3,398	3,245	3,200	3,138
Traffic violations	15,783	16,413	17,460	20,194	19,708
Parking violations	913	854	799	668	387
Fire protection					
Number of calls answered	8,186	8,684	8,645	9,738	10,666
Inspections	4,886	5,373	5,490	5,195	5,437
Inspections - SAFER Program	2,443	2,688	2,922	2,656	2,555
Highways and streets					
Street resurfacing (square yards)	1,500	6,291	22,376	36,166	25,827
Street curb miles swept	7,896	7,896	7,896	7,896	7,896
Environmental services					
Solid waste collected (tons)	76,209	79,154	86,814	93,583	110,962
Recycled materials collected (tons)	14,556	15,343	15,814	15,716	16,382
Culture and recreation					
Library materials circulation	1,266,866	1,510,956	1,266,005	1,410,434	1,788,695
Parks acreage	1,348	1,348	1,348	1,449	1,449
Athletic facilities and pavilion rental (visits)	756,317	803,925	710,430	697,775	711,661
Water					
New connections	1,408	1,473	2,372	2,280	2,541
Average daily consumption (million gallons/day)	27.7	26.5	25.8	20.9	24.2
Sewer					
Average daily wastewater flow (million gallon/day)	9.4	8.5	10.0	10.6	12.1

Sources: City Departments

Fire Protection Inspections include 743 automatic sprinkler inspections and 21 foster care, adoption or home daycare inspections.

Traffic violations include citations from the "red light" program.

CITY OF FRISCO, TEXAS

STATISTICS

Capital Asset Statistics by Function

Function	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
General government					
Sports Complexes Supported	7	7	7	7	7
Museums, Art Gallery Supported**	1	3	3	3	3
Public Safety					
Police					
Stations	1	1	1	1	1
Patrol and Traffic Dedicated Vehicles	35	35	38	42	45
Fire Stations	6	7	7	7	8
Highways and streets					
Streets (miles)	1,196	1,246	1,246	1,709	1,771
Streetlights	7,350	7,732	8,173	8,523	8,973
Traffic signals	86	91	96	100	102
Culture and recreation					
Parks acreage					
Parks developed	646	646	646	864	921
Parks undeveloped	702	702	702	585	528
Swimming pools	1	1	1	1	1
Recreation centers	1	1	1	1	1
Community centers	2	2	2	2	1
Tennis courts	6	6	6	6	8
Soccer fields	35	35	35	35	35
Baseball fields	19	19	19	19	24
Water					
Customers/Accounts	41,079	42,539	44,988	47,039	49,740
Water lines (miles)	746	771	810	842	899
Fire hydrants	7,892	8,299	8,602	9,039	9,712
Maximum daily capacity (millions of gallons)	134.0	134.0	127.0	127.0	127.0
Sewer					
Customers/Accounts	37,929	39,335	43,091	44,312	46,763
Sanitary sewers (miles)	569	592	620	629	693
Storm sewers (miles)	330	526	551	589	642

** Museums, Art Gallery Supported include the Heritage Museum, Frisco Discovery Center and Sports Complexes Supported include the Ballpark, Star Centers, Pizza Hut Park, Superdrome, Warren Sports Complex, Shawnee Trail Sports Complex and Natatorium.
 Traffic Signal numbers do not include 17 signals acquired in November of 2005 from TXDOT.
 Streetlight and street miles statistics are from the GIS mapping database.

**CITY OF FRISCO
FINANCIAL POLICIES
SEPTEMBER 30, 2016**

INTRODUCTION

The City of Frisco, Texas financial policies set forth the basic framework for the fiscal management of the City. These policies were developed within the parameters established by applicable provisions of the Texas Local Government Code and the City of Frisco City Charter. The policies are to be reviewed on an annual basis and modified to accommodate changing circumstances or conditions.

BASIS OF ACCOUNTING AND BUDGETING

The City's finances are accounted for in accordance with generally accepted accounting principles (GAAP) as established by the Governmental Accounting Standards Board (GASB).

Accounts are organized and operated on the basis of funds and account groups. Funds are established according to their intended purpose and aid management in demonstrating compliance with legal and contractual provisions.

Encumbrance accounting is utilized for the Governmental Funds types, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation.

The budget format is based on the modified accrual basis of accounting for Governmental Fund types, meaning budgeted expenditures are recorded when the services or goods are received and the liabilities are incurred, but revenues are recognized only when they are measurable and available. For Proprietary Fund types, the budget format is based on the accrual basis of accounting, meaning that expenses are recognized as encumbered, but revenues are recognized as obligated.

The budget is prepared in accordance with GAAP, with the exception of depreciation and compensated absences (accrued but unused vacation and sick leave). These are accrued in the financial statements of the Proprietary Fund types, but are not shown as expenses in the budget.

The City's operating budget is adopted on an annual basis with all appropriations lapsing at fiscal year end. Capital projects and grant funds have multi-year budgets. Outstanding encumbrances at fiscal year end are re-appropriated and honored the subsequent fiscal year.

BUDGET

The City is committed to a balanced budget, and provides full disclosure when a deviation from a balanced budget is planned, or when one occurs. The City defines a balanced budget as one in which total appropriated expenditures are equal to or less than total projected revenues plus beginning fund balances.

1. On or before the fifteenth day of August of each year, the City Manager shall submit to the City Council a budget for the ensuing fiscal year and an accompanying budget message.

August 5, 2016 City Council Delivery

2. Provision shall be made in the annual budget and in the appropriation ordinance for a contingent appropriation in an amount not more than three percent (3%) of the total general fund expenditures, to be used in case of unforeseen items of expenditures. This contingent appropriation shall apply to current operating expenditures and shall not include any reserve funds of the City. Such contingent appropriation shall be under the control of the City Manager and distributed by him only after prior approval by the City Council. The proceeds of the contingent appropriation shall be disbursed only by transfer to other Departmental appropriation, the spending of which shall be charged to the Department or activities for which the appropriations are made.

FY 2017 Projection: 1.5%

**CITY OF FRISCO
FINANCIAL POLICIES
SEPTEMBER 30, 2016**

3. No payment shall be made or obligation incurred against any allotment or appropriation except in accordance with appropriations duly made, unless the City Manager, or the City Manager's designee, first certifies that there is a sufficient unencumbered balance in such allotment or appropriation and that sufficient funds therefrom are or will be available to cover the claim or meet the obligation when it becomes due and payable.
4. The City Manager shall submit to the City Council each month a report covering the revenues and expenditures of the City in such form as requested by the City Council.

REVENUES

The City is aware of the fact that a diversity of revenue sources is important in order to handle fluctuations in individual sources. The City continues to search for new revenue sources, and monitor economic and legislative challenges to current revenue streams.

5. The City will strive toward the percentage of the tax rate allocated to the general fund at a minimum of 65% level. Conversely, the allocation of the tax rate for debt purposes should be no more than 35%.

FY 2017 Projection: M&O = 65.34% and I&S = 34.66%

The City is in a very fast paced growth period. During this period, the City has sold substantial debt to accommodate the growth for facilities, roads, parks, and public safety improvements. The I&S ratio declined from the previous fiscal year's ratio of 35.42%.

6. The City will continue an aggressive program to reduce the level of delinquent taxes. The minimum collection rate objective is 98.5%.

FY 2016 Projection: 100%

7. The City will strive to maintain total delinquent taxes outstanding at an aggregate level not to exceed 10% of the current tax levy.

FY 2016 Projection: 2%

8. The City of Frisco will strive to maintain a diversified tax base with at least 30% commercial.

FY 2017 Projection 26.1%

9. The City will strive to maintain 25% of the median home value for the Over 65 Exemption (\$70,000).

FY 2017 Proposed:	Median Home Value \$305,798	76,450
FY 2016 Revised:	Median Home Value \$278,593	69,648
FY 2015 Revised:	Median Home Value \$244,455	61,114

DEBT MANAGEMENT

10. The City will manage the length of maturity of its long-term debt in order to lower net interest cost and to maintain future flexibility by paying off debt earlier. The target shall be 20 years.
11. The City will attempt to maintain base bond ratings (prior to insurance) of Aa2 (Moody's Investors Service) and AA (Standard & Poor's) on its general obligation debt.

The City's current ratings are as follows: Moody's is Aa1 and Standard & Poor's is AA+. Staff continues discussions with the agencies to monitor and improve those items that will ensure continued improvement in the ratings.

The EDC's current ratings are as follows: Moody's is Aa3 and Standard & Poor's is Aa-.

The CDC's current ratings are as following: Moody's is Aa3 and Standard & Poor's is Aa-.

**CITY OF FRISCO
FINANCIAL POLICIES
SEPTEMBER 30, 2016**

INVESTMENT MANAGEMENT

The City, giving due regard to the safety and risk of investment, will invest funds in conformance with State and Federal Regulations, applicable Bond Ordinance requirements, formal Investment Policy and informal investment strategy. The City will seek to ensure that each investment transaction meets the investment objectives; of safety of principal through the safest types of securities with required collateralization and portfolio diversification, adequate liquidity to meet reasonable anticipated cash flow requirements, and a return on investments that return a competitive market rate while providing necessary principal protection.

12. The City will annually adopt a formal written Investment Policy as required by Chapter 2256, Texas Government Code, Public Funds Investment Act, and authorized by the City Council.

Adopted January 2016

13. Authorized investment officers must submit a signed investment report to the City Council that summarizes investment activity for each City pooled fund group. The report must contain information required by the Public Funds Investment Act.

Signed investment report submitted to City Council quarterly

FUND BALANCES

The City maintains a prudent level of financial resources in each fund to protect against the need to reduce service levels or raise taxes and fees due to temporary revenue shortfalls or unpredicted one-time expenditures. Fund balances are monitored and managed according to the needs of the individual funds.

14. The City should set aside resources during years of growth to fund a reserve for years of decline and/or to fund capital from current funds for projects that would have been funded by debt financing.

The City will transfer funds each year the prior year ending results have a net increase to Fund Balance. Until such time the annual budget can adequately cover the yearly cost of replacement equipment this method will be utilized to increase the Capital Reserve Fund. At some point in the future, the recommendation would be to annually budget an amount to transfer (increasing the total each year until the amount equals at least the depreciation on vehicles and equipment).

15. The City will maintain a minimum fund balance reserve equal to three months (25%) of the total operating expenditures of the General Fund.

FY 2016: 35.32% FY 2017 Projection: 32.58%

16. The City will maintain a reserve of cash and investments in the Water and Wastewater Fund equal to six months (180 days) of the total operating revenues.

FY 2016: 6.67 FY 2017 Projection: 6.54

17. The City will maintain a reserve of cash and investment in the Debt Fund equal to 1/12th of the P&I from the fund payments for the prior year or 8.3%.

FY 2016: 8.7% FY 2017 Projection: 8.2%

18. The City should design utility rates sufficient for funding a depreciation reserve which will accumulate resources to replace or rehabilitate aging infrastructure which no longer can be serviced by regular maintenance. Attempts should be made to fund the reserve at a level approximate to annual depreciation of assets as reported in the City's annual Comprehensive Annual Financial Report.

**CITY OF FRISCO
FINANCIAL POLICIES
SEPTEMBER 30, 2016**

19. The CVB Board of Directors approved a policy to establish a reserve for future capital needs. The current City Policy is to maintain 25% of annual expenditures in fund balance. The debt service commitment for the conference center represents 26% of the total expenses annually. The FY17 projected fund balance and designated reserves is 7% of annual expenditures.

FINANCIAL REPORTING

The City's accounting records are audited by an independent public accounting firm following the conclusion of each fiscal year. The Finance Department prepares a Comprehensive Annual Financial Report (CAFR) in accordance with generally accepted accounting principles (GAAP) as applicable to state and local governments established by the Governmental Accounting Standards Board (GASB) for governmental accounting and financial reporting principles. The CAFR shows the status of the City's finances on the basis of GAAP. The CAFR shows fund revenues and expenditures on both a GAAP basis and budget basis for comparison purposes.

20. The document will satisfy all criteria of the Government Finance Officers Association's Certificate of Achievement for Excellence in Financial Reporting program.

**Certificate of Achievement for Excellence in Financial Reporting received for fiscal year ending
9/30/2015**

21. The results of the annual audit prepared by independent certified public accountants designated by the City Council is included as part of the CAFR.

Unmodified ("clean") opinion received for fiscal year ending 9/30/2015

22. Departments have real time access to actual expenditures and budget to allow individuals to review and compare as needed. The Finance Department reviews operating revenues and expenditures and recommends adjustments as needed. The Finance Department submits status reports to the City Council.

Finance Department status report submitted to City Council monthly

PROCUREMENT PLANNING

All City purchases of goods or services are made in accordance with the Texas Local Government Code, Uniform Commercial Code, City Charter, and other relevant federal, state, and local statutes. The City's purchasing policy requires purchases less than \$1,000 be made on the basis of at least one verbal quotation by the using Department. Purchases greater than \$1,000 and less than \$3,000 must be made on the basis of at least three written quotations by the using Department and the issuance of a purchase order. Purchases of greater than \$3,000 and less than \$25,000 must be made on the basis of at least three written quotations by the using Department and an attempt to contact two Historically Underutilized Businesses and the issuance of a purchase order. Purchases of \$25,000 or greater must be advertised in accordance with the competitive bid process and awarded by the City Council.



GENERAL PAY PLAN 2017

JOB CLASS CODE	TITLE	FLSA	Pay Grade		MINIMUM	MIDPOINT	MAXIMUM	3% Top with Merit Sum
1502	Intern - High School	N	100	Annual	\$ 18,448.82	\$ 22,599.72	\$ 26,750.88	\$ 27,553.41
				Monthly	\$ 1,537.40	\$ 1,883.31	\$ 2,229.24	
				Bi-Weekly	\$ 709.57	\$ 869.22	\$ 1,028.88	
				Hourly	\$ 8.8696	\$ 10.8653	\$ 12.8610	
1075	Water Safety Aide	N	102	Annual	\$ 19,364.02	\$ 23,720.83	\$ 28,077.66	\$ 28,919.99
				Monthly	\$ 1,613.67	\$ 1,976.74	\$ 2,339.81	
				Bi-Weekly	\$ 744.77	\$ 912.34	\$ 1,079.91	
				Hourly	\$ 9.3096	\$ 11.4042	\$ 13.4989	
1355	Lifeguard	N	106	Annual	\$ 21,332.48	\$ 26,132.34	\$ 30,932.20	\$ 31,860.17
				Monthly	\$ 1,777.71	\$ 2,177.70	\$ 2,577.68	
				Bi-Weekly	\$ 820.48	\$ 1,005.09	\$ 1,189.70	
1076	Water Safety Aide II	N		Hourly	\$ 10.2560	\$ 12.5636	\$ 14.8713	
1070	Custodian	N	108	Annual	\$ 22,390.68	\$ 27,428.44	\$ 32,466.20	\$ 33,440.19
				Monthly	\$ 1,865.89	\$ 2,285.70	\$ 2,705.52	
				Bi-Weekly	\$ 861.18	\$ 1,054.94	\$ 1,248.70	
				Hourly	\$ 10.7648	\$ 13.1868	\$ 15.6088	
1371	Van / Bus Driver	N	110	Annual	\$ 23,501.14	\$ 28,788.76	\$ 34,076.64	\$ 35,098.94
				Monthly	\$ 1,958.43	\$ 2,399.06	\$ 2,839.72	
				Bi-Weekly	\$ 903.89	\$ 1,107.26	\$ 1,310.64	
				Hourly	\$ 11.2986	\$ 13.8408	\$ 16.3830	
1381	Head Lifeguard	N	112	Annual	\$ 24,666.72	\$ 30,216.68	\$ 35,766.90	\$ 36,839.91
1373	Recreation Leader	N		Monthly	\$ 2,055.56	\$ 2,518.06	\$ 2,980.58	
1077	Water Safety Instructor	N		Bi-Weekly	\$ 948.72	\$ 1,162.18	\$ 1,375.65	
				Hourly	\$ 11.8590	\$ 14.5273	\$ 17.1956	
1501	Intern Bachelors	N	114	Annual	\$ 25,890.28	\$ 31,715.58	\$ 37,540.88	\$ 38,667.11
				Monthly	\$ 2,157.52	\$ 2,642.97	\$ 3,128.41	
				Bi-Weekly	\$ 995.78	\$ 1,219.83	\$ 1,443.88	
				Hourly	\$ 12.4473	\$ 15.2479	\$ 18.0485	
1240	Maintenance Worker	N	117	Annual	\$ 27,840.28	\$ 34,104.20	\$ 40,368.38	\$ 41,579.43
1247	Maintenance Worker - Facilities	N		Monthly	\$ 2,320.02	\$ 2,842.02	\$ 3,364.03	
1096	Meter Reader	N		Bi-Weekly	\$ 1,070.78	\$ 1,311.70	\$ 1,552.63	
1196	Signs and Markings Technician	N		Hourly	\$ 13.3848	\$ 16.3963	\$ 19.4079	
1503	Intern - Masters	N	118	Annual	\$ 28,522.52	\$ 34,939.84	\$ 41,357.16	\$ 42,597.87
1097	Irrigation Technician	N		Monthly	\$ 2,376.88	\$ 2,911.65	\$ 3,446.43	
1118	Sewer Camera Technician	N		Bi-Weekly	\$ 1,097.02	\$ 1,343.84	\$ 1,590.66	
1086	Small Engine Mechanic	N		Hourly	\$ 13.7128	\$ 16.7980	\$ 19.8833	
1307	Administrative Secretary	N	120	Annual	\$ 29,937.96	\$ 36,673.00	\$ 43,408.82	\$ 44,711.08
1320	Customer Service Representative	N		Monthly	\$ 2,494.83	\$ 3,056.08	\$ 3,617.40	
1043	Deputy Court Clerk	N		Bi-Weekly	\$ 1,151.46	\$ 1,410.50	\$ 1,669.57	
1348	Library Technician	N		Hourly	\$ 14.3933	\$ 17.6313	\$ 20.8696	
1046	Police Records Clerk	N						
1385	Records Clerk	N						
1407	Senior Recreation Leader - Programs	N						
1249	Senior Small Engine Mechanic	N	121	Annual	\$ 30,670.38	\$ 37,571.30	\$ 44,472.22	\$ 45,806.39
				Monthly	\$ 2,555.87	\$ 3,130.94	\$ 3,706.02	
				Bi-Weekly	\$ 1,179.63	\$ 1,445.05	\$ 1,710.47	
				Hourly	\$ 14.7454	\$ 18.0631	\$ 21.3809	
1019	Accounting Technician I	N	122	Annual	\$ 31,422.04	\$ 38,491.96	\$ 45,561.88	\$ 46,928.74
1260	Fleet Technician Apprentice	N		Monthly	\$ 2,618.50	\$ 3,207.66	\$ 3,796.82	
1081	Library Assistant	N		Bi-Weekly	\$ 1,208.54	\$ 1,480.46	\$ 1,752.38	
				Hourly	\$ 15.1068	\$ 18.5058	\$ 21.9048	
1331	Equipment Operator I	N	123	Annual	\$ 32,191.64	\$ 39,434.98	\$ 46,678.06	\$ 48,078.40
1241	Maintenance Technician	N		Monthly	\$ 2,682.64	\$ 3,286.25	\$ 3,889.84	
				Bi-Weekly	\$ 1,238.14	\$ 1,516.73	\$ 1,795.31	
				Hourly	\$ 15.4768	\$ 18.9591	\$ 22.4414	
1300	Administrative Assistant	N	124	Annual	\$ 32,980.48	\$ 40,401.14	\$ 47,821.80	\$ 49,256.45
1516	Crime Scene Technician	N		Monthly	\$ 2,748.37	\$ 3,366.76	\$ 3,985.15	
1244	Facilities Technician	N		Bi-Weekly	\$ 1,268.48	\$ 1,553.89	\$ 1,839.30	
1424	Licensed Irrigator	N		Hourly	\$ 15.8560	\$ 19.4236	\$ 22.9913	
2517	Public Services Officer	N						
1020	Accounting Technician II	N	125	Annual	\$ 33,788.56	\$ 41,390.96	\$ 48,993.36	\$ 50,463.16
1335	Equipment Operator II	N		Monthly	\$ 2,815.71	\$ 3,449.25	\$ 4,082.78	
1242	Maintenance Technician II	N		Bi-Weekly	\$ 1,299.56	\$ 1,591.96	\$ 1,884.36	
				Hourly	\$ 16.2445	\$ 19.8995	\$ 23.5545	



GENERAL PAY PLAN 2017

JOB CLASS CODE	TITLE	FLSA	Pay Grade		MINIMUM	MIDPOINT	MAXIMUM	3% Top with Merit Sum
1257	Inventory Specialist	N	126	Annual	\$ 34,616.14	\$ 42,404.96	\$ 50,193.52	\$ 51,699.33
1183	Property & Evidence Technician	N		Monthly	\$ 2,884.68	\$ 3,533.75	\$ 4,182.79	
1519	Theatre Technician	N		Bi-Weekly	\$ 1,331.39	\$ 1,630.96	\$ 1,930.52	
				Hourly	\$ 16.6424	\$ 20.3870	\$ 24.1315	
1253	Detention Officer	N	128	Annual	\$ 36,333.18	\$ 44,508.36	\$ 52,683.28	\$ 54,263.78
1261	Fleet Technician	N		Monthly	\$ 3,027.77	\$ 3,709.03	\$ 4,390.27	
1049	Senior Customer Service Representative	N		Bi-Weekly	\$ 1,397.43	\$ 1,711.86	\$ 2,026.28	
1048	Senior Deputy Court Clerk	N		Hourly	\$ 17.4679	\$ 21.3983	\$ 25.3285	
1352	Senior Library Technician	N						
1259	Senior Police Records Clerk	N						
1207	Signal Technician I	N						
1120	Water Quality Technician	N						
1135	Building Permit Technician	N	129	Annual	\$ 37,223.42	\$ 45,598.80	\$ 53,973.92	\$ 55,593.14
1105	Certified Applicator	N		Monthly	\$ 3,101.95	\$ 3,799.90	\$ 4,497.83	
1191	Engineering Information Specialist	N		Bi-Weekly	\$ 1,431.67	\$ 1,753.80	\$ 2,075.92	
1510	Environmental Health Technician	N		Hourly	\$ 17.8959	\$ 21.9225	\$ 25.9490	
1163	Environmental Waste Specialist	N						
1138	Planning Technician	N						
1139	Row Permit Technician	N						
1023	Senior Payroll Specialist	N						
1119	Utility Line Locator	N						
1529	Emergency Vehicle Technician Apprentice	N	130	Annual	\$ 38,135.24	\$ 46,716.02	\$ 55,296.28	\$ 56,955.17
				Monthly	\$ 3,177.94	\$ 3,893.00	\$ 4,608.02	
				Bi-Weekly	\$ 1,466.74	\$ 1,796.77	\$ 2,126.78	
				Hourly	\$ 18.3343	\$ 22.4596	\$ 26.5848	
1022	Animal Control Officer	N	131	Annual	\$ 39,069.68	\$ 47,860.28	\$ 56,651.14	\$ 58,350.67
1122	Backflow Inspector	N		Monthly	\$ 3,255.81	\$ 3,988.36	\$ 4,720.93	
TBD	Building Permit Specialist	N		Bi-Weekly	\$ 1,502.68	\$ 1,840.78	\$ 2,178.89	
1147	Code Enforcement Officer	N		Hourly	\$ 18.7835	\$ 23.0098	\$ 27.2361	
1312	Crew Leader	N						
1051	EDC Senior Assistant	N						
1423	Environmental Collection Administrator	N						
1188	Environmental Health Inspector	N						
1100	Irrigation Inspector	N						
1112	Meter Shop Coordinator	N						
1170	Police Dispatcher	N						
1378	Senior Administrative Assistant	N						
1440	Senior Detention Officer	N						
1113	Signal Technician II	N						
1121	Systems Technician	N						
1401	Aquatics Center Coordinator	N	132	Annual	\$ 40,027.00	\$ 49,033.14	\$ 58,039.02	\$ 59,780.19
1080	Athletics Center Coordinator	N		Monthly	\$ 3,335.58	\$ 4,086.10	\$ 4,836.59	
1512	Fitness Coordinator	N		Bi-Weekly	\$ 1,539.50	\$ 1,885.89	\$ 2,232.27	
1426	Open Records Coordinator	N		Hourly	\$ 19.2438	\$ 23.5736	\$ 27.9034	
1057	Recreation Programmer	N						
1140	Senior Building Permit Technician	N						
1262	Senior Fleet Technician	N						
1266	Senior Signs and Markings Technician	N						
1429	Volunteer Coordinator	N						
8011	EDC Special Projects Coordinator	N	133	Annual	\$ 41,007.72	\$ 50,234.34	\$ 59,460.96	\$ 61,244.79
1198	Senior Systems Technician	N		Monthly	\$ 3,417.31	\$ 4,186.20	\$ 4,955.08	
				Bi-Weekly	\$ 1,577.22	\$ 1,932.09	\$ 2,286.96	
1136	Construction Technician	N	134	Annual	\$ 42,012.36	\$ 51,464.92	\$ 60,917.74	\$ 62,745.27
1142	Plans Examiner	N		Bi-Weekly	\$ 1,615.86	\$ 1,979.42	\$ 2,342.99	
1116	Roadway Lighting Technician	N		Hourly	\$ 20.1983	\$ 24.7428	\$ 29.2874	
1159	ROW Inspector	N						
1441	Senior Police Dispatcher	N						
1114	Senior Signal Technician	N						
1131	Stormwater Inspector	N						
1143	Traffic Technician	N						



GENERAL PAY PLAN 2017

JOB CLASS CODE	TITLE	FLSA	Pay Grade		MINIMUM	MIDPOINT	MAXIMUM	3% Top with Merit Sum
1402	Assistant City Secretary	N	135	Annual	\$ 43,041.70	\$ 52,725.92	\$ 62,410.66	\$ 64,282.98
8010	CVB Sales Service Coordinator	N		Monthly	\$ 3,586.81	\$ 4,393.83	\$ 5,200.89	
1091	Emergency Vehicle Technician	N		Bi-Weekly	\$ 1,655.45	\$ 2,027.92	\$ 2,400.41	
1164	Environmental Education Coordinator	N		Hourly	\$ 20.6931	\$ 25.3490	\$ 30.0051	
1189	Environmental Health Specialist	N						
1171	Fire Safety Educator	N						
1028	Human Resources Generalist	N						
1337	Library Production Specialist	N						
1374	Marketing Assistant	N						
1263	Master Fleet Technician	N						
1375	Office Manager	N						
1030	Technical Support Specialist	N						
1165	Water Education Coordinator	N						
1154	Building Inspector	N	136	Annual	\$ 44,096.00	\$ 54,017.86	\$ 63,939.46	\$ 65,857.64
1133	Construction Inspector	N		Monthly	\$ 3,674.67	\$ 4,501.49	\$ 5,328.29	
8021	EDC Contract Coordinator	N		Bi-Weekly	\$ 1,696.00	\$ 2,077.61	\$ 2,459.21	
1267	Inventory Coordinator	N		Hourly	\$ 21.2000	\$ 25.9701	\$ 30.7401	
1184	Rehabilitation Specialist	N						
1409	Senior Backflow Inspector	N						
1245	Senior Facilities Technician	N						
1270	Multi-Family Inspector	N						
1505	Senior Right of Way Inspector	N						
1203	Senior Stormwater Inspector	N						
1206	Sign Shop Coordinator	N						
1106	Signal Systems Operator	N						
1518	Technical Director - Discovery Center	N	138	Annual	\$ 46,283.38	\$ 56,697.16	\$ 67,110.68	\$ 69,124.00
1012	Videographer	N		Monthly	\$ 3,856.95	\$ 4,724.76	\$ 5,592.56	
				Bi-Weekly	\$ 1,780.13	\$ 2,180.66	\$ 2,581.18	
				Hourly	\$ 22.2516	\$ 27.2583	\$ 32.2648	
1014	Accountant	EX	139	Annual	\$ 47,500.18	\$ 58,086.08	\$ 68,754.92	\$ 70,817.57
1371	Athletic Facilities Supervisor	EX		Monthly	\$ 3,958.35	\$ 4,840.51	\$ 5,729.58	
4037	Billing Supervisor	EX		Bi-Weekly	\$ 1,826.93	\$ 2,234.08	\$ 2,644.42	
1015	Budget Analyst I	EX		Hourly	\$ 22.8366	\$ 27.9260	\$ 33.0553	
1523	Business Process Analyst	EX						
1011	Buyer	EX						
4026	Cashier Supervisor	EX						
1430	Construction Supervisor	N						
1180	Crime Analyst	N						
1166	Criminalist	N						
1391	Fitness Program Supervisor	EX						
1264	Foreman/Master Fleet Technician	N						
1035	GIS Technician	N						
1003	Housing Coordinator	EX						
1258	Irrigation Supervisor	N						
1342	Librarian	EX						
1111	Meter Supervisor	N						
1050	Municipal Court Coordinator	EX						
1107	Parks Supervisor	N						
1391	Recreation Programs Supervisor	EX						
1520	Senior Animal Control Officer	N						
1517	Senior Building Inspector	N						
1144	Senior Plans Examiner	N						
1527	Senior Human Resources Generalist	N						
1144	Senior Plans Examiner	N						
1436	Senior Systems Signal Operator	N						
1391	Special Events Supervisor	EX						
1256	Stormwater Supervisor	N						
1108	Streets Supervisor	N						
1447	Traffic Control Supervisor	N						
1109	Utilities Maintenance Supervisor	N						
1448	Utility Operations Supervisor	N						
1110	Valve & Hydrant Supervisor	N						
1169	Victim Advocate	N						



GENERAL PAY PLAN 2017

JOB CLASS CODE	TITLE	FLSA	Pay Grade		MINIMUM	MIDPOINT	MAXIMUM	3% Top with Merit Sum
1408	Community Education Coordinator	EX	140	Annual	\$ 48,578.92	\$ 59,509.32	\$ 70,439.46	\$ 72,552.64
1422	Emergency Management Analyst	EX		Monthly	\$ 4,048.24	\$ 4,959.11	\$ 5,869.95	
1006	Heritage Park Coordinator	EX		Bi-Weekly	\$ 1,868.42	\$ 2,288.82	\$ 2,709.21	
1056	Inventory Administrator	EX		Hourly	\$ 23.3553	\$ 28.6103	\$ 33.8651	
1177	Marketing Coordinator	EX						
1004	Public Arts Coordinator	EX						
1168	Accreditation Administrator	EX	141	Annual	\$ 49,769.20	\$ 60,967.14	\$ 72,165.34	\$ 74,330.30
1145	Animal Control Supervisor	N		Monthly	\$ 4,147.43	\$ 5,080.60	\$ 6,013.78	
1013	Audio Video Administrator	EX		Bi-Weekly	\$ 1,914.20	\$ 2,344.89	\$ 2,775.59	
1158	Chief Building Inspector	EX		Hourly	\$ 23.9275	\$ 29.3111	\$ 34.6949	
1186	Code Enforcement Supervisor	N						
1167	Police Communications Supervisor	N						
1531	Police Records Supervisor	N						
1250	Detention Supervisor	N						
1513	Discovery Center Supervisor	EX						
1178	Fire Inspector	N						
1029	Human Resources Analyst	EX						
1444	Hydrologist	EX						
1162	Landscape Architect	EX						
1160	Neighborhood Services Representative	EX						
1161	Planner	EX						
1102	Risk Management Analyst	EX						
1074	Senior Center Supervisor	EX						
1445	Treasury Analyst I	EX						
8000	CVB Sales Manager	EX	142	Annual	\$ 50,988.34	\$ 62,460.84	\$ 73,933.34	\$ 76,151.34
8014	CVB Sports Sales Manager	EX		Monthly	\$ 4,249.03	\$ 5,205.07	\$ 6,161.11	
8004	CVB Tourism Sales & Convention Manager	EX		Bi-Weekly	\$ 1,961.09	\$ 2,402.34	\$ 2,843.59	
1427	Records Manager - CSO	EX		Hourly	\$ 24.5136	\$ 30.0293	\$ 35.5449	
1404	Accountant II - CRT	EX	143	Annual	\$ 52,237.64	\$ 63,991.16	\$ 75,744.64	\$ 78,016.98
1128	EIT	EX		Monthly	\$ 4,353.14	\$ 5,332.60	\$ 6,312.05	
1504	Facilities Maintenance Supervisor	N		Bi-Weekly	\$ 2,009.14	\$ 2,461.20	\$ 2,913.26	
1508	Fire Engineering Associate	EX		Hourly	\$ 25.1143	\$ 30.7650	\$ 36.4157	
1093	Fleet Supervisor	N						
1037	GIS Analyst	EX						
1146	Plans Examiner Supervisor	EX						
1058	Senior Buyer	EX						
1344	Senior Librarian	EX						
1117	Traffic Signal & Lighting Supervisor	N						
1417	Application Syst Admin I	EX	145	Annual	\$ 54,828.80	\$ 67,165.02	\$ 79,501.50	\$ 81,886.55
4006	Assistant Chief Building Official	EX		Monthly	\$ 4,569.07	\$ 5,597.09	\$ 6,625.13	
1190	Environmental Health Supervisor	EX		Bi-Weekly	\$ 2,108.80	\$ 2,583.27	\$ 3,057.75	
1092	Fire Fleet Manager	EX		Hourly	\$ 26.3600	\$ 32.2909	\$ 38.2219	
1433	Interactive Media Administrator	EX						
1204	Junior Database Administrator	EX						
1363	Library Systems Specialist	EX						
4001	Police Records Manager	EX						
1059	Senior GIS Technician	EX						
4035	Senior Radio Technician	EX						
1187	Victim Assistance And Grants Administrator	EX						
1438	Video Producer	EX						
8017	CVB Communications Manager	EX	146	Annual	\$ 56,171.96	\$ 68,810.56	\$ 81,449.42	
				Monthly	\$ 4,681.00	\$ 5,734.21	\$ 6,787.45	
				Bi-Weekly	\$ 2,160.46	\$ 2,646.56	\$ 3,132.67	
				Hourly	\$ 27.0058	\$ 33.0820	\$ 39.1584	
1406	Senior Accountant/Analyst CIP	EX	147	Annual	\$ 57,548.14	\$ 70,496.66	\$ 83,444.14	\$ 85,947.46
1405	Senior Accountant/Analyst Cont	EX		Monthly	\$ 4,795.68	\$ 5,874.72	\$ 6,953.68	
4004	Senior Landscape Architect	EX		Bi-Weekly	\$ 2,213.39	\$ 2,711.41	\$ 3,209.39	
1176	Senior Planner	EX		Hourly	\$ 27.6674	\$ 33.8926	\$ 40.1174	
1412	Sr Financial Analyst	EX						



GENERAL PAY PLAN 2017

JOB CLASS CODE	TITLE	FLSA	Pay Grade		MINIMUM	MIDPOINT	MAXIMUM	3% Top with Merit Sum
1356	Adult Services Manager	EX	148	Annual	\$ 58,958.13	\$ 72,223.71	\$ 85,489.29	\$ 88,053.97
1064	Application Systems Administrator II	EX		Monthly	\$ 4,913.18	\$ 6,018.64	\$ 7,124.11	
1084	Circulation Manager	EX		Bi-Weekly	\$ 2,267.62	\$ 2,777.84	\$ 3,288.05	
1431	Sponsorship & Event Development Administrator	EX		Hourly	\$ 28.3453	\$ 34.7229	\$ 41.1006	
1044	Unified Communications Specialist	EX						
1341	Youth Services Manager	EX						
1411	Facility Project Manager	EX	150	Annual	\$ 61,882.34	\$ 75,806.12	\$ 89,729.64	\$ 92,421.53
1421	ROW Service Administrator	EX		Monthly	\$ 5,156.86	\$ 6,317.18	\$ 7,477.47	
1411	Strategic Services Manager	EX		Bi-Weekly	\$ 2,380.09	\$ 2,915.62	\$ 3,451.14	
				Hourly	\$ 29.7511	\$ 36.4453	\$ 43.1393	
1032	Business Analyst	EX	151	Annual	\$ 63,398.66	\$ 77,663.30	\$ 91,927.94	\$ 94,685.78
1420	Construction Superintendent	EX		Monthly	\$ 5,283.22	\$ 6,471.94	\$ 7,660.66	
4011	Meter Superintendent	EX		Bi-Weekly	\$ 2,438.41	\$ 2,987.05	\$ 3,535.69	
4126	Parks Plan Superintendent	EX		Hourly	\$ 30.4801	\$ 37.3381	\$ 44.1961	
4120	Parks Superintendent	EX						
1181	Software Developer	EX						
5023	Special Assistant to City Manager	EX						
1182	SQL Developer	EX						
4012	Street Superintendent	EX						
1205	Traffic Signal Superintendent	EX						
4013	Utilities Maint Superintendent	EX						
4013	Utilities Superintendent	EX						
1310	Civil Engineer	EX	152	Annual	\$ 64,951.90	\$ 79,567.02	\$ 94,180.32	\$ 97,005.73
1515	CSI/Property & Evidence Manager	EX		Monthly	\$ 5,412.66	\$ 6,630.59	\$ 7,848.36	
8002	CVB Public Relations & Marketing Manager	EX		Bi-Weekly	\$ 2,498.15	\$ 3,060.27	\$ 3,622.32	
8016	CVB Sale & Community Relations Manager	EX		Hourly	\$ 31.2269	\$ 38.2534	\$ 45.2790	
8006	CVB Senior Sales Manager	EX						
1195	Fire Protection Engineer	EX						
4018	Police Communications Manager	EX						
1129	Stormwater Engineer	EX						
1069	Systems Engineer	EX						
1439	Assistant Revenue Collections Manager	EX	153	Annual	\$ 66,543.10	\$ 81,515.39	\$ 96,487.56	\$ 99,382.19
1526	Assistant Recreation Services Manager	EX		Monthly	\$ 5,545.26	\$ 6,792.95	\$ 8,040.63	
				Bi-Weekly	\$ 2,559.35	\$ 3,135.21	\$ 3,711.06	
				Hourly	\$ 31.9919	\$ 39.1901	\$ 46.3883	
1007	Assistant to the City Manager	EX	154	Annual	\$ 68,173.56	\$ 83,512.52	\$ 98,851.48	\$ 101,817.02
4003	Benefits Manager	EX		Monthly	\$ 5,681.13	\$ 6,959.38	\$ 8,237.62	
8018	CVB Director of Communications & Marketing	EX		Bi-Weekly	\$ 2,622.06	\$ 3,212.02	\$ 3,801.98	
4036	Employee Relations Manager	EX		Hourly	\$ 32.7758	\$ 40.1502	\$ 47.5248	
4009	Facilities Manager	EX						
1095	Fleet Services Manager	EX						
1060	GIS Coordinator	EX						
1002	Housing & Grants Manager	EX						
1201	Network Engineer	EX						
1419	PW Business Analyst	EX						
1434	Senior Business Analyst	EX						
1388	Traffic Engineer	EX						
4007	Accounting Manager	EX	156	Annual	\$ 71,554.86	\$ 93,021.50	\$ 114,487.80	\$ 117,922.43
1199	Code Enforcement & Animal Control Manager	EX		Monthly	\$ 5,962.91	\$ 7,751.79	\$ 9,540.65	
4025	Environmental Services Manager	EX		Bi-Weekly	\$ 2,752.11	\$ 3,577.75	\$ 4,403.38	
4008	Financial Services Manager	EX		Hourly	\$ 34.4014	\$ 44.7219	\$ 55.0422	
4122	Leisure Services Manager	EX						
4022	Municipal Court Administrator	EX						
4033	Planning Manager	EX						
4016	Purchasing Manager	EX						
4123	Recreation Services Manager	EX						
4015	Revenue Collections Manager	EX						
1432	Stormwater Manager	EX						
1192	Water Resources Manager	EX						
4030	Radio Systems Manager	EX	157	Annual	\$ 73,308.04	\$ 95,300.40	\$ 117,292.76	\$ 120,811.54
				Monthly	\$ 6,109.00	\$ 7,941.70	\$ 9,774.40	
				Bi-Weekly	\$ 2,819.54	\$ 3,665.40	\$ 4,511.26	
				Hourly	\$ 35.2443	\$ 45.8175	\$ 56.3908	



GENERAL PAY PLAN 2017

JOB CLASS CODE	TITLE	FLSA	Pay Grade		MINIMUM	MIDPOINT	MAXIMUM	3% Top with Merit Sum
1040	Database Administrator	EX	158	Annual	\$ 75,104.12	\$ 97,635.20	\$ 120,166.54	\$ 123,771.54
1443	ROW Manager	EX		Monthly	\$ 6,258.68	\$ 8,136.27	\$ 10,013.88	
1130	Senior Civil Engineer	EX		Bi-Weekly	\$ 2,888.62	\$ 3,755.20	\$ 4,621.79	
1506	Senior Fire Protection Engineer	EX		Hourly	\$ 36.1078	\$ 46.9400	\$ 57.7724	
1202	Senior Stormwater Engineer	EX						
1132	Senior Traffic Engineer	EX						
1063	Information Systems Manager	EX	160	Annual	\$ 78,829.14	\$ 102,477.96	\$ 126,126.78	\$ 129,910.58
1052	MIS/Computer Technology Manager	EX		Monthly	\$ 6,569.10	\$ 8,539.83	\$ 10,510.57	
				Bi-Weekly	\$ 3,031.89	\$ 3,941.46	\$ 4,851.03	
				Hourly	\$ 37.8986	\$ 49.2683	\$ 60.6379	
4038	Assistant Controller	EX	162	Annual	\$ 82,739.28	\$ 107,560.96	\$ 132,382.64	\$ 136,354.12
				Monthly	\$ 6,894.94	\$ 8,963.41	\$ 11,031.89	
				Bi-Weekly	\$ 3,182.28	\$ 4,136.96	\$ 5,091.64	
				Hourly	\$ 39.7785	\$ 51.7120	\$ 63.6455	
5015	Chief Building Official	EX	163	Annual	\$ 84,766.24	\$ 110,196.06	\$ 135,626.14	\$ 139,694.92
1511	Deputy Emergency Management Coordinator	EX		Monthly	\$ 7,063.85	\$ 9,183.01	\$ 11,302.18	
				Bi-Weekly	\$ 3,260.24	\$ 4,238.31	\$ 5,216.39	
				Hourly	\$ 40.7530	\$ 52.9789	\$ 65.2049	



EXECUTIVE PAY PLAN 2017

JOB CLASS CODE	TITLE	FLSA	Pay Grade		MINIMUM	MIDPOINT	MAXIMUM
1347	Assistant Director - Library	E	200	Annual	\$ 86,885.50	\$ 112,951.02	\$ 139,016.54
4125	Assistant Director - Parks Operations	E		Monthly	\$ 7,240.46	\$ 9,412.59	\$ 11,584.71
1193	Engineering Division Manager	E		Bi-Weekly	\$ 3,341.75	\$ 4,344.27	\$ 5,346.79
		E		Hourly	\$ 41.7719	\$ 54.3034	\$ 66.8349
5121	Associate Municipal Court Judge		201	Annual	\$ 89,057.54	\$ 115,774.88	\$ 142,491.96
				Monthly	\$ 7,421.46	\$ 9,647.91	\$ 11,874.33
				Bi-Weekly	\$ 3,425.29	\$ 4,452.88	\$ 5,480.46
				Hourly	\$ 42.8161	\$ 55.6610	\$ 68.5058
8013	CVB Dir Of Sales and Services		202	Annual	\$ 91,283.92	\$ 118,669.20	\$ 146,054.22
				Monthly	\$ 7,606.99	\$ 9,889.10	\$ 12,171.19
				Bi-Weekly	\$ 3,510.92	\$ 4,564.20	\$ 5,617.47
				Hourly	\$ 43.8865	\$ 57.0525	\$ 70.2184
4027	Assistant Director - Finance	E	204	Annual	\$ 95,905.16	\$ 124,679.36	\$ 153,448.36
1200	Assistant Director - Information Technology	E		Monthly	\$ 7,992.10	\$ 10,389.95	\$ 12,787.36
4029	Assistant Director - Transportation Engineering	E		Bi-Weekly	\$ 3,688.66	\$ 4,795.36	\$ 5,901.86
4501	Assistant Public Works Director	E		Hourly	\$ 46.1083	\$ 59.9420	\$ 73.7733
5016	City Secretary	E					
5120	Municipal Court Judge	E					
5001	Director Of Communications & Media Relations	E	205	Annual	\$ 98,302.88	\$ 127,793.64	\$ 157,284.66
5002	Director Of Human Resources	E		Monthly	\$ 8,191.91	\$ 10,649.47	\$ 13,107.06
5004	Director Of Parks & Recreation	E		Bi-Weekly	\$ 3,780.88	\$ 4,915.14	\$ 6,049.41
5003	Library Director	E		Hourly	\$ 47.2610	\$ 61.4393	\$ 75.6176
4503	Deputy Director - Public Works	E	206	Annual	\$ 100,760.40	\$ 130,988.52	\$ 161,216.64
				Monthly	\$ 8,396.70	\$ 10,915.71	\$ 13,434.72
				Bi-Weekly	\$ 3,875.40	\$ 5,038.02	\$ 6,200.64
				Hourly	\$ 48.4425	\$ 62.9753	\$ 77.5080
5005	Executive Director CVB	E	207	Annual	\$ 103,279.54	\$ 134,263.22	\$ 165,247.16
5020	Director Of Administrative Services	E		Monthly	\$ 8,606.63	\$ 11,188.60	\$ 13,770.60
				Bi-Weekly	\$ 3,972.29	\$ 5,163.97	\$ 6,355.66
				Hourly	\$ 49.6536	\$ 64.5496	\$ 79.4458
5008	Director Of Development Services	E	209	Annual	\$ 108,507.88	\$ 141,060.40	\$ 173,612.66
5014	Director Of Engineering Services	E		Monthly	\$ 9,042.32	\$ 11,755.03	\$ 14,467.72
5006	Director Of Finance	E		Bi-Weekly	\$ 4,173.38	\$ 5,425.40	\$ 6,677.41
5007	Director of Information Technology	E		Hourly	\$ 52.1673	\$ 67.8175	\$ 83.4676
5009	Director Of Public Works	E					
5012	Fire Chief		210	Annual	\$ 113,933.30	\$ 148,113.42	\$ 182,293.28
5011	Police Chief	E		Monthly	\$ 9,494.44	\$ 12,342.79	\$ 15,191.11
		E		Bi-Weekly	\$ 4,382.05	\$ 5,696.67	\$ 7,011.28
				Hourly	\$ 54.7756	\$ 71.2084	\$ 87.6410
5010	Assistant City Manager	E	211	Annual	\$ 142,416.56	\$ 185,141.58	\$ 227,866.60
				Monthly	\$ 11,868.05	\$ 15,428.47	\$ 18,988.88
				Bi-Weekly	\$ 5,477.56	\$ 7,120.83	\$ 8,764.10
				Hourly	\$ 68.4695	\$ 89.0104	\$ 109.5513
5013	Deputy City Manager	E	212	Annual	\$ 149,537.44	\$ 194,398.88	\$ 239,260.06
				Monthly	\$ 12,461.45	\$ 16,199.91	\$ 19,938.34
				Bi-Weekly	\$ 5,751.44	\$ 7,476.88	\$ 9,202.31
				Hourly	\$ 71.8930	\$ 93.4610	\$ 115.0289
5000	City Manager	E	213	Annual	\$ 157,014.26	\$ 204,118.72	\$ 251,222.92
				Monthly	\$ 13,084.52	\$ 17,009.89	\$ 20,935.24
				Bi-Weekly	\$ 6,039.01	\$ 7,850.72	\$ 9,662.42
				Hourly	\$ 75.4876	\$ 98.1340	\$ 120.7803



POLICE PAY PLAN - 2017

Effective 10/03/2016

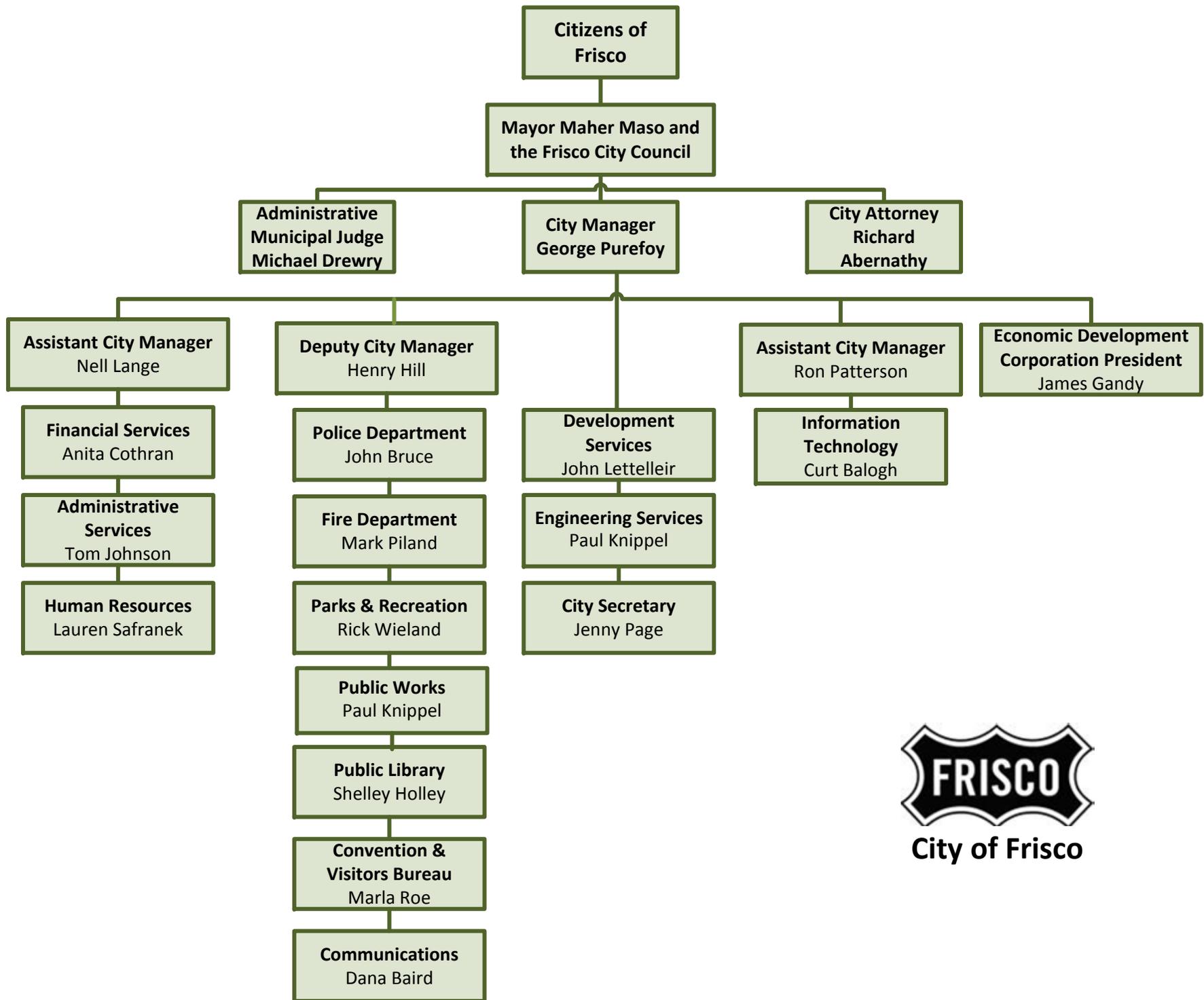
GRADE	JOB CODE	POSITION	PERIOD	STEP - 0	STEP - 1	STEP - 2	STEP - 3	STEP - 4	STEP - 5	STEP - 6	3% Top Step Merit Sum
40 A	2004 1522	Police Officer Cadet Fire Investigator Recruit	Annual	\$56,748.12							
			Monthly	\$4,729.01							
			Bi-Weekly	\$2,182.62							
			Hourly (2080)	\$27.2828							
42 A	2504 2005 1514	Police Officer Bailiff Fire Investigator	Annual	\$62,820.68	\$64,705.16	\$66,646.58	\$68,645.72	\$70,705.18	\$72,826.52	\$79,380.86	\$81,762.29
			Monthly	\$5,235.06	\$5,392.10	\$5,553.88	\$5,720.48	\$5,892.10	\$6,068.88	\$6,615.07	
			Bi-Weekly	\$2,416.18	\$2,488.66	\$2,563.33	\$2,640.22	\$2,719.43	\$2,801.02	\$3,053.11	
			Hourly (2080)	\$30.2023	\$31.1083	\$32.0416	\$33.0028	\$33.9929	\$35.0128	\$38.1639	
43 A	2506	Police Corporal	Annual	\$66,589.90	\$68,587.48	\$70,645.38	\$72,764.64	\$74,947.86	\$77,196.08	\$84,143.80	\$86,668.11
			Monthly	\$5,549.16	\$5,715.62	\$5,887.12	\$6,063.72	\$6,245.66	\$6,433.01	\$7,011.98	
			Bi-Weekly	\$2,561.15	\$2,637.98	\$2,717.13	\$2,798.64	\$2,882.61	\$2,969.08	\$3,236.30	
			Hourly (2080)	\$32.0144	\$32.9748	\$33.9641	\$34.9830	\$36.0326	\$37.1135	\$40.4538	
52 A	2513	Police Sergeant	Annual	\$88,583.30	\$91,240.76	\$93,978.04					\$96,797.38
			Monthly	\$7,381.94	\$7,603.40	\$7,831.50					
			Bi-Weekly	\$3,407.05	\$3,509.26	\$3,614.54					
			Hourly (2080)	\$42.5881	\$43.8658	\$45.1818					
59 A	2502	Police Lieutenant	Annual	\$99,598.72	\$102,586.64	\$105,664.26					\$108,834.19
			Monthly	\$8,299.89	\$8,548.89	\$8,805.36					
			Bi-Weekly	\$3,830.72	\$3,945.64	\$4,064.01					
			Hourly (2080)	\$47.8840	\$49.3205	\$50.8001					
65 A	2500	Police Deputy Chief	Annual	\$115,994.84	\$119,474.68	\$123,059.04					\$126,750.81
			Monthly	\$9,666.24	\$9,956.22	\$10,254.92					
			Bi-Weekly	\$4,461.34	\$4,595.18	\$4,733.04					
			Hourly (2080)	\$55.7668	\$57.4398	\$59.1630					
68 A	5017	Police Assistant Chief	Annual	\$134,838.86	\$138,884.20						\$143,050.73
			Monthly	\$11,236.57	\$11,573.68						
			Bi-Weekly	\$5,186.11	\$5,341.70						
			Hourly (2080)	\$64.8264	\$66.7713						

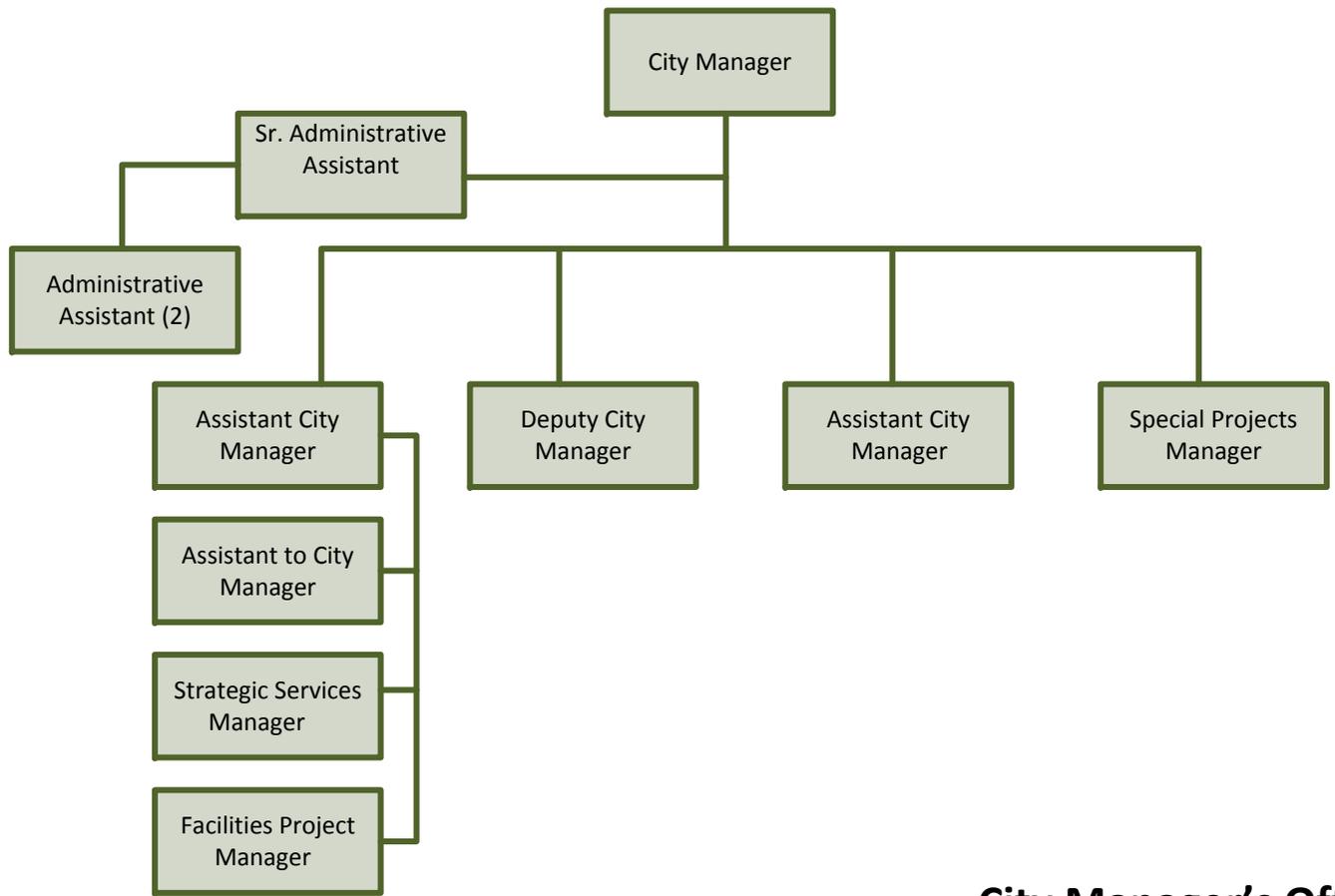


FIRE PAY PLAN - 2017

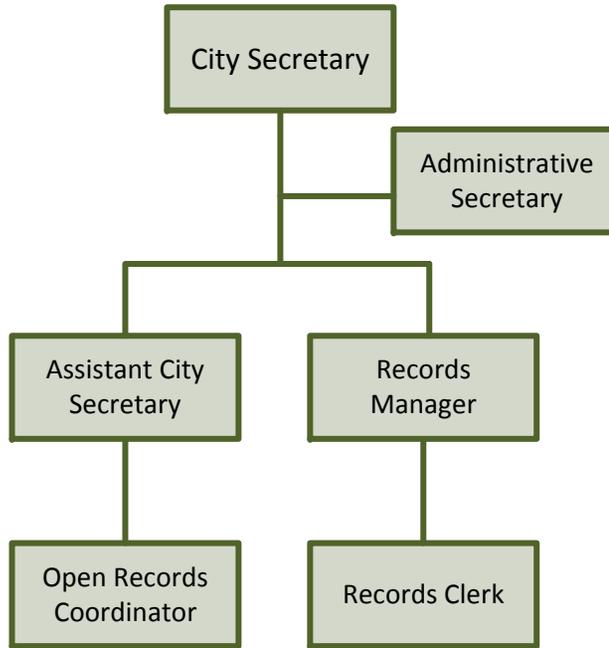
	POSITION	PERIOD	JOB CODE	SHIFT CODE	STEP - 0	STEP - 1	STEP - 2	STEP - 3	STEP - 4	STEP - 5	STEP - 6	Potential Earnings at TopOut
36	Firefighter*	Annual			\$61,278.88	\$63,117.08	\$65,010.92	\$66,960.92	\$68,969.94	\$71,039.02	\$73,170.24	\$75,365.35
		Monthly			\$5,106.57	\$5,259.76	\$5,417.58	\$5,580.08	\$5,747.50	\$5,919.92	\$6,097.52	
		Bi-Weekly			\$2,356.88	\$2,427.58	\$2,500.42	\$2,575.42	\$2,652.69	\$2,732.27	\$2,814.24	
		Hourly (2080)	3010	36A	\$29.4610	\$30.3448	\$31.2553	\$32.1928	\$33.1586	\$34.1534	\$35.1780	
		Hourly (2912)	3000	36B	\$21.0436	\$21.6748	\$22.3252	\$22.9948	\$23.6847	\$24.3953	\$25.1271	
50	Fire Lieutenant*	Annual			\$87,063.08	\$89,675.04	\$92,365.26					\$95,136.22
		Monthly			\$7,255.26	\$7,472.92	\$7,697.11					
		Bi-Weekly			\$3,348.58	\$3,449.04	\$3,552.51					
		Hourly (2080)	3203	50A	\$41.8573	\$43.1130	\$44.4064					
		Hourly (2912)	3200	50B	\$29.8980	\$30.7950	\$31.7188					
56	Fire Captain*	Annual	3201		\$96,982.60	\$99,892.00	\$102,888.76					\$105,975.42
		Monthly			\$8,081.88	\$8,324.33	\$8,574.06					
		Bi-Weekly			\$3,730.10	\$3,842.00	\$3,957.26					
		Hourly (2080)		56A	\$46.6263	\$48.0250	\$49.4658					
		Hourly (2912)		56B	\$33.3045	\$34.3036	\$35.3327					
59	Fire Battalion Chief Fire Marshal	Annual	3400		\$112,486.40	\$115,860.94						\$119,336.77
		Monthly	3407		\$9,373.87	\$9,655.08						
		Bi-Weekly			\$4,326.40	\$4,456.19						
		Hourly (2080)		59A	\$54.0800	\$55.7024						
		Hourly (2912)		59B	\$38.6286	\$39.7874						
63	Fire Deputy Chief	Annual	3405		\$124,677.54	\$128,417.90						\$132,270.44
		Monthly			\$10,389.80	\$10,701.49						
		Bi-Weekly			\$4,795.29	\$4,939.15						
		Hourly (2080)		63A	\$59.9411	\$61.7394						
67	Assistant Fire Chief	Annual	3403		\$134,838.60	\$138,883.94						\$143,050.46
		Monthly			\$11,236.55	\$11,573.66						
		Bi-Weekly			\$5,186.10	\$5,341.69						
		Hourly (2080)		67A	\$64.8263	\$66.7711						

* PARAMEDIC CERTIFICATION PAY IS \$350 PER MONTH PAID UP THROUGH THE RANK OF CAPTAIN FOR ALL CERTIFIED PARAMEDICS

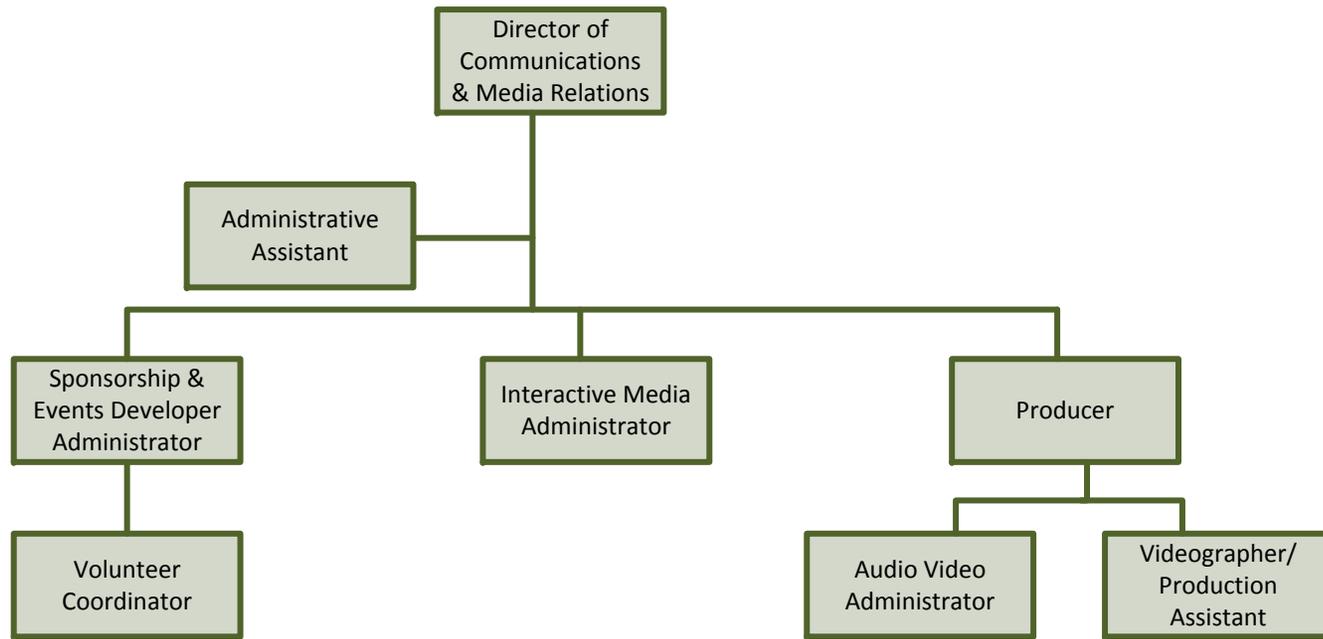




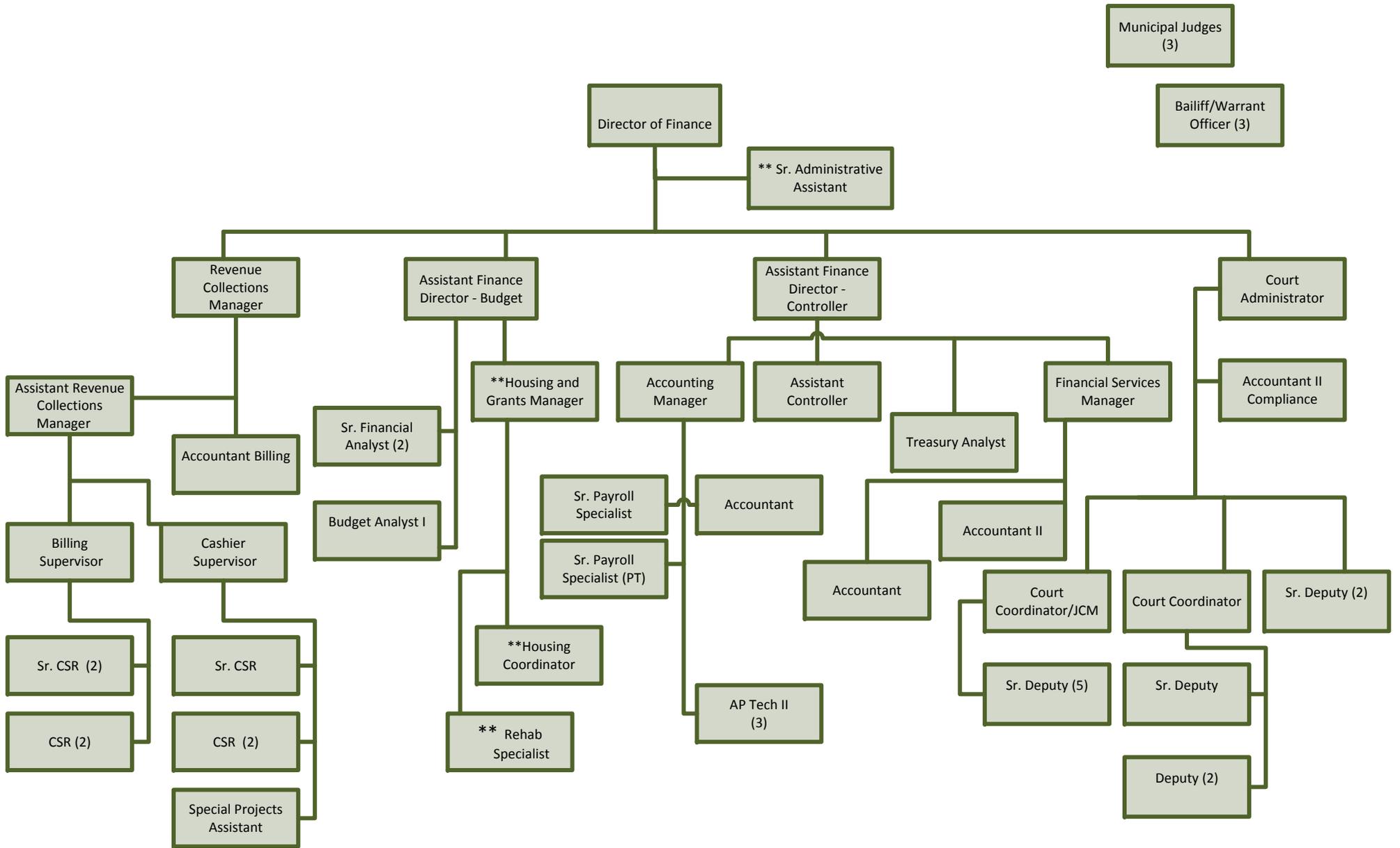
City Manager's Office



**City Secretary's Office
and
Records Management**

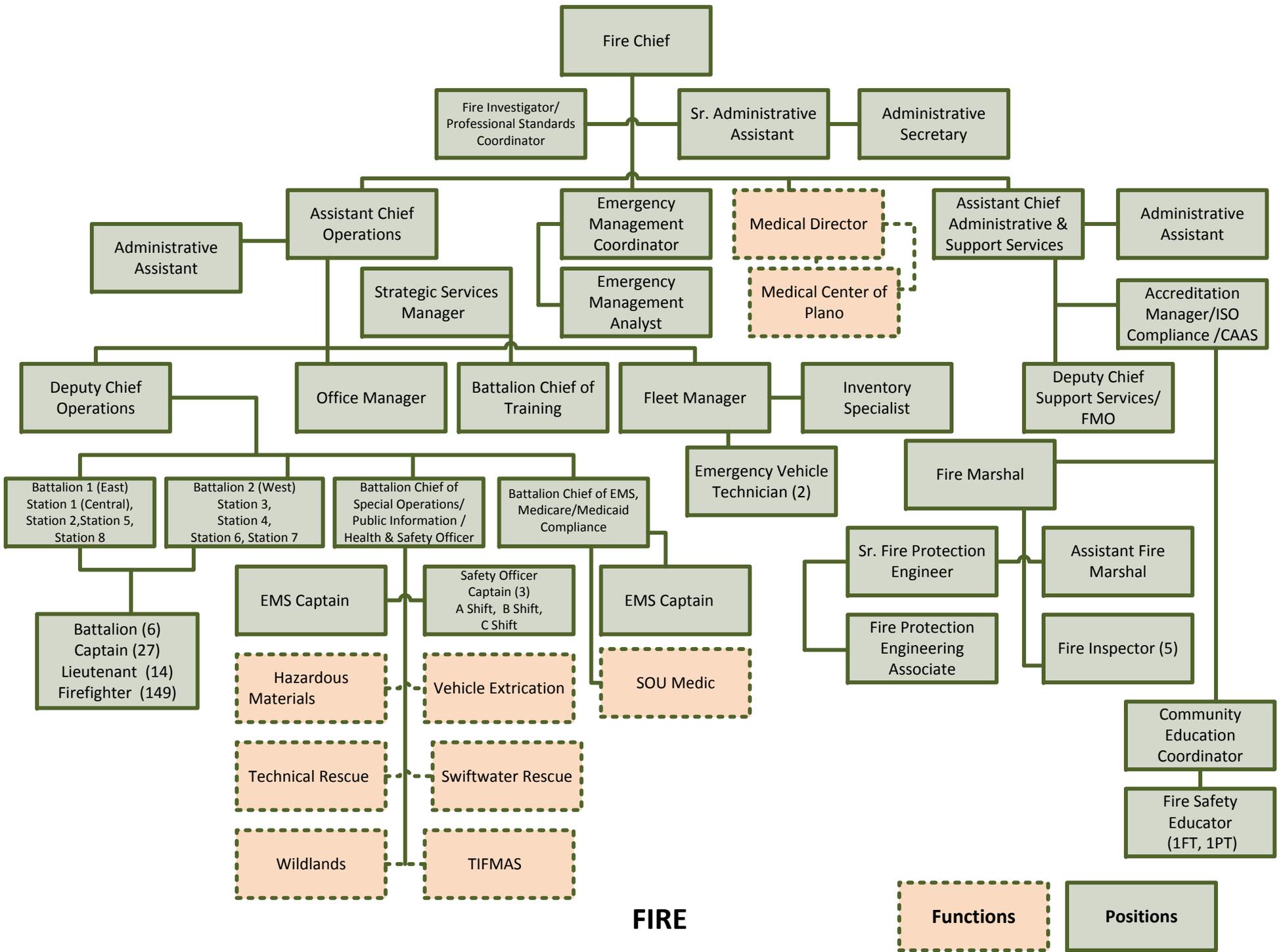


Communications



Financial Services

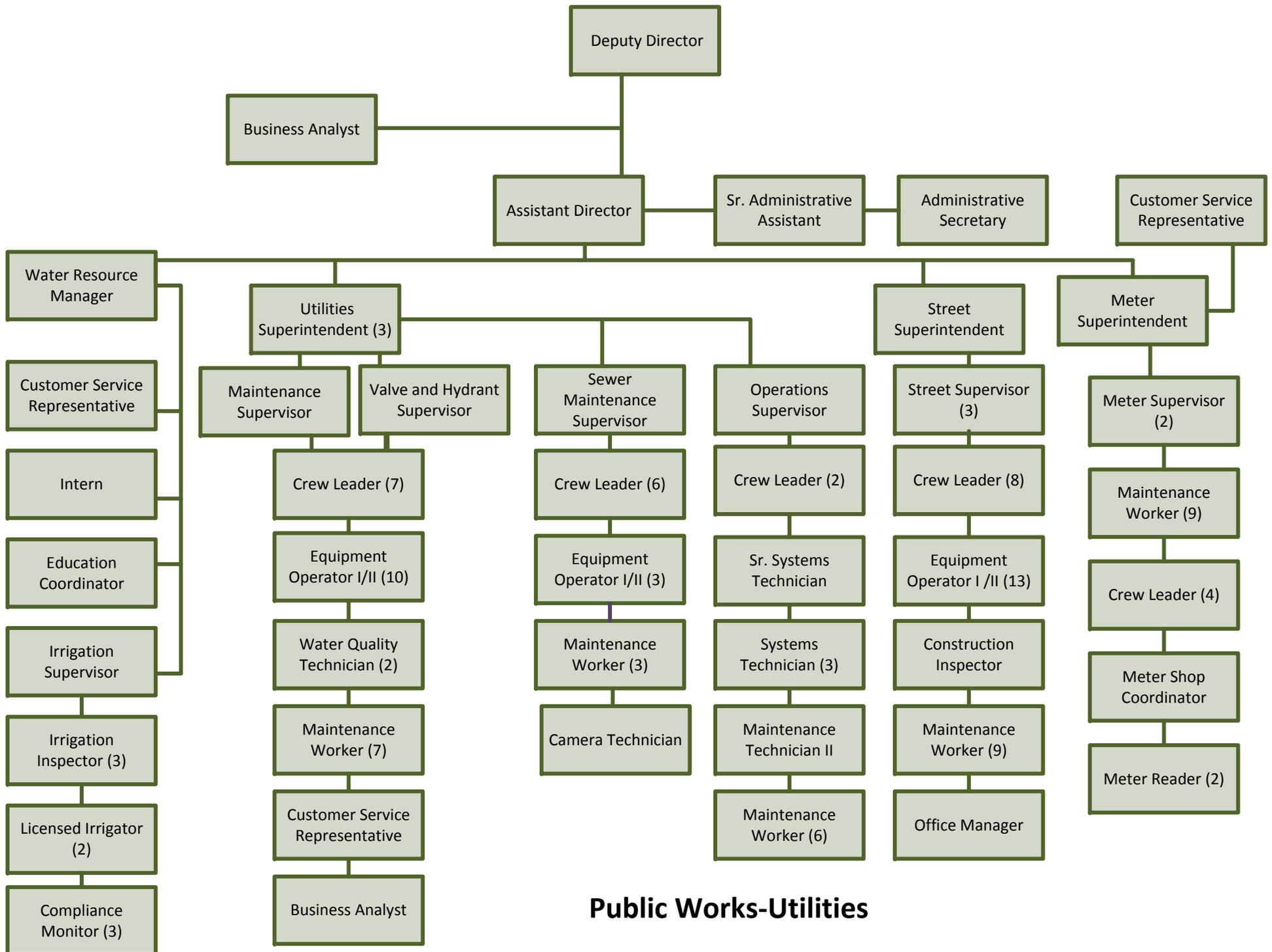
**Funded Partially by CDBG/Development Services



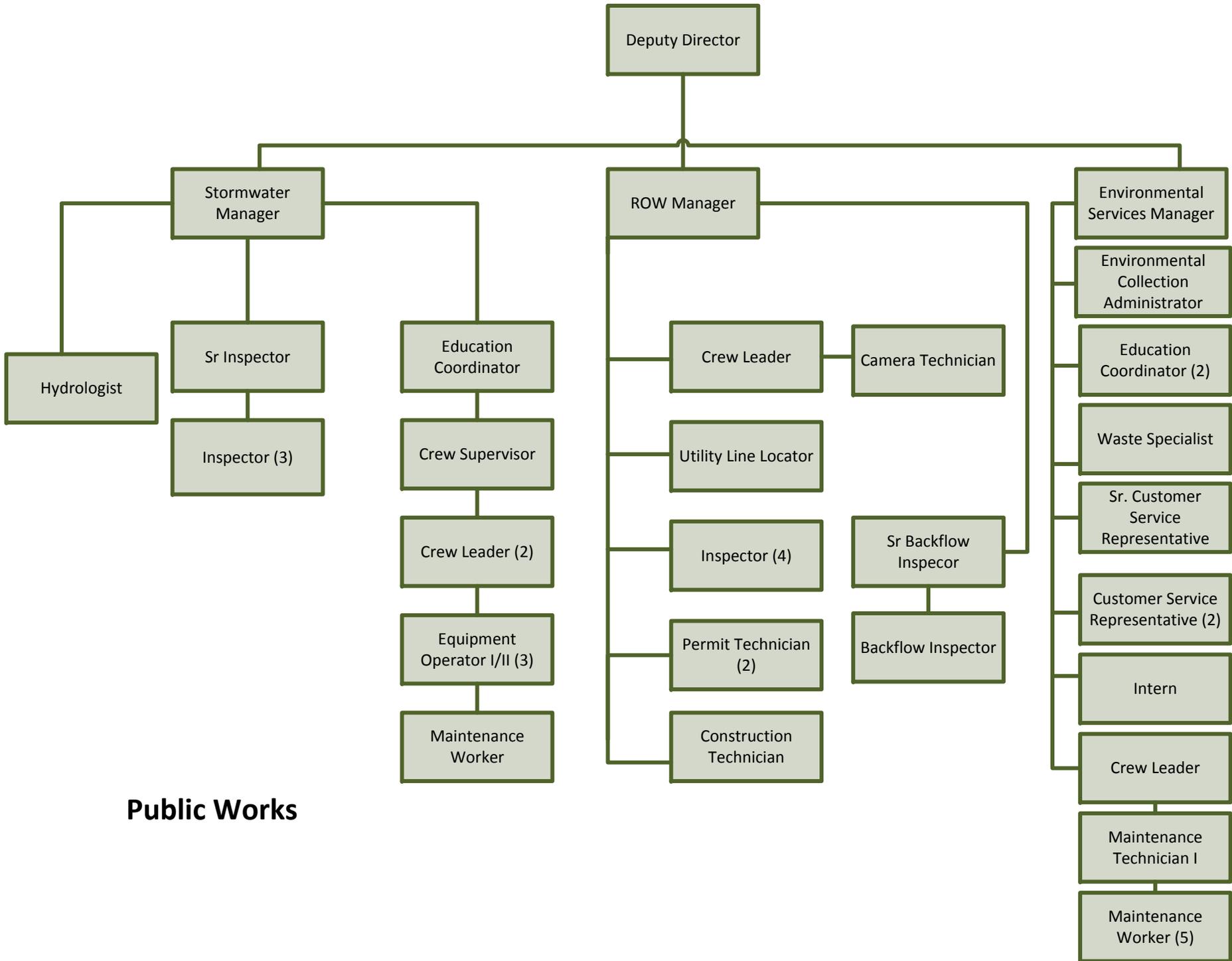
FIRE

Functions

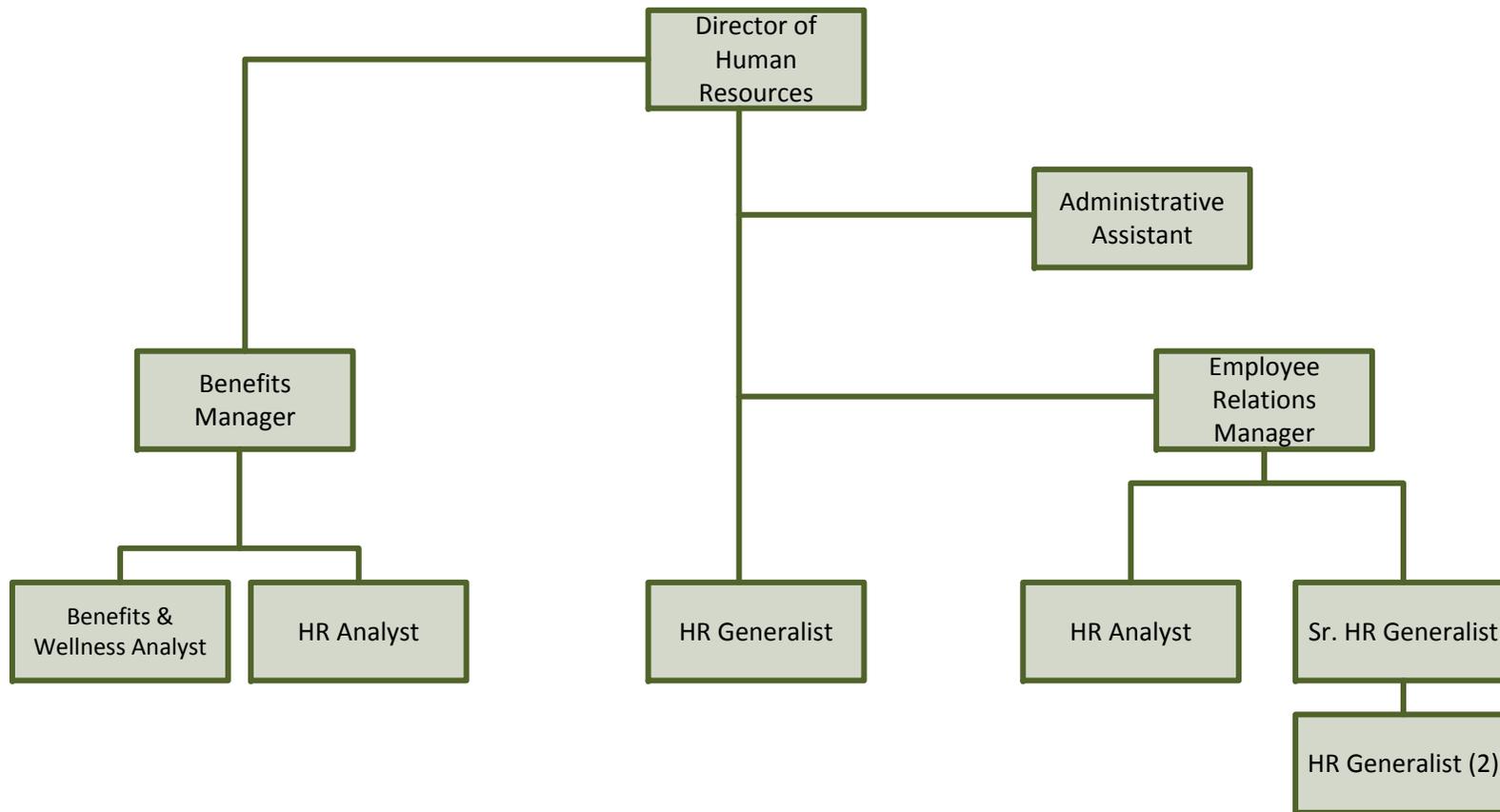
Positions



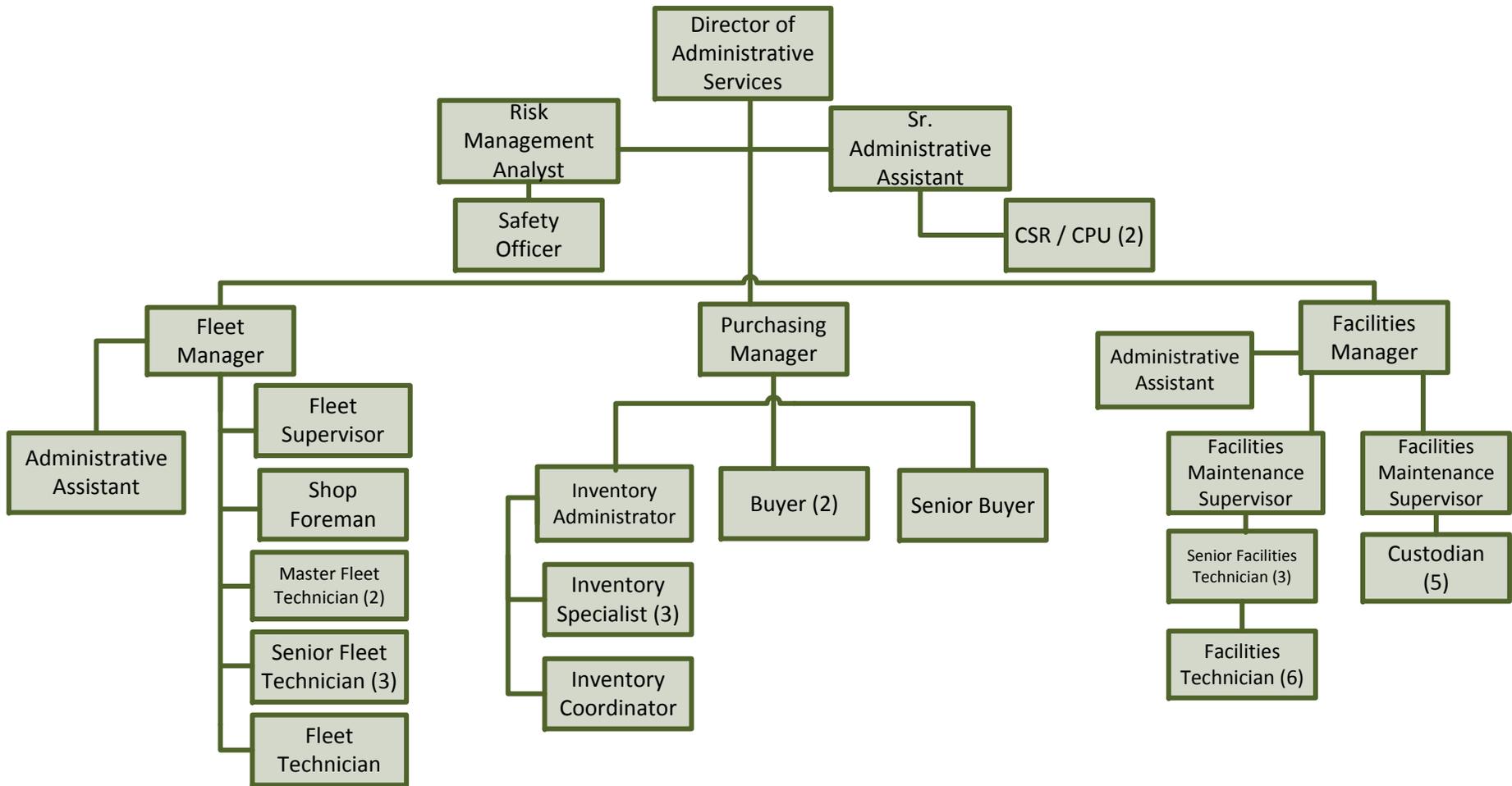
Public Works-Utilities



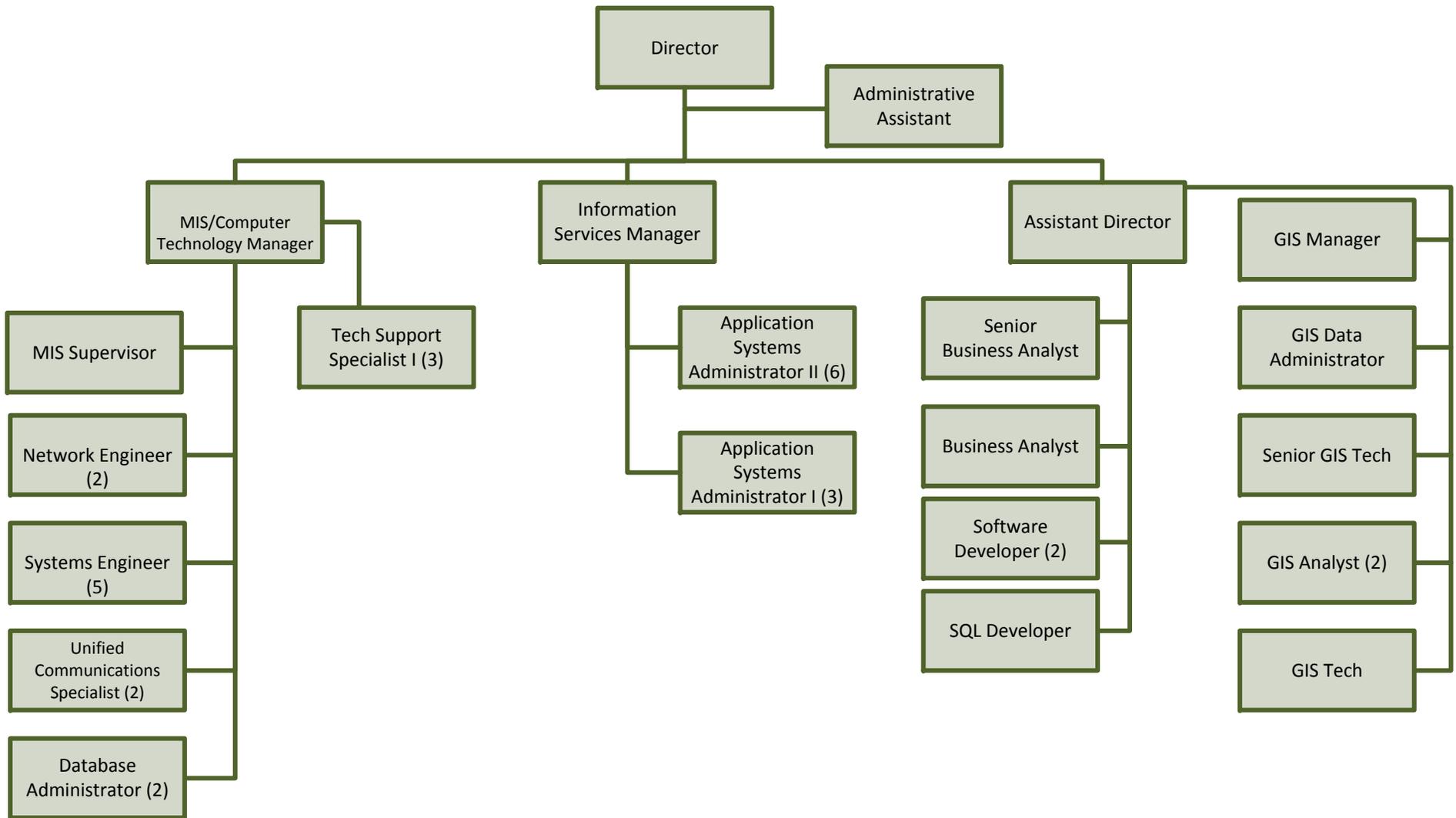
Public Works



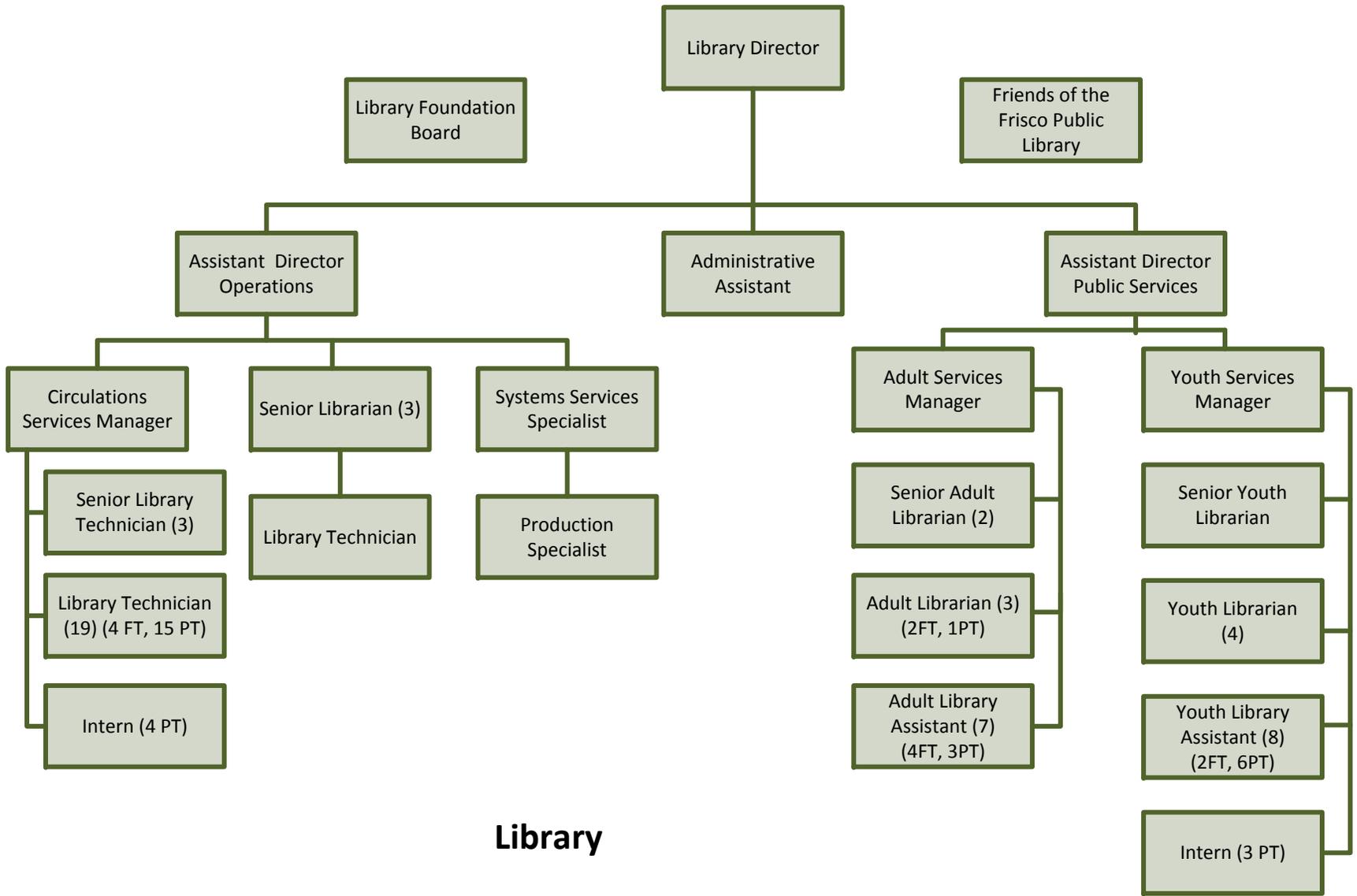
Human Resources



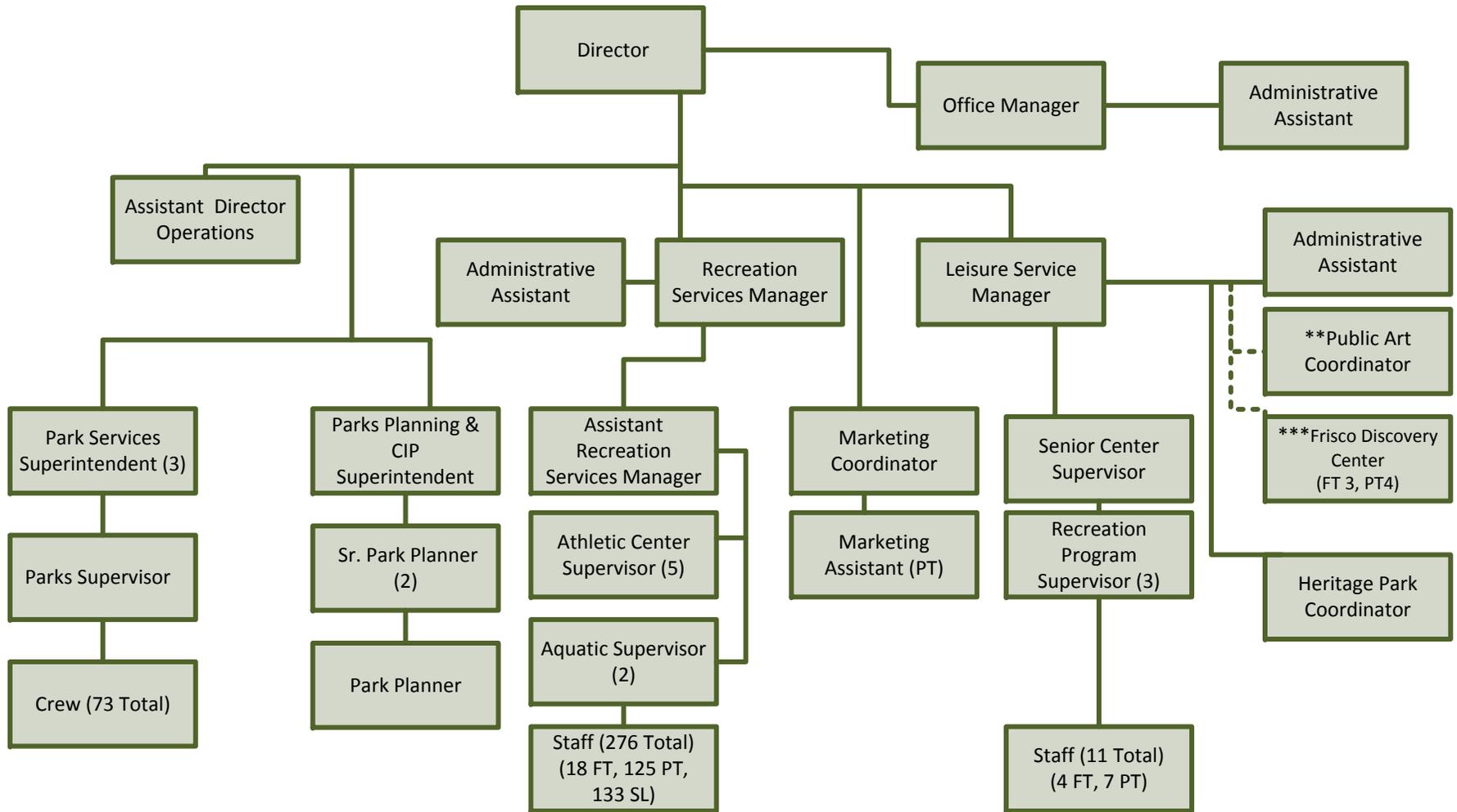
Administrative Services



Information Technology



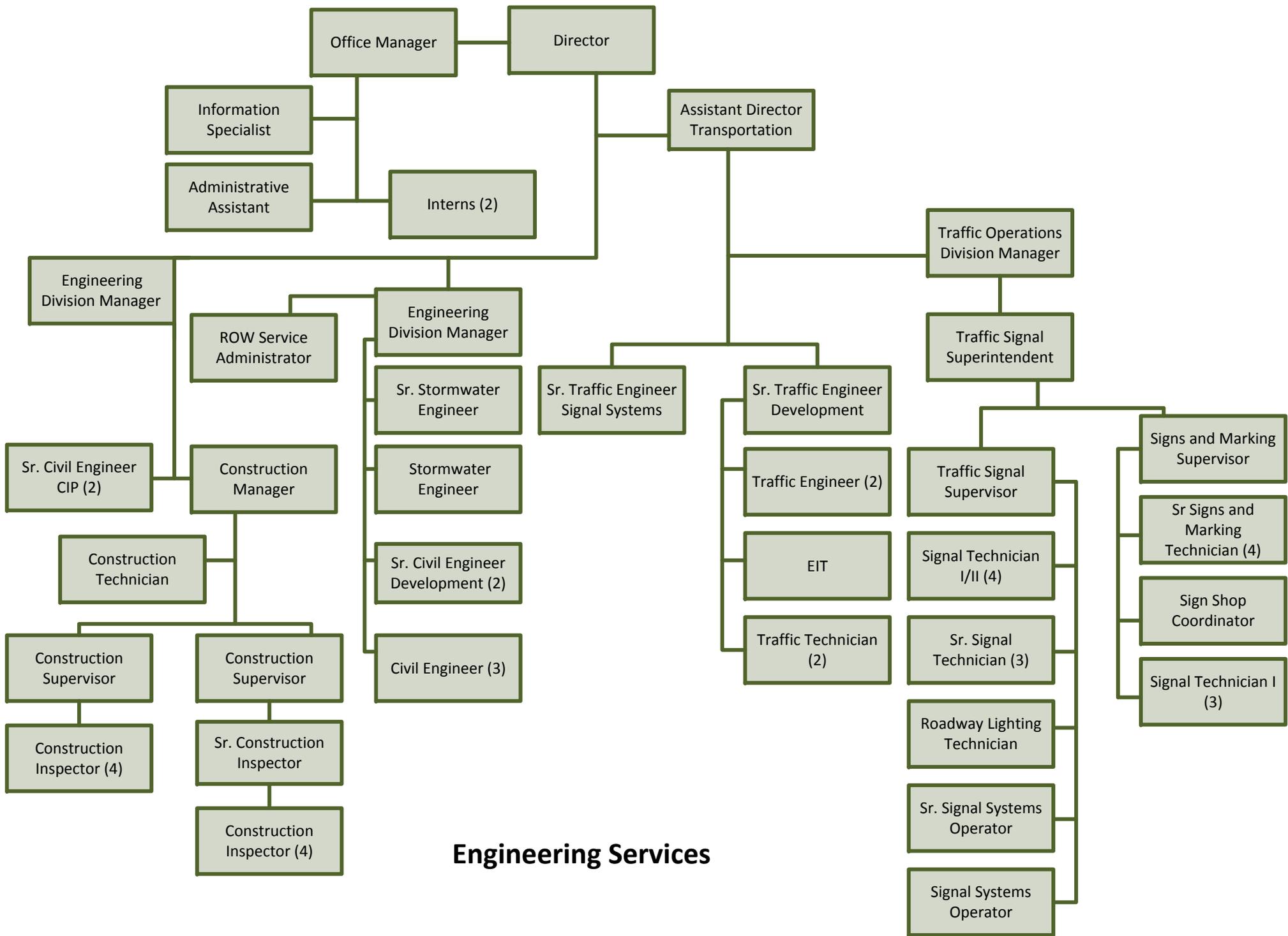
Library



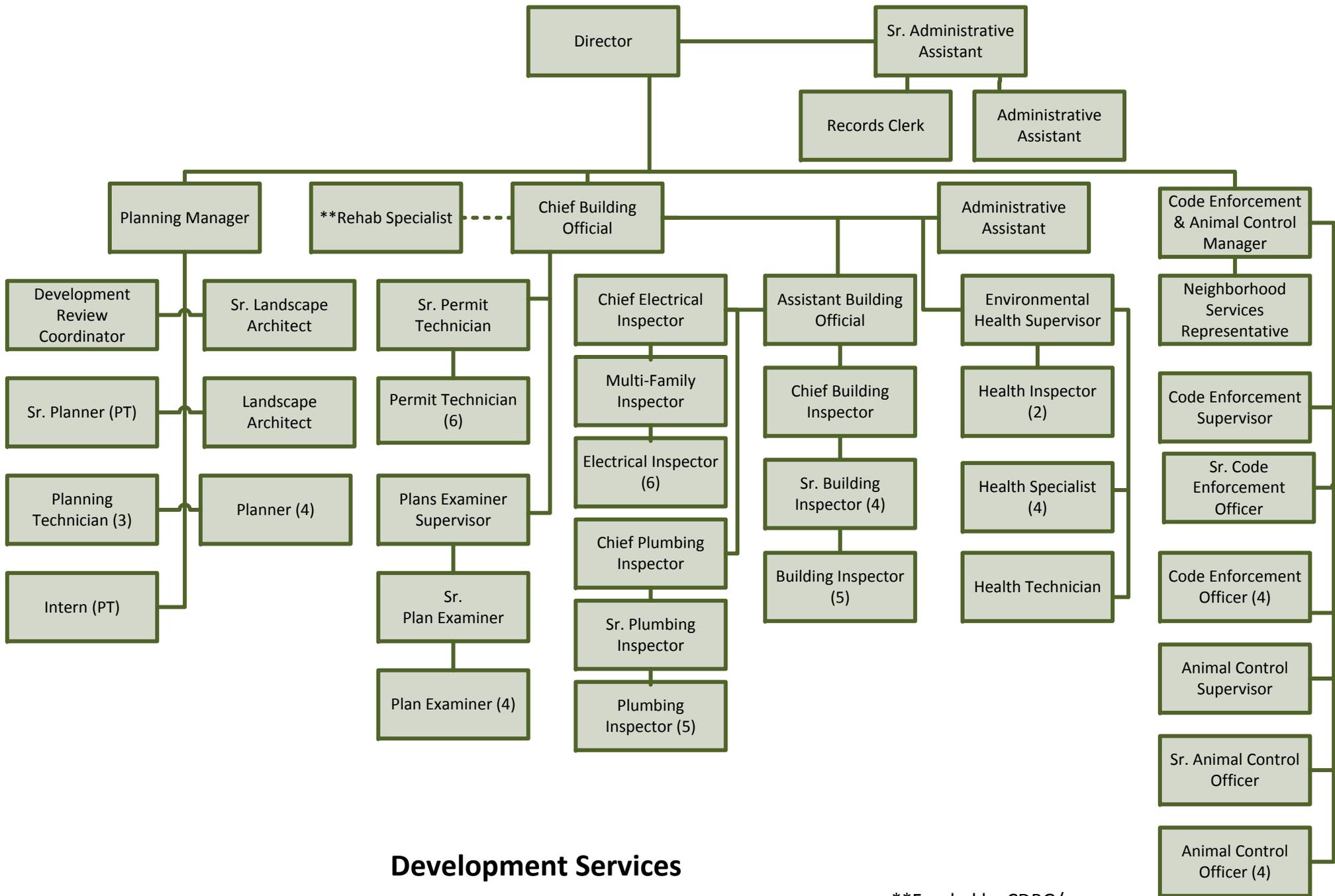
Parks and Recreation

**Funded by Public Art Fund

*** Funded by Community Development Center

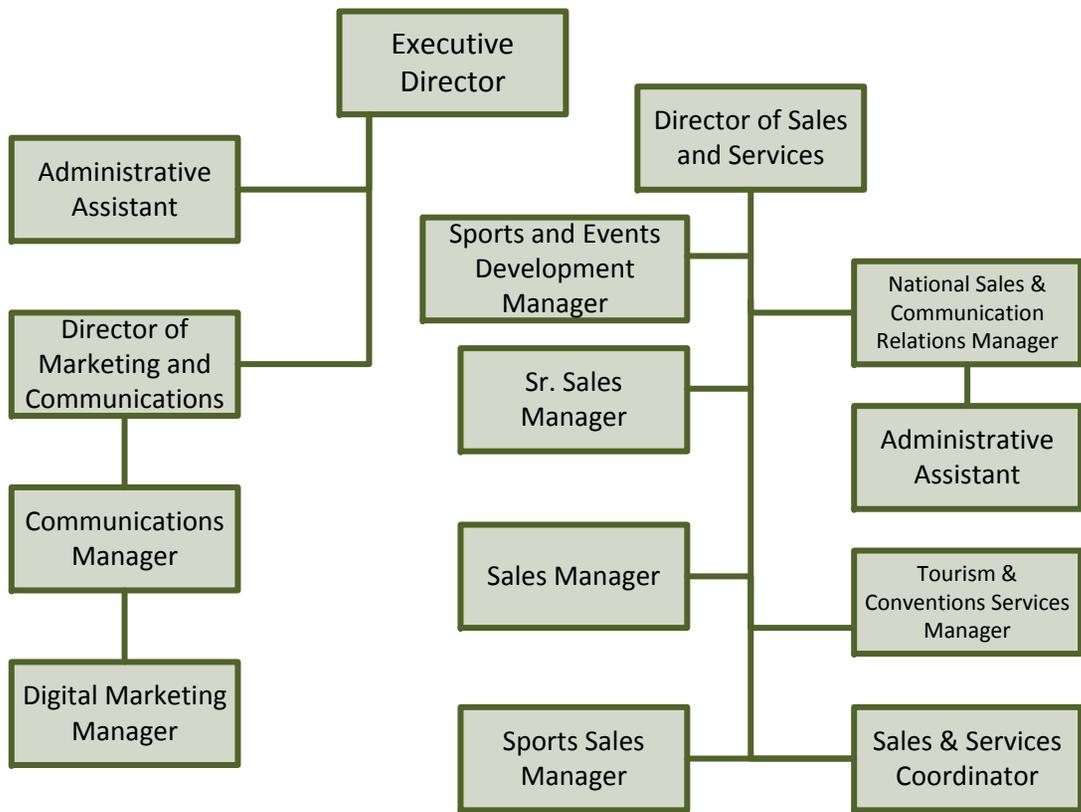


Engineering Services

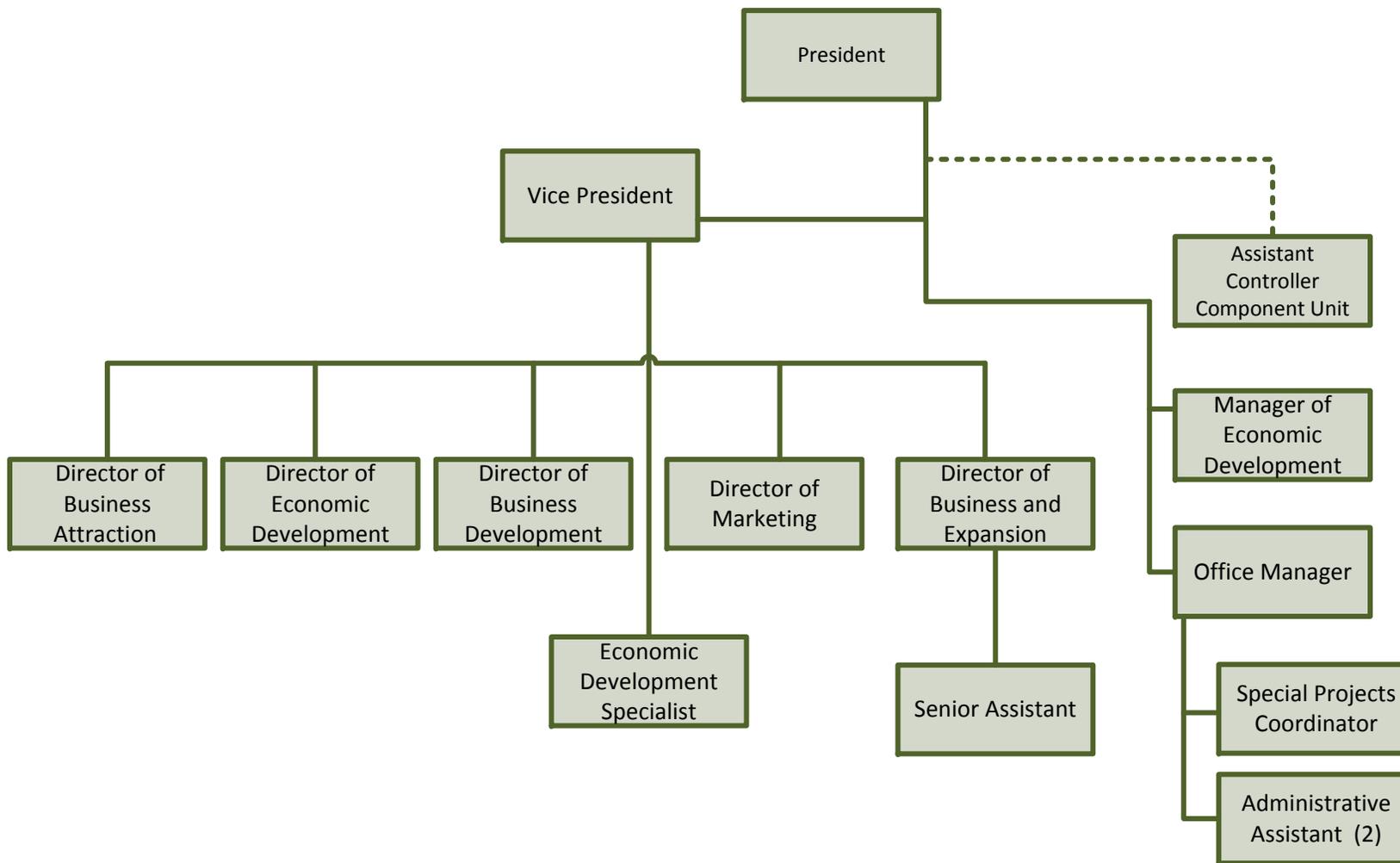


Development Services

**Funded by CDBG/
Development Services



Convention & Visitors Bureau



Economic Development Corporation

AN ORDINANCE OF THE CITY OF FRISCO, TEXAS APPROVING REVISED BUDGET FIGURES FOR THE FISCAL YEAR 2015-2016; ADOPTING A BUDGET AND APPROPRIATING RESOURCES FOR THE CITY OF FRISCO, TEXAS FOR THE FISCAL YEAR BUDGET BEGINNING OCTOBER 1, 2016; PROVIDING FOR REPEALING, SAVINGS AND SEVERABILITY CLAUSES; PROVIDING FOR AN EFFECTIVE DATE OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION OF THE CAPTION HEREOF.

WHEREAS, the City Manager has prepared a revision of certain figures in the Fiscal Year 2015-2016 Budget and submitted same to the City Council of the City of Frisco, Texas ("City Council"); and

WHEREAS, pursuant to the laws of the State of Texas and the Home Rule Charter of the City of Frisco, Texas ("Frisco"), the City Manager has submitted to the City Council the proposed budget of the revenues and expenditures for conducting the affairs of Frisco and providing a complete financial plan for the fiscal year beginning October 1, 2016 and ending September 30, 2017 and has filed the same with the City Secretary (the "budget"). A copy of the budget is attached hereto as Exhibits "A" through "AB" and incorporated herein for all purposes; and

WHEREAS, public hearings were held by the City Council on said budget on August 16, 2016 and September 6, 2016 at which time said budget was fully considered, and interested taxpayers were given the opportunity to be heard by the City Council; and

WHEREAS, the City Council has studied the budget and listened to the comments of the taxpayers at the public hearings and has investigated and determined that adoption of the budget is in the best interest of the City; and

WHEREAS, the City Council finds that all legal notices, hearings, procedures and publishing requirements for the adoption of the budget have been performed or completed in the manner and form set forth by law.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS;

SECTION 1: Findings Incorporated. The findings set forth above are incorporated into the body of this Ordinance as if fully set forth herein.

SECTION 2: Adoption of Budget. The proposed budget estimate of revenues and expenditures for Frisco, attached hereto as Exhibit "A" thru "AB", as submitted by the City Manager and appropriated by the City Council for the fiscal year beginning October 1, 2016 and ending September 30, 2017, is hereby approved and adopted.

SECTION 3: Appropriation of Funds. The sums below are hereby appropriated from the respective funds for the payment of expenditures on behalf of Frisco as established in the approved budget;

	<u>Fiscal Year 2016</u> <u>(Revised)</u>	<u>Fiscal Year 2017</u>
General Fund	\$134,012,761	\$142,732,531
Capital Reserve Fund	1,124,900	10,081,944
Insurance Reserve Fund	-0-	-0-
Public Leased Facility Fund	1,082,974	1,028,712
Special Events Fund	370,843	345,000
Workforce Housing Fund	35,717	70,300
Public Art Fund	92,378	188,938
Utility Fund	81,353,210	87,225,889
Debt Service Fund	130,898,009	59,427,877
Capital Projects Fund	422,887,655	57,909,097
Park Dedication Fees Fund	1,900,000	-0-
Thoroughfare Impact Fees Fund	16,000,000	500,000
Utility Capital Projects Fund	68,436,120	6,600,000
Utility Impact Fees Fund	13,000,000	3,000,000
Hotel/Motel Tax Fund	5,326,019	5,680,676
Tax Increment Reinvestment #1	34,462,086	37,622,494
Tax Increment Reinvestment #5	-0-	643,912
Environmental Services Fund	13,257,552	14,186,816
Stormwater Management Fund	3,172,282	5,156,156
Panther Creek PID Fund	308,100	298,100
Superdome Operations Fund	110,004	80,004
Frisco Square Mgmt. District	250,866	200,000
Grants and Contracts Fund	1,081,559	1,902,831
CDBG Fund	370,235	849,542
Public Television Franchise Fund	579,431	1,201,500
Traffic Control Enforcement Fund	511,444	606,733
Court Technology Fund	288,301	303,759
Charitable Foundation Fund	3,500	1,700

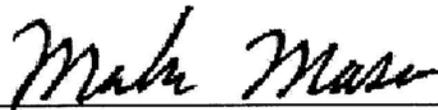
SECTION 4: Authority of City Manager. Specific authority is hereby given to the City Manager to transfer appropriations budgeted from one account classification or activity to another within any individual department or activity; and, to transfer appropriations from designated appropriations to any individual department or activity.

SECTION 5: Savings/ Repealing Clause. All provisions of any ordinance in conflict with this Ordinance are hereby repealed; but such repeal shall not abate any pending prosecution for violation of the repealed Ordinance, nor shall the repeal prevent prosecution from being commenced for any violation if occurring prior to the repeal of the Ordinance. Any remaining portions of conflicting ordinances shall remain in full force and effect.

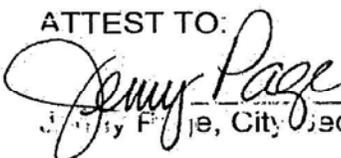
SECTION 6: Severability. Should any section, subsection, sentence, clause or phrase of this Ordinance be declared unconstitutional or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. Frisco hereby declares that it would have passed this Ordinance, and each section, subsection, sentence, clause, or phrase thereof irrespective of the fact that any one or more sections, subsections, sentences, clauses, or phrases be declared unconstitutional or invalid.

SECTION 7: Effective Date. This Ordinance shall become effective from and after its adoption and publication as required by the City Charter and by law.

DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, on this 20th day of September, 2016.



MAHER MASO, Mayor

ATTEST TO:


Jenny Page, City Secretary





ABERNATHY, ROEDER, BOYD & HULLETT, P.C.
RICHARD M. ABERNATHY *sl/dp RDP*
City Attorney

Date of Publication: September 23 & 30, 2016, Frisco Enterprise

AN ORDINANCE OF THE CITY OF FRISCO, TEXAS APPROVING REVISED BUDGET FIGURES FOR FISCAL YEAR 2015-2016; ADOPTING A BUDGET AND APPROPRIATING RESOURCES FOR THE FRISCO COMMUNITY DEVELOPMENT CORPORATION FOR THE BUDGET YEAR BEGINNING OCTOBER 1, 2016; PROVIDING FOR REPEALING, SAVINGS AND SEVERABILITY CLAUSES; PROVIDING FOR AN EFFECTIVE DATE OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION OF THE CAPTION HEREOF.

WHEREAS, pursuant to the laws of the State of Texas and the By-Laws of the City of Frisco, Texas ("Frisco") Frisco Community Development Corporation ("FCDC"), the budget covering the proposed expenditures for the fiscal year beginning October 1, 2016 and ending September 30, 2017, including the revised budgetary data for the fiscal year 2015-2016, was filed with the City Secretary (the "budget"). A copy of the budget is attached hereto as Exhibit "A" and incorporated herein for all purposes; and

WHEREAS, public hearings were held by the City Council of the City of Frisco, Texas ("City Council"), on said budget on August 16, 2016 and September 6, 2016 at which time said budget was fully considered, and interested taxpayers were given the opportunity to be heard by the City Council; and

WHEREAS, the City Council has studied the budget and listened to the comments of the taxpayers at the public hearings and has investigated and determined that adoption of the budget is in the best interest of the City; and

WHEREAS, the City Council finds that all legal notices, hearings, procedures and publishing requirements for the adoption of the budget have been performed or completed in the manner and form set forth by law.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS;

SECTION 1: Findings Incorporated. The findings set forth above are incorporated into the body of this Ordinance as if fully set forth herein.

SECTION 2: Adoption of Budget. The proposed budget estimate of revenues and expenditures for the FCDC, attached hereto as Exhibit "A", as presented by the Board of Directors of the FCDC and appropriated by the City Council for the fiscal year beginning October 1, 2016 and ending September 30, 2017, including the revised budgetary data for the fiscal year 2015-2016, is hereby adopted.

SECTION 3: Amendment to 2015-2016 Budget. The revised estimate of expenditures for the FCDC's fiscal year 2015-2016 is \$55,794,894.

SECTION 4: Proposed 2016-2017 Expenditures. The proposed expenditures for the FCDC's fiscal year 2016-2017 are \$36,722,708.

SECTION 5: Savings/ Repealing Clause. All provisions of any ordinance in conflict with this Ordinance are hereby repealed; but such repeal shall not abate any pending prosecution for violation of the repealed Ordinance, nor shall the repeal prevent prosecution from being commenced for any violation if occurring prior to the repeal of the Ordinance. Any remaining portions of conflicting ordinances shall remain in full force and effect.

SECTION 6: Severability. Should any section, subsection, sentence, clause or phrase of this Ordinance be declared unconstitutional or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. Frisco hereby declares that it would have passed this Ordinance, and each section, subsection, sentence, clause, or phrase thereof irrespective of the fact that any one or more sections, subsections, sentences, clauses, or phrases be declared unconstitutional or invalid.

SECTION 7: Effective Date. This Ordinance shall become effective from and after its adoption and publication as required by the City Charter and by law.

DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, on this 20th day of September, 2016.



Maher Maso, Mayor

ATTEST TO:



Jennifer Page, City Secretary





ABERNATHY, ROEDER, BOYD, & HULLETT, P.C.
Richard M. Abernathy
City Attorney

Date of Publication September 23 & 30, 2016 Frisco Enterprise

AN ORDINANCE OF THE CITY OF FRISCO, TEXAS APPROVING REVISED BUDGET FIGURES FOR FISCAL YEAR 2015-2016; ADOPTING A BUDGET AND APPROPRIATING RESOURCES FOR THE FRISCO ECONOMIC DEVELOPMENT CORPORATION BUDGET YEAR BEGINNING OCTOBER 1, 2016 PROVIDING FOR REPEALING, SAVINGS AND SEVERABILITY CLAUSES; PROVIDING FOR AN EFFECTIVE DATE OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION OF THE CAPTION HEREOF.

WHEREAS, pursuant to the laws of the State of Texas and the Bylaws of the City of Frisco, Texas ("Frisco") Frisco Economic Development Corporation ("FEDC"), the budget covering the proposed expenditures for the fiscal year beginning October 1, 2016 and ending September 30, 2017, including the revised budgetary data for the fiscal year 2015-2016, was filed with the City Secretary (the "budget"). A copy of the budget is attached hereto as Exhibit "A" and incorporated herein for all purposes; and

WHEREAS, public meetings were held by the City Council of the City of Frisco, Texas ("City Council"), on said budget on August 16, 2016 and September 6, 2016, at which time said budget was fully considered, and interested taxpayers were given the opportunity to be heard by the City Council; and

WHEREAS, the City Council has studied the budget and listened to the comments of the taxpayers at the public hearings and has investigated and determined that adoption of the budget is in the best interest of the City; and

WHEREAS, the City Council finds that all legal notices, hearings, procedures and publishing requirements for the adoption of the budget have been performed or completed in the manner and form set forth by law.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS:

SECTION 1: Findings Incorporated. The findings set forth above are incorporated into the body of this Ordinance as if fully set forth herein.

SECTION 2: Adoption of Budget. The proposed budget estimate of revenues and expenditures for the FEDC, attached hereto as Exhibit "A", as presented by the Board of Directors of the FEDC and appropriated by the City Council for the fiscal year beginning October 1, 2016 and ending September 30, 2017, including the revised budgetary data for the fiscal year 2015-2016, is hereby approved and adopted.

SECTION 3: Amendment to 2015-2016 Budget. The revised estimate of expenditures for the FEDC's fiscal year 2015-2016 is \$39,172,914.

SECTION 4: Proposed 2016-2017 Expenditures. The proposed fiscal year 2016-2017 estimate of expenditures for the FEDC is \$37,750,997.

SECTION 5: Savings/ Repealing Clause. All provisions of any ordinance in conflict with this Ordinance are hereby repealed; but such repeal shall not abate any pending prosecution for violation of the repealed Ordinance, nor shall the repeal prevent prosecution from being commenced for any violation if occurring prior to the repeal of the Ordinance. Any remaining portions of conflicting ordinances shall remain in full force and effect.

SECTION 6: Severability. Should any section, subsection, sentence, clause or phrase of this Ordinance be declared unconstitutional or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. Frisco hereby declares that it would have passed this Ordinance, and each section, subsection, sentence, clause, or phrase thereof irrespective of the fact that any one or more sections, subsections, sentences, clauses, or phrases be declared unconstitutional or invalid.

SECTION 7: Effective Date. This Ordinance shall become effective from and after its adoption and publication as required by the City Charter and by law.

DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, on this 20th day of September, 2016.

Maher Maso

Maher Maso, Mayor

ATTEST TO:

Jenny Page

Jenny Page, City Secretary



APPROVED AS TO FORM:

Richard M. Abernathy

ABERNATHY, ROEDER, BOYD & HULLETT,
P.C. *5/6/16 RMB*
Richard M. Abernathy
City Attorneys

Date of Publication: September 23 & 30, 2016, Frisco Enterprise

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, AMENDING ORDINANCE NO. 06-11-119 (COMPREHENSIVE FEE ORDINANCE), SECTION 3 (WATER SERVICE CHARGES), SECTION 4 (SANITARY SEWER CHARGES), SECTION 9 (BILLINGS AND ADJUSTMENTS FOR WATER, SANITARY SEWER AND SOLID WASTE COLLECTION SERVICES), SECTION 14 (FEES FOR REQUESTS UNDER THE TEXAS PUBLIC INFORMATION ACT); AMENDING ORDINANCE NOS. 13-09-61, 14-12-77 AND 15-09-73; MODIFYING CERTAIN FEES AND CHARGES FOR RESIDENTIAL AND COMMERCIAL WATER SERVICE, SANITARY SEWER SERVICE, UTILITY DEPOSITS AND RESPONDING TO REQUESTS UNDER THE PUBLIC INFORMATION ACT; PROVIDING A PENALTY CLAUSE, SAVINGS/REPEALING CLAUSE, SEVERABILITY CLAUSE AND AN EFFECTIVE DATE; AND PROVIDING FOR THE PUBLICATION OF THE CAPTION HEREOF.

WHEREAS, the City Council of the City of Frisco, Texas ("City Council") has investigated and determined that it would be advantageous and beneficial to the citizens of the City of Frisco, Texas ("Frisco" or "City") to modify various fees and charges that may be assessed and collected by Frisco by amending Frisco's Comprehensive Fee Ordinance, Ordinance No. 06-11-119, as amended ("Comprehensive Fee Ordinance"), and Ordinance Nos. 13-09-61, 14-12-77 and 15-09-73, as set forth below; and

WHEREAS, Frisco has complied with all procedural and legal requirements to amend the Comprehensive Fee Ordinance and Ordinance Nos. 13-09-61, 14-12-77 and 15-09-73.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS:

SECTION 1: Findings Incorporated. The findings set forth above are incorporated into the body of this Ordinance as if fully set forth herein.

SECTION 2: Amendment to Section 3 (Water Service Charges) and Section 4 (Sanitary Sewer Charges) of the Comprehensive Fee Ordinance, Section 2 of Ordinance No. 14-12-77 and Section 2 of Ordinance No. 15-09-73. Section 3 (Water Service Charges) and Section 4 (Sanitary Sewer Charges) of the Comprehensive Fee Ordinance, Section 2 of Ordinance No. 14-12-77 and Section 2 of Ordinance No. 15-09-73 are hereby amended as follows:

SECTION 3: Water Service Charges. There shall be charged and collected each month by the City from the consumers of water service the amount of money hereinafter set out, based on the following rates:

A. Residential Service Fees:

Residential Meters	Monthly Cost
Minimum bill includes 2,000 gallons	\$17.17
2,001 to 15,000 gallons	\$3.73/ per thousand*
15,001 to 25,000 gallons	\$4.34/per thousand*
25,001 to 40,000 gallons	\$4.64/per thousand*
40,001 to 80,000 gallons	\$5.38/per thousand*
80,001 gallons and above	\$6.46/per thousand*

*Note: Cost per thousand gallons of water or fraction thereof.

- B. Commercial Service Fees:** The minimum monthly charge shall be based on the meter size and shall be billed at the following rates which include the cost of 2,000 gallons of water:

Meter Size	Monthly Charge Includes 2,000 Gallons	Cost Per Thousand Gallons* Over 2,000 Gallons
¾" standard	\$ 18.73	\$3.85
1"	\$ 27.81	\$3.85
1½"	\$ 55.69	\$3.85
2"	\$ 88.57	\$3.85
3"	\$164.51	\$3.85
4"	\$253.09	\$3.85
6"	\$531.52	\$3.85

*Note: Cost per thousand gallons of water or fraction thereof.

- C.** For multi-family units on master meters, a minimum of \$17.17 per unit will be charged, with \$3.73 per thousand gallons for each thousand gallons of water or fraction thereof used above the total number of units multiplied by 2,000 gallons.

- D.** Outside City limit rate for all rate classes shall be multiplied by a factor of 1.5 for both the minimum monthly meter service and the rate for larger consumption.
- E. Commercial Irrigation Meters:** The minimum monthly charge shall be based on the meter size and shall be billed at the following rates which include the cost of 2,000 gallons of water:

Meter Size	Monthly Charge Includes 2,000 Gallons	Cost Per 2,001 - 40,000 Gallons*	Cost Per Thousand Gallons* Over 40,000 Gallons
¾" standard	\$ 18.73	\$3.85	\$5.38
1"	\$ 27.81	\$3.85	\$5.38
1½"	\$ 55.69	\$3.85	\$5.38
2"	\$ 88.57	\$3.85	\$5.38
3"	\$164.51	\$3.85	\$5.38
4"	\$253.09	\$3.85	\$5.38
6"	\$531.52	\$3.85	\$5.38

*Note: Cost per thousand gallons of water or fraction thereof.

SECTION 4: Sanitary Sewer Charges. There shall be charged and collected each month by City for sanitary sewer service the amount of money hereinafter set out based on the following rates:

- A.** The minimum monthly sewer charge shall be \$23.34 for any single-family residential unit whose water consumption for the month does not exceed 2,000 gallons. The minimum monthly sewer charge shall be \$41.28 for commercial and industrial users whose water consumption for the month does not exceed 2,000 gallons.
- B.** For each consumer whose water consumption in any month exceeds 2,000 gallons, the monthly sewer rate shall be \$4.92 per thousand gallons of

water or fraction thereof. The charge for single-family residential sewer service shall be determined by averaging the billed consumption for three of the following four months December, January, February and March (removing the month with the highest consumption) and applying the applicable rates.

- C.** For each consumer whose average water consumption during the three (3) billed months of December, January, February and March (removing the month with the highest consumption) exceeds 2,000 gallons, the monthly sewer rate shall be \$4.92 per thousand gallons of water or fraction thereof; provided, however, that in no event shall single-family residential sewer service exceed the winter average on a monthly basis.
- D.** New customer accounts for which average water consumption has not been established will be billed for sewer service based on actual water usage and applying the applicable rates; provided, however, that in no event shall single-family residential sewer service exceed the cap of 6,000 gallons.
- E.** Residential customers on master meters shall pay a minimum of \$23.34 per unit per month plus \$4.92 per thousand gallons of water or fraction thereof for all consumption above the total number of units multiplied by 2,000 gallons. This provision applies to mobile home parks, apartment units and the like.
- F.** Commercial and industrial customers on master meters shall pay a minimum of \$41.28 per unit per month and \$4.92 per thousand gallons of water or fraction thereof for all consumption above the total number of units multiplied by 2,000 gallons.
- G.** Industrial users in the City pretreatment program shall be charged \$0.20 per thousand gallons of water or fraction thereof in addition to the regular charges.
- H.** All mobile home parks, apartment complexes and commercial and industrial sewer customers shall be billed monthly on their total volume of water consumption. Water used in a direct manufacturing process or for irrigation purposes can only be exempted upon request of and written approval by City.”

SECTION 3: Amendment to Section 9 (Billings and Adjustments for Water, Sanitary Sewer and Solid Waste Collection Services) of the Comprehensive Fee Ordinance, Section 9 (Billings and Adjustments for Water, Sanitary Sewer and Solid Waste Collection Services) of the Comprehensive Fee Ordinance is hereby amended as follows:

“SECTION 9: Billings and Adjustments for Water, Sanitary Sewer and Solid Waste Collection Services. The water and sanitary sewer utilities shall be operated on meters, to be in accordance with contractual agreements and bond indentures.

...

- H. A fee of \$20.00 shall apply to customers requesting transfers of water service to a new address.

...”

SECTION 4: Amendment to Section 10 (Deposits and Administrative Fee) of the Comprehensive Fee Ordinance and Section 2 of Ordinance No. 13-09-61. Section 10 (Deposits and Administrative Fee) of the Comprehensive Fee Ordinance and Section 2 of Ordinance No. 13-09-61 are hereby amended as follows:

“SECTION 10: Deposits and Administrative Fee. Before any customer, except as provided below, may obtain services from the utility system, said customer must have paid the \$25.00 New Account Administrative Fee, and have a deposit on hand with City. A new same-day connection fee shall be paid in the amount of \$25.00.

- A. The deposit for all residential customers shall be \$125.00.

...”

SECTION 5: Amendment to Section 14 (Fees for Requests under the Texas Public Information Act) of the Comprehensive Fee Ordinance. Section 14 (Fees for Requests under the Texas Public Information Act) of the Comprehensive Fee Ordinance is hereby amended as follows:

“SECTION 14: Fees for Requests under the Texas Public Information Act. To the extent allowed by law, the City shall recover the full costs of responding to requests for disclosure of public information made pursuant to the Texas Public Information Act except when the Public Information Officer or his/her designee determines that waiver or reduction of applicable fees is in the public interest because furnishing the information primarily benefits the general public. The Public Information Officer or his/her designee shall impose charges in responding to requests under the Texas Public Information Act in accordance with the then-current guidelines and rates established by the Office of the Texas Attorney General, which are set forth at Title 1, Part 3, Chapter 70, Rule 70.1 *et seq.* of the Texas Administrative Code, as amended. Such guidelines and rates shall be posted on the City’s website, and a copy of such guidelines and rates shall be made available for public inspection at the City Secretary’s Office.”

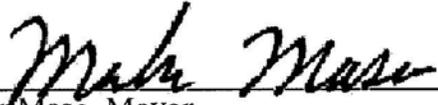
SECTION 6: Penalty. Any person, firm, corporation or business entity violating this Ordinance, the Comprehensive Fee Ordinance or Ordinance Nos. 13-09-61, 14-12-77 and 15-09-73, as they exist or may be amended, shall be deemed guilty of a misdemeanor, and upon conviction thereof, shall be subject to a fine not to exceed FIVE HUNDRED DOLLARS (\$500.00), unless the violation relates to fire safety, zoning or public health and sanitation, in which case the fine shall not exceed TWO THOUSAND AND NO/100 DOLLARS (\$2,000.00). Each continuing day's violation under violating this Ordinance, the Comprehensive Fee Ordinance or Ordinance Nos. 13-09-61, 14-12-77 and 15-09-73, as they exist or may be amended, shall constitute a separate offense. The penal provisions imposed under violating this Ordinance, the Comprehensive Fee Ordinance and Ordinance Nos. 13-09-61, 14-12-77 and 15-09-73, as they exist or may be amended, shall not preclude Frisco from filing suit to enjoin the violation. Frisco retains all legal rights and remedies available to it pursuant to local, state and federal law.

SECTION 7: Savings/Repealing. The Comprehensive Fee Ordinance and Ordinance Nos. 13-09-61, 14-12-77 and 15-09-73 shall remain in full force and effect, save and except as amended by this or any other ordinance. All provisions of any ordinance in conflict with this Ordinance are hereby repealed to the extent they are in conflict, but such repeal shall not abate any pending prosecution for violation of the repealed ordinance, nor shall the repeal prevent a prosecution from being commenced for any violation if occurring prior to the repeal of the ordinance. Any remaining portions of said ordinances shall remain in full force and effect.

SECTION 8: Severability. Should any section, subsection, sentence, clause or phrase of this Ordinance be declared unconstitutional and/or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. The City Council hereby declares that it would have passed this Ordinance, and each section, subsection, clause or phrase thereof, regardless of whether any one or more sections, subsections, sentences, clauses or phrases is declared unconstitutional and/or invalid.

SECTION 9: Effective Date. This Ordinance shall become effective from and after its passage and publication as required by the City Charter and by law.

DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, on this 20th day of September, 2016.



Maher Maso, Mayor

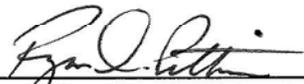
**ATTESTED AND
CORRECTLY RECORDED:**



Jenny Page, City Secretary



APPROVED AS TO FORM:



Abernathy, Roeder, Boyd & Hullett, P.C.
Ryan D. Pittman, City Attorneys

Ordinance Amending Ordinance Nos. 06-11-119, 13-09-61, 14-12-77 and 15-09-73
(Modifying Certain Fees and Charges)
1976529

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Dates of Publication: September 23 & 30, 2016, *Frisco Enterprise*

**Ordinance Amending Ordinance Nos. 06-11-119, 13-09-61, 14-12-77 and 15-09-73
(Modifying Certain Fees and Charges)**
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AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, LEVYING TAXES FOR THE 2016 TAX YEAR AT THE RATE OF \$0.450000 PER ONE HUNDRED DOLLARS (\$100.00) ASSESSED VALUE ON ALL TAXABLE PROPERTY WITHIN THE CORPORATE LIMITS OF THE CITY OF FRISCO, TEXAS; PROVIDING FOR A DATE ON WHICH SUCH TAXES BECOME DUE AND DELINQUENT TOGETHER WITH PENALTIES AND INTEREST THEREON; PROVIDING FOR REPEALING, SAVINGS AND SEVERABILITY CLAUSES; PROVIDING FOR AN EFFECTIVE DATE OF THIS ORDINANCE; AND PROVIDING FOR THE PUBLICATION OF THE CAPTION HEREOF.

WHEREAS, the City Council of the City of Frisco, Texas ("City Council") hereby finds that the tax for the fiscal year beginning October 1, 2016, and ending September 30, 2017, hereinafter levied for current expenditures of the City of Frisco, Texas ("City") and the general improvements of the City and its property must be levied to provide the revenue requirements of the budget for the ensuing year; and

WHEREAS, the City Council has approved, by a separate ordinance to be adopted on the 20th day of September, 2016, the budget for the fiscal year beginning October 1, 2016, and ending September 30, 2017; and

WHEREAS, the City has complied with all statutory and constitutional requirements concerning the levying and assessing of ad valorem taxes.

NOW THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS:

SECTION 1: Findings Incorporated. The findings set forth above are incorporated into the body of this Ordinance as if fully set forth herein.

SECTION 2: Tax Levied. For the fiscal year beginning October 1, 2016, and ending September 30, 2017, and for each fiscal year thereafter until otherwise provided, there is hereby levied and ordered to be assessed and collected on all taxable property, real, personal and mixed, situated within the corporate limits of the City of Frisco, Texas, and not exempt from taxation by the Constitution of the State and valid State laws, an ad valorem tax for the general operations of the City at a rate of \$0.450000 on each One Hundred Dollars (\$100.00) assessed value of taxable property, and shall be apportioned and distributed as follows:

- a. For the purpose of defraying the current expenses of the municipal government of the City, \$0.294052 on each One Hundred Dollars (\$100.00) of assessed value of all taxable property.
- b. For the purpose of creating an interest and sinking fund to pay the interest and principal on all outstanding debt, capital lease payments and related fees of the City, not otherwise provided for, \$0.155948 on each One Hundred Dollars (\$100.00) of assessed value of all taxable property, which shall be applied to the payment of such interest and maturities of all outstanding debt.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

THE TAX RATE WILL EFFECTIVELY BE RAISED BY 9.95 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$-3.01.

Total tax rate of \$0.450000 is based on one hundred percent (100%) market value on each One Hundred Dollars (\$100.00) of all taxable property within the City.

SECTION 3: Due Date of Taxes. The taxes assessed and levied hereby are payable anytime after the approval and publication of this Ordinance and not later than January 31 of the year following the year in which the taxes are assessed. The penalties and interest provided for herein shall accrue after January 31 of the year following the year in which the taxes are assessed. However, if the entire taxes due as provided herein are paid in full by January 31 of the year following the year in which the taxes are assessed, no penalty or interest shall be due.

SECTION 4: Penalties and Interest. A delinquent tax shall incur the maximum penalty and interest authorized by Section 33.01, Texas Property Tax Code, to-wit: a penalty of six percent (6%) of the amount of the tax for the first calendar month it is delinquent, plus one percent (1%) for each additional month or portion of a month the tax remains unpaid prior to July 1st of the year in which it becomes delinquent.

Provided, however, a tax that is delinquent on July 1st of the year in which it becomes delinquent shall incur a total penalty of twelve percent (12%) of the amount of the delinquent tax without regard to the number of months the tax has been delinquent. A delinquent tax shall also accrue interest at a rate of one percent (1%) for each month or portion of a month the tax remains unpaid. Taxes that remain delinquent on July 1 of the year in which they become delinquent shall incur an additional penalty of fifteen percent (15%) of the amount of taxes, penalty and interest due; such additional penalty is to defray the costs of collection as authorized by Section 6.30, Texas Property Tax Code.

A tax imposed on tangible personal property that is delinquent on or after February 1 of the year in which it becomes delinquent shall incur an additional penalty sixty (60) days after the date the tax becomes delinquent. The tangible personal property taxes that remain delinquent on April 1 of the year in which they become delinquent shall incur an additional penalty of fifteen percent (15%) of the amount of taxes, penalty and interest due; such additional penalty is to defray the costs of collection as authorized by Section 33.11, Texas Property Tax Code.

SECTION 5: Place of Payment/Collection. Taxes are payable at the office of the Collin County Tax Assessor/Collector. The City shall have available all rights and remedies provided by law for the enforcement of the collection of taxes levied under this ordinance.

SECTION 6: Tax Roll. The tax roll, as presented to the City Council, together with any supplement thereto, is hereby accepted.

SECTION 7: Rollback Taxes. All rollback taxes collected during the 2017 fiscal year shall be deposited only in the General Fund of the City of Frisco, Texas and said funds shall not be allocated, in whole or in part, to the Debt Service fund of the City.

SECTION 8: Savings/Repealing Clause. All provisions of any ordinance in conflict with this Ordinance are hereby repealed; but such repeal shall not abate any pending prosecution for violation of the repealed Ordinance, nor shall the repeal prevent prosecution from being commenced for any violation if occurring prior to the repeal of the Ordinance. Any remaining portions of conflicting ordinances shall remain in full force and effect.

SECTION 9: Severability. Should any section, subsection, sentence, clause or phrase of this Ordinance be declared unconstitutional or invalid by a court of competent jurisdiction, it is expressly provided that any and all remaining portions of this Ordinance shall remain in full force and effect. City hereby declares that it would have passed this Ordinance, and each section, subsection, sentence, clause, or phrase thereof irrespective of the fact that any one or more sections, subsections, sentences, clauses, or phrases be declared unconstitutional or invalid.

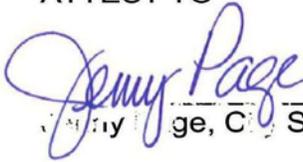
SECTION 10: Effective Date: This Ordinance shall become effective from and after its adoption and publication as required by the City Charter and by law.

DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF FRISCO, TEXAS, on this 20th day of September, 2016.



Maher Maso, Mayor

ATTEST TO



Jenny Page, City Secretary



APPROVED AS TO FORM:



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